

## **Secure Care Board**

### **Note of Board Meeting 17 December 2018**

#### **Board members in attendance**

Carole Richardson (Rossie Young People's Trust)  
Donald Henderson (Scottish Government, Chair)  
Jane Johnstone (Office of the Chief Social Work Adviser, Scottish Government)  
Stephen McLeod (NHS, Greater Glasgow and Clyde)  
Beth-Anne Logan (Board member, CHS)  
Kate Rocks (Social Work Scotland)  
Boyd McAdam (CHS)  
Roisin McGoldrick (Good Shepherd Centre)  
Liz Brabender (Lead Secretariat, Independent Care Review)  
Alison Gough (Secure Care National Advisor, CYCJ, Secretariat)  
Nicola Dickie (COSLA)

#### **Deputies and others in attendance**

Carole Dearie (St Mary's Kenmure)  
David Cotterell (SG Secretariat)  
Sinclair Soutar (Kibble)  
Jennifer McKerrall (Scotland Excel)  
Liz Murdoch (Youth Justice, Scottish Government)  
Fiona Duncan (Independent Care Review)  
Charlotte Wilson (Care Inspectorate)  
Lisa Muirhead (Independent Care Review)  
Peter McCloskey (Edinburgh Secure Services)  
Andy Sloan (Care Inspectorate)

#### **Apologies**

Angus Gillon (St Mary's Kenmure)  
Neil Hunter (SCRA)  
Kevin Mitchell (Care Inspectorate)  
Julie Welsh (Scotland Excel)  
Jim Gillespie (Kibble)  
Scott Dunbar (City of Edinburgh Council)

Secure Care Strategic Board		
1.	<p><b>Welcome and Aim of the Meeting</b></p> <p>DH welcomed everyone and round table introductions took place.</p> <p>The aims of the meeting were agreed: -</p> <ul style="list-style-type: none"> <li>• Independent Care Review – Transition</li> <li>• Secure Care National Standards</li> <li>• The Boards report to Ministers</li> <li>• Next Steps – Future Governance</li> </ul>	
2.	<p><b>Action points from the last meeting</b></p> <p>Actions points from the October meeting were cleared with the following exceptions –</p> <ul style="list-style-type: none"> <li>• Scotland Excel are still working on how and when their outcomes paper will be taken forward.</li> <li>• NHS are still working on their application to obtain SG funding to make a bid for funds to conduct a 5 year longitudinal research study on the health needs of the secure care population.</li> <li>• COSLA are still in discussions to recruit and supporting a care experienced YP to jointly chair the commissioning work strand. It is hoped this will be agreed at the commissioning work strand meeting on 14 January 2019.</li> </ul>	
3.	<p><b>Independent Care Review – Transition</b></p> <p>FD was thanked for attending the meeting and asked her to outline her plans.</p> <p>Confirmation was provided that the Centre for Youth and Criminal Justice (CYCJ) and the ICR had drafted a transition paper that had been shared with Scottish Government. The National Secure Care Advisor post will end on 31 December 2018 and agreement had been given to continue funding support work on the secure care agenda. Those funds will now be split between CYCJ and the ICR who will each fund 0.5 of a post and for the STARR group to continue working alongside the ICR.</p> <p>FD invited questions from the board.</p> <p>FD said she supported the secure care vision drafted by the board and had no intention of starting from scratch or making large scale changes to the vision. However as this should be a</p>	

