

Secure Care Strategic Board

Note of 27 July Meeting Victoria Quay, Edinburgh

Board members in attendance

Ann Kivlin (Education Scotland) - **AK**
Boyd McAdam (CHS) - **BM**
Donald Henderson (Scottish Government, **Chair**) (Afternoon only) - **DH**
Jane Johnstone (OCSWA, Scottish Government) - **JJ**
Jane O'Donnell (COSLA) - **JO**
Julie Welsh (Scotland Excel) - **JW**
Laura Beveridge (Independent Consultant) - **LB**
Stephen McLeod (NHS, Greater Glasgow and Clyde) - **SM**
Beth-Anne Logan (Children's Hearing Scotland) - **BAL**
Jacqueline Pepper (Social Work Scotland) - **JP**
Karen Dyball (Social Work Scotland) - **KD**
Kate Rocks (SWS) - **KR**

Deputies and others in attendance

Tom McNamara (Scottish Government) - **TM**
Alison Gough (Secure Care National Advisor, CYCJ, Secretariat) - **AG**
Liz Murdoch (Scottish Government) - **LM**
Carole Dearie (St Mary's) - **CD**
Andy Sloan (Care Inspectorate) - **AS**
David Cotterell (SG Secretariat) - **DC**
Sinclair Soutar (Kibble) - **SS**
Lillian Dugan (SAPS) - **LD**
Liz Brabender (Lead Secretariat, Independent Care Review) - **LBr**
Diane Dobie (NYJAG) - **DD**
Lucy Freem (Scottish Government) - **LF**
Dr Katherine Baxter (CYCJ) - **KB**
Dr Emma Miller (University of Strathclyde) - **EM**
Mary Geaney (Rossie) - **MG**

Apologies

Not taken due to the large number of overall invitations and apologies received from board and work stream members.

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| 1. | <p>Welcome and Apologies</p> <p>TM welcomed everyone to the meeting. He explained that he would chair the morning session, due to DH's commitment to another engagement. DH would join the meeting in the afternoon to take over the chair.</p> <p>TM explained that the morning session was not a formal board meeting , representing instead a chance for board and work strand members to reflect and challenge themselves - evaluating what we have achieved so far and identifying what still needs to be done.</p> <p>Having last been closely involved before October 2017, TM had been hugely impressed by the range and quality of the conversations and out puts he has seen in the reports and notes of the Board and work streams. Today's meeting of the Board will focus both on reflection and looking forward - what the Board has achieved so far, how the Board and work streams have functioned, and where we go next. TM was delighted to have work stream members with us to do this, and also Doctors Emma Miller and Katherine Baxter for the Talking Hope Project.</p> <p>TM thanked everyone for their work on the Board and work streams giving a particular mention to people who are moving on from the Board at this stage. Ann Kivlin, Andrew Richmond, Audrey Baird and Laura Beveridge were all moving on their contributions had been greatly appreciated. Laura was presented with flowers and a thank you gift to show appreciation for her contribution across, the Vision and Purpose Work Stream, the Board and in particular her work with the STARR group.</p> | |
| 2. | <p>Action points from the last meeting</p> <p>AP 1 and 2 – in progress - Donald Henderson/STARR meeting with Fiona Duncan from the ICR on Saturday 11 August</p> <p>AP 3 – Completed</p> <p>AP 4 – Completed</p> <p>AP 5 – Completed</p> | <p>AP 1 DH and FD to meet with the STARR group</p> <p>AP 2 Update on IVY to be provided at the October meeting.</p> |

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| | <p>AP 6 – To note and to be considered during the preparation of the report to Ministers</p> <p>AP 7 – Further discussions have taken place between Claire Lightowler/CYCJ and Scottish Government and a September meeting with partners to explore potential options for moving forward the work of IVY is planned. Fuller update at the 9 October Board.</p> | |
| 3. | <p>Work stream members and Board members' perspectives on how the Board has undertaken its work to date.</p> <p>TM spoke to slides highlighting the Scottish Government commitments in the Programme for Government in relation to secure care and reflected back on the commitments that had been made to be by the Board member to be a “different kind of board” when we first meet in October 2017.</p> <p>Round table conversations then took place to explore three questions:</p> <ul style="list-style-type: none"> • What has worked well? • What has not worked well and needs to be revisited? • What needs to be done to achieve the Board’s stated objectives? | <p>AP 3 See the attachment for feedback gathered on the day. The October meeting will follow up on this information.</p> |
| 4. | <p>Presentations and Halfway Point updates from work streams</p> <p>Talking Hope: KB and EM gave an overview of the ‘Talking Hope’ project - which aims to connect experience, theory and practice through conversation to find hope with young people considered to be at high risk. Talking Hope is led by the University of Strathclyde and the Good Shepherd Centre - funded by the European Social Fund, Social Innovation Fund, in partnership with the Scottish Government. Throughout the course of the project many conversations – both formal and informal – with social workers, residential and educational staff at the Good Shepherd Centre, mental health workers, and centrally, young people. Greater understanding had emerged of the importance of supplementing conversational approaches with an ethnomethodological approach (a time-intensive, immersive and creative approach to understanding hope in the context of secure care). Plans for an event at the Good Shepherd Centre in October will</p> | |

