

From: [Redacted S.38(1)(b)]  
Sent: 19 November 2020 09:40  
To: Minister for Trade, Investment and Innovation  
Cc: [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)];  
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[Redacted S.38(1)(b)]; Communications Economy  
Subject: 9th Letter - Stakeholders  
Attachments: ESF and State Aid - Future Funding - Ministerial - Correspondence -  
Position paper - Letter to Stakeholders + LA Convenors + LAGS etc. -  
18 November 2020.docx; 543422\_SCT1120553092-001\_p4.pdf

Categories: For Reading

Subject: Publication of the Outline of Scottish Shared Prosperity Fund – 19 Nov 2020

Email:

Dear colleague,

Hope you are well.

I am delighted to enclose a letter launching the Outline of Scottish Shared Prosperity Fund which was published today.

I would like to take this opportunity to thank you for your contribution and engagement in formulating the Scotland's position on the replacement funds.

I am eager to hear your views on the finalised document.

Best regards,  
[Redacted S.38(1)(b)]

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European Structural Funds, SG Directorate for Economic Development

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European Structural Funds

Proposed Scottish Replacement  
Funding Programme

“Scottish Shared Prosperity Fund”

November 2020

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### MINISTERIAL FOREWORD FROM IVAN MCKEE, MINISTER FOR TRADE, INVESTMENT AND INNOVATION

This document sets out how the Scottish Government plans to direct our share of the replacement for the European Structural Funds.

As we move ever closer to the end of over 40 years of the Structural Funds investment in Scotland, which in the last 7 year programme alone have contributed £780 million, or just over £100 million per annum, to projects across Scotland, it is worth reflecting on some of the activities that they have supported over the years. They have invested in infrastructure such as the Westerns Isles Spinal route and broadband in the Highlands and Islands, paid for research and innovation in in marine renewables, enabled our cities to become “smart”, helped thousands of young people into training and employment, created opportunities for businesses to grow and develop, supported our culture and heritage and paid for projects that will help Scotland to realise its net zero ambitions.

Whilst Structural Funds have paid for some hugely important investments and activities, it is not only the financial aspects that will be missed in Scotland, but the opportunities that Funds created to learn from other parts of Europe and to share ideas and experiences with a diverse community of policy makers. This outward looking, collaborative focus is something which a UK-only fund will find difficult to replicate.

As I write this, less than 2 months from the end of the Structural Funds in Scotland, the Scottish Government and our colleagues in the other devolved nations still have no idea what type of programme the UK Government is planning. We do not know the quantum of support that may be available to us. We do not know which funds will be replaced. We have no idea what conditions may be placed on the funding. We do not know how long the fund will be for or when it might start. We do not know

if we will be entrusted with the budget or the freedom to deliver on the plans in this paper. And we do not know whether it will respect the long-standing principle of partnership.

Had we remained in the European Union, we would have had full involvement with the [Redacted S.38(1)(b)] of plans for this new programming period, and we would know exactly how much was coming to Scotland and how it would be spent. As things stand now, it is both regrettable and remarkable that the UK Government has chosen not to include us in the [Redacted S.38(1)(b)] of the replacement funding, given the central position that the Scottish Government has played in delivering these funds for many years. It is also at odds with the UK Governments own 2018 commitment to “ ... respect the devolution settlements in Scotland, Wales and Northern Ireland and ...

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engage the devolved administrations to ensure the fund works for places across the UK.”<sup>1</sup>

Given the tight timescales we have no choice but to develop our processes to deliver this programme and to proceed on the basis that full funding to do so will be devolved to Scotland by the UK Government. I remain hopeful that this will be the case and that we will be able to work with our partners and colleagues across the country to deliver a Scottish Shared Prosperity Fund that supports our common growth ambitions.

This is a long term strategy, one that not only considers how best to ensure that the places and sectors across Scotland worst hit by the COVID pandemic have rapid access to the support they need to drive recovery, but that these same places have assurance that this support will be available over the longer term, allowing them to address deep rooted disparities.

Therefore, the approach that the Scottish Government plans to take will see the vast majority of this money devolved to the places and people in Scotland that need it most. Along with money, powers to develop and deliver local programmes and activity will also be devolved to the lowest appropriate level. We will empower regions, local authorities and communities right across the country, helping them to address constraints and challenges that are specific to them.

Councils will play a central role in the approach that we propose to take. Councils have been and will remain integral to determining and deciding regional strategies in the form of growth deals, regional economic plans and a variety of other activities. We recognise and will build on this expertise when we roll out this programme.

All of this will be done within the context of Scottish policy and will align to our National Performance Framework. The Scottish Government will maintain a strategic role, working in partnership with regions across Scotland to agree plans and ensure that the funding is achieving its intended outcomes.

We will not create additional unnecessary bureaucracy with this programme, and so

will work with existing and emerging regional economic vehicles including the Regional Economic Partnerships, Highlands and Islands Enterprise and the South of Scotland Enterprise, building on their local knowledge and ability to hit the ground running.

However, we cannot do any of this unless the full amount of funding due to Scotland is transferred in its entirety and without any conditions from the UK Government to the Scottish Government. In the forthcoming Spending review we therefore expect the UK Government to honour its commitment to “at a minimum match the size of

1 <https://questions-statements.parliament.uk/written-statements/detail/2018-07-24/HCWS927>

those funds in each nation”<sup>2</sup> and commit to transferring at least £183 million per year to the Scottish Government to replace the EU Structural Funds, and the European Territorial Cooperation and LEADER programmes. This equates to a 7 year replacement programme of £1.283 billion<sup>3</sup>

I am pleased that these plans have been developed in conjunction with stakeholders across Scotland: we have been very clear since the start of this process that we would work with partners across the country to shape a programme that meets their needs. Not only did the information and views which we gathered as part of our extensive consultation process inform our thinking on policy and how best to ensure value for money, but the steering group that I formed to help us deliver our policy aims has played a key part in arriving at the ideas which are set out here.

I would like to thank everyone who has supported us with this work, whether it was by submitting a consultation response, attending a seminar or contributing to the drafting process. I am especially grateful to the members of the Steering Group, in particular the Chair, Professor David Bell, and the Co-Chair, Professor John Bachtler, for their committed and enthusiastic participation.

IVAN McKEE,

Minister for Trade, Investment and Innovation

November 2020

<sup>2</sup> [https://assets-global.website-files.com/5da42e2cae7ebd3f8bde353c/5dda924905da587992a064ba\\_Conservative%202019%20Manifesto.pdf](https://assets-global.website-files.com/5da42e2cae7ebd3f8bde353c/5dda924905da587992a064ba_Conservative%202019%20Manifesto.pdf) page 44

<sup>3</sup> This covers replacements for the European regional Development fund, the European Social Fund , the European Territorial Cooperation Programmes and an uplift for LEADER, which is currently funded under CAP pillar 2 . See Annex C

## Executive Summary

The purpose this document is to set out the Scottish Government framework for Scotland’s allocation of the UK Shared Prosperity Fund, which will replace European Structural Funds following the UK’s exit from the EU. The results of the public consultation, which was held between November 2019 and February 2020, have

informed thinking and the Scottish Government has developed this plan in partnership with our expert steering group, chaired by Professor David Bell of University of Stirling, and other external stakeholders.

Four key areas were addressed: Funding and Allocation; Governance and Delivery; Policy Alignment; and Monitoring and Evaluation. Each was considered in depth and a paper with recommendations produced for each. This document brings together the thinking from across these papers, setting out the high level strategic framework for a Scottish Shared Prosperity Fund.

### Assumptions

The lack of clarity from the UK Government is key in all of this. We remain unclear of their intentions, the recently launched Internal Market Bill implying they will lead and direct funding with no regard for the wishes of Scotland or the Scottish Government or the evidence base of ‘what works’ in regional and local development in Scotland.

In the meantime the Scottish Government will continue to progress thinking on how a Shared Prosperity Fund in Scotland may be directed, shaped and governed and has therefore based this work on some key assumptions:

- ② the UK Government will provide the Scottish Government with an allocation of funds that at least matches the level of previous European Structural Funds allocations in real terms;
- ② Scotland will have the freedom to allocate funding to the places and priorities that we choose and which align with our own policy aims and objectives;
- ② the programme will align with the Scottish Government’s established “inclusive growth”<sup>4</sup> approach together with our focus on Covid recovery;
- ② The programme will be multiannual, lasting at least 5 years or 7 years if the UK replacement scheme matches the European Multi Annual Financial Framework;
- ② the replacement funding scheme will cover the European Regional Development Fund (ERDF), the European Social Fund (ESF), and the European Territorial Cooperation Programmes (ETC).
- ② As a consequence of the lack of clarity from the UK government around whether the work of the LEADER programme is included in the scope of the Shared Prosperity Fund we have proceeded on the basis that LEADER will be included. Clearly LEADER<sup>5</sup> cannot form part of this programme without a transfer of funds for its replacement from the UK Government.

4 Helpful info on the inclusive growth approach can be found at the Scottish Centre for Regional Inclusive Growth website

5 Link to LEADER background. LEADER is currently supported from CAP pillar 2 and at the time of writing it is unclear if the replacement funding for CAP includes provision for LEADER

## Aims and Policy

- ② The key aim of the programme will be to focus on addressing and reducing economic and social disparities within and between places and people in Scotland;
- ② Decentralisation of funding is at the core of this approach, and we want to ensure that decisions are made as closely as possible to the people, businesses and communities who will be impacted;
- ② The themes for the Scottish programme will be Improving Places, Reducing Poverty, Increasing Skills, and Growing Business and Jobs to aid a just and green recovery from the COVID pandemic;
- ② Enhancing wellbeing and responding to the climate change emergency will be underpinning principles of the programme;
- ② As noted above, the policy area currently supported by LEADER will be considered as part of the Scottish programme, if they are not covered in the replacement for CAP, but this can only happen subject to funds for this being made available by UKG.

## Governance

- ② The governance of the programme will be tiered: the Scottish Government will be the strategic lead whilst regional partnerships will be the main bodies charged with developing and funding programmes for their areas;
- ② These regions will align with the Highlands and Islands Enterprise (HIE) and South of Scotland Enterprise (SOSE) areas and we will seek to make use of the developing network of Regional Economic Partnerships (REPs) across the rest of Scotland;
- ② The programme will seek to empower communities across Scotland to develop and deliver activity and to devolve responsibility for action to the lowest appropriate level;
- ② The programme will be multi-annual, at least 5 years.

## Governance – National Programmes

- ② A final model is still to be decided upon – options are to directly fund national agencies to deliver support across Scotland, or, to route all monies through the regions who will each contract with national agencies to deliver support in their area;
- ② Discussions have shown a preference for routing the monies through regions however this is still to be fully agreed;
- ② Whichever model is decided upon, we will liaise fully with the relevant stakeholders and delivery bodies to ensure that the final model delivers a suitable balance between local accountability and equality of access to key programmes such as apprenticeships, and policy approaches such as “No-one left Behind”.

## Funding and Allocation

- ② A transparent, needs-based regional allocation model will be developed by the Scottish Government. This need not align with the allocation model(s) used in other parts of the UK;
- ② The model will use a basket of weighted measures which will then be applied across each regional partnership geography to determine the share of the fund to be allocated to that partnership;
- ② Funding will be allocated to each regional partnership for a 5 year programme that will be agreed in advance with Scottish Government and support the achievement of national aims and objectives;
- ② Regional partnerships will be free to allocate money as they wish in their regions, guided by principles which align their plans with national priorities that support place based and community wealth building approaches;
- ② Regional partnership leads must involve communities and citizens in the development of their plans and allocation models, engagement with communities must be inclusive and follow the principles set out in the National Standards for Community Engagement;
- ② Regional partnerships should include options within their allocation models to enable communities direct access to the funds to address locally identified priorities that are aligned to the overall programme outcomes.

## Monitoring and Evaluation

- ② The Scottish Government will develop a Monitoring and Evaluation Framework which will focus on outcomes and outputs, rather than activities and inputs;
- ② The framework will explain what is to be achieved in terms of economic impacts, benefits for business, etc.; articulate a fit with the business plan and strategic objectives such as the National Performance Framework (NPF); identify the activities to deliver and the resources required to achieve the selected objectives; develop a logic model to evidence how the resources and activities will align with achievement; develop SMART objectives for assessing performance; identify key measures to track performance and ascertain how data will captured together with the roles and responsibilities of all involved; and plan for review and evaluation;
- ② The development of the monitoring and evaluation framework shall be done in parallel with the design of delivery arrangements for the replacement funding Programme;
- ② The National Performance Framework will be used as an over-arching framework rather than a prescriptive list of indicators;
- ② Additionality of any support must be considered at the outset during appraisal;
- ② The monitoring and evaluation framework shall focus on the results that can be attributed to the replacement fund and be proportionate to the activity supported;
- ② Monitoring and evaluation activity will reflect the Scottish Government's focus on economic, social and wellbeing performance but should maintain some awareness of how the next set of European Structural Fund Programmes will be delivered for the 2021-27 period;
- ② A separate Appraisal Group will be set up to consider how the appraisal process

will work within a tiered management system of delivery.

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#### Areas for Further Work

As noted above, this framework sets out the high level aims of the programme – without further information from the UK Government it is not possible to develop this further. Once this has been agreed our next steps will be to work with partners across Scotland to develop the detail on each area of this plan, agree regional allocations and activity, and set up financial, audit and IT arrangements.

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#### Section 1 Aims and Objectives of the Scottish Scheme

Our key assumptions for the programme are listed on page 6.

The main purpose of the Scottish Programme will be to address and reduce economic and social disparities within and between places and people in Scotland.

The programme will also:

- ② focus on promoting place-based economic development and cohesion helping communities across Scotland to improve key economic, social and wellbeing performance indicators;
- ② support local responses to economic and social challenges empowering communities across the country to respond to issues which impede their development; and
- ② support the Scottish Government's policy aims set out in the Programme for Government and National Performance Framework and complement the actions published in the Scottish Government's Economic Recovery Implementation Plan, in particular those aimed at developing resilient people, communities and places.

#### Principles

A number of principles emerged from the discussions which are set out below:

A There was consensus or broad support for principles on the policy purpose of the funding:

accountability            delivering the Fund to achieve a measurable reduction in local disparities in key economic, social and wellbeing performance indicators, and measurable improvement in indicators of citizen empowerment.

additionality            supporting activities that are not otherwise funded, and encouraging new ideas and innovation in responding to local economic and social constraints on development. Scale, time and quality additionality were each felt to be important considerations.

complementarity with    ensuring that the programme aligns and complements other action on Covid            actions to support Scotland through the economic and social challenge that the pandemic has created Including the forthcoming report from the Social Renewal Advisory Board

There was also consensus on two horizontal themes, though further work would be needed regarding their implementation:

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sustainable            actively advancing the Scottish Government’s sustainable development            development goals.

wellbeing            actively advancing the Scottish Government’s wellbeing goals.

B    It was agreed that the governance of the funding should be based on four principles:

existing structures            use existing partnership structures to deliver the programme which would minimise costs, maximise efficiency and avoid potential duplication of effort and activity.

simplification            reducing bureaucracy and making best use of existing structures and processes.

duration            a minimum 5-year period for predictability for investment. This is in line with the multiyear approach of the current EU funding streams and would require UK Government to recognise this requirement and align CSR cycles accordingly.

devolution and subsidiarity                      decentralising decisions on the use of the Fund to the lowest appropriate level but working with national agencies and providers on national priorities to ensure that there are no asymmetries of access across the country.

C    On the geography of funding the key principles are:

spatial targeting                      allocating funding according to regional and local disadvantage – which will require transparent methodologies.

place-based approach to economic development and cohesion                      supporting interventions that are designed to meet local development challenges and opportunities. This to be structured around sub-regions but based on the needs of communities and recognising the role of local authorities.

flexibility                      taking an open approach to the sub-regional geography of intervention, and enabling towns and communities across Scotland to come forward with projects to help themselves to improve their economic, social and wellbeing performance.

D    The principles of community empowerment are central to our approach

community empowerment                      exploiting local knowledge and involving communities and citizens directly in decisions on the design and implementation of interventions.

building local administrative capacity                      to facilitate community empowerment and involvement in the Fund. this must align with the value-for-money aspects of supporting development of local administrative capacity and the principle of simplification.

## Section 2 Funding and Allocation

This sets out the proposed allocation methodology for the disbursement of funding from the Scottish Government to regional partnerships across Scotland. It does not comment upon the allocation of monies from the UK to Scotland other than to assume that full replacement funding will be routed from the UK Government to the Scottish Government.

### Summary

A transparent, needs-based regional allocation model will be developed by the Scottish Government. This model need not align with the allocation model(s) used in other parts of the UK.

The model will use a basket of weighted measures which will then be applied across each regional partnership geography to determine an allocation to that partnership.

The measures used will be aligned to the aims of the overall themes of the National Programme which are:

- ❑ Improving Places
- ❑ Tackling Poverty
- ❑ Skilled People
- ❑ Business and Job Growth

### Devolving Funds to Regions

Funding will be allocated to each regional partnership in support of a 5 year programme that will be agreed in advance with Scottish Government.

Each regional partnership programme will fit within the Scottish framework and support the achievement of overall aims and objectives of the national programme.

Regional partnerships will be free to allocate money as they wish in their regions as long as they can demonstrate how their plans will support national objectives.

Regional partnership leads must involve communities and citizens through inclusive engagement in the development of their plans and allocation models.

Regional partnership leads must provide options within allocation models enabling communities direct access to the funds to bring forward local projects.

### Geographies and National Programmes

Regions will align with the Highlands and Islands and South of Scotland Enterprise areas and with emerging Regional Economic Partnership Areas in the rest of the country.

### National Programmes

A final model is still to be decided upon – options are to directly fund national agencies to deliver support across Scotland or to route all monies through the regions who will each contract with national agencies to deliver support in their area.

Discussions have shown a preference for routing the monies through regions however this is still to be fully agreed.

Whichever model is decided upon, we will liaise fully with the relevant stakeholders and delivery bodies to ensure that the final model delivers a suitable balance between local accountability and equality of access to key programmes such as apprenticeships and policy approaches such as “No-one left Behind”.

#### Use of Indicators to Determine Allocations

We are currently working with economists on the types and number of indicators that could be used to determine regional allocations. A final list has not yet been agreed but the thematic areas that indicators are likely to cover are: Economy; Inclusion and Poverty; Skills and Employment; and Community and Covid Impacts.

#### Match Funding

Match funding will continue to be a requirement in the programme however, without more detailed information from the UK Government around the quantum and conditions of the funding, decisions on this matter cannot be taken.

#### Next Steps

Further work is required on how best to design the tiered model. Of particular note is how best to ensure that the principle of empowering communities is delivered, including how this might be achieved in practice without creating more bureaucracy and administration or impacting on the position and role of the local authorities.

As noted above, further work is required to be done on how best to deliver national level activities.

Fuller consideration of match funding issues will be taken forward once the quantum and conditions of funding from the UK Government are known.

Finally, there needs to be more work done on the number of indicators used to determine allocations.

## Section 3 Governance and Delivery

This section sets out the principles underpinning the governance and delivery mechanisms for the Scottish replacement fund before setting out the preferred model.

### Summary

The Scottish programme will be based on the principle of subsidiarity with much of the authority and responsibility devolved to regional and local partnerships.

Delivery arrangements will make use of existing bodies and partnership structures operating at a regional and local level where possible, with enhanced levels of regional/local accountability and management of funding and a focus on local priority setting within a broad national framework.

Core principles, aims and objectives will be broadly similar to previous EU Structural Funds programmes expanded to include wider social objectives; additionality should remain a key principle of the successor fund.

Scottish policy priorities should be the primary driver at all governance levels and measures of success should align to the National Performance Framework.

### Key Principles

Subsidiarity – the programme should seek to address national outcomes, as directed by the National Performance Framework, but be delivered in line with regional and sub-regional objectives which align to these national level priorities. For national priorities programme stakeholders will work with national agencies and providers to ensure that there are no asymmetries of access across the country.

Utilisation of existing structures – Wherever possible the programme will use existing partnership structures, which will minimise costs, maximise efficiency and avoid potential duplication of effort and activity. Robust audit and financial management procedures are crucial to programme delivery therefore each region would need to be led by a public body with this capacity already in place.

Straightforward –The governance model should focus on simplicity with a stronger emphasis on the needs and expectations of places, giving people devolved responsibility for developing and delivering funding programmes in their area.

Duration - To allow programmes to “launch, develop, and embed”, the UKSPF should be multiannual, lasting at least 5 years or 7 years if it is intended to match the European Multi Annual Financial Framework.

Additionality - The programme should retain this aspect from the European Structural Fund with a focus on additionality across scale, time and quality.

Appraisal – Appraisal is needed in order to assess the risk of support to the public purse and to ensure any proposal aligns to the national/regional framework and associated priorities. A separate Appraisal Group will be convened to consider this in greater detail.

