Chief Operating Officer, NHS Scotland Directorate
Deputy Chief Operating Officer: Performance and Delivery Division

Scottish Government
Riaghaltas na h-Alba
gov.scot

T: redacted [Section 38(1)(b)]
E: Douglas.McLaren@gov.scot

Gordon James
Chief Executive
NHS Golden Jubilee University National Hospital

14 January 2025

Dear Gordon,

2025/ 2026 NATIONAL TREATMENT CENTRE CAPACITY UTILISATION

Thank you for your recent engagement with regards to your 2025/26 capacity allocation proposal for Boards across Scotland. We have collated this information and set out, in Annex A, what capacity will be provided by the Golden Jubilee University National Hospital (GJUNH) during 2025/26.

[OUT OF SCOPE]

Douglas McLaren
NHS Scotland Deputy Chief Operating Officer
Performance & Delivery Division
Directorate for Chief Operating Officer

Copy to: John Burns – Chief Operating Officer, Scottish Government
Alan Gray – Director Health Finance, Scottish Government
Jonny Gamble – Director of Finance, NHS Golden Jubilee University National Hospital
Carolynne O'Connor – Deputy Chief Executive and Director of Operations – NHS Golden Jubilee University National Hospital
redacted [Section 38(1)(b)]
redacted [Section 38(1)(b)]
redacted [Section 38(1)(b)]
redacted [Section 38(1)(b)]
redacted [Section 38(1)(b)]
redacted [Section 38(1)(b)]

redacted [Section 38(1)(b)]
redacted [Section 38(1)(b)]

INVESTORS IN PEOPLE | Accredited Until 2020
POSITIVE ABOUT DISABLED PEOPLE

NHS Golden Jubilee University National Hospital **Annex A**

In 2025/26 NHS Golden Jubilee University National Hospital will deliver **[OUT OF SCOPE]** 10,001 ophthalmic procedures [OUT OF SCOPE]

Board of Residence	Speciality	No of procedures allocated
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
Ayrshire & Arran	Ophthalmology - cataracts	730
Borders	Ophthalmology - cataracts	500
Dumfries & Galloway	Ophthalmology - cataracts	150
Forth Valley	Ophthalmology - cataracts	39
Greater Glasgow & Clyde	Ophthalmology - cataracts	2801
Lanarkshire	Ophthalmology - cataracts	1868
Lothian	Ophthalmology - cataracts	3913
	Ophthalmology - cataracts	**Total = 10,001**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**
[OUT OF SCOPE]	**[OUT OF SCOPE]**	**[OUT OF SCOPE]**

INVESTORS IN PEOPLE | Accredited Until 2020
POSITIVE ABOUT DISABLED PEOPLE

[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]
[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]
[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]
[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]
[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]
[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]
[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]
[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]
[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]
[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]
[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]
[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]
[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]
[OUT OF SCOPE]	[OUT OF SCOPE]	[OUT OF SCOPE]

INVESTORS IN PEOPLE | Accredited Until 2020
POSITIVE ABOUT DISABLED PEOPLE

From: Gordon Frame (NHS GOLDEN JUBILEE) <gordon.frame@nhs.scot>
Sent: 16 October 2025 12:22
To: [redacted [Section 38(1)(b)]
Cc: [redacted [Section 38(1)(b)]>; [redacted [Section 38(1)(b)]>; [redacted [Section 38(1)(b)]>; [redacted [Section 38(1)(b)]>
Subject: RE: Cataracts

[redacted [Section 38(1)(b)]
You will recall that GJNH indicated in April, that for 25/26 the activity they would undertake, would be 10,000 cataracts due to workforce pressures. This was 2,340 less than their core activity in 24/25. Given that they were being funded to deliver their core activity (12,340) we were keen that they endeavoured to resolve their workforce issues and deliver that core number. During the first 2 Quarters of this year, they have managed to address the challenges, particularly around workforce, and hence they subsequently committed to delivering their initial core figure, hence the 'additional 2340', **[Redacted Section 30(b)(ii)]**. Through our ongoing discussions, they also identified that the systems and efficiencies they have now put in place, would allow them to deliver an additional 1200, and since the capacity was available, and at relatively low cost, [OUT OF SCOPE] , they also agreed to provide that additionality free.
Thus we have the 3540 cataracts which have been allocated across the 5 Boards.

Regards
Gordon

Gordon Frame
National Director Planned Care
[redacted [Section 38(1)(b)]

From: [redacted [Section 38(1)(b)]>
Sent: 15 October 2025 17:20
To: Gordon Frame (NHS GOLDEN JUBILEE) <gordon.frame@nhs.scot>
Cc[redacted [Section 38(1)(b)]>
Subject: Cataracts

Hi Gordon

Can I confirm the level of additional cataracts allocations to the five boards. I have been reading the NTC paper you shared end of last week and this states GJNH have now confirmed 3,540 additional cataracts (cost neutral) that will be delivered in 25/26 and these have been allocated to Boards with the longest waits. From the CFSD update last week this suggested it was in the region of 1,200. Can you provide clarification please as this will allow us to understand what we can expect in terms fo CC forms from the five boards.