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| <p>bring together a diverse audience with an interest hope, secure care and supporting young people. There was a high level of interest and support expressed by Board and work stream members and expressions of interest in exploring options for funding to continue and widen the project, as Phase 1 concludes at the end of October.</p> <p>STARR (See Board paper slides and STARR paper)</p> <p>BAL and LB referred to the STARR report which had been prepared for the Board following the highly constructive STARR workshop in May. STARR members had held a further workshop on 21 July, at which the group had completed a RAG exercise in relation to the initial draft national standards and had begun to prepare for the meeting they have set up with DH and Fiona Duncan as Chair of the Independent Care Review. BAL and LB explained that STARR members had invited both Chairs to meet with them as it is vital that care-experienced voices are amplified and that the chance to make transformational change in partnership with young people, is not missed. STARR have ideas and solutions to offer but there needs to be equity and real partnership on the board and we need to find a way forward for this – with LB's departure there is now only one person with lived experience on the Board.</p> <p>Vision and Purpose work stream (See paper and note of work stream meeting 3 July/updated Vision, Values, Purpose and Action note)</p> <p>BM had prepared a short paper following the meeting of the work stream on 3 July, which sets out to clarify the detail and meaning of the Vision and Purpose statements agreed– and to flag up some issues for the Board to consider in terms of the ‘doing’ stage across the 1st and 2nd of the Three Horizons. BM suggested that the work stream had fulfilled its original remit. Members agreed that their time and energies would be now better invested in either the active work streams or in supporting the delivery of actions to make the Vision a reality. The work stream had agreed to conclude from the 3 July meeting, AG would update the suggested Actions in the Vision, Values, Purpose and Actions note to accompany BM's paper.</p> <p>The group welcomed BM's paper. In hindsight, a separate stream to consider the Vision had led to</p> | |
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| <p>some confusion and duplication of effort . Work stream members reflected that the meetings had at times been very tense and difficult. This was not always positive and it was recognised that those issues had impacted negatively on members of the board. The group had worked hard to get to the point of drafting a Vision and Purpose and Values statement which had been broadly adopted by the Board. There were still outstanding interdependencies and a lot of further thought must be given to the strategic implications of the Vision Statement and mapping out actions and responsibilities - these would need to be part of the report to Ministers.</p> <p>Some Board members expressed anxiety that the direction of this Board may not be aligned with the Journey phase of the ICR.</p> <p>Pathways and Standards - (See Board slides and Version 3 of the Standards Framework shaping document)</p> <p>AS and BAL outlined progress since the May Board meeting:</p> <ul style="list-style-type: none"> - Version 3 of the shaping document had been further refined - STARR RAG and strategic implications discussions will now led to a further review of the draft towards Version 4 - Plans are in place for a co-production programme with children and young people currently in secure care - To get this right - time, care and thought is required - and so the programme will be taken at a pace and in ways which ensure every young person is offered the opportunity and the support to be involved - There has been a huge commitment of time and energy from all involved. <p>There was a very positive response from the room and general agreement that the quality of the work being produced by this work stream was impressive. Recognised that AS's leadership, combined with the workshop approach has enabled a safe and productive space for difficult conversations. It is important that all members are heard and respected and able to challenge themselves and each other</p> | |
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| | <p>constructively. Some points and thoughts for next steps were shared:</p> <ul style="list-style-type: none"> - Where will the fit with SSSC/implications for workforce be considered? - Great vehicle for change and impact on outcomes and experiences – as long as the standards sit in the right place? What about Corporate Parenting Plans? - Community Planning Partnerships and thinking about the whole NHSC - Sense checking – careful thought is needed around the wider consultation after the co-production with young people. | |
| 5. | <p>Links to the Care Review and Report to Minister</p> <p>LBr updated the meeting on the ICR – The Journey report has been shared and the six work stream Co-Chairs are setting up the groups. The Terms of Reference are being prepared.</p> <p>Clearly sense checking and reading across between the two reviews is vital.</p> <p>DH thanked LBr for the update and said that he had been in conversation with Fiona Duncan given the stage of the Strategic Board's work and the need to begin to think about what next and where the overlaps arise.</p> <p>There are pressing timescales in relation to the Commissioning time frames and we are reaching a junction or crossroads in terms of where the strategic and practice improvement work might best sit. DH emphasised the Board's remit to ensure an effective Commissioning response re the Scottish Government commitments.</p> <p>Discussion:</p> <ul style="list-style-type: none"> - Our current approach sees STARR almost separated off from the Board whereas we need to move to position where care experience is integral to the functioning and make-up of the Board. - We must learn from this morning's reflections - We do need clarity on who is going to do what and where the Board's work fits not just in relation to the ICR but all the other current reviews and initiatives. | |
| | <p>Commissioning</p> <p>JO fed back from the work stream meeting on 1 June. The Commissioning work must be undertaken in the context of the development of the Pathways and</p> | |

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| | <p>Standards work and the development of national standards, the finalised standards may now not be ready until into 2019 due to the understandable extended time to get the co-production right. Jane highlighted issues that the work stream need to consider:</p> <ul style="list-style-type: none"> - Data won't be available from the CYCJ census and Scottish Government data analysis project until later in the summer - There is still no real clarity or agreed understanding about where the 'edges' of secure care extend – i.e. is this to be part of the Commissioning considerations? - Consideration should be given to having a care experienced Co-Chair and how best to move forward with this in a way which is appropriate, and well supported? <p>Discussion:</p> <ul style="list-style-type: none"> - Transformational change through a radical review of how and what we commission - 'Edges of secure care' perhaps not a helpful starting point? - More focus instead on trauma response and intensive supports to families. - In terms of transitioning on from secure care we must explore this to ensure the best processes are in place. | |
| 6. | Review of the meeting. DH thanked everyone for attending and for their contributions to the meeting. DH said the July meeting was a good opportunity for key stakeholders to come together to hear what has happened since the board first met in October 2017. It is important following that meeting we have clear plan in place of how the board will draft the report to Ministers. | |
| 7. | Date of Next Meeting Tuesday 9 October 2018 to be held at Rossie Young Peoples Trust, Montrose. The meeting time will be 10:30 am - 2:30 pm. | |