Alignment with Covid recovery – Whilst these funds should remain focused on the key priorities set out for them, governance and delivery arrangements must reflect and dovetail with activity designed to support covid recovery.

#### Next Steps

The next stage in this process is to build upon the principles agreed here and to finalise work on how best to deliver national services and to allocate and engage at a sub-regional level to involve communities in a meaningful and empowering manner.

There are wide ranging expectations of the replacement vehicle and we must recognise that not all of these will be met. The current EU Structural Fund Programmes have contributed £780 million, or just over £100 million per annum, for the 2014-20 period. Even with an uplift for inflation we are aware of the limitations this sum affords and the need for care when identifying priorities to focus on; spending on infrastructure, for example, is unlikely to be extensive. Equally, there are no guarantees that recipients will receive the same funding as they have for previous projects.

As one of the design principles of the programme is to avoid complexity and the creation of new burdensome bureaucracy the governance arrangements for this programme will be streamlined and complementary to those of other similar programmes. The approach to allocations across regions will be part of its design.

## Section 4 Policy Alignment

This section sets out the policy focus for the programme and how it aligns to and complements related activity.

### National Level

The key aim is to reduce economic and social disparities within and between places and people in Scotland whilst the main themes for the national fund are improving places, tackling poverty, increasing skills and business and job growth. In addition, wellbeing and addressing climate change will be placed as horizontal themes which cut across the programme.

The policy context will be provided by the National Performance Framework. The programme will also retain a line of sight to EU cohesion policy to ensure the opportunities for territorial cooperation and international learning continue.

Overall Aim	To reduce economic and social disparities within and between places and people in Scotland			
Key Themes	Improving Places	Tackling Poverty	Skilled People	Business and Job Growth
NPF Outcomes	We live in communities that are inclusive, empowered, resilient and safe.	We tackle poverty by sharing opportunities, wealth and power more equally.	We are well educated, skilled and able to contribute to society.	We have thriving and innovative businesses, with quality jobs and fair work for everyone.
Inclusive Growth Theme	Communities across Scotland have the natural and physical resources to ensure they are strong and sustainable.	Inequality of opportunity to access work is addressed and jobs are fulfilling, secure and well-paid.	Scotland's population is healthy and economic benefits are spread more widely, with lower levels of inequality.	Businesses are competitive and economic growth is resilient and sustainable.
Horizontal Themes	Wellbeing Climate Change			

### Regional Level

Regional plans should have a clear and identifiable link between their aims and objective and the overall national themes. However, regional and sub-regional actors are free to select the most important for their areas and align support and funding accordingly. This may lead to programmes across Scotland applying

different weightings to different outcomes, e.g. rural and Island areas may choose to focus on population retention whereas urban areas may concentrate on tackling poverty.

#### Local Authorities

Local Authorities will have a key and central role to play in this programme. Many of them will be the budget holder for the regional fund, and all of them will have a leading role to play in the development and delivery of regional programmes. We will continue to work closely with them and COSLA on the detail of delivery once funding from the UK Government is confirmed.

#### Links to Other Funding Streams

At this stage it is not clear which funding and policies will be bundled into the UKSPF – will it be a straight replacement for the European Regional Development and Social Funds, or will it also seek to replace other EU funding programmes? This lack of clarity has impacted in particular on arrangements regarding the replacement for the rural development programme, LEADER, which is currently funded under CAP Pillar 2.

This work has assumed that the aims and objectives covered by the current LEADER programme should be incorporated into the SPF. However, this is contingent on the UK Government providing full replacement funding. LEADER is worth around £50.8 million over the 2014-20 Programme and supports 21 LEADER Action Groups (LAGs) across Scotland.

#### Infrastructure Investment

As noted in the previous section, the quantum of funding is unlikely to be able to pay for national or major infrastructure projects. However it must be recognised that such investment may be appropriate for some geographies in so far as it aligns to national ambitions and is crucial to realising regional growth aims. Aligning funds from this programme with other funding vehicles may be the best route forward and this will be explored in more depth.

Furthermore, the Scottish Government is clear in its wish to continue to participate in the Future European Territorial Cooperation (ETC) Programmes and collaborate with our near neighbours. These have been of considerable benefit to Scotland with almost £98 million allocated to Scottish partners through competitive application processes from 2014-2020. These programmes, in particular the Northern Periphery and Arctic Programme and North Sea Region Programme, have been of great benefit to Scotland, not only in financial terms, but also in relation to knowledge transfer and sustained collaboration on common issues to find joint solutions. The UK Government have stated that ETC will be subsumed into the UKSPF. As a consequence the Scottish Government is clear that this money should be devolved to enable Scotland to decide on continued participation in ETC programmes that will continue to benefit the people of Scotland.

#### Climate Change

Throughout the consultation process ran a very palpable theme of the need for recognition of climate change and how the fund might support Scotland net zero

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ambitions. In addressing this and to ensure sufficient visibility, climate change has been made one of two horizontal themes which are expected to be integrated into all activity supported through the fund.

Zero Waste Scotland has engaged to ensure sustainable and climate related indicators will be developed to increase focus on this key issue.

#### Next Steps

Alignment with Scottish priorities may not be possible should the UK scheme be drafted to prioritise the UK Industrial Strategy or other UK designed policies such as the “Levelling Up” agenda. Further work on this is required once details of the conditions and constraints around the UK Scheme are known.

The devolution of greater levels of policy control to regional and sub-regional actors will create a range of differently weighted programmes across geographies. Whilst we understand that different stakeholders prioritise different issues, at a national level we must ensure this does not give rise to any unintended inequalities of access.

Given the potential broad scope of the fund, there is a risk that it duplicates rather than complements existing public funding and policies. We will develop processes to ensure that monies are being used in a genuinely additional manner.

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## Section 5 Monitoring and Evaluation

This section sets out the principles that will shape a monitoring and evaluation plans once a fuller understanding of future funding arrangements are known.

### Aims

There are three main aims for monitoring and evaluation:

- ② For policy purposes and for agreeing how aims/objectives should be both measured and met;
- ② To assess whether target outcomes are being achieved and to provide an understanding of the extent to which value for money assessed at the project appraisal stage is realised;
- ② For audit purposes and in determining how value for money should be safeguarded.

## Focus

The monitoring and evaluation framework will focus on outcomes and outputs, rather than activities and inputs, and will seek to:

- ② explain what is to be achieved in terms of economic impacts, benefits for business, etc.;
- ② articulate a fit with pertinent strategic objectives within the NPF;
- ② identify the activities to deliver and the resources required to achieve the selected objectives;
- ② develop a logic model to evidence how the resources and activities will align with achievement;
- ② develop SMART objectives for assessing performance: identify key measures to track performance and ascertain how data will be captured together with the roles and responsibilities of all involved; and
- ② plan for review and evaluation.

## Principles

The development of monitoring and evaluation will be taken forward in parallel with the design of delivery arrangements in order that all partners have a clear understanding of the requirements, and their roles therein, in delivering the strategy.

The National Performance Framework will be used as an over-arching framework rather than a prescriptive list of indicators, and regional and sub-regional delivery partners will align their objectives to those of the NPF to ensure consistency in focus.

Within a monitoring and evaluation context the additionality of any support must be considered at the outset during the appraisal process for applications, to determine existing provision and to include benchmark data. The data collected at the outset and throughout the lifetime of support will inform subsequent interim reviews and evaluation.

The monitoring and evaluation framework should focus on the results that can be attributed to the replacement fund so that the evaluation can demonstrate the added value of the fund. It should also be proportionate to the activity supported.

Monitoring and evaluation activity will reflect Scottish Government's focus on economic, social and wellbeing performance when deciding on indicators to monitor and evaluate but should maintain awareness of how the next set of EU Cohesion Programmes will be delivered in the 2021-27 period.

Consideration should be given to how the Benefits Realisations Plan concept, as designed for Scotland's City and Region Growth Deals, might be adapted for use by a similar partnership delivery structure in the assessment of financial support provided through the UKSPF.

## Next steps

Project appraisal was not considered in detail as part of this work, and therefore a

separate Appraisal Group will be set up to consider how the appraisal process will work within a tiered management system of delivery.

There was an acceptance that stakeholders would not welcome a return to the ‘one size fits all’ monitoring and evaluation regime of European Structural and Investment (ESIF) Programmes past. It is proposed that this be considered more fully following progression of the governance and delivery model.

Regulation and reporting is key to ensure the prevention of fraud and avoidance of risk and going forward this will continue. However going forward, the monitoring and evaluation approach will have a strong focus on achieving outcomes. As per comments on proportionality above, this needs further consideration following identification of the governance and delivery model to ensure both key objectives of regulation and reporting - risk avoidance and outcomes delivery – are included.

Timeframe – knowing when to evaluate the success of the replacement fund against results or outcomes as defined at a national level (but regionally specific) was also considered essential. This requires further consideration.

Consideration should be given to the conditionality of payment, in other words the relationship between expenditure, activity and achievement of outcomes and whether payment should be linked to achievement in full, part, or otherwise.

## Annex A Draft Roles and Responsibilities

THEME	TOPIC	Scottish UK Government	Regional Economic Government (REP)	Local Authorities Partnerships Community Actors	National and
Agencies					
Work with regional partnerships	Responsible for deciding the allocation and		Develop a needs-based allocation methodology that will	Develop an allocation methodology in	Work with REPs to develop
allocation contract for	Allocation methodology and agree to Scottish Government.		set out how much each REP will receive for the a	partnership with local authorities and community	model.

services in line

Funding and Allocation on Regional partnerships National Spend

multi-year (5 year) period

actors, that suits the needs of the region.

with regional plans.

Transfer funds to SG for onward allocation.

an accountable body in each regional partnership. Funding will be committed on a multi annual basis and paid on a staged basis.

Transfer funding to an accountable body to sub regional activities and bodies.

Transfer funding to sub regional projects. pay Agencies for contracted services.

Overall Development of Development of Contribute to development of UK policy aims and regional development

specific policy

Policy responses in development with devolved nations).

SPF (in partnership objectives for Scottish Programme, fits with in Scottish regional

regional programmes. line with aligned to National Framework.

needs. regional

Performance

National THEME and

TOPIC Agencies

Scottish UK Government

Regional Economic Government (REP)

Local Authorities Partnerships Community Actors

Framework and Inclusive Growth Ambitions. Programme designed and delivered on a multi annual basis.

Supra national Deliver to the strategic oversight. requirements of

Develop overall aims and objectives and agree programmes

Lead delivery of the regional programme and

Deliver projects actions in line

the regional

plans.

Governance and delivery Organisations with regional partnerships. ensures that the with regional aims an objectives plan.

Organisational structure Allocate funding and are being met at regional level.

spend and performance. Ensure compliance, audit and value for money using existing systems.

and Check and Scottish Oversight of Scottish Programme; Develop regional monitoring and Check verify project

Monitoring programme meets Report to UKG; evaluation spend and spend and UK Objectives. Ensure that regional frameworks and objectives. Monitoring objectives.

Evaluation Programmes are monitor progress meeting key of regional outcomes. projects.

National THEME and	TOPIC Agencies	Scottish UK Government	Regional Economic Government (REP)	Local Authorities Partnerships Community Actors
Individual project evaluations.	Individual of UK Programme.	Ongoing evaluation	Evaluate the effectiveness of the	Evaluate overall regional project evaluations.
	Evaluation	and work with regional partnerships to develop monitoring and evaluation frameworks for regional programmes.		
Business for specific projects and	Business cases DAs. Appraisal	Agree plans with partnerships programmes of activity.	Agree with regional within regional programmes. projects and activities.	Appraise projects cases for specific activities.

## Annex B Steering Group and Contributors to Development Process

1. The Scottish Government has been working with a Steering Group, chaired by Prof David Bell of University of Stirling and co-chaired by Prof John Bachtler of University of Strathclyde, to develop a Scottish programme to replace European Structural Funds following the UK's exit from the EU. A public consultation was held between November 2019 and February 2020 the results of which informed development of this outline plan.
2. The development of the plan was undertaken by the Scottish Government along with members of the Steering Group, other external stakeholders and Scottish Government policy leads. Four key areas were developed: Each group produced a

paper which set out how they considered that their area should be taken forward and it is this work which underpins these plans.

3. Scottish Government officials chaired each group and drafted the papers. Hilary Pearce (Deputy Director, ESIF) and Darren McDowall (SG Finance Business Partner) also attended two of the groups.

Group	Members
Funding and Allocation	<p>Prof David Bell (Univ. of Stirling and Steering Group Chair)</p> <p>Prof John Bachtler (Univ. of Strathclyde and Steering Group Co-Chair)</p> <p>Malcolm Leitch (SLAED and Steering Group)</p> <p>Cllr Dr Steven Heddle (Orkney Islands Council, CoSLA and Steering Group)</p>
Governance and Delivery	<p>Douglas Colquhoun (Scottish Enterprise and Steering Group)</p> <p>Francesca Giannini (Scotland Europa)</p> <p>Anna Fowlie &amp; Jamie Flaherty (SCVO and Steering Group (Anna))</p>
Monitoring and Evaluation	<p>Cornilius Chikwama (SG – Office of the Chief Economic Advisor and Steering Group )</p> <p>Natalie Hemmings (SG – Office of the Chief Economic Advisor)</p> <p>Sheila Perry (Scottish Enterprise)</p> <p>Mary Louise Howatt (Argyll &amp; Bute Council)</p> <p>Gary Richardson (SG – Internal Audit)</p>
Policy Alignment	<p>Rob Clarke (Highlands &amp; Islands Enterprise and Steering Group)</p>

Group	Members
	<p>David Rennie (South of Scotland Enterprise and Steering Group )</p> <p>Amanda Fox (SG - Rural Economy and Steering Group)</p>

## Annex C Finance

1. This annex contains more information on how we arrived at the estimate of £1.283 billion for a replacement 7 year programme for 2021 – 2027.

Table 1. Full Replacement of EU Funding and LEADER, 2020-21 to 2024-25.6

Fund	Resource or Capital annum £m	Average allocation per Resource	TOTAL £m
European Structural Funds – ESF and ERDF (ESIF)	Resource	162	1,134,000
European Territorial Co- operation Programmes (ETC)	Resource	14	98,000
LEADER	Resource	7.263	50,841
TOTAL	Resource	183,263	1,282,841

## Calculations for ESIF and ETC

## Uprating the Current Programme

- ② Multiannual Financial Framework (MFF) 7 year timeframe: £1,130 million
- ② Average Annual amount: £162 million

## Method

- ② We have used the initial programme value based on the 2014-2020 EU Cohesion policy rules and does not take account of de-commitments which have taken place over the course of the programme.
- ② To arrive at the Multi-Annual Financial Framework (MFF) 7 year figure, we took the total amount allocated in Euros to Scotland for the 14-20 programme following the 2017 adjustment (€944 million or 8.4% of UK total), uprated it for 7 inflation, and used a standard exchange rate of £1: €1.10 to give a figure of £1,130 million for the ESF and ERDF programmes.

6 20/21 only covers 3 months (Jan – March 2021); table assumes funding being provided

upfront.

7 From 2011 prices, in line with 2014-2020 Multiannual Financial Framework, to 2018 prices, in line with proposed 2021-2027 Multiannual Financial Framework.

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- ② The exchange rate is taken from Table 3.10 of the OBR Economic and Fiscal Forecast paper of March 2019 and is the average of the forecast rates from 20/21 onwards. For comparison the current exchange rate is £1: €1.10583.
- ② We have calculated the likely ceiling based on the EU capping rule<sup>9</sup> however, it is not entirely clear from the draft regulation how this would be calculated.

Adding Assumption for European Territorial Cooperation Programmes (ETC)

- ② MFF 7 year timeframe: £98.0 million
- ② Average Annual amount: £14.0 million

- ② The ETC is not allocated in the same way as other cohesion funds – it is determined by Scotland’s success in bidding for projects under the various operations. We have therefore calculated Scotland’s possible share using the current benefit to Scotland, as at February 2020, updated for the same inflationary forecast and exchange rate estimates as those in the calculation of cohesion funding.

Calculations for LEADER

- ② MFF 7 year timeframe: £50.8 million
- ② Average Annual amount: £7.263 million

Assumptions and Caveats

- ② The consultation responses recommended a multiannual programme of at least 5 years if not longer. As the European funding operates in 7 year cycles, we have assumed that allocations will be for a 7 year replacement programme.
- ② We used a standard exchange rate of £1: €1.10. This is taken from Table 3.10 of the OBR Economic and Fiscal Forecast paper of March 2019<sup>10</sup> and is the average of the forecast rates from 20/21 onwards. For comparison the current exchange rate is £1: €1.10583.
- ② The EU Cohesion rules (Article 11) notes that a cap of 108% applies to allocations - i.e. Member States can only receive a maximum of 108% of their 14-20 allocation.

8 [https://cdn.obr.uk/March-2019\\_EFO\\_Web-Accessible.pdf](https://cdn.obr.uk/March-2019_EFO_Web-Accessible.pdf) Page 67 Table 3.10

9 “11. The rules described in paragraph 10 shall not result in allocations per Member State higher than 108 % of their level in real terms for the 2014-2020 programming period. This adjustment shall be applied proportionately to all transfers (except for the European territorial development goal) to the Member State concerned in order to obtain the maximum level of transfer” <https://eur-lex.europa.eu/legal-content/EN/TXT/?uri=COM%3A2018%3A375%3AFIN>

10 [https://cdn.obr.uk/March-2019\\_EFO\\_Web-Accessible.pdf](https://cdn.obr.uk/March-2019_EFO_Web-Accessible.pdf) Page 67 Table 3.10

#### Points to note

- ② As European Policy Research Centre research<sup>11</sup> states: “Importantly, there is not necessarily a direct link between the regional amounts generated through the formulae and the final allocation to Operational Programmes. Accordingly, the allocation of funding within the UK would not necessarily follow the Commission’s methodology; in the past it has been based on a political agreement between the UK Government and the devolved administrations”.
- ② There are other ways in which we could calculate a baseline figure. However, looking to similar and previous programmes, such as allocations across Local Enterprise Partnerships for the existing ESIF programme in England<sup>12</sup> or how city and growth deal settlements were arrived at, there is little transparency about this how these decisions were made.
- ② As noted in a judgement regarding allocations of structural funds in England<sup>13</sup>, “There is no “right” answer prescribed by the EU Treaty or the 2013 Regulation to the question how EU Structural Funds should be distributed within a Member State. There is not even any clear principle on which this should be done. Instead, the Secretary of State was required to make a complex evaluation of a wide range of overlapping criteria, all of which involved difficult and sometimes technical judgments about matters of social and economic policy”. Whilst we are now in a post structural funds world, this comment remains apposite.
- ② European Structural Funds and State Aid Division take cognisance of the potential implications associated with multi-year funding of a Shared Prosperity Fund and would advocate that in all cases funding should be given sufficient flexibility to allow acceleration and deceleration of programmes across multiple years without impact to overall funding levels. Further consideration is required as to how the ultimate funding methodology impacts on the current fiscal framework and the Scottish Government’s reserve capabilities.

11 [https://www.eprc-strath.eu/public/dam/jcr:ebf0a9fe-3a97-4162-800e-db82d4295682/EoRPA\\_13-4\\_Cohesion\\_Policy\\_Post\\_Conf.pdf](https://www.eprc-strath.eu/public/dam/jcr:ebf0a9fe-3a97-4162-800e-db82d4295682/EoRPA_13-4_Cohesion_Policy_Post_Conf.pdf). p9 footnote 13

12 Some information on the LEPS delivery model can be found here:  
[https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\\_data/file/190880/13-747an-structural-and-investment-fund-strategies-preliminary-guidance-to-leps-technical-annex.pdf](https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/190880/13-747an-structural-and-investment-fund-strategies-preliminary-guidance-to-leps-technical-annex.pdf)

13 <http://www.bailii.org/uk/cases/UKSC/2015/6.html> para 22

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
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19 November 2020

Dear Colleague,

## Outline of Scottish Shared Prosperity Fund

I am pleased to share with you Scotland's Position Paper on the Shared Prosperity Fund. This sets out how the Scottish Government intends to direct our share of the UK replacement for the European Structural Funds.

Informed by the response to our public consultation over winter 2019/20 this work has been developed in partnership with our external Steering Group chaired by Professor David Bell of University of Stirling, other external stakeholders and Scottish Government policy leads. The result is a set of clear recommendations outlining Scotland's position on funding, governance, policy and monitoring and evaluation.

The lack of meaningful engagement the Scottish Government has had with the UK Government on the development of a replacement vehicle has been disappointing, to say the least. We find ourselves less than 2 months away from the end of European Structural Fund programmes in Scotland but no clearer on the UK's plans. In contrast, Scotland's proposed way forward has been developed in conjunction with stakeholders across the country and together we have shaped a programme that meets the needs of our people, our communities and our businesses.

We understand that the UK Government will announce details on the UK Shared Prosperity Fund at next week's Spending Review and we are hopeful that a transfer of funds will be made to the Scottish Government to enable us to deliver our plans.