	<p>living vision it may be tweaked slightly along the way.</p> <p>All parts of secure / residential care and justice components are inter linked and one could not be considered without looking at the others.</p> <p>Commitment was given to the ICR working with the STARR group.</p> <p>FD said 3 of the 5 secure care providers were contributing to the ICR and that the remaining 2 providers would be invited to join one of the groups on the ICR following this meeting.</p> <p>FD said she was very aware of preventing duplication of effort advising that she knew of 19 Scottish Government overlapping reviews ongoing and how it was easy to allow things to drift if more than one group were tasked with tackling a topic.</p> <p>Concerns were raised that the language used in the standards work and in Stop-Go are different. Was there a risk confusion that could stall the work on Stop-Go? FD gave some examples of Stop-Go working that would do not require legislative change and was confident the Stop-Go work would be able to continue over the next 6 months.</p> <p>Since the standards are aligned with the Secure Care Vision, it may help the commissioning process if the Stop-Go work was also aligned to the standards.</p> <p>FD said Stop-Go would not be completed overnight, highlighting there are concerns around culture practice and resource. There needs to be a timeframe around stop-go, some of which will be easy to implement whilst other parts will take time. There was some concern about how the standards might be incorporated in to a contract, “are the standards too subtle to work with in a contract”</p> <p>It was also raised that commissioning needed to be more than just about young people; it had to take account of staffing, development and much more.</p>	<p><b>Action Point 1 -</b> ICR to write to providers to ask them to have an active role within the ICR.</p>
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	<p>It was agreed that someone from SG would hold an observer role on any newly formed group responsible for implementation of the standards.</p>	<p><b>ACTION POINT 2</b> ICR to liaise with SG to discuss the need for an SG observer at ICR meetings.</p>
4.	<p><b>Secure Care National Standards</b></p> <p>The Draft National Pathway and Standards Framework paper had been circulated prior to the meeting.</p> <p>AS thanked everyone involved in the draft saying several people and organisations had been very generous with their time.</p> <p>The standards link very closely to the Secure Care in Scotland: Young Peoples Voices calls for action. The work with care experienced young people had proved both moving and humbling.</p> <p>This work has seen a real will to change things for the better across the secure care centres. It is vital that work continues and that the standards are living and dynamic.</p> <p>It was noted that a governance framework to implement the standards, was vital as this could not be left to only the Care Inspectorate. If we do not have proper governance then the standards may not get fully implemented and all this good work could be lost. The draft report to Ministers makes it clear there is a need for a national partnership approach. There was some discussion about how this would work in practice</p> <p>The board formally accepted the draft standards and agreed they should now be circulated to stakeholders for limited consultation. The introduction should make it clear the standards have been co-produced and highlight many of the standards are the words of the YP. Whilst there is the opportunity for amendments, major changes at this stage are not anticipated.</p> <p>The importance of care experienced YP remaining involved and considered as possible Co-Chairs for any future group, was highlighted. There needed to be clear leadership with closer links to Community Planning Partnership and secure providers should be represented but should not take the lead role.</p>	<p><b>Action Point 3</b> DC to draft the introduction to the consultation document agreeing the content with AG, AS and BL. The consultation will be limited to stakeholders as agreed with the Pathways and Standards work strand.</p>

	<p>It was agreed that SG would Co-Chair any new group which is formed with COSLA and/or the Care Inspectorate also giving consideration to the a care experienced co-chair.</p> <p><b>Commissioning Approach</b></p> <p>The next meeting of the commissioning group is due to take place on 14 January 2019. COSLA are working to recruit and support a care experienced YP to chair the meeting. The board said the Secure Care National Standards must be incorporated in to the next contract due to commence on 1 April 2020.</p> <p><b>Research and Evidence</b></p> <p>Two events in the New Year were highlighted. The first is due to take place on 18 February at Stirling University and the other on 30 April at the Art Lovers House in Glasgow. More information will be passed on to board members and other interested stakeholders when available.</p> <p>It is hoped these meetings will bring together all interested stakeholders in order to celebrate and better co-ordinate all the research work across Scotland.</p> <p>CYCJ have almost completed their work on the secure care census and are ready to share the results with secure care providers and wider stakeholders.</p> <p>NHS colleagues are drafting a funding request to SG to support a 5 year longitudinal study in to the health needs of YP in secure care. It is hoped this request will be ready early in the new year. The board discussed the need for any study to look wider than only health needs. It was agreed that would be ideal, however, to secure long-term funding it had to be targeted on health needs.</p>	<p><b>Action Point 4</b> DH to meet with CI and COSLA to agree the make-up of the Governance group.</p>
5.	<p><b>Report to Ministers</b></p> <p>LM and AG were thanked for all their work on the draft report which was circulated prior to the meeting.</p> <p>There was a discussion about the need to be careful and respectful around the language we use. BL asked if the word behaviours could be removed from page 3 of the report as it did not appear to sit well with the remainder of the report.</p>	

	<p>There was a view it should remain as it fitted well with the current legislation and showed YP must take some responsibility for their actions. Others agreed with BL that it should be removed as this is an opportunity to change the language and look at YP through a trauma lens.</p> <p>There was broad agreement on the draft content and members were asked to provide any written comments or suggested amendments to LM by 7 January.</p>	<p><b>ACTION POINT 5</b> Board members to provide comments and amendments to LM by 7 January. LM will complete a redraft and circulate the final report to the board early in the New Year.</p>
6. <b>AOB</b>	<p>DH thanked everyone on the board and work streams for their commitment, drive determination and the huge amount of time effort they have put in over the last 15 months.</p> <p>AG and BL both took the opportunity to thank everyone involved in the work streams, the STARR group, secure care staff and all the YP involved in the co-production of the standards.</p>	