Thanks

[redacted [Section 38(1)(b)]

Chief Operating Officer, NHS Scotland Directorate
Deputy Chief Operating Officer: Performance and Delivery Division

Scottish Government
Riaghaltas na h-Alba
gov.scot

redacted [Section 38(1)(b)]
E: Douglas.McLaren@gov.scot

Caroline Hiscox
Chief Executive
NHS Lothian

14 January 2025

Dear Caroline,

2025/ 2026 NATIONAL TREATMENT CENTRE ALLOCATION

This letter confirms Lothian 's full year allocation for 2025/26 through the National Treatment Centres.

National Treatment Centre	Speciality	No of procedures allocated
GJUNH	Ophthalmology	3,913
[OUT OF SCOPE	[OUT OF SCOPE	[OUT OF SCOPE
[OUT OF SCOPE	[OUT OF SCOPE	[OUT OF SCOPE
[OUT OF SCOPE	[OUT OF SCOPE	[OUT OF SCOPE
[OUT OF SCOPE	[OUT OF SCOPE	[OUT OF SCOPE
[OUT OF SCOPE	[OUT OF SCOPE	[OUT OF SCOPE
[OUT OF SCOPE	[OUT OF SCOPE	[OUT OF SCOPE
[OUT OF SCOPE	[OUT OF SCOPE	[OUT OF SCOPE
[OUT OF SCOPE	[OUT OF SCOPE	[OUT OF SCOPE

We expect Boards to fully utilise the above allocation and to prioritise long waiting patients when referring patients to the NTCs. Where this cohort of patients can only be treated locally, we expect Boards to use the above NTC allocation to help generate the required local capacity.

[OUT OF SCOPE
[OUT OF SCOPE

Further additionality via proposed £100 million investment
Scottish Budget 2025-26 proposed an additional £100 million to clear waits over 52 weeks. Further details on how this will be targeted, including supplementing the NTC allocations in this letter (i.e. these are subject to change), will be issued to Boards

shortly. Meantime Boards should continue their 2025-26 planning and delivery based on the NTC allocations in this letter and the Planned Care guidance issued on 20 December 2024, ensuring a flow of patients in the usual way for NTC operation from 1 April 2025.

[OUT OF SCOPE
[OUT OF SCOPE

Performance Management
Boards should manage their NTC allocation closely, ensuring that patients are referred in the timescales requested by the NTC to ensure a continued flow of patients throughout the year. The Scottish Government (SG) Planned Care Performance Team and the Centre for Sustainable Delivery (CfSD) Planned Care team will monitor performance of NTCs and Boards throughout the year. If referrals drop SG & CFSD may realign activity between Boards to ensure this valuable national resource is fully utilised.

[OUT OF SCOPE
[OUT OF SCOPE

Yours sincerely,

Douglas McLaren
NHS Scotland Deputy Chief Operating Officer
Performance & Delivery Division
Directorate for Chief Operating Officer

Copy to: John Burn – Chief Operating Officer, Scottish Government
Alan Gray – Director Health Finance, Scottish Government
Craig Marriott – Director of Finance, NHS Lothian
Michelle Carr – Chief Officer, Acute Services, NHS Lothian
redacted [Section 38(1)(b)]
redacted [Section 38(1)(b)]
redacted [Section 38(1)(b)]
Gordon Frame – National Director of Planned Care, CfSD
redacted [Section 38(1)(b)]
redacted [Section 38(1)(b)]
redacted [Section 38(1)(b)]
redacted [Section 38(1)(b)]

INVESTORS IN PEOPLE | Accredited Until 2020
POSITIVE ABOUT DISABLED PEOPLE

Annex A: 2025/ 2026 NATIONAL TREATMENT CENTRE ALLOCATION

Delete / edit as appropriate

a) The Board accepts the full allocation for 2025/2026 as per the Scottish Government's letter of 14 January 2025.

or

b) The Board does not require the following NTC allocation and wishes this to be reallocated across NHS Scotland. The Board accepts the remaining allocation for 2025/2026 as per the Scottish Government's letter of 14 January 2025.

NTC	Speciality	Number of procedures to be reallocated.

Board:

Name of individual responding:

Role of individual responding:

Insert date:

[OUT OF SCOPE

INVESTORS IN PEOPLE | Accredited Until 2020
POSITIVE ABOUT DISABLED PEOPLE