Yours sincerely,

IVAN MCKEE

Scottish Ministers, special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See [www.lobbying.scot](http://www.lobbying.scot)

St Andrew's House, Regent Road, Edinburgh EH1 3DG  
[www.gov.scot](http://www.gov.scot)

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@framecreates.co.uk>  
Sent: 11 January 2021 12:06  
Subject: [External] Scotland unites for the first ever Burns Big Night In  
Attachments: EDITH BOWMAN.jpg; LOGO.jpg; 110121 Burns Big Night In.pdf

CAUTION: This email originated from outside of National Trust for Scotland. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi there,

Hope you're doing well and had a lovely weekend.

Scotland will unite this January in a digital celebration of the nation's beloved Bard as the National Trust for Scotland hosts the first ever Burns Big Night In.

Full details attached, alongside the logo and a free to use image of host, Edith Bowman.

Please don't hesitate to get in touch if you have any questions.

Many thanks, [Redacted S.38(1)(b)]

NATIONAL TRUST FOR SCOTLAND MEDIA RELEASE  
11 January 2021

Scotland unites for the first ever Burns Big Night In  
Stars and celebrities toast the Bard in online celebration

Scotland will unite this January in a digital celebration of the nation's beloved Bard as the National Trust for Scotland hosts the first ever Burns Big Night In.

The online event will bring Burns Night into the homes of people in Scotland and across the world in a virtual evening of music, song, poetry, whisky and great Scottish patter – all streamed live from Robert Burns Cottage in Alloway on Saturday January 23 at 7pm.

This year, with Covid-19 safety measures in place, many Scots are unable to celebrate Robert Burns' birthday at a traditional Burns Night events. The Burns Big Night In will ensure that the Bard enjoys a fitting celebration, with cameos and performances from both famous and up-and-coming Scots actors, comedians, musicians and poets.

The historic Burns Big Night In will be hosted by DJ and presenter Edith Bowman in the humble

thatched  
cottage in Alloway where Burns was born on January 25 1759 and which is looked after today by the  
the  
National Trust for Scotland.  
Scotland's national conservation charity also cares for the Robert Burns Birthplace Museum,  
the Burns  
Monument and Gardens, the Poet's Path, Brig o' Doon and Alloway Auld Kirk, which are all  
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the Ayrshire village. Funds raised by the Burns Big Night In will ensure that the properties and  
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legacy are safeguarded for future generations to visit and enjoy.

Host, Edith Bowman, said: "Burns Night has always been a significant date for me but even  
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The night will feature live music from artists including Talisk, a cocktail masterclass courtesy of  
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Poet and illustrator, Iona Lee, poet Len Pennie and writer and founder of Rebel Inc, Kevin  
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Comedian Janey Godley is also thrilled to be part of the virtual Burns supper and said: "It is a  
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Tickets for the Burns Big Night In are available to buy online now and people can also snap up  
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Birth Museum and a copy of the Auld Lang Syne manuscript.

Chris Waddell, Learning Manager at the Robert Burns Birthplace Museum, is looking forward to

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part of the Burns Big Night In.

He said: “Robert Burns is loved across the world and, normally, thousands of people flock to his birthplace in Alloway to visit. This year we’ve only been able to welcome a few visitors, and that’s why the Burns Big Night In is so important. It allows us to share his work with as wide an audience as possible.

“Burns was so far ahead of his time and he inspired generations of writers and creators across the world. People loved and continue to love him because he was the original humanitarian and a man of the people. His work continues to touch us daily and thanks to work of the National Trust for Scotland we are able to keep his legacy alive, ensuring that future generations can continue to be energised by his work.”

The Burns Big Night In will be streamed live at [burnsbignightin.org](https://burnsbignightin.org). Ticket holders will be sent a link to the celebration 24 hours before it begins and will also be able to access a live recording via the link for a limited time afterwards. You can buy tickets here on the website: <https://burnsbignightin.org/home/#tickets> And you can find out more about the event and Robert Burns’ legacy at the National Trust for Scotland website, [nts.org.uk](https://www.nts.org.uk)

ENDS

Issued on behalf of National Trust for Scotland by Frame PR. For media enquiries contact: [Redacted S.38(1)(b)], [Redacted S.38(1)(b)], [Redacted S.38(1)(b)]@framecreates.co.uk [Redacted S.38(1)(b)], [Redacted S.38(1)(b)], [Redacted S.38(1)(b)]@framecreates.co.uk

Editor’s Notes:

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From coastlines to castles, art to architecture, wildlife to wildernesses, the National Trust for Scotland exists to protect the national and natural treasures we all love. To plan your visit today, enter your postcode at [www.nts.org.uk](https://www.nts.org.uk).

We would be grateful if, when referring to the National Trust for Scotland that our name is not shortened to ‘the National Trust’. We are an independent organisation, separate from the

National Trust. The National Trust for Scotland is commonly shortened to NTS or 'the Trust'.

[Redacted S.38(1)(b)]  
Account Executive

Frame  
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From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 30 April 2020 23:42  
To: National Planning Framework ScotPlan  
Subject: NPF4 call for ideas - submission from the National Trust for Scotland  
Attachments: NPF4 call for ideas - the National Trust for Scotland.docx;  
Respondent information form - the National Trust for Scotland.doc

Hello,

Thank you for the opportunity to submit comments at this stage of the revision of the National Planning Framework.

Please find attached our submission, and our respondent information form. Please don't hesitate to contact us if you would like more information on any of the points raised.

With regards  
[Redacted S.38(1)(b)]

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The National Planning Framework 4 call for ideas

Submission from the National Trust for Scotland

Planning provides the framework for the physical development of Scotland, helping shape how our settlements and landscapes evolve. The delivery objectives of the planning system are informed by our national ambitions.

From the perspective of our cultural and natural heritage – its conservation, creation, transmission and enjoyment – there have been a number of important developments since the last revision of the National Planning Framework and the Scottish Planning Policy in 2014:

- The Planning (Scotland) Act 2019, which for the first time sets out the purpose of planning as the long-term, sustainable development of Scotland;
- The new Planning Act also gives explicit recognition to the role of culture in place-making, and includes planning provisions for cultural venues;
- The revised National Performance Framework for Scotland, which for the first time includes culture as one of the ten national outcomes sought: that people are creative and their vibrant and diverse cultures are expressed and enjoyed widely;

- A Culture Strategy for Scotland, the new national strategy for culture, and which recognises the role of culture in place-making;
- Our national approach to conservation designations has been evolving, with an expectation that communities have a greater input to decision-making, and a greater desire for management objectives to be made explicit;
- The recognition of a climate emergency and a biodiversity crisis signals greater national ambition to address these issues, and we propose that the new NPF take a national spatial approach to safeguarding our natural heritage, and the climate resilience it provides; and
- Finally, the Scottish Government has committed to meeting the United Nations Sustainable Development Goals, which include a number of planning related targets, including the incorporation of ecosystem services into national and local planning.

The National Trust for Scotland has also carried out research on public perceptions of the planning system, and how it is meeting the needs of citizens. Our 2017 research found that the majority of Scots – 60% - felt that have had no influence on planning decisions affecting their local area. Twenty-seven percent felt they had a little influence, and only 9% a reasonable amount of influence.

In terms of local environment, the same research found that only 41% of respondents thought that their local historic character was being protected or enhanced by the planning system, and similarly, only 47% of respondents thought that their local greenspaces and natural heritage had been protected or improved by the planning system. The new NPF is an opportunity to improve on this performance.

We have also recently conducted research on local place planning, and when we asked what amenities people had access to – such as greenspace, gardens, or cultural venues - we found very different experiences, with younger people, ethnic minorities, and those on lower incomes all having poorer access. Local Place Plans are a welcome innovation in the planning system, and can potentially help improve these outcomes, but will need support and engagement to reach all citizens. The National Planning Framework is an opportunity to realise these ambitions.

## 1. What development will we need to address climate change?

### Land Use Strategy and regional-scale planning

For Scotland, the fundamental strategy for addressing climate change, both mitigation and adaptation, is the Land Use Strategy, created under the Climate Change (Scotland) Act 2009. The LUS approach uses the available evidence to identify how our settlements, infrastructure and land uses can meet our society's social, economic and environmental needs, and involve communities in shaping plans for each area.

Following on from the initial pilots, there are now plans to create Land Use partnerships across Scotland, and these should be integrated with local and regional planning, and the National Planning Framework can create the framework for this integration.

We recommend that the revised NPF incorporate the ten sustainable land use principles from the Land Use Strategy.

### UN Sustainable Development Goals – Target 15.9

Incorporating the Land Use Strategy into the National Planning Framework could also help Scotland meet its 2020 target to incorporate ecosystem services into planning policy and planning decisions – this is target 15.9 of the United Nations Sustainable Development Goals, which the Scottish Government has committed to meeting (Target 15.9 Ecosystems and biodiversity: By 2020, integrate ecosystem and biodiversity values into national and local planning, development processes, poverty reduction strategies and accounts ). Improving the care and management of our ecosystems will help improve our environmental resilience, and in turn our social and economic resilience as a society.

### Adaptation of buildings

For buildings, adaptation will be key, as with less than 25 years to go to 2045. The bulk of Scotland's housing supply, some 2.6 million dwellings, already exists and will change only slowly. Current house-building rates are around 17,000 completions a year, representing a 0.65% addition to total stock. Even at the very highest levels of housebuilding in the last century at 40,000 dwellings a year, reached in the early 1970s, this is still only a 1.5% change year on year. The key to a liveable Scotland will therefore continue to be keeping buildings in good repair, adapting these as needed, and ensuring that employment, public

services and transport support existing settlements. Reusing existing buildings also helps reduce carbon emissions – unavoidable when building new structures.

The planning system has an important role in encouraging the adaptation and re-use of buildings.

Landscape impacts

Given the climate change ambitions for 2045, and therefore a move to increased renewable energy generation (and associated transmission), the NPF should take a proactive approach to siting and mitigation of these developments, which typically have a wider spatial impact on Scotland’s landscapes than conventional generation.

2. How can planning best support our quality of life, health and wellbeing in the future?

National Performance Framework

Scotland has adopted a National Performance Framework, which sets the outcomes we seek as a country, and the measures through which we can track progress. In terms of quality of life, health and wellbeing, particularly important outcomes are:

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- Culture - we are creative and our vibrant and diverse cultures are expressed and enjoyed widely;
- Environment - we value, enjoy, protect and enhance our environment; and
- Communities live in communities that are inclusive, empowered, resilient and safe

Planning alone cannot by itself dictate outcomes - for the most part these will also require the application of resources by the public, private or third sectors.

What planning can do, is protect existing assets from damaging development – particularly important assets are given legal designations for this reason – and to manage change in a positive way.

For the revised National Planning Framework, we would recommend the spatial elements of the National Performance Framework are integrated into the revised NPF, and the relevant elements of the current Scottish Planning Policy are carried over. Among these, we would recommend retaining the current policy principles for the historic environment:

“Promote the care and protection of the designated and non-designated historic environment (including individual assets, related settings and the wider cultural landscape) and its contribution to sense of place, cultural identity, social well-being, economic growth, civic participation and lifelong learning;” and  
“Enable positive change in the historic environment which is informed by a clear understanding of the importance of the heritage assets affected and ensure their future use. Change should be sensitively managed to avoid or minimise adverse impacts on the fabric and setting of the asset, and ensure that its special characteristics are protected, conserved or enhanced.”

To which we would add the new provisions on cultural provision, including the agent of change principle, and the desirability of maintaining an appropriate number and range of cultural venues and facilities in a district.

The current commitment to landscape management for Historic Battlefields and for Gardens and Designed Landscapes should also be retained, but we would recommend identifying conservation objectives for these, in line with spatial – and community engagement - approach taken in more recent designations, such as Marine Protected Areas.

Finally, Scotland’s landscapes, whether designated (internationally, nationally or locally) or undesignated are matrix in which so much else fits – including natural heritage, biodiversity, climate resilience, public amenity, cultural heritage, and economic activity. We would ask that the new National Planning Framework takes a holistic approach to landscape management, drawing on the available planning tools, such as National Scenic Areas, National Parks, and Special Landscape Areas.

#### Local place plans

One important development in Scottish planning is the introduction of local place plans in the 2019 Planning Act, which are an opportunity for communities to shape how their local environments are developing. Research finds that the majority of Scots do not currently feel able to influence the planning system, and less than half feel that the planning system has been able to protect or enhance their local historic or natural environment.

Research is also pointing to minority groups being underserved in access to amenities, including greenspace, gardens, and cultural venues. In developing local place plans, the National Planning Framework can help address this situation by:

- Ensuring local place plans are given status within the relevant Local Development Plan, and in subsequent decision-making;
  - That developers respond to the ambitions expressed in local place plans; and
- 

Page 3 of 7

- Resources are available to help communities develop their plans, helping engage all members of the community.

We would note that the Royal Town Planning Institute report in 2016, *Linking People and Places*, recommended that:

- Community plans should be the sovereign plan for the local authority area, with the LDP seeking to deliver it spatially.
- Key engagement stages during preparation of Community Plan and Local Development Plan should be shared so they are seen by the public as one consultation.
- These should extend the call for sites to a call for assets and ideas to share frontloading.

3. What does planning need to do to enable development & investment in our economy to benefit everyone?

In terms of economic development, it is difficult to forecast what the economy will look like in 30 years, or the type and composition of activities. The planning system will therefore need to remain flexible, and anticipate the use and re-use of existing assets, and avoid prioritising any one form of development or land use.

What will remain current is our natural and cultural heritage, and we know from both domestic and overseas experience that quality of place is an important factor in attracting and retaining investment, and working age populations. Planning in Scotland is already seeing a renewed emphasis on place-making, and a more regional approach to economic development. We would strongly support this policy direction.

4. How can planning improve, protect and strengthen the special character of our places?

There are many ways in which the planning system can safeguard and enhance the character of our places, and we have touched on some of these above, including landscape management, the management of locally and nationally significant sites, and better involvement of citizens in how their local environments are changing.

We would also point to three areas for consideration in the revision of the National Planning Framework:

Our Place in Time strategy

Our cultural heritage is the basis for our identity, it shapes our built and rural environments, and provides enjoyment for citizens and visitors. The planning system has an important role to play in managing change, and this is recognised in the Our Place in Time strategy for the historic environment: “Change is an inevitable part of the dynamic of the historic environment, and how this is managed is the critical factor. It is vital to strike the right balance between development and the protection of significant historic environment assets. The planning system is one of the main mechanisms in which this balance between protection and managing change must be considered – in specific cases and more strategically.”

and:

“The vast majority of Scotland’s historic buildings and archaeological sites are not designated, but, once recorded, are a material consideration in the planning process. Only a small percentage have the added protection of being recognised as nationally important and are, for example, listed, scheduled or included in a national inventory.”

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Page 4 of 7

Recording and designating remain important protections for our cultural heritage. There is growing recognition that these designations should identify why and how these sites are being managed, and what the conservation objectives are. The revised National Planning Framework is an opportunity to embed the conservation of cultural heritage in the wider processes of place-making.

A culture strategy for Scotland

In 2020, we welcomed a new culture strategy for Scotland. Culture can take many forms, but

the strategy  
also recognises its role in place-making:

“Culture lies at the heart of successful place-making, drawing on our natural and cultural heritage, to create shared visions for the future. Cultural activities are an important economic driver in their own right, as well as increasing the interest and appeal of our built environments. By taking cultural impacts into account at an early stage, the planning system can sustain and enhance our cultural offerings.”  
This is anticipated in the 2019 Planning Act and its provisions for cultural venues.

## Green Belts

Green Belts, while dating from 1947, are an example of how the planning system can reconcile different ambitions with a view to long-term sustainable development. In their original form they helped prevent urban sprawl, safeguarded prime – and scarce – agricultural land, and provided public amenity.

We would like to see the practice of planning for Green Belts revived, with new development prioritised on existing brownfield land, and better management of our existing Green Belts.

The practice of landscape planning for settlements that was undertaken last century is even more relevant now, when we are recognising the role of ecosystem services and natural solutions to the climate crisis. Consideration should be given to how this holistic approach can be revitalised and extended.

## 5. What infrastructure do we need to plan and build to realise our long term aspirations?

Traditionally, much of infrastructure planning has focused on built infrastructure, whether energy, transport, services etc. and our natural environment has been the ground on which this has been constructed.

There is now growing awareness that our natural environment cannot be taken for granted, and in fact even our social and economic activities depend on a healthy environment and the ecosystems services that our environment provides. One aspect of a healthy environment is connectivity, that species and habitats are sufficiently interconnected to allow them to spread and thrive.

We can draw inspiration from Denmark where, as a strategic framework, the Green Map of Denmark will contribute to ecosystem services such as reduced greenhouse gas emissions, cleaner aquatic environments,

CO2 storage in the soil, better recreational opportunities and improved conditions for managing water after extreme rainfall.

The Green Map of Denmark shows where existing valuable nature is and where new potential areas that can create connectivity could be. In terms of planning, by 2017 municipalities were asked to designate areas of the Green Map of Denmark, based on a common base map and common criteria. The map will be included in municipal plans for the first time in 2017 and continually refined and implemented.

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Page 5 of 7

Our proposition is that we adopt a similar approach and use the National Planning Framework to take a national approach to the spatial management of nature, as was first suggested in the National Planning Framework 3 in the form of a National Ecological Network.

Scotland is a patchwork of large and small plots of land, under many different ownerships, and put to a variety of land uses. This lends our country much of its character and interest, as well as providing for our social and economic needs. Within this, our planning system is how we find resolutions for competing or conflicting needs.

What we are less good at – perhaps because it has no voice of its own – is planning for nature. Our current approach is piecemeal, predominately local, in the form of nature reserves or Sites of Special Scientific Interest or Special Landscape Areas, for example, and occasionally rising to regional-scale, in the form of National Scenic Areas, regional parks or National Parks – but not to a national scale. Our natural environment, its species and habitats needs connectivity to function well, which can only be achieved by taking a truly national perspective. This is recognised by the Scottish Government in its declaration of a climate emergency, and in the latest Programme for Government where the government identifies that “nature plays a key role in defining and regulating our climate and climate is key in shaping the state of nature.”

Planning solutions

The planning system has the power to prevent and to encourage, but not to dictate. We believe

the planning system currently has unrealised potential to frame expectations for a healthier, attractive and more resilient country, resulting in benefits for all.

The National Trust for Scotland is one of the largest landowners in Scotland managing land for public access, enjoyment, biodiversity and landscape. Our estate encompasses large areas of upland, coasts, islands and lowlands. As such we are well placed to understand the challenges of managing for multiple public benefits. A common thread across our properties is the need to consider and work with neighbouring landowners, especially where designated site boundaries cross ownership boundaries. Many of the systemic pressures (e.g. invasive non-native species, grazing pressure) and solutions emanate from the wider landscape. Landscape-scale partnerships are a potential solution at a local level, but they are piecemeal and often exist within a policy vacuum. The best examples are where they operate within a broader planning framework such as a National Park.

Within a Scotland-wide context, a National Ecological Network, embedded within the planning system would be a major step forward in enabling landowners to address some of the key drivers of biodiversity loss. Collaboration also brings other benefits such as social cohesion and economic efficiencies. Our vision for an NEN would also seek to integrate landscape and biodiversity objectives. Existing protected areas would form the backbone of a wider landscape network, where existing areas of natural habitat are enhanced, new areas of habitat are restored and created, and land managed for other purposes is managed in a way that supports nature. The NEN would take a strategic approach to where and how to target habitat conservation and creation and how to shape land use policy in a way that contributes most effectively to shared goals. We believe this could be by shaping future development, rather than dictating and – as the long-term health of our planet becomes more visible and important – is likely to command widespread public support.

## Summary

In the short term, over the next 10 years, the National Planning Framework 4 can put the National Ecological Network on a sound footing, and greater connectivity for Scotland's species and habitats is realised.

Longer term, Scotland's green network flourishes alongside other essential networks, such as transport, energy and communications.

Overall, Scotland plans for its green infrastructure in the same way as it currently plans for its "grey" infrastructure (transport, communications, energy) resulting in a healthier, more resilient, and better performing country.

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National Planning Framework 4 Call for Ideas

RESPONDENT INFORMATION FORM

Please Note this form must be completed and returned with your response.

Please send responses to [scotplan@gov.scot](mailto:scotplan@gov.scot). Further information about the National Planning Framework is available at [www.transformingplanning.scot](http://www.transformingplanning.scot)

To find out how we handle your personal data, please see our privacy policy:  
<https://beta.gov.scot/privacy/>

Are you responding as an individual or an organisation?

Individual

Organisation

Full name or organisation's name

The National Trust for Scotland

Phone number

[Redacted S.38(1)(b)]

Address

[Redacted S.38(1)(b)]

Postcode [Redacted S.38(1)(b)]

Email [Redacted S.38(1)(b)]@nts.org.uk

Information for organisations:

The Scottish Government would like your permission to publish your response. Please indicate your publishing preference: The option 'Publish response only (without name)' is available for individual respondents only. If this option is selected, the organisation name will still be published.

Publish response with name If you choose the option 'Do not publish response', your organisation name may still be

Publish response only (without name) listed as having responded to the call for ideas.

Do not publish response

1

We will share your response internally with other Scottish Government policy teams who may be addressing the issues you discuss. They may wish to contact you again in the future, but we require your permission to do so. Are you content for Scottish Government to contact you again in relation to this consultation exercise?

Yes

No

2

From:

[Redacted S.38(1)(b)] on behalf of First

Minister  
Sent:

31 March 2020 17:28

To:

Public Engagement Unit  
Cc:

First Minister; [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]; Cabinet  
Secretary for Rural Economy and Tourism; Cabinet Secretary for  
Economy, Fair Work and Culture; [Redacted S.38(1)(b)] [Redacted  
S.38(1)(b)]  
Subject:

FW: A Message for the First Minister from the Chairman of the  
National Trust for Scotland

Follow Up    Flag:

Follow up  
Flag    Status:

Flagged

Categories:

MICASE

MACCS case please for MR for the FM's signature please. Grateful if 2 letters can be drafted please, one to Simon [Redacted S.38(1)(b)] thanking him for his service and one congratulating Philip Long on his appointment.

Thanks [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
Office of the First Minister  
Scottish Government  
5TH floor/St Andrews House/Regent Road  
Edinburgh EH1 3DG  
Tel [Redacted S.38(1)(b)]

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From: Public Engagement Unit <CorrespondenceUnit@gov.scot>  
Sent: 31 March 2020 14:27  
To: First Minister <firstminister@gov.scot>  
Subject: FW: A Message for the First Minister from the Chairman of the National Trust for Scotland

[Redacted S.38(1)(b)] | Public Engagement Officer  
T: [Redacted S.38(1)(b)]  
E: [Redacted S.38(1)(b)]@gov.scot  
Room 1E.10 | St Andrew's House | Regent Road | Edinburgh | EH1 3DG |

Public Engagement Unit

Private Office

Ministerial

From: Sir Mark Jones <markjones@nts.org.uk>  
Sent: 31 March 2020 14:26  
To: Scottish Ministers <Scottish\_Ministers@gov.scot>  
Subject: A Message for the First Minister from the Chairman of the National Trust for Scotland

31 March 2020

Dear First Minister  
Following on from the announcement of Simon [Redacted S.38(1)(b)]'s retirement earlier in the year, I am delighted to let you know that the Board of Trustees has appointed Philip Long OBE as Chief Executive of the

National Trust for Scotland.

Phil will take up his appointment early in July and Simon has kindly agreed to defer his retirement until

then, so as to ensure continuity of leadership in these difficult times.

As I am sure you know, Phil is currently the V&A Dundee's founding director, appointed in 2011 to lead

the development and establishment of all aspects of this cultural institution from early planning, capital

development, opening and now as one of Scotland's most visited attractions.

Under Phil's leadership, it became the first design museum in Scotland and the first V&A in the world

outside London. It opened in 2018 on budget and with all capital funding secured and long-term public

revenue support agreed. Five hundred days from opening, V&A Dundee welcomed its one millionth

visitor.

Before V&A Dundee, Phil spent five years at the Fine Art Society in Glasgow and a further twenty at

the Scottish National Gallery of Modern Art in Edinburgh where he was a senior curator. His academic

specialisation was developed during this time, in historic and contemporary Scottish and wider British

art and design, on which he has curated many exhibitions and written widely, including works on

Charles Rennie Mackintosh.

We will be making a formal, public announcement on Thursday 2 April and I hope that you find this

news as welcome as we do.

Yours faithfully

Sir Mark Jones

Chairman

markjones@nts.org.uk

[Redacted S.38(1)(b)]

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 16 December 2021 09:35  
To: Scottish Ministers  
Subject: Facing Our Past: Interim Report on Links between National Trust for Scotland Properties and the Slave Trade  
Attachments: Jenny Gilruth MSP 151221.pdf; Facing Our Past - NTS Interim Report.pdf

Categories: Karen, MICASE

Dear Ms Gilruth

Please find attached a letter and enclosure from Philip Long.

With kind regards,  
[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]

PA to Chief Executive & Chairman [Redacted S.38(1)(b)]@nts.org.uk

[Redacted S.38(1)(b)]

Ms Jenny Gilruth MSP  
Minister for Culture, Europe and International Development  
The Scottish Government  
St Andrew's House  
Regent Road  
Edinburgh  
EH1 3DG

15 December 2021

Dear Jenny

Facing Our Past: Interim Report on Links between National Trust for Scotland Properties and the Slave Trade

I wanted to give you advance notice that we will soon be publishing our first report from the Facing Our Past project – a copy of this is attached for your information.

Established in September 2020, Facing Our Past is a research and public engagement project which is intended to uncover facts and circumstances that have been obscured over time. At

this stage it is specifically focusing on the linkages and legacies between the Transatlantic Slave Trade of the 17th, 18th and 19th centuries and the places in our care.

The project has relied upon interrogation of existing archives and original research conducted by volunteers, Trust staff and many external experts, to whom we are most grateful. Their work has revealed to us that, from our original understanding that around 20 of our properties across Scotland had connections to slavery, that the true number is actually more than double at 48 – and we anticipate that it may well grow as we carry out further research.

As the report shows, these links are both direct, such as Greenbank House in Glasgow being purchased with profits made from the slave trade, or indirect, perhaps through money coming to a property-owning family through marriage or funds derived from the Slave Compensation Act of 1837. The facts uncovered range from the truly repellent to some that are uplifting. The intention with this information is to use it as part of our wider research to help continuously develop the interpretation of our properties, so that we can offer our members and visitors as truthful a view as possible of Scotland's complex past.

The Trust has previously published material online on the connection between its properties and slavery, such as the story of the freed slave 'Scipio' at Culzean Castle, as well as contributing to curricular material for schools. For many years we have been uncovering the stories of

#### FROM THE CHIEF EXECUTIVE

The National Trust for Scotland, [Redacted S.38(1)(b)]  
Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email:  
information@nts.org.uk Web: nts.org.uk

The National Trust for Scotland for Places of Historic Interest or Natural Beauty is a charity registered in Scotland, Charity Number SC007410

Patron – HRH The Prince Charles, Duke of Rothesay KG KT GCB OM, Chairman – Sir Mark Jones, Chief Executive – Philip Long OBE FRSE

2

people behind our properties, increasing knowledge of how they came into existence and their relationship with communities, the land and with wider society. Researching the links to slavery is therefore important work for us to undertake, as part and parcel of the broader research we do in many fields.

As the report indicates, it is an interim publication and the project will continue and no doubt will bring more information to light that we will use to inform the interpretation of our properties and collections.

If you would like any further information or have questions about the project and this report, please feel free to contact me or [Redacted S.38(1)(b)], Head of Heritage Services &

Consultancy, via [Redacted S.38(1)(b)]@nts.org.uk

In the meantime, we expect the report to be published at [www.nts.org](http://www.nts.org) within a matter of days and that there will be media interest too.

Yours sincerely

Philip Long OBE FRSE  
Chief Executive  
The National Trust for Scotland

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
Sent: 23 September 2020 13:04  
To: [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]  
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S.38(1)(b)]; [Redacted S.38(1)(b)]; Brough A  
(Angela); [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]  
Subject: FW: ARD Stakeholder Group - Greening Update

For interest.

[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)] | Head of Direct Payments | The Scottish Government [Redacted  
S.38(1)(b)] | Tel: [Redacted S.38(1)(b)] | Work Mobile: [Redacted S.38(1)(b)] [Redacted  
S.38(1)(b)]@gov.scot

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Sent: 23 September 2020 12:57  
To: [Redacted S.38(1)(b)] (ARE) [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>;  
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(Ian) [Redacted S.38(1)(b)]@forestry.gov.scot>; Deputy Director of RPID [Redacted  
S.38(1)(b)]@gov.scot>; Director of  
Agriculture and Rural Delivery [Redacted S.38(1)(b)]@gov.scot>; Director of Sustainable Land  
Use and Rural  
Policy [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted  
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S.38(1)(b)]@demperstonfarm.co.uk; [Redacted S.38(1)(b)]@aol.com; [Redacted  
S.38(1)(b)]@rhass.org.uk; [Redacted S.38(1)(b)]@scottishpigproducers.co.uk; [Redacted

S.38(1)(b)]@leafuk.org; [Redacted S.38(1)(b)]@snh.gov.uk; [Redacted S.38(1)(b)]@sayfc.org; [Redacted S.38(1)(b)]@hotmail.com; [Redacted S.38(1)(b)]@btinternet.com; [Redacted S.38(1)(b)]@hutton.ac.uk; [Redacted S.38(1)(b)]@soilassociation.org; [Redacted S.38(1)(b)]@sopa.org.uk; [Redacted S.38(1)(b)]@nts.org.uk; [Redacted S.38(1)(b)]@qmScotland.co.uk; [Redacted S.38(1)(b)]@gmail.com; [Redacted S.38(1)(b)]@scottishlandandestates.co.uk; [Redacted S.38(1)(b)]@nationalsheep.org.uk; [Redacted S.38(1)(b)]@agindustries.org.uk; [Redacted S.38(1)(b)]@hes.scot; [Redacted S.38(1)(b)]@saos.co.uk; [Redacted S.38(1)(b)]@confor.org.uk; [Redacted S.38(1)(b)]@hotmail.co.uk; [Redacted S.38(1)(b)]@gmail.com; [Redacted S.38(1)(b)]@deervet.com; [Redacted S.38(1)(b)]@johnfyall.com; [Redacted S.38(1)(b)]-mcculloch@hotmail.co.uk; [Redacted S.38(1)(b)].raven@hes.scot; [Redacted S.38(1)(b)]@nfus.org.uk; [Redacted S.38(1)(b)]@scotent.co.uk; [Redacted S.38(1)(b)]@hutton.ac.uk; [Redacted S.38(1)(b)]@dairyuk.org; [Redacted S.38(1)(b)]@rsabi.org.uk; [Redacted S.38(1)(b)]@snh.gov.uk; [Redacted S.38(1)(b)]@sepa.org.uk; [Redacted S.38(1)(b)]@gmail.com; [Redacted S.38(1)(b)]@hes.scot; [Redacted S.38(1)(b)]@soilassociation.org; [Redacted S.38(1)(b)]@charteredbanker.com; [Redacted S.38(1)(b)]@hotmail.com; [Redacted S.38(1)(b)]@iaas.co.uk; [Redacted S.38(1)(b)]@rsabi.org.uk; [Redacted S.38(1)(b)]@crofting.org; [Redacted S.38(1)(b)]@ahdb.org.uk; [Redacted S.38(1)(b)]@sayfc.org; [Redacted S.38(1)(b)]@nourishScotland.org.uk; [Redacted S.38(1)(b)]@nationalsheep.org.uk; [Redacted S.38(1)(b)]@sayfc.org; [Redacted S.38(1)(b)]@hient.co.uk; [Redacted S.38(1)(b)]@nature.scot; [Redacted S.38(1)(b)]@gwct.org.uk; [Redacted S.38(1)(b)]@castlefarms.co.uk [Redacted S.38(1)(b)]@borderway.com; [Redacted S.38(1)(b)]@cosla.gov.uk; [Redacted S.38(1)(b)]@scottishlandandestates.co.uk; [Redacted S.38(1)(b)]@sruc.ac.uk; [Redacted S.38(1)(b)]@qmScotland.co.uk; [Redacted S.38(1)(b)]@saos.coop; [Redacted S.38(1)(b)]@rspb.org.uk; [Redacted S.38(1)(b)]@accidentalsmallholder.net  
Subject: ARD Stakeholder Group - Greening Update

Hi,

You may recall that at the last meeting we said we'd follow up with a Greening update. I now include this in the e-mail below:

- Last year, we set out a Green New Deal to rethink the investments we make, and how we make them. We have now expanded this commitment with a package of measures to form the basis of our Green recovery.
- The Green New Deal and green recovery is our coherent and strategic approach to Scotland's transition to net zero emissions by 2045: reducing emissions, capturing the economic opportunities of the transition to net-zero and driving the wellbeing economy through a just transition.
- This year's PfG sets out the key elements of a green recovery as part of Scotland's Green New Deal: investing in a green recovery and mobilising private finance; skills and training for green jobs; supporting local economies and community wealth building; investing in our future resilience; transforming how we heat our homes and buildings; transitioning industry and energy towards net-zero; and protecting and restoring Scotland's land and natural economy.

Some of the headline commitments from the PFG are:

- o £1.6bn in transforming our homes and buildings over the next Parliament
- o £100m to a new Green Industry and Jobs Fund over the next five years to support businesses which provide sustainable and/or low carbon products and services to develop, grow and create jobs.

- o We will invest over £500 million over 5 years in active travel, the large majority of which will be for active travel infrastructure including reallocating road space in favour of walking, wheeling and cycling, encouraging active travel for shorter every day journeys.
- o Investing an additional £130m to expand Scotland's national forests and land, with 18,000 hectares of new woodland planted per annum by 2024. We will also invest a further £20m to increase nursery stocks and ensure a resilient supply for tree planting in Scotland.
- The Scottish Government has set out our commitment to a just transition to net zero emissions through an ambitious Budget package this year increasing low carbon investments by over £500m to £1.8bn in 2020-21 and the recent commitment to £2bn capital investment over the next five years in transformative net-zero projects.
- We are leveraging this public investment to mobilise private finance towards the net zero transition, including by setting net zero as the primary mission of the Scottish National Investment Bank; identifying projects worth over £3bn for the Green Investment Portfolio and developing a Green Growth Accelerator model with local government.

Thanks,

[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]

(WFH - Available Tuesday, Wednesday and Thursday)

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 07 October 2021 17:37  
To: [Redacted S.38(1)(b)]  
Cc: [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)];  
[Redacted S.38(1)(b)]  
Subject: Scoping Opinion - Iona Harbour Redevelopment - Iona Harbour,  
Sound of Iona - NTS response

Dear [Redacted S.38(1)(b)],

I have recently started working as Operations Manager in the North West for the National Trust for Scotland. [Redacted S.38(1)(b)], I and other colleagues in NTS have collated our comments below on the Iona Harbour redevelopment Scoping Document. Thank you for extending the deadline for us.

Our comments are framed within the context that Iona is regarded internationally as one of the most iconic and sacred locations in Scotland. For visitors and the working local community alike,

arrival at Iona by boat is both a practical necessity and an emotional experience that must be extremely carefully managed. The National Trust for Scotland is a conservation charity and the main landowner of Iona. Our responsibility is to protect Iona's special cultural and natural heritage alongside the aspirations and needs of the community and visitors. We recognise the importance of the breakwater to enabling access to the island in inclement sea conditions and our wish is to ensure that the way in which this is developed is of maximum benefit to the island and the community with minimal impact on the heritage.

Our comments are organised against the same 6 points which appeared in our comment on the original planning application, with additional points below:

1. Visual impact - we are happy that this is to be scoped in to the EIAR and it is good to see that a detailed landscape character assessment is to be prepared. We hope this will cover the whole island which would be most useful for assessing the cumulative impact of any future developments in addition to the breakwater. However, there is some confusion on page 4 of the report as to whether Option 1A or Option 1B is being assessed, given that they differ significantly in the proposed length of the breakwater, there could be significant difference in visual as well as other impacts from the structure, so clarity is needed here. It should also be noted that figures 3-12 and 3-13 have incorrect captions, the photos should be switched to match the captions. In addition there is mention of a security gate and we would like to see this included in the assessment of visual impact.
2. Sedimentation - we are happy that this is to be scoped in to the EIAR with further modelling work to be carried out and that dredgings are to be disposed of to a registered site away from the immediate area. In section 3.9.1 should the final word in the following sentence read 'Fionnphort' rather than 'Iona'? The tidal currents are similar on both sides of the sound, however more sediment action (both erosion and deposition) is present to west of the sound at Iona compared to that on the east at Iona.
3. Lack of detail - the Outline Method Statement in this scoping report adds to the detail provided in the original planning application. It is interesting to note that the rock is to be sourced from Glensanda quarry and that most operations will be based from a crane

barge. Colour and positioning of the boulders remains an important issue to be clarified.

4. Lack of consultation - we will continue to engage with the applicant, Argyll and Bute council, over their lack of engagement with NTS as landowner of the foreshore, and other local stakeholders. However, in terms of the EIA fieldwork itself, it would have been useful to consult with local experts for each topic.
  5. Temporary stock pile arrangements - it is reassuring to see the very small size of the on-island compound and that most operations will be conducted from a barge.
  6. Missed opportunity – Mention of a security gate seems to show that value-added uses such as seating, sea life interpretation, viewing etc are not to be considered. We appreciate that the structure of the breakwater as planned may not lend itself to easy access, but we believe this should remain a consideration. Given Iona's status as a key location on the Hebridean Whale Trail, we still consider this to be a missed opportunity.
- A further concern is that EIA fieldwork has been ongoing concurrently with the production of the scoping report, leaving no time for additional fieldwork in response to any comments received. For example, in the Terrestrial Biodiversity section, no mention is made of consulting the National Biodiversity Network Atlas. NTS collects wildlife sightings from visitors to our Shelter building and uploads data to NBN. Had this been done then existing records of otter sightings on and around the pier area itself would have been found, so hopefully this will be borne out by fieldwork, as we have known other instances nearby where fieldwork for a planning application has failed to find any signs of otter yet local expert knowledge and sightings (from Mull Otter Group studies) proves they are using the area in question. Similarly, the Marine Biodiversity section makes no mention of consulting sightings collated by the Hebridean Whale and Dolphin Trust, which would show that bottlenose dolphins are regularly using the Sound of Iona close to both Fionnphort and Iona piers.
  - Lastly, the grid reference for the site location on page 2 is incorrect (pointing to a landlocked area in the centre of the island), we suggest it should be NM286240. There are some typos: on page 14 Staffa is 11.5km north, on page 30 there are 2 mentions of Ardalanish Bay SSSI when one should read Ardmeanach SSSI and the other should read South Mull Coast SSSI, on page 58 'loan' should be 'Iona'.

We hope you find the above comments helpful. If anything is not clear or you would like to explore further with NTS, please let me or [Redacted S.38(1)(b)] know.

Yours sincerely

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]

Operations Manager for the North West

(Torrison, Kintail, West Affric, Balmacara, Iona, Staffa, Burg, St Kilda, Mingulay, Pabbay, Berneray, Ben Lawers, Moirlanich Longhouse, Strome Castle)

The National Trust for Scotland

Balnain House, 40 Huntly Street, Inverness. IV3 5HR

Mob: [Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]@nts.org.uk

The National Trust for Scotland for Places of Historic Interest and Natural Beauty is a charity registered in Scotland,  
Charity Number SCO 07410

From: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>

Sent: 01 October 2021 16:08

To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>

Subject: [External] RE: Scoping Opinion - Iona Harbour Redevelopment - Iona Harbour, Sound of Iona

CAUTION: This email originated from OUTSIDE of National Trust for Scotland. Do not click links or

open attachments unless you recognise the sender and know the content is safe.

Dear [Redacted S.38(1)(b)],

Thank you for your email regarding the scoping opinion for the Iona Harbour redevelopment proposal. The purpose of this report is to determine what should be included in the Environmental Impact Assessment which is required to be submitted as part of the marine licence application process.

Any land ownership and use agreements are outwith the remit of MS-LOT. Licensees have to satisfy themselves that there are no barriers, legal or otherwise, to the carrying out of the licensed activity. We therefore expect applicants to liaise with relevant landowners. The issue of the marine licence does not absolve the licensee from obtaining such authorisation, consents etc. which may be required under any other legislation. This may involve land use agreements.

If you wish to make a representation on the scoping, we kindly ask you to submit any comments by 08 October 2021.

Kind regards, [Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]

Marine Licensing Casework Officer  
Marine Scotland - Marine Planning & Policy

Scottish Government | Marine Laboratory | 375 Victoria Road | Aberdeen | AB11 9DB

Website: <http://www.gov.scot/Topics/marine/Licensing/marine>

COVID-19: Marine Scotland - Licensing Operations Team( MS-LOT) is working from home and as a result determination of applications may take longer than our stated timelines. In addition MS-LOT is unable to respond to phone enquiries, please communicate with MS- LOT via email. Email addresses are MS.MarineRenewables@gov.scot for marine renewables correspondence or [Redacted S.38(1)(b)]@gov.scot for all licensing queries.

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 30 September 2021 10:06  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Subject: Scoping Opinion - Iona Harbour Redevelopment - Iona Harbour, Sound of Iona  
Importance: High

Dear [Redacted S.38(1)(b)]

I'm writing in connection with the scoping report for the Iona Harbour Redevelopment. The National Trust for Scotland are owners of the foreshore area in question, yet have not even been made aware of the existence of this document, nor the consultation period which ended yesterday. Due to various staff on annual leave, we have only become aware of this today, thanks to a communication from Iona Community Council. However it appears that ICC were only notified a week ago themselves.

It is unacceptable that such major stakeholders are not given an opportunity to contribute comments.

I would like to ask why NTS was not notified and request a more realistic timeframe to submit our response to the consultation.

best wishes [Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]  
Ranger - South Mull, Iona, Burg and Staffa NNR  
Mull and Iona Ranger Service  
c/o Tigh na Rois  
Millbrae Cottage  
Bunessan  
Isle of Mull  
PA67 6DG

Tel: [Redacted S.38(1)(b)]  
Mobile: [Redacted S.38(1)(b)]  
Email: [Redacted S.38(1)(b)]@nts.org.uk

\*\*\*\*\*

\*

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\*\*\*\*\*

\*

From: [Redacted S.38(1)(b)] on behalf of Cabinet Secretary for Economy,  
Fair Work and Culture  
Sent: 19 June 2020 17:28  
To: Cabinet Secretary for Economy, Fair Work and Culture; [Redacted  
S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)];  
[Redacted S.38(1)(b)] [Redacted S.38(1)(b)];  
[Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)];  
[Redacted S.38(1)(b)]  
M [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]; Sutor  
M  
(Margaret); [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]; [Redacted  
S.38(1)(b)]  
Subject: RE: Update - National Trust for Scotland  
Attachments: [Redacted S.38(1)(b)] MSP 190620.pdf  
Follow Up Flag: Follow up  
Flag Status: Completed  
[Redacted S.38(1)(b)]

Please find below a response from the Chairman. Grateful for advice

Thanks  
[Redacted S.38(1)(b)]  
Private Secretary to [Redacted S.38(1)(b)] MSP, Cabinet Secretary for Economy, Fair Work and  
Culture  
The Scottish Government  
St Andrew's House | Regent Road | Edinburgh | EH1 3DG | T: [Redacted S.38(1)(b)] | M: 07392  
287  
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attachments.

From: [Redacted S.38(1)(b)] On Behalf Of Cabinet Secretary for Economy, Fair Work and  
Culture  
Sent: 17 June 2020 14:59  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>; Cabinet Secretary for Economy,  
Fair Work and  
Culture <CabSecEFWC@gov.scot>  
Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>; [Redacted  
S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>;  
[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>;  
[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>;  
[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>;  
[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: RE: Update - National Trust for Scotland  
[Redacted S.38(1)(b)]  
Cab Sec cleared the letter and its been sent

Thanks

[Redacted S.38(1)(b)]  
Private Secretary to [Redacted S.38(1)(b)] MSP, Cabinet Secretary for Economy, Fair Work and  
Culture  
The Scottish Government  
St Andrew's House | Regent Road | Edinburgh | EH1 3DG | T: [Redacted S.38(1)(b)] | M: 07392  
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From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Sent: 15 June 2020 17:45  
To: Cabinet Secretary for Economy, Fair Work and Culture <CabSecEFWC@gov.scot>  
Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b))] [Redacted S.38(1)(b)]@gov.scot>; [Redacted  
S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b))  
[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>;  
[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>;  
[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>;  
[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>;  
[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: Update - National Trust for Scotland

PS/Cabinet Secretary for Economy, Fair Work and Culture,

Update on the National Trust for Scotland

1. In my previous update, I noted that we had asked the NTS to produce a develop a  
business turnaround plan setting out its detailed proposals regarding the reopening of its

sites, both in terms of timings and costs. We hope that the Plan will include sufficient financial information to clearly demonstrate where, in terms of sites, timings and amounts, funding is required to get it to that point. This will help us to identify if there is any support we can offer to aid the early opening of specific sites and/or retention of staff associated with those. We are expecting to receive this in the next week.

2. In the meantime the NTS has shared with us the business case that it has presented to staff and the unions regarding its current plans for reopening and associated redundancies. This is based on the financial information that it had already shared with us and is firmly set within the context of measures needed to build up emergency reserves to above the minimum level set within its reserves policy. I have attached a copy, but summarised the key points below.

#### Property closures

3. The NTS is currently planning to reopen only around half of its built heritage properties in 2020/21. Its assumptions are based on reopening from August 2020 but with an earlier closing in September rather than October. It states that there is a high risk preparing for full operational activity and opening all properties in 2020/21 given uncertainty about levels of visitor demand. This would mean that the cost of servicing sites could outstrip income, adding further to financial losses. It therefore considers it is more prudent to restrict opening during this period.
4. The key principle that the NTS is applying on deciding to reopen a property in August is whether its net operating income at that time will be clearly more favourable than remaining closed. Many properties run a deficit even during peak season and are subsidised throughout the year. Appendix 1 of the document shows the current properties that are proposed to remain closed in 2020/21 and their usual operating deficits for this period. This includes, for example, Bannockburn and Brodick Castle which are estimated to have operating deficits of more than £30k, but also includes Gladstone's Land and Falkland Palace which appear to have operating surplus for the same period.
5. NTS states that, as cash reserves will be close to the bare minimum of its policy requirements from the start of 2021/22, it wants to avoid going straight into subsidising full property opening routines in the first quarter of 2021/22. As such, it is proposing that the same selection of properties that open in summer/autumn 2020, be the only ones to reopen in Q1 2021/22. It is noted that this decision is more a factor of the NTS reserves than predictions for the prevailing visitor market.
6. As its reserves are rebuilt, NTS will consider more extended re-opening of properties from Q2 2021/22. However, it is also proposing that eight of its built heritage properties remain closed for the whole of the 2021/22 season. This includes small properties like Leith Hall and the Tenement House in Glasgow, but also Bannockburn, Hill of Tarvit and Holmwood.
7. All of its natural heritage properties will reopen once restrictions are lifted, but some restrictions may remain and non-essential activities across its estate will generally not recommence as part of the NTS effort to avoid costs.

#### Workforce implications

8. As we were aware, NTS is proposing up to 417 redundancies associated with property

closures and a reduction in 'non-essential' activities. The Trust has identified 'essential' activity which mainly falls into groups such as compliances, health and safety, gardening, collections care, security of heritage sites and administrative, management and planning activity, as well as supporting technical resources.

9. The table on p. 16 of the document shows the percentage of staff 'at risk' across NTS's different operations. The highest impacts are on visitor services, gardening, regional management and ranger and estate services.
10. For properties, NTS state that its workforce proposals have been designed to ensure the minimum resource requirements to provide a short visitor service in August-September 2020/21 for a limited number of properties. The same approximate workforce would then support the first quarter of 2021/22. It notes that the impact is that permanent, seasonal staff will not be required to return to work in either 2020 or the initial stages of 2021/22.
11. The projections currently include the costs of furlough until the end of July 2020, but do not include potential for furlough beyond this on the terms set out by the UK Government. We had already asked NTS to consider how extending furlough until the end of October might affect its financial projections as a means to delay redundancies until there is more certainty around visitor numbers and income. Many of its seasonal staff do not work during the winter months anyway. However, NTS states that the more the situation continues beyond August 2020, the more pressure there is on its ability to fund redundancies later. It considers any retention will create an inevitable scenario where redundancy proposals would need to be re-introduced in March 2021.
12. It accepts that there is a risk, post-July 2020 that its workforce is too low to open extensively for late summer-autumn which could reduce income-generating opportunities, but considers this to be a more prudent approach than bearing the potential additional costs of retaining staff until March 2021 with the consequent effects on its reserves.

#### Union engagement

13. The document that NTS has shared has also been shared widely with staff and the union. You met with Prospect on 28th May to discuss the situation with NTS and hear its concerns. In the note for that meeting you agreed that there is need for tripartite working between the NTS, Scottish Government and trade union. Prospect remains frustrated that NTS is refusing to involve it in its proposals and has now written to officials asking that you write to the NTS setting out your expectations for tripartite working. A draft letter to this end is attached for your consideration.
14. Officials are waiting for further submission of a turnaround plan from the NTS which will be scrutinised and discussed with NTS, SE and the unions. Our current focus is on whether there are discreet areas where targeted Scottish Government support would enable the NTS to reopen specific properties earlier than planned or continue activities, such as education or ranger services to ensure the benefits that they provide can continue. Once we have identified the need for support then we can consider the manner in which it might be provided i.e. loan, grant, endowment.

#### Recommendation

15. That you note the content of this update and agree to sign the attached letter to the NTS.

Best wishes, [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)] | Team Leader  
Scottish Government | Sponsorship and Historic Environment |  
Area 2G-South, Victoria Quay, Leith, EH6 6QQ  
t| [Redacted S.38(1)(b)]

Ms [Redacted S.38(1)(b)] MSP  
Cabinet Secretary for Economy, Fair Work and Culture  
The Scottish Government  
St. Andrew's House  
Regent Road  
Edinburgh  
EH1 3DG

19 June 2020

Dear Cabinet Secretary

Thank you for your letter dated 17 June, following up on the meeting held on 15 May.

I understand your disappointment, which we share, that the financial position of the National Trust for Scotland necessitates a major reduction in our activities, with consequent redundancies, if we are to remain viable after a predicted loss of £28 million this year.

The NTS is of course a charity. While it behaves in a business-like way and tries to maximise its commercial revenue, the historic buildings and sites, so vital to our understanding and enjoyment of Scottish history, require sustained investment in conservation and interpretation, as you of course know from Historic Environment Scotland which receives government grant to help cover these necessary costs. NTS covers these costs not only from paid visits and commercial revenue from retail, catering, venue hire and holiday lets - all of which have ceased, but also from membership, donations and endowment which between them cover the gap between the cost of looking after our properties and the commercial revenue we can derive from them. We are of course disappointed that unlike the National Trust south of the border, which was able to reopen its gardens from 23 May and expects to welcome 250,000 visitors this week and 500,000 the week after next, NTS properties are effectively and will remain unavailable until the five mile travel limit is raised. This not only prevents us from earning money from our commercial activities but also reduces the attractions of membership – so that our numbers, instead of increasing as they have been year on year, are now falling.

FROM THE CHAIRMAN

The National Trust for Scotland, [Redacted S.38(1)(b)]  
Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email:  
information@nts.org.uk Web: nts.org.uk

The National Trust for Scotland for Places of Historic Interest or Natural Beauty is a charity registered in Scotland, Charity Number SC007410

Patron – HRH The Prince Charles, Duke of Rothesay KG KT GCB OM, President – Neil Oliver, Chairman – Sir [Redacted S.38(1)(b)] Jones, Chief Executive – Simon Skinner MBA

2

The Coronavirus Job Retention Scheme is designed to help businesses which have had to cease operations during the Covid 19 epidemic and so can furlough staff until they are able to resume business. NTS cannot stop looking after its gardens, buildings and landscapes so only a proportion of its staff have been furloughed. When it reopens, under current restrictions, most properties will cost more to staff and run than they can make in income. That is why it has been and remains essential for us to make the savings necessary to ensure that the National Trust for Scotland can continue to operate as a viable charity responsible for sites of great importance in every part of Scotland.

Let me finish by repeating that the last thing we want to do is to make staff redundant or to close sites for longer than the current situation demands. Access to our properties and the viability of remote rural communities are of key importance to us. We are launching a major appeal to our members and to the wider public, asking them to help us in our time of need. So far it is going well. But the sums needed are substantial and it would be excellent if we were able to say that we had government support and that your response had enabled us to save jobs and reopen all or nearly all our properties.

With best wishes,

Yours sincerely

Sir [Redacted S.38(1)(b)] Jones  
Chairman

FROM THE CHAIRMAN

The National Trust for Scotland, [Redacted S.38(1)(b)]  
Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email:  
information@nts.org.uk Web: nts.org.uk

The National Trust for Scotland for Places of Historic Interest or Natural Beauty is a charity registered in Scotland, Charity Number SC007410

Patron – HRH The Prince Charles, Duke of Rothesay KG KT GCB OM, President – Neil Oliver,  
Chairman – Sir [Redacted S.38(1)(b)] Jones, Chief Executive – Simon Skinner MBA

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 28 September 2020 12:49  
To: [Redacted S.38(1)(b)]  
Subject: RE: Letter from Cab Sec  
Attachments: Conservation Property Acquisition and Disposal Policy (2018).pdf

Hello [Redacted S.38(1)(b)],

Just in advance of our discussion later today I've set out a few thoughts and background below that we could use as the basis for our discussion;

- Overall approach and timetable. The Trust is currently operating to a five year strategy <https://www.nts.org.uk/our-work/our-strategy> – we are in year 3. [Redacted S.38(1)(b)]'s arrival and the impact

of Covid has combined to accelerate the review of this strategy and we have decided to work

towards a new ten year strategy to begin from 2022 which would coincide with the Trust's centenary. Some of the themes we picked out in the 3 year turnaround plan (eg. dial up nature

and climate change) will be integrated into the new strategy. We want to take a collaborative

approach to strategy development – internally and externally – so the longer development timeframe is necessary (roughly 15 months until Board sign off in December 2021).

- 2021/22 budget and capital spend. We are just in the process of developing the 2021/22 annual

budget – working backwards from mid November where we expect to have a budget for presentation to the Board in early December (for implementation from 1st March 2021).

About

50% of the capital spend programme for 2021/22 is a carry forward from projects suspended in

2020/21 due to Covid limitations/restrictions. We will also build some longer term planning items into the budget – looking ahead to the new strategy. NTS Executive Committee have a projects and strategy session planned for 14th October to help prioritise for 2021/22 delivery.

- Portfolio Review. We are building this into the 2021/22 budget as it will require some capacity

investment. We are taking a broad view – wanting to set the terms of the review to consider the

10 year strategy timeframe. The objective is to think about the relevance and resilience of the

organisation and how it delivers its purpose through ownership, management and partnerships.

I hope that presents us with significant opportunity to acquire (or develop new partnerships) as

well as divest of assets which might be better protected and managed by others. We relatively

recently reviewed our property acquisition and disposal policy (attached) which will provide a

foundation for our thinking.

Hope that's helpful. [Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]  
Head of Conservation and Policy

The National Trust for Scotland  
Hermiston Quay  
5 Cultins Road  
Edinburgh [Redacted S.38(1)(b)]

Tel - [Redacted S.38(1)(b)] (x2406)  
Mob - [Redacted S.38(1)(b)]  
<http://www.nts.org.uk/>

From: [Redacted S.38(1)(b)]@gov.scot [mailto:[Redacted S.38(1)(b)]@gov.scot]  
Sent: 22 September 2020 16:50  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>; [Redacted S.38(1)(b)]@gov.scot  
Subject: RE: Letter from Cab Sec

Hi [Redacted S.38(1)(b)],

Next Monday is looking good for me. Is there a time that would suit you best? Before 3pm preferred if possible.

Best wishes, [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)] | Team Leader  
Scottish Government | Sponsorship and Historic Environment |  
Area 2G-South, Victoria Quay, Leith, EH6 6QQ  
t| [Redacted S.38(1)(b)]

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 18 September 2020 13:25  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: RE: Letter from Cab Sec

Hello [Redacted S.38(1)(b)],

Shall we speak online in the first instance – I'm reasonably free next Monday and Thursday and can move things around if necessary. If either of those days works for you can you suggest a suitable time?

Best regards [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Head of Conservation and Policy

The National Trust for Scotland  
Hermiston Quay  
5 Cultins Road  
Edinburgh EH11 4DF

Tel - [Redacted S.38(1)(b)] (x2406)  
Mob - [Redacted S.38(1)(b)]

<http://www.nts.org.uk/>

From: Philip Long  
Sent: 16 September 2020 17:12  
To: [Redacted S.38(1)(b)]@gov.scot; [Redacted S.38(1)(b)]@gov.scot  
Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Subject: RE: Letter from Cab Sec

Dear [Redacted S.38(1)(b)],

Can I introduce you to [Redacted S.38(1)(b)], NTS's Head of Conservation and Policy. [Redacted S.38(1)(b)] and I have discussed the Cabinet Secretary's letter and your own message below and he will now speak to you to work through how we best believe this can all be taken forward as part of the wider planning processes we are now setting out.

All best,  
[Redacted S.38(1)(b)]

From: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>  
Sent: 11 September 2020 13:56  
To: Philip Long [Redacted S.38(1)(b)]@nts.org.uk>; [Redacted S.38(1)(b)]@gov.scot  
Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Subject: RE: Letter from Cab Sec

Hi [Redacted S.38(1)(b)],

I'm sorry for the delay in coming back to you on the below.

I don't think that there is anything else we will need to help to start to draft the grant offer letter. I'll commence that process in line with the requests in the Cab Sec's letter and send a draft over to you for comment before we finalise it.

In terms of the specific ask in the letter regarding our working together over the next month on the scope of the estate review, if you were able to share the documentation that you have in relation to the review that was carried out previously and your capital investment strategy, that might be a helpful starting point.

Then, I think we will want to share views on what the review is setting out to achieve, what it might cover and potentially a methodology and timescale for the work. I can also contribute some thoughts on this, but keen to hear from you on what you think is needed and how we

might work together.

Happy to chat if that would be helpful.

Best wishes, [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)] | Team Leader  
Scottish Government | Sponsorship and Historic Environment |  
Area 2G-South, Victoria Quay, Leith, EH6 6QQ  
t| [Redacted S.38(1)(b)]

From: Philip Long [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 09 September 2020 11:12  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Subject: Letter from Cab Sec

Dear [Redacted S.38(1)(b)] and [Redacted S.38(1)(b)],

Do hope you are both well.

We received the letter from Ms Hyslop last night, further to my recent thanks to her. All in that is clear and will be incorporated into our planning over the coming months, which of course I will be in touch with you about as we set this out. I am presuming that what is set out in the letter will effectively form the conditions of grant, and so wanted to ask if you wanted to have anything further from me as we discussed, in support of the grant letter being issued? As far as I am concerned, if the requests in the Cab Sec's letter are set out as conditions then that will be most helpful.

Best,  
[Redacted S.38(1)(b)]

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## CONSERVATION PROPERTY ACQUISITION AND DISPOSAL

### Policy

#### Purpose and Scope

The Acquisition Policy sets out the Trust's approach to taking conservation properties into its care; it does not cover properties acquired to deliver other objectives.

The power to acquire or dispose of heritable property is reserved to the Board of Trustees, under the Trust's Scheme of Delegation.

A separate policy covers the acquisition and disposal of portable heritage, the Acquisition and Disposal Policy - Material Culture Collections.

## Introduction

1. Conservation is at the heart of the National Trust for Scotland's work and, since our foundation in 1931, we have taken into ownership many of Scotland's most significant heritage sites, building a portfolio of visited properties that has ensured their long-term survival, and promoted public access, enjoyment and learning.
2. The importance of ownership to conservation efforts is illustrated by The Trust's unique powers of inalienability, which limit the sale or compulsory purchase of a Trust property, and Conservation Agreements, where we become guardians for properties outside of our management.
3. Acquiring or disposing of a property is a major decision for the Trust. This policy sets out how ownership delivers our charitable purpose, and the framework for making these decisions.

## Policy Statement

4. The Acquisition Policy applies to title and rights covering land, water, buildings and material of conservation importance.
5. The Trust will follow the clear and rigorous acquisition appraisal procedures outlined at Appendix 1.

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Approved By: (Board)

Approved Date: (December 2018)

Review Date: (December 2023)

6. The Trust will acquire places it has assessed to be of:
  - a) International or national significance in terms of their cultural and/or natural heritage; or
  - b) Critical significance to a particular area or a key surviving or outstanding example of a particular type of heritage asset; or
  - c) Relevance to the Trust's existing portfolio of properties. Acquisitions here may also be of lesser significance than a. or b. but protect or enhance the significance of an existing Trust property, or are acquired under Revolving Fund mechanisms such as the Little Houses Improvement Scheme (LHIS).
7. The Trust must demonstrate how acquisition will benefit the nation, and the Trust's role as Scotland's leading conservation charity, in terms of:
  - a) Conservation; and
  - b) Access, enjoyment and learning.
8. The Trust may acquire a degraded property because of its potential for improvement but only where it can be realistically stabilised, safeguarded or otherwise placed in favourable condition.

9. The Trust will identify all the financial and human resource costs of acquisition and ongoing management, and show how these will be met, prior to any commitment being made.
10. Threat, particularly direct and immediate threat to a property, may be a significant factor but not the primary consideration in determining whether the Trust should proceed with acquisition.
11. An analysis of the types of properties the Trust manages will regularly be undertaken, and priority types identified for acquisition within the context of properties already managed by the Trust and others in Scotland.
12. Where all or part of a property's significance has been determined to be of sufficient quality, the Board of Trustees will consider an order to declare the whole or part inalienable.
13. The role of the local community, and the impact of Trust ownership on it, will be considered in the acquisition appraisal process.
14. The Trust will acquire a property only if a rigorous analysis shows that it is the most appropriate owner. The Trust will pursue a variety of mechanisms to safeguard places of significance as an alternative to ownership, whether acting alone or encouraging other bodies to act. Where the Trust enters into a partnership

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Approved Date: (December 2018)

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arrangement it will ensure all partners have clear roles and responsibilities. The Trust must also have an exit route when its role is no longer needed or it is unable to meet its objectives.

15. The Trust will only dispose of a property where ownership no longer best serves the long-term purposes of conservation, access, enjoyment and learning.

#### Related Documents

Acquisition and Disposal Policy - Material Culture Collections

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Approved By: (Board)

Approved Date: (December 2018)

Review Date: (December 2023)

Appendix 1 – Procedure for acquisitions by the National Trust for Scotland

The acquisition process follows three broad stages, from initial discovery through to acquisition.

A decision may be made at any point to stop or suspend the process.

Stage 1: Initial discovery and appraisal

## Activities

- ☐ Trust alerted to potential acquisition
- ☐ CEO appoints one or more Conservation leads to review significance
- ☐ Evidence gathered, including from potential seller/donor
- ☐ A preliminary assessment of significance is made, using the appropriate national and international criteria as a framework, including the Burra Charter<sup>1</sup>, and any relationship to the existing NTS portfolio
- ☐ Initial consideration of resource implications, acquisition costs, and operational costs and benefits

## Outputs

- ☐ Preliminary Assessment of Significance and recommendation to CEO and ExCo
- ☐ Record of decision

## Decision

- ☐ ExCo: Do not proceed, OR Proceed to Stage 2: In-depth appraisal
  - ☐ Trustees will be informed of the decision
- Stage 2: In-depth appraisal

## Activities

- ☐ Project team formed
- ☐ In-depth appraisal of significance, relationship with existing NTS portfolio, and alternative management and ownership options
- ☐ Views of stakeholders and advisors sought
- ☐ Detailed assessment of resource implications, acquisition costs, and operational costs and benefits
- ☐ Assessment of immediate and ongoing resource implications
- ☐ Consideration of fundraising needs/opportunities

## Outputs

- ☐ In-depth appraisal report
- ☐ Record of decision

## Decisions

- ☐ ExCo: Do not proceed, OR Proceed to Stage 3
- ☐ Trustees will be informed of the decision

<sup>1</sup> The Australian Incorporated International Council on Monuments and Sites (ICOMOS) Burra Charter, which takes into account aesthetic, historic, scientific, social and spiritual values.

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Stage 3: Acquisition decision

#### Activities

- ☐ Full acquisition proposal developed, including funding, operations and conservation requirements

#### Outputs

- ☐ Acquisition proposal
- ☐ Offer or acceptance
- ☐ Record of decision

#### Decisions

- ☐ Board of Trustees: Do not proceed, OR Offer of purchase or acceptance made

#### Post-acquisition

- ☐ Following acquisition, plans should be drawn up to integrate the property into Trust operations.

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Approved By: (Board)

Approved Date: (December 2018)

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Appendix 2 – Guidance on assessing the significance of potential acquisitions

In order to establish criteria for assessing heritage significance, three procedural stages need to be addressed:

1. Identify the main categories of heritage significance which the place or material displays or those which may emerge in the future

Category of Heritage Significance	Wording in NTS Acts of Parliament	Modern Equivalent
Natural Heritage	Natural aspects and features; animal and plant life; scientific; some aspects of natural beauty	All aspects of natural heritage interests including: geological and biological features; biodiversity; some natural aspects of landscape; scientific and research values
Cultural Heritage	Historic and national interest; antiquarian interest; articles of artistic or scientific interest; buildings of architectural or historic interest and their contents; articles and objects of historic or national interest	All aspects of historic cultural heritage including: archaeology; architecture; buildings; collections; cultural and designed landscapes; gardens; industrial archaeology; scientific and research values; places associated with historic events, people, myths or folklore
Aesthetic	Natural beauty (aspects related to visual and aesthetic appreciation of landscape and nature)	Landscape; wild land; scenic areas; scenic or picturesque places; visual distinctiveness; artistic merit or creative qualities
Social	Benefit of the nation; access; public resort; recreation; education; enjoyment	Access; enjoyment; formal and informal learning; public and community interest; sense of place; local distinctiveness contributing to sense of identity

2. Apply criteria for ascribing a level of significance to the potential acquisition or disposal

A positive answer to one or more of the following questions indicates a nationally significant place or material of sufficient merit to consider acquiring or retaining as part of the Trust’s portfolio. Additional issues/questions to consider in italics will help to define significance further:

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Designation. Is the place already designated as being of international or outstanding national importance?

What are the reasons for designation and how up to date was the information/appraisal which led to designation? Absence of designations does not preclude a place from consideration for Trust acquisition or disposal (see Principle 5 paragraphs 15 – 17); their presence just makes the assessment process easier.

Exemplar (best/good example of its type). Is the place acknowledged as an outstanding example of an important class or type of place within a Scottish context?

Why is the type itself considered important – is it particularly distinctive or characteristic of Scotland, does it make up or represent an episode in a particularly important or characteristic part of Scottish cultural or natural heritage? Why is the place considered an outstanding example of this type – does it encompass all the characteristics of its type, is it particularly celebrated within Scotland, is it acknowledged or does it have recognition/influence beyond national boundaries? Again, what is the basis on which the judgement is made – are there supporting studies or surveys which allow a good understanding of how the place ranks alongside others?

Rarity. In national and international contexts, is the place a rare example of its type?

Is the place of a type rare in a national context, and perhaps common elsewhere? Or is it relatively common nationally, but rare in international terms (e.g. blanket bog habitat)? For nature conservation sites, is there a significant proportion of the European population of rare and endangered species? Is the judgement of rarity based on reasonably robust survey or is it a matter of informed opinion – if the latter, has all the relevant expert opinion been canvassed? Is it rare because over time the type has always been scarce or unusual, or is it a rare survivor of a once common type which is now endangered, or is it rare for the completeness and quality of its survival?

Associations. Is the place very strongly associated with a major person, very significant event or important strand of Scottish culture (or with wider internationally important figures or events) in such a way that the place demonstrates an important connection with the person or event?

The importance of the figure or event must first be established, then the strength of the association evaluated and the ability of the place to demonstrate the connection justified. What evidence is there that the place either had an effect on the person or event, or was affected by the association; how much documentary or other evidence is there to support and illuminate the association? For some places the association will be with semi-mythical

2 Places considered outstanding/exemplars in wider British or international contexts would obviously be of acquisition quality; the stress laid on national context here is because the qualifying level of significance for acquisition is national importance in a Scottish context.

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figures/events, in which case there may be no historical or physical evidence to support the association – in these cases how widely known or celebrated was/is the event/figure and how strong is popular sentiment about the association?

### 3. Apply the following indicators/enhancers to broaden the evaluation

**Extent/Completeness.** For cultural heritage, values are likely to be enhanced by the completeness of the survival, e.g. a house with all its contents and surrounding landscape intact. Similarly, natural heritage values are often increased for large tracts of land of sufficient extent to offer protection to significant blocks of habitat.

**Undisturbedness/Naturalness.** For natural heritage, areas which display a high degree of naturalness and are undisturbed by human activities are usually highly valued.

**Diversity.** Often diversity is regarded as an enhancer for natural heritage significance; in some cases however it is the restricted range of habitats/species which is the defining characteristic of a place and the basis of its significance.

**Authenticity.** A tricky concept applied particularly to fabric survival at cultural sites. All fabric is 'authentic' to its time, but generally authenticity as an enhancer of significance means sites with a high degree of original/early fabric surviving free from alterations or overlays of (particularly) the modern era, which is usually felt to be compromising to significance, in the same way that modern landscape features (e.g. pylons) are held to detract from wild land quality whereas ruinous archaeological sites may not.

**Corpus of evidence/study.** An in-depth research knowledge of the place is likely to increase a place's value by revealing its full significance, and will certainly increase its value for educational and interpretation purposes. Long periods of continuous monitoring, study or survey can also lend scientific value to the place which may well enhance understanding on a national or international scale, e.g. monitoring seabird numbers on St Kilda.

**Threat/Fragility.** If the place is of a type already quite rare and is likely to become much rarer, its value will increase, especially if it is vulnerable to degradation without sympathetic management intervention/protection, e.g. Mar Lodge Estate pinewoods.

**Continuity of use/demonstration.** Places which have a continuity of use, or land retained under traditional management for many generations, may increase the value of the site, especially if it can continue to be worked/used following acquisition as a demonstration site, e.g. [Redacted S.38(1)(b)]'s Printing Works; some crofting settlements.

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Approved By: (Board)

Approved Date: (December 2018)

Review Date: (December 2023)

From: [Redacted S.38(1)(b)] on behalf of Cabinet Secretary for Economy,  
Fair Work and Culture  
Sent: 08 September 2020 20:25  
To: [Redacted S.38(1)(b)]; Cabinet Secretary for Economy, Fair Work and  
Culture  
Cc: [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]  
Subject: RE: Letter from Philip Long, Chief Executive, The National Trust for  
Scotland  
Attachments: Letter to NTS - 8 September.pdf  
[Redacted S.38(1)(b)]

Please find attached a response from the Cabinet Secretary

Thank you

[Redacted S.38(1)(b)]

Private Secretary to Fiona Hyslop MSP, Cabinet Secretary for Economy, Fair  
Work and Culture

The Scottish Government

St Andrew's House | Regent Road | Edinburgh | EH1 3DG | T: [Redacted S.38(1)(b)] | M:

[Redacted S.38(1)(b)]

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note of a Ministerial meeting, must be filed appropriately by the recipient. Private  
Offices do not keep official records of such e-mails or attachments.

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>

Sent: 27 August 2020 15:53

To: Cabinet Secretary for Economy, Fair Work and Culture <CabSecEFWC@gov.scot>

Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted  
S.38(1)(b)]@gov.scot>

Subject: Letter from Philip Long, Chief Executive, The National Trust for Scotland

Good afternoon

Please find attached a letter from Philip Long to the Cabinet Secretary for Economy, Fair Work  
and  
Culture.

Kind regards

[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]

PA to Chief Executive & Chairman [Redacted S.38(1)(b)]@nts.org.uk

[Redacted S.38(1)(b)]

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Cabinet Secretary for the Economy, Fair Work and  
Culture  
Fiona Hyslop MSP

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T: [Redacted S.38(1)(b)]  
E: scottish.ministers@gov.scot

Philip Long  
Chief Executive  
National Trust for Scotland

By email.

8 September 2020

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Dear Philip

Thank you for your letter of 27th August following my recent decision to make £3.8m funding available to the National Trust for Scotland (NTS) to address the impacts of COVID-19 on the organisation.

Firstly, I want to welcome you to your new role. As you note in your letter, you have joined the NTS at an unique and pivotal moment in its history. The current crisis has not only demonstrated its continued importance to communities and environments across Scotland, but has brought home the need to ensure that it is equipped and resilient to continue to deliver its charitable purposes, caring for and protecting our nation's heritage.

As you know, I was not supportive of the initial recovery strategy that the NTS adopted to address the impacts of the pandemic, particularly its reluctance to vary its own reserves policy or to utilise funds to support staff and properties through the crisis. However, I appreciate the work that you and your staff have done alongside Scottish Government officials and Scottish Enterprise over the last two months to explore alternative solutions.

Overall, the imperative to protect jobs has been a guiding principle for me, and I am pleased that our funding, together with the outcomes of your consultation, has been able to save nearly 200 critical roles across your estate. I met with Prospect on 19th August and while there are still some concerns about impacts on seasonal workers and the loss of expertise at certain sites, which I know you will recognise, they have also welcomed the intervention.

I

hope that this heralds the beginning of a more positive relationship between the NTS and trade unions.

As my officials have discussed with you, it is important that the funding is not provided without conditions. These include, of course, that the NTS did its utmost to preserve key jobs including ranger and countryside services and those involved in protecting and providing access to your heritage sites, but also that we continue to work together to review the suitability of your business models to ensure that the Trust is fit for purpose to weather any future economic uncertainty.

Scottish Ministers, special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See [www.lobbying.scot](http://www.lobbying.scot)

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[www.gov.scot](http://www.gov.scot)

In terms of the latter, such a review would necessarily need to be premised on a firm understanding of the NTS's estate, including your current investment plans, corporate priorities and the work you have done to date in exploring the legal mechanisms for disposing of heritable sites.

This information should enable consideration of where strategic investment is required to deliver increased sustainability, whether there are alternative arrangements for the management of sites in your care to deliver enhanced stewardship and resilience, any support that other public bodies and agencies might be able to provide, and your desired approach to rationalising the assets within your estate.

While respecting the Trust's position as an independent charity, I would also encourage you to give serious consideration to the criticisms that have arisen in response to your recent difficulties, particularly with respect to better aligning the values of your Board and Senior Management with those of your staff and volunteers.

As a condition of our funding, I would like you to report back to me on how you might seek to engage with stakeholders including staff, the unions and your membership to effectively renew and reset the organisation's aims and priorities, and to identify the actions you might take to ensure that these are met.

Scotland is rightly proud of its reputation as a leader on Fair Work and in these exceptional times, adopting a Fair Work approach is more important than ever. We have already seen the value of this to decision-making in responding to the current crisis and I expect any organisation in receipt of public funding to fully embrace Fair Work principles and practices.

If possible, I would ask that you work with my officials over the next month to develop a project proposal for reviewing the NTS estate and, subsequently, I would welcome a meeting with you to discuss and agree the parameters of this work and to hear your thoughts on the

wider strategic issues I have raised.

FIONA HYSLOP

Scottish Ministers, special advisers and the Permanent Secretary are

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covered by the terms of the Lobbying (Scotland) Act 2016. See  
[www.lobbying.scot](http://www.lobbying.scot)

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St Andrew's House, Regent Road, Edinburgh EH1 3DG

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[www.gov.scot](http://www.gov.scot)

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 27 August 2020 15:53  
To: Cabinet Secretary for Economy, Fair Work and Culture  
Cc: [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]  
Subject: Letter from Philip Long, Chief Executive, The National Trust for  
Scotland  
Attachments: Fiona Hyslop 270820.pdf

Good afternoon

Please find attached a letter from Philip Long to the Cabinet Secretary for Economy, Fair Work and Culture.

Kind regards  
[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]

PA to Chief Executive & Chairman [Redacted S.38(1)(b)]@nts.org.uk

[Redacted S.38(1)(b)]

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Ms Fiona Hyslop MSP  
Cabinet Secretary for Economy, Fair Work and Culture  
The Scottish Government  
St. Andrew's House  
Regent Road  
Edinburgh  
EH1 3DG

27 August 2020

Dear Cabinet Secretary

On behalf of the National Trust for Scotland, I am writing in sincere thanks for Scottish Government's generous financial aid of £3.8m to help address the severe challenges our charity faces as a result of the global pandemic.

The Trust has faced a situation where, as a consequence of Covid19 restrictions and the

resulting uncertainty, losses stemming from property closure, ceasing of trading activity, devaluation of investments, and loss of membership have combined to force an existential crisis on our charity. Regrettably, actions to deal with this necessitated placing a substantial number of positions at risk to contribute to the Trust being able to survive.

In joining the Trust in July, I was immediately grateful to understand that through your initiative a working group had been put in place, resulting in a turnaround plan developed in consultation with colleagues in Scottish Enterprise, which focused on helping the Trust recover, identifying a sustainable position for it, saving jobs, and reopening more properties. I am very grateful indeed for Scottish Government's agreement to financially support this plan which, combined with wider Government support measures, our own actions taken to improve our financial position, and through the generous support of our public appeal, has enabled us to:

- Save 197 at-risk posts and reduction of compulsory redundancies to 188 from the 429 originally proposed;
- Re-open 33 properties this year, with more properties opening earlier next year than had originally been thought possible;

#### FROM THE CHIEF EXECUTIVE

The National Trust for Scotland, [Redacted S.38(1)(b)]  
Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email:  
information@nts.org.uk Web: nts.org.uk

The National Trust for Scotland for Places of Historic Interest or Natural Beauty is a charity registered in Scotland, Charity Number SC007410

Patron – HRH The Prince Charles, Duke of Rothesay KG KT GCB OM, President – Neil Oliver, Chairman – Sir Mark Jones, Chief Executive – Philip Long OBE FRSE

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- Put in place in the short-term a more resilient operating model, better able to withstand possible further immediate shocks, be they economic or more Covid-19 spikes;
- Avoid ceasing to be a 'going concern' and gain the space and time needed to reassess our strategy and forward planning.

While we are of course saddened by the loss of any position, we believe the solution we have arrived at, enabled by your support, has reduced the level of redundancy to the minimum possible and maintained essential skills, given the overwhelming financial impact of the pandemic.

The Trust as a charitable body exists to conserve many of Scotland's most important places and to inspire people through their engagement with the properties in our care. The crisis has demonstrated ever more so to us and our many stakeholders the invaluable role our charity has in the national life of the country, not just in caring for our shared heritage, but in the way it contributes to wider society, community, our economy, and perceptions of our country around the world. We look forward to working further with Scottish Government to

ensure the sustainability of the National Trust for Scotland, in order that the heritage in our care is safeguarded and that our charity can continue to play an invaluable role in the life of our nation, and to further develop this.

With kindest regards, and I do hope it may be possible to welcome you personally to one of our properties as soon as circumstances and your busy schedule allow.

Yours sincerely

Philip Long OBE FRSE  
Chief Executive

FROM THE CHIEF EXECUTIVE

The National Trust for Scotland, [Redacted S.38(1)(b)]  
Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email:  
information@nts.org.uk Web: nts.org.uk

The National Trust for Scotland for Places of Historic Interest or Natural Beauty is a charity registered in Scotland, Charity Number SC007410

Patron – HRH The Prince Charles, Duke of Rothesay KG KT GCB OM, President – Neil Oliver,  
Chairman – Sir Mark Jones, Chief Executive – Philip Long OBE FRSE

From: [Redacted S.38(1)(b)] . [Redacted S.38(1)(b)]@hotmail.com>  
Sent: 23 October 2021 14:32  
To: [Redacted S.38(1)(b)]@ed.ac.uk  
Cc: [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)](Intern); [Redacted S.38(1)(b)];  
[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]; Chief SA Environment Natural Resources and  
Agriculture;  
[Redacted S.38(1)(b)]; O [Redacted S.38(1)(b)] A [Redacted S.38(1)(b)];  
[Redacted S.38(1)(b)] (Affiliate)  
Subject: ID47 - MoU signing at/around opening ceremony?  
Attachments: ID 47 - UNEP GPI PP Opening Session Launch - Event Concept  
Note[2][2].docx

Importance: High

Dear [Redacted S.38(1)(b)],

We hope that you are doing well and thanks so much once again for offering this great addition to the pavilion !

Could you please have a look at the new agenda attached and let us know if the information included is correct? Is Her Excellency Minister Màiri McAllan going to participate to the event or would it be someone else? If that helps, we are happy to draft some key messages already for the Minister's closing remarks and can share them with you by Monday.

We believe it would be good to have a call early next week to discuss the session, perhaps with your focal point in Chile ? Please let us know thoughts

How exciting to launch the pavilion with such an interesting and powerful panel !!

Kind regards, [Redacted S.38(1)(b)] and [Redacted S.38(1)(b)]

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Date: Wednesday, 20 October 2021 at 16:18  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@un.org>, MILLAR [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@ed.ac.uk>  
Cc: [Redacted S.38(1)(b)] (Affiliate)" [Redacted S.38(1)(b)]@un.org>, [Redacted S.38(1)(b)](Intern)" [Redacted S.38(1)(b)]@un.org>, [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@iucn.org.uk)" [Redacted S.38(1)(b)]@iucn.org.uk>, [Redacted S.38(1)(b)]@gov.scot" [Redacted S.38(1)(b)]@gov.scot>, [Redacted S.38(1)(b)]@gov.scot" [Redacted S.38(1)(b)]@gov.scot>, [Redacted S.38(1)(b)]. O [Redacted S.38(1)(b)]" [Redacted S.38(1)(b)].O [Redacted S.38(1)(b)]@gov.scot>, [Redacted S.38(1)(b)]@hotmail.com" [Redacted S.38(1)(b)]@hotmail.com>  
Subject: RE: [External] RE: MoU signing at/around opening ceremony?

I think that's a great idea [Redacted S.38(1)(b)] and a great addition to the pavilion proceedings – working together

for peatlands is what its all about. I'm sure we can work it in and be flexible.

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)] BrooksHead of Conservation & Policy

Email: [Redacted S.38(1)(b)]@nts.org.uk

Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape

Alliance Scotland's Landscape Alliance

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@un.org>

Sent: 20 October 2021 14:56

To: MILLAR [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@ed.ac.uk>

Cc: [Redacted S.38(1)(b)] (Affiliate) [Redacted S.38(1)(b)]@un.org>; [Redacted S.38(1)(b)](Intern)

[Redacted S.38(1)(b)]@un.org>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@iucn.org.uk)

[Redacted S.38(1)(b)]@iucn.org.uk>; [Redacted S.38(1)(b)]@gov.scot; [Redacted

S.38(1)(b)]@gov.scot; [Redacted S.38(1)(b)]. O [Redacted S.38(1)(b)] [Redacted S.38(1)(b)].O

[Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)]@hotmail.com; [Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]@nts.org.uk>

Subject: [External] RE: MoU signing at/around opening ceremony?

Importance: High

CAUTION: This email originated from OUTSIDE of National Trust for Scotland. Do not click links or

open attachments unless you recognise the sender and know the content is safe.

Dear [Redacted S.38(1)(b)],

That would be a welcome addition to the event! We would be honored – I will work with the team to

create some time for this excellent signal of peatlands collaboration!

We can also allow some time for the Ministers to speak as well – let us know how you see this.

We have asked [Redacted S.38(1)(b)] to moderate the event, and you could also join in to say a few words if you like

during the lead in to the signing of the importance of working together .

Best, [Redacted S.38(1)(b)]

[Redacted S.38(1)(b)] | Programme Management Officer & Global Peatlands Coordinator | Terrestrial

Ecosystems Unit | Ecosystems Division | UN Environment Programme | Block 1, Level 2, South Wing |

Tel: +254-(020) 762-5109 | skype: diannakopansky | [www.unep.org](http://www.unep.org) | [Redacted S.38(1)(b)]@un.org

From: MILLAR [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@ed.ac.uk>

Sent: Wednesday, October 20, 2021 4:35 PM

To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@un.org>

Cc: [Redacted S.38(1)(b)] (Affiliate) [Redacted S.38(1)(b)]@un.org>; [Redacted

S.38(1)(b)](Intern)

[Redacted S.38(1)(b)]@un.org>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@iucn.org.uk)  
[Redacted S.38(1)(b)]@iucn.org.uk>; [Redacted S.38(1)(b)]@gov.scot; [Redacted  
S.38(1)(b)]@gov.scot; [Redacted S.38(1)(b)]. O [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]. O  
[Redacted S.38(1)(b)]@gov.scot>

Subject: MoU signing at/around opening ceremony?

Importance: High

Dear [Redacted S.38(1)(b)] and team,

In our ongoing quest to access senior Ministers schedule to sign our peatland MOU with Chile, a chink of light is emerging on Monday late afternoon/evening, at the time of the Peatland Pavilion opening ceremony/reception. We have some confidence that a Cabinet Secretary will also be in attendance at the event. Most recently, we have had a hint from the Chilean side that this might also work for Minister Schmidt.

Might it be possible to include a brief signing within the schedule? I realise that we are transferring the tardiness of these arrangements to the Pavilion's arrangements. If it's impossible we have other options, though obviously I would be quite keen to see this happen in the Peatland Pavilion rather than elsewhere.

An early steer would be very helpful.

Best wishes, [Redacted S.38(1)(b)]

Prof. [Redacted S.38(1)(b)] FRS FRSE  
C. H. Waddington Building  
University of Edinburgh  
Edinburgh EH9 3BF  
Scotland, UK  
[www.amillar.org](http://www.amillar.org); [www.synthsys.ed.ac.uk](http://www.synthsys.ed.ac.uk)

I am seconded part-time to Scottish Government.  
My normal days for University and BBSRC business  
are Wednesday and Thursday.

Please contact [Redacted S.38(1)(b)]@gov.scot for the  
Chief Scientific Adviser for Environment,  
Natural Resources and Agriculture,

Email too brief? Here's why - [www.emailcharter.org](http://www.emailcharter.org)

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àireamh  
clàraidh SC005336.

Peatlands Pavilion (Blue Zone) - UNFCCC COP26, Glasgow

Global Peatlands Initiative - Opening Session/Launch the Peatlands Pavilion

Day 1: 01/11/2021 → 17:00-18:30

#### Event details

Title of the session Global Peatlands Initiative (GPI) - Opening Session/Launch the Peatlands Pavilion session

Short description The GPI, funded by the International Climate Initiative, is a partnership of 46 organizations

and four tropical peatland countries of Indonesia, Republic of Congo, DRC and Peru

working together to save peatlands as the world's largest terrestrial organic carbon stock

and to prevent this stock from being emitted into the atmosphere. Building on the growing

international recognition of the importance of peatlands and their role as a super Nature-

Based Solution, a core group of organizations have come together to host the first Peatlands Pavilion at the UNFCCC COP26.

Objectives In this session, UNEP will present its work on peatlands through its GPI, highlighting the

of the importance and the need of having a peatlands pavilion in the most important Climate

session change conference and its objectives. The session will also celebrate GPI partner countries

who will share success stories and best practices and highlight the opportunity that peatlands represent as a super Nature-Based Solution in their country, and worldwide.

Expected outcomes The session will kick off the peatlands pavilion at the UNFCCC COP26, setting up the tone

and highlighting the aims and priorities of the pavilion events discussions for the two

weeks to enable productive and meaningful discussions between organizations and countries.

Draft Agenda (Maximum time slot is 90 minutes)

Time	Speakers	Key messages/Guidance for speakers
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17:00-17:10	Inger Andersen, UNEP	Official opening of the Peatlands Pavilion - Celebrating the
-------------	----------------------	--

	Executive Director (TBC) – pre-recorded	achievements of working together as the Global Peatlands Initiative for the past 5 years. UNEP's vision towards achieving the Paris Agreements and towards net zero emissions by 2050. Role of peatlands as a Super Nature Based solution for the planet, the climate and the people.
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17:10-17:20	Svenja Schulze,	Reflecting on the achievements of the Global Peatlands
-------------	-----------------	--

- Minister of Environment, Nature Conservation and Nuclear Safety, Germany Initiative for the past 5 years. Germany's progress on peatlands conservation and sustainable management. How peatlands can advance countries progress for the Paris Agreement as an important NbS.
- 17:20-17:30 Democratic Republic of Congo Reflecting on the achievements of working together as the  
 Congo Global Peatlands Initiative for the past 5 years. The H.E. Eve Bazaiba Musudi, Vice-Prime Minister, Minister of Environment and Sustainable Development importance of DRC's peatlands in the Congo Basin for people, the planet and the climate. DRC's vision and progress towards peatlands conservation and sustainable management and as an NbS for the country.
- 17:30-17:40 Republic of Congo Reflecting on the achievements of working together as the  
 H.E. Arlette Soudan Nonault, Minister of Environment, Sustainable Development Global Peatlands Initiative for the past 5 years. Importance of south-south and triangular cooperation for Congo Basin peatlands. ROC ambition for the future of and the Congo Basin peatlands conservation and sustainable management and as an NbS for the country.
- 17:40-17:50 Peru Reflecting on the achievements of working together as the  
 H.E. Rubén Ramírez Mateo, Minister of Environment progress on peatlands conservation and sustainable management, inclusion of peatlands in the NDC as an important NbS.
- 17:50-18:00 Indonesia Reflecting on the achievements of working together as the  
 H.E. Pak Alue Dohong Vice-Minister of Environment and Forestry, Republic of Indonesia Global Peatlands Initiative for the past 5 years. Progress for peatlands in Indonesia, south south and triangular collaboration and future opportunities for peatlands restoration and protection as a NbS for the country.
- 18:00-18:10 María Carolina Schmidt Zaldívar Minister of Environment, Chile Chile's progress on peatlands conservation and sustainable management, inclusion of peatlands in the NDC as an important NbS. Collaboration with the Government of Scotland for peatlands
- 18:10-18:20 [Redacted S.38(1)(b)], Chief Scientific Adviser for Environment, Natural Resources and Agriculture, Scotland Ongoing work with the government of Chile on and presentation of the MOU.
- 18:20-18:25 María Carolina Schmidt Zaldívar Minister of Environment, Chile AND Mairi McAllan, Minister for Environment, Biodiversity and Land Reform, Scotland Signing of the MOU between Scotland and Chile
- 18:25-18:30 Mairi McAllan, Minister for Environment, Biodiversity and Land Opening the pavilion official and sharing the vision and aims of the Peatlands Pavilion for the two weeks at COP.

## Reform, Scotland

### Speakers

#	Name	Organization	Region	Gender
1	Inger Andersen (TBC)	UN Environment Programme	Global	F
2	Svenja Schulze	Ministry for Environment, Nature Conservation and Nuclear Safety	Germany	F
3	Ève Bazaiba Musudi	Ministry of Environment and Sustainable Development	Democratic Republic of Congo	F
4	Arlette Soudan Nonault	Ministry of Environment, Sustainable Development and the Congo Basin	Republic of Congo	F
5	Rubén Ramírez Mateo	Ministry of Environment	Peru	M
6	Alue Dohong	Ministry of Environment and Forestry	Indonesia	M
7	María Carolina Schmidt Zaldívar	Ministry of Environment	Chile	F
8	[Redacted S.38(1)(b)]	Scottish Government	Scotland	M
9	Màiri McAllan	Ministry for Environment, Biodiversity and Land Reform, Scotland	Scotland	F
Moderator	[Redacted S.38(1)(b)]	IUCN UK Peatland Programme	Global	M

### Organizational details

Organization UN Environment Programme  
 Contact person (name, email, phone/WhatsApp) [Redacted S.38(1)(b)], Global Peatlands Coordinator  
 [Redacted S.38(1)(b)]@un.org  
 [Redacted S.38(1)(b)]  
 Contact person on the ground for physical events (name, email, phone/WhatsApp) [Redacted S.38(1)(b)]  
 [Redacted S.38(1)(b)]@hotmail.com  
 [Redacted S.38(1)(b)]  
 Co-Organizing institutions NA  
 Format (virtual/hybrid/physical)\*  Physical\* (UNFCCC accredited pass holders only)  
 With simultaneous translation (English/French/Spanish)

From: [Redacted S.38(1)(b)]  
Sent: 26 June 2020 11:43  
To: [Redacted S.38(1)(b)]  
Cc: hort.marketing  
Subject: RE: Current Phytophthora guidelines

Dear [Redacted S.38(1)(b)],

Many thanks for this update. It's been a very odd and difficult time, I'm glad you are able to return to work now.

For sending samples in, that is still fine. I would suggest waiting a few weeks to allow the lab to get back to full functionality. Your plan with the contractors sounds ideal, I would re-enforce the strict biosecurity measures with them and double check that this is being adhered to. I would also highlight the two major symptoms being the dark spear shaped lesion running from the petiole down the mid rib and dark wizened and wilting stems, both often display wilting leaves. If these are spotted then sampling or photographs sent to us and avoidance from spreading debris and spores would suffice. For other symptoms such as spotting on leaves, anything with a reddish or pink hue, a photo can always be sent in and the clearance continue as ultimately the quicker the removal the better.

Lochalsh is due a final inspection (fingers crossed) resulting in three clear years from the last positive finding. Coronavirus restrictions will delay this inspection to probably late summer. Garden Cottage is also due a final inspection, how is [Redacted S.38(1)(b)]? I will get back in touch when we get the go ahead to travel further afield for Phytophthora surveillance work.

All the best with everything over the next few months.

Kind regards

[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
Horticulture & Marketing  
SASA  
A20, Roddinglaw Road, Edinburgh EH12 9FJ, U.K.  
T: [Redacted S.38(1)(b)] | E: [Redacted S.38(1)(b)]@gov.scot

SASA is a Division of the Scottish Government Agriculture and Rural Economy Directorate

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 26 June 2020 09:50  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: Current Phytophthora guidelines [Redacted S.38(1)(b)]

I hope this email finds you well and have been ok these last months. These are strange times.

I have returned from being on furlough at the NTS in order to oversee a whole estate Rhododendron

control project. I wanted to ask you what the state of play is at this time. Firstly are we able to send samples in for testing at this time? I understand that the labs may or may not be open or may be in the process of opening shortly. What would be the advice to contractors at this time should they see suspicious symptoms. I would suggest stop work, send good photos via myself to you, followed by samples as and when this is possible?

Also, my post has been put at risk of redundancy and should this go ahead I will inform you so that you are aware of the lack of monitoring on the site and the estate more widely, although the Rhododendron ponticum, already diminished from previous control at Lochalsh Woodland Walks, should be treated within weeks.

Final occurrence of interest. We appear to have had a significant outbreak of scarce umber moth in our SSSI at Collie Mhor by Balmacara. A large area of mainly birch has been affected with the caterpillars having defoliated whole trees in some stands. We are gathering information and will put the report through Tree Alert shortly.

Take care  
[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
Estate Conservation Officer  
National Trust for Scotland  
Balmacara Estate  
Lochalsh House  
Glaik  
IV40 8DN  
[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk

Usual workdays Tuesdays, Wednesdays and Thursdays

-----  
Central Office in Edinburgh

Hermiston Quay  
5 Cultins Road  
Edinburgh EH11 4DF

The National Trust for Scotland for Places of Historic Interest or Natural

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From: [Redacted S.38(1)(b)]  
To: [Redacted S.38(1)(b)]  
Subject: FW: [External] Invitation to Ms Slater to open the Scottish Landscape Alliance"s annual general meeting on 7 October  
Date: 05 October 2021 16:45:02  
Attachments: LornaSlater090921.pdf

Additional relevant information within the initial invite to Ms Slater.

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 05 October 2021 09:57  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@tgp-asia.com>  
Subject: RE: [External] Invitation to Ms Slater to open the Scottish Landscape Alliance's annual general meeting on 7 October

Dear [Redacted S.38(1)(b)],

Thank you for letting us know. We haven't based the programme around the Minister's attendance so we will progress the event as planned. However, we would like to request to meet with the Minister to share the outcomes of the debate on the 7th October, introduce the work of Scotland's Landscape Alliance and how we might be able to support the Scottish Government's ambitions for landscape.

I look forward to hearing from you.

With regards [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Head of Conservation & Policy  
Email: [Redacted S.38(1)(b)]@nts.org.uk  
Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape Alliance Scotland's Landscape Alliance

From: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>  
Sent: 05 October 2021 09:40  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>; [Redacted S.38(1)(b)]@tgp-asia.com  
Subject: [External] Invitation to Ms Slater to open the Scottish Landscape Alliance's annual general meeting on 7 October

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Lorna Slater MSP  
Minister for Green Skills, Circular Economy and Biodiversity

13th September, 2021

Dear Lorna

Scotland's Landscape Alliance – Invitation

On behalf of Scotland's Landscape Alliance, we would like to congratulate you on your recent Ministerial appointment.

We would also like to introduce the work of the Alliance to you and invite you to open our annual meeting which is taking place on-line at 10am on 7th October. Gillian Martin MSP, in her previous role as convenor of the Environment, Climate Change and Land Reform Committee has been generous in her support of our work and opened last year's event.

As a brief introduction, Scotland's Landscape Alliance (SLA) is a grouping of over 60 organisations with a common interest in raising awareness of the importance of Scotland's landscapes to climate resilience and biodiversity, our economic performance and public health and wellbeing. In doing this, we are gaining public and political support for the better care of Scotland's landscapes and places to maximise future benefits.

Following the publication of Landscape and Place for Success (read here) Scotland's Landscape

Alliance developed the following detailed Position Statements that inform our recommendations for change to –

- Increase Scotland's resilience to climate change and associated environmental challenges (read here)
- Improve the health and wellbeing of people in Scotland and reduce health inequalities (read here)
- Support integrated land uses and deliver inclusive growth in Scotland's economy (read here)

Since publication of these reports, we have had good ongoing liaison with NatureScot and also Scottish Government officials leading on land use, landscape and biodiversity policy.

The meeting on the 7th October is an opportunity for anyone interested in landscape to learn about and debate the output from four work streams being taken forward by the Alliance to support major aspects of Government policy and strategy as they relate to landscape;

- The Draft Climate Action Plan and the Just Transition Report – the approach to large scale landscape change from agriculture, renewables and forestry.
- 30 by 30 Targets – what does this mean for Scotland’s protected areas and the integration of landscape and biodiversity whilst tackling climate change?
- The Environment Strategy – developing landscape indicators to link to the Strategy Vision as well as our National Outcomes and the UNSDG
- Responding to the Social Renewable Advisory Board’s Report “If not now, when?” – how landscape can help address the issues of inequality and exclusion faced by those in our deprived communities/sectors through access to locally available, quality greenspace and green infrastructure for climate adaptation, health and wellbeing, recreation, learning, play, food growing and community cohesion.

I hope you agree that there is real value in convening discussion on these vitally important aspects of our shared agenda for nature and people and I hope that in your capacity as Minister with a broad range of relevant responsibilities you will find it very useful to engage with the SLA and its constituency of interests.

[Redacted S.38(1)(b)] and I would be very happy to meet with you to talk through any of the detail emerging through our work and in the meantime, I hope that you will be able to accept our invitation to open our meeting on 7th October.

We look forward to hearing from you.

With best regards

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]@nts.org.uk  
Co-Chair Scotland’s Landscape Alliance  
Head of Conservation & Policy  
National Trust for Scotland

[Redacted S.38(1)(b)]@tgp-asia.com  
Co-Chair Scotland’s Landscape Alliance  
Secretary  
Landscape Institute Scotland



From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 15 July 2021 12:33  
To: [Redacted S.38(1)(b)]  
Cc: [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]  
Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

Thanks very much [Redacted S.38(1)(b)] – we will come back to you shortly with a draft agenda.  
[Redacted S.38(1)(b)]  
Head of Conservation & Policy  
Email: [Redacted S.38(1)(b)]@nts.org.uk  
Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape Alliance Scotland's Landscape Alliance

From: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>  
Sent: 15 July 2021 10:45  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Cc: [Redacted S.38(1)(b)]@gov.scot; [Redacted S.38(1)(b)]@gov.scot  
Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

Dear [Redacted S.38(1)(b)],

Thank you. Your date with [Redacted S.38(1)(b)] is confirmed in the calendar as Tuesday 17 August 1100-1200 hours.

We look forward to receiving the agenda at an early opportunity. The Microsoft Teams link will be circulated nearer the time.

Best regards,  
[Redacted S.38(1)(b)]  
Landscape and Outdoor Access policy officer  
SG

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 15 July 2021 08:48  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

Dear [Redacted S.38(1)(b)]

Thanks very much for the swift response and range of meeting dates. I have liaised with [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@tgp-asia.com and we would like to opt for 17th August 11-12. We can both do MS Teams. I'd be happy to suggest an agenda beforehand. [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Head of Conservation & Policy

Email: [Redacted S.38(1)(b)]@nts.org.uk  
Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme iucn-uk-peatlandprogramme.org | Co-Chair Scotland's  
Landscape  
Alliance Scotland's Landscape Alliance

From: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>  
Sent: 14 July 2021 16:27  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Subject: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible  
dates

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open attachments unless you recognise the sender and know the content is safe.

Dear [Redacted S.38(1)(b)],

Thank you for your communication below.

Your meeting will be with the Deputy Director, Natural Resources Division, [Redacted  
S.38(1)(b)],  
and her deputies. Possible dates for a meeting via Microsoft Teams are set out below.

Tuesday 17th August – 11.00-12.00, 11.30-12.30 or 12.00-13.00

Wednesday 18th August – 12.00-13.00

Friday 20th August – 11.00-12.00, 11.30-12.30 or 12.00-13.00

Monday 23rd August – 14.00-15.00, 14.30-15.30, 15.00-16.00 or 15.30-16.30

Tuesday 24th August – 11.30-12.30, 12.00-13.00, 14.00-15.00, 14.30-15.30, 15.00-16.00 or  
15.30-16.30

Wednesday 25th August – 15.30-16.30

Thursday 26th August – in the morning

Please could you come back to me directly so that a convenient time can be confirmed  
in calendars, and also confirming whether you are able to use Microsoft Teams.

Kind regards,

[Redacted S.38(1)(b)]

Landscape and Outdoor Access policy officer

SG

[Redacted S.38(1)(b)]

Natural Resources Division

Directorate for Environment and Forestry

The Scottish Government

Phone: [Redacted S.38(1)(b)]

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 13 July 2021 12:15

To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: Scotland's Landscape Alliance

Dear [Redacted S.38(1)(b)],

Apologies for the slow follow up to arrange a meeting to discuss the work of Scotland's Landscape Alliance and how we might assist by connecting the wider landscape community to delivery of the Scottish Government's objectives.

I am just back from leave so happy to arrange a suitable time at your convenience. We would also be meeting with my Co-Chair of the Alliance, [Redacted S.38(1)(b)].

I look forward to hearing from you.

Regards [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Head of Conservation & Policy  
Email: [Redacted S.38(1)(b)]@nts.org.uk  
Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape Alliance Scotland's Landscape Alliance

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Government.\*\*\*\*\*

\*

From: [Redacted S.38(1)(b)] on behalf of Minister for Green Skills, Circular Economy and Biodiversity  
Sent: 14 September 2021 10:09  
To: Public Engagement Unit  
Cc: Minister for Green Skills, Circular Economy and Biodiversity  
Subject: FW: FAO Lorna Slater - Invitation Scotland's Landscape Alliance  
Attachments: LornaSlater090921.pdf

Follow Up Flag: Follow up  
Flag Status: Flagged

Categories: MiCase

Hi all,

Diary,

Thanks [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)] [Redacted S.38(1)(b)] – Assistant Private Secretary to Minister for Green Skills, Circular Economy and Biodiversity – Lorna Slater MSP  
Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG |  
Mob: [Redacted S.38(1)(b)] | Email: MinisterGSCEB@gov.scot

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From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 14 September 2021 10:07  
To: Minister for Green Skills, Circular Economy and Biodiversity <MinisterGSCEB@gov.scot>  
Subject: FAO Lorna Slater - Invitation Scotland's Landscape Alliance

Please find attached a letter and invitation for the Minister to address an on-line conference being convened by Scotland's Landscape Alliance.

Regards

[Redacted S.38(1)(b)]  
Head of Conservation & Policy  
Email: [Redacted S.38(1)(b)]@nts.org.uk  
Phone: [Redacted S.38(1)(b)]  
Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape Alliance Scotland's Landscape Alliance

Lorna Slater MSP  
Minister for Green Skills, Circular Economy and Biodiversity

13th September, 2021

Dear Lorna

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We would also like to introduce the work of the Alliance to you and invite you to open our annual meeting which is taking place on-line at 10am on 7th October. Gillian Martin MSP, in her previous role as convenor of the Environment, Climate Change and Land Reform Committee has been generous in her support of our work and opened last year's event.

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Alliance developed the following detailed Position Statements that inform our recommendations for change to –

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- Support integrated land uses and deliver inclusive growth in Scotland's economy (read here)

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- 30 by 30 Targets – what does this mean for Scotland’s protected areas and the integration of landscape and biodiversity whilst tackling climate change?
- The Environment Strategy – developing landscape indicators to link to the Strategy Vision as well as our National Outcomes and the UNSDG
- Responding to the Social Renewable Advisory Board’s Report “If not now, when?” – how landscape can help address the issues of inequality and exclusion faced by those in our deprived communities/sectors through access to locally available, quality greenspace and green infrastructure for climate adaptation, health and wellbeing, recreation, learning, play, food growing and community cohesion.

I hope you agree that there is real value in convening discussion on these vitally important aspects of our shared agenda for nature and people and I hope that in your capacity as Minister with a broad range of relevant responsibilities you will find it very useful to engage with the SLA and its constituency of interests.

[Redacted S.38(1)(b)] and I would be very happy to meet with you to talk through any of the detail emerging through our work and in the meantime, I hope that you will be able to accept our invitation to open our meeting on 7th October.

We look forward to hearing from you.

With best regards

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]@nts.org.uk

Co-Chair Scotland’s Landscape Alliance

Head of Conservation & Policy

National Trust for Scotland

[Redacted S.38(1)(b)]@tgp-asia.com

Co-Chair Scotland’s Landscape Alliance

Secretary

Landscape Institute Scotland

From: [Redacted S.38(1)(b)]  
Sent: 30 September 2020 17:12  
To: [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]@gwct.org.uk;  
[Redacted S.38(1)(b)]@hotmail.com; [Redacted S.38(1)(b)]@caav.org.uk;  
[Redacted S.38(1)(b)]@demperstonfarm.co.uk; [Redacted  
S.38(1)(b)]@aol.com;  
[Redacted S.38(1)(b)]@rhass.org.uk;  
[Redacted S.38(1)(b)]@scottishpigproducers.co.uk;  
[Redacted S.38(1)(b)]@leafuk.org; [Redacted S.38(1)(b)]@snh.gov.uk;  
[Redacted S.38(1)(b)]@sayfc.org; [Redacted S.38(1)(b)]@hotmail.com;  
[Redacted S.38(1)(b)]@btinternet.com; [Redacted S.38(1)(b)]@hutton.ac.uk;  
[Redacted S.38(1)(b)]@soilassociation.org; [Redacted  
S.38(1)(b)]@sopa.org.uk;  
[Redacted S.38(1)(b)]@nts.org.uk; [Redacted S.38(1)(b)]@qmScotland.co.uk;  
[Redacted S.38(1)(b)]@gmail.com;  
[Redacted S.38(1)(b)]@scottishlandandestates.co.uk;  
[Redacted S.38(1)(b)]@nationalsheep.org.uk; [Redacted  
S.38(1)(b)]@agindustries.org.uk;  
[Redacted S.38(1)(b)]@hes.scot; [Redacted S.38(1)(b)]@saos.co.uk;  
[Redacted S.38(1)(b)]@confor.org.uk; [Redacted S.38(1)(b)]@hotmail.co.uk;  
[Redacted S.38(1)(b)]@gmail.com; [Redacted S.38(1)(b)]@deervet.com;  
[Redacted S.38(1)(b)]@johnfyall.com; [Redacted S.38(1)(b)]-  
mcculloch@hotmail.co.uk;  
[Redacted S.38(1)(b)].raven@hes.scot; [Redacted S.38(1)(b)]@nfus.org.uk;  
[Redacted S.38(1)(b)]@scotent.co.uk; [Redacted S.38(1)(b)]@hutton.ac.uk;  
[Redacted S.38(1)(b)]@dairyuk.org; [Redacted S.38(1)(b)]@rsabi.org.uk;  
[Redacted S.38(1)(b)]@snh.gov.uk; [Redacted S.38(1)(b)]@sepa.org.uk;  
[Redacted S.38(1)(b)]@gmail.com; [Redacted S.38(1)(b)]@hes.scot;  
[Redacted S.38(1)(b)]@soilassociation.org;  
[Redacted S.38(1)(b)]@charteredbanker.com;  
[Redacted S.38(1)(b)]@hotmail.com; [Redacted S.38(1)(b)]@iaas.co.uk;  
[Redacted S.38(1)(b)]@rsabi.org.uk; [Redacted S.38(1)(b)]@crofting.org;  
[Redacted S.38(1)(b)]@ahdb.org.uk; [Redacted S.38(1)(b)]@sayfc.org;  
[Redacted S.38(1)(b)]@nourishScotland.org.uk; [Redacted  
S.38(1)(b)]@nationalsheep.org.uk;  
[Redacted S.38(1)(b)]@sayfc.org; [Redacted S.38(1)(b)]@hient.co.uk;  
[Redacted S.38(1)(b)]@nature.scot; [Redacted S.38(1)(b)]@gwct.org.uk;  
[Redacted S.38(1)(b)]@castlefarms.co.uk; [Redacted  
S.38(1)(b)]@borderway.com;  
[Redacted S.38(1)(b)]@cosla.gov.uk;  
[Redacted S.38(1)(b)]@scottishlandandestates.co.uk;  
[Redacted S.38(1)(b)]@sruc.ac.uk; [Redacted S.38(1)(b)]@qmScotland.co.uk;  
[Redacted S.38(1)(b)]@saos.coop; [Redacted S.38(1)(b)]@rspb.org.uk;

Rosemary  
Champion

Subject: RE: ARD Stakeholder Group - Agricultural Support Frameworks  
Attachments: Agricultural Support Framework\_01102020.pdf

Further to [Redacted S.38(1)(b)]'s earlier email, please find attached the joining details for the frameworks meeting tomorrow, 1 October, from 11.30-1, and a document outlining the UK Agricultural Support Framework. As [Redacted S.38(1)(b)] noted, especially given the very

short

notice, if your organisation is unable to attend then we would welcome any written feedback.

Join Microsoft Teams Meeting [Redacted S.38(1)(b)] United Kingdom, London (Toll) Conference ID: 344 952 080#

Local numbers | Reset PIN | Learn more about Teams | Meeting options

Kind regards

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]

Head of National and International Regulatory Alignment  
Agriculture Policy Division | Scottish Government

I am currently working from home

email: [Redacted S.38(1)(b)]@gov.scot | telephone: [Redacted S.38(1)(b)] | mobile: [Redacted S.38(1)(b)]

Please note: I work Monday - Thursday

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>

Sent: 30 September 2020 12:09

To: [Redacted S.38(1)(b)]@gwct.org.uk; [Redacted S.38(1)(b)]@hotmail.com; [Redacted S.38(1)(b)]@caav.org.uk; [Redacted S.38(1)(b)]@demperstonfarm.co.uk; [Redacted S.38(1)(b)]@aol.com; [Redacted S.38(1)(b)]@rhass.org.uk; [Redacted S.38(1)(b)]@scottishpigproducers.co.uk; [Redacted S.38(1)(b)]@leafuk.org; [Redacted S.38(1)(b)]@snh.gov.uk; [Redacted S.38(1)(b)]@sayfc.org; [Redacted S.38(1)(b)]@hotmail.com; [Redacted S.38(1)(b)]@btinternet.com; [Redacted S.38(1)(b)]@hutton.ac.uk; [Redacted S.38(1)(b)]@soilassociation.org; [Redacted S.38(1)(b)]@sopa.org.uk; [Redacted S.38(1)(b)]@nts.org.uk; [Redacted S.38(1)(b)]@qmScotland.co.uk; [Redacted S.38(1)(b)]@gmail.com; [Redacted S.38(1)(b)]@scottishlandandestates.co.uk; [Redacted S.38(1)(b)]@nationalsheep.org.uk; [Redacted S.38(1)(b)]@agindustries.org.uk; [Redacted S.38(1)(b)]@hes.scot; [Redacted S.38(1)(b)]@saos.co.uk; [Redacted S.38(1)(b)]@confor.org.uk; [Redacted S.38(1)(b)]@hotmail.co.uk; [Redacted S.38(1)(b)]@gmail.com; [Redacted S.38(1)(b)]@deervet.com; [Redacted S.38(1)(b)]@johnfyall.com; [Redacted S.38(1)(b)]-mcculloch@hotmail.co.uk; [Redacted S.38(1)(b)].raven@hes.scot; [Redacted S.38(1)(b)]@nfus.org.uk; [Redacted S.38(1)(b)]@scotent.co.uk; [Redacted S.38(1)(b)]@hutton.ac.uk; [Redacted S.38(1)(b)]@dairyuk.org; [Redacted S.38(1)(b)]@rsabi.org.uk; [Redacted S.38(1)(b)]@snh.gov.uk; [Redacted S.38(1)(b)]@sepa.org.uk; [Redacted S.38(1)(b)]@gmail.com; [Redacted S.38(1)(b)]@hes.scot; [Redacted S.38(1)(b)]@soilassociation.org; [Redacted S.38(1)(b)]@charteredbanker.com; [Redacted S.38(1)(b)]@hotmail.com; [Redacted S.38(1)(b)]@iaas.co.uk; [Redacted S.38(1)(b)]@rsabi.org.uk; [Redacted S.38(1)(b)]@crofting.org; [Redacted S.38(1)(b)]@ahdb.org.uk; [Redacted S.38(1)(b)]@sayfc.org; [Redacted S.38(1)(b)]@nourishscotland.org.uk; [Redacted S.38(1)(b)]@nationalsheep.org.uk; [Redacted S.38(1)(b)]@sayfc.org; [Redacted S.38(1)(b)]@hient.co.uk; [Redacted S.38(1)(b)]@nature.scot; [Redacted S.38(1)(b)]@gwct.org.uk; [Redacted S.38(1)(b)]@castlefarms.co.uk; [Redacted

S.38(1)(b)]@borderway.com; [Redacted S.38(1)(b)]@cosla.gov.uk; [Redacted S.38(1)(b)]@scottishlandandestates.co.uk; [Redacted S.38(1)(b)]@sruc.ac.uk; [Redacted S.38(1)(b)]@qmscotland.co.uk; [Redacted S.38(1)(b)]@saos.coop; [Redacted S.38(1)(b)]@rspb.org.uk; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@accidentalsmallholder.net>Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: ARD Stakeholder Group - Agricultural Support Frameworks

Good Afternoon,

With apologies for the late notice, we would like to inform you of the opportunity to attend an discussion session being held 11.30-13.00 on 1 October (tomorrow) on the UK Agricultural Support Framework. This is an agreement between the United Kingdom's four governments for a non-legislative framework for UK collaboration, coordination and cooperation on agricultural support.

Defra, DAERA, the Welsh Government and Scottish Government would like to seek the views of the stakeholders from across the UK on the framework and we are therefore inviting your organisation to the discussion. [We will shortly be sending further documentation on the framework for you to consider prior to the event]

Given the late notice, if someone from your organisation is unable to attend then we would welcome any written feedback on the guidance document by 9th October.

Thanks,  
[Redacted S.38(1)(b)]

(WFH - Available Tuesday, Wednesday and Thursday)

A Framework for UK Agricultural Support

Agriculture is a devolved policy area under the devolution settlements of Scotland, Wales and Northern Ireland.

Following the UK's departure from the EU, Ministers of the United Kingdom's four governments have agreed a non-legislative framework for UK collaboration, coordination and cooperation on agricultural support.

This will formalise existing mechanisms for officials to discuss agricultural policy plans and monitor markets in order to: enable the functioning of the UK internal market, while acknowledging policy divergence; ensure compliance with international obligations; ensure the UK can negotiate, enter into and implement new trade agreements and international treaties; enable the management of common resources; manage the particular needs of cross-border farm businesses; and (where relevant for agriculture) safeguard the security of the UK.

This framework builds upon commitments already

developed between the four governments to work together at a UK level. Its scope focuses on arrangements for agricultural support now that the UK has left the EU. The framework will be reviewed after 12 months, and then in another 3 years (or sooner if primary agricultural legislation is passed).

The UK Agriculture Bill gives powers to England, Wales and Northern Ireland to amend EU retained legislation and introduces new legislative powers. The Agriculture (EU Retained Law and Data) (Scotland) Bill gives power to Scotland to amend this retained legislation. The Welsh Government intend to publish an Agriculture (Wales) white paper in advance of an Agriculture Bill in the 6th Senedd. DAERA may similarly introduce new legislation at some point (subject to NI Assembly consent). The framework is sufficiently flexible to take account of new legislation in any part of the UK.

What does the framework cover?

- Agricultural and rural support spending, enforcement and marketing standards.
- Crisis measures, Public Intervention (PI) and Private Storage Aid (PSA).
- Cross-border holdings (within the UK).
- Data collection and sharing

UK Agriculture Policy

UK Agriculture Market

Monitoring Group (MMG)

Coordination Group (PCG)

A technical group to provide information on An advisory group to share good practice, and to market developments and to coordinate views discuss and coordinate policy innovation and from across the four governments of the UK on developments in relation to agricultural support

Role

the impact on affected markets. The MMG will schemes, marketing standards, market disturbance inform Ministers and PCG of market and emerging crises, agricultural regulation and developments. enforcement (R&E), and to share information pertaining to cross-border holdings.

The four governments will each nominate The four governments will each nominate policy Representation analytical officials to the MMG. officials to the PCG.

Crisis-specific sub-groups will be established on an

The MMG will be supported by a standing Defra ad-hoc basis, with policy, analytical and senior secretariat.

representation as necessary.

The PCG will be supported by a rotating secretariat.

Frequency Every 2 months (or more frequently if required).  
Every 3 months (or more frequently if required).

Neither the MMG nor PCG are intended to be decision-making bodies. Where decisions are needed as a result of these groups, they will be taken by individual governments or, escalated to Ministers at the Inter-ministerial Group for the Environment, Food and Rural Affairs (IMG-EFRA). Operational-policy coordination will be maintained via links between the PCG and the paying agency groups currently managed by the UK Coordinating Body.

Monitors market data,  
provides recommendations  
on any necessary  
intervention.

Reviews recommendations  
and evaluates options for  
intervention measures; and  
reviews new policy plans. How does the agricultural

support  
framework fit within the wider environment  
food and rural affairs structure?

JMC

Inter – Ministerial Group  
(EFRA)

Senior Officials Programme  
Board

Plant Health Framework

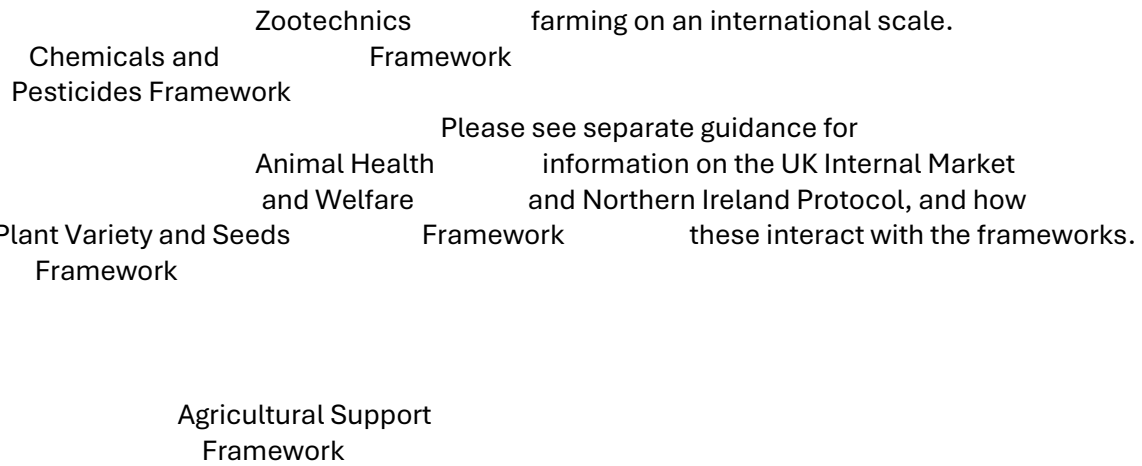
Organics  
Framework

Fertilisers  
Framework

We also intend to link up with experts and stakeholders. We will be sharing a

proposal on the creation of a ‘UK Farming Conference’, made up of three branches representing the four governments, academia and representative bodies. The aim is to bring together on a regular basis policy makers, institutional stakeholders,

agricultural colleges, and academics working in relevant fields - in every part of the UK - to aid sharing of agricultural policy ideas and implementation solutions in scope of agriculture-related frameworks and beyond. This conference could be the platform to promote the various UK approaches to sustainable



The final framework will be agreed by Ministers from the four governments and be subject to scrutiny from the legislatures of the UK.

Worked examples: below are illustrations of how we think the UK agriculture framework will work in practice

#### Example 1: Where divergence is agreed

One government wants to introduce a new agri-environment scheme and shares these plans with the other parties for information only. There is no set notice period to share information but it has been agreed as part of the framework to share information as early as possible. The government could either inform the PCG via a short note or at a meeting. An example of a scheme where divergence would not be problematic could be one that targets a particular landscape feature or capital items related to features (e.g. the restoration of stone walls or maintenance of stiles on footpaths). These features do not occur in or are not a priority for other governments. Where the landscape feature occurs on both sides of the border within a cross-border farm, the farmer applies to each government's scheme for eligible features within the relevant part of the holding.

This policy divergence recognises geographical/landscape differences/policy priorities but schemes would not be so significant as to distort the internal market.

#### Example 2: Where policy changes

One government decides to provide a new financial assistance scheme to enhance output in one sector and is more favourable than schemes elsewhere in the UK. The proposal would need to be shared in good time with other parties before implementation. Any impact of planned spending on other parties will be discussed and plans altered, if necessary and agreed. Only specific types of schemes are

#### Example 3: Where there is a dispute

Should a dispute emerge between governments on any areas within the scope of the framework, the issue may be escalated first to the Senior Officials Programme Board and, if not resolved, to Ministers at the Inter-ministerial Group for the Environment, Food and Rural Affairs IMG-EFRA. If this cannot resolve the dispute, the existing inter-administration mechanisms may be needed, culminating in the JMC which is attended by First

required under the framework to be shared with the PCG:

- i. market price support;
- ii. payments based on output or linked to production;
- iii. payments based on variable input use; and
- iv. support that is explicitly designed to subsidise a product that could be sold outside of that part of the UK.

Ministers and chaired by the Prime Minister.

A dispute arises where one government proposes to introduce a new scheme that is likely to have an unwanted impact on another government and this cannot be rectified at official level so must be escalated to IMG-EFRA to discuss and resolve.

The proposed WTO classification for the scheme must also be shared with the PCG under the concordat and regulations deriving from Part 6 of the Agriculture [Act 2020] on the WTO Agreement on Agriculture (AoA). Cross-border

The Framework provides opportunity to develop a forum for governments, agencies, and farming representatives to raise cross-border issues, discuss impacts of new policy on cross-border farms and be a voice for cross-border issues across the governments. The aim of the forum would be to understand cross-border issues fully, to ensure that they don't fall through the cracks of policy making and implementation, and to provide a space to bring together officials from each government as well as visiting stakeholders and farmers.

It has been proposed that each government could be represented by a cross border champion to deal with specific cross-border issues "on the ground": their focus would be building relationships in person and to provide solutions. The champion would act as the lead for each administration's policy development on cross-border holdings within the UK. They could serve as a point of contact for all cross-border farming issues – for both the DAs and stakeholders – and work to ensure that a joined-up approach is being taken to all cross-border issues within the EFRA remit. Although the majority of border farms are on the English/Welsh border, resolution of cross-border issues is likely to have a positive knock-on effect for improved policy in all areas of the UK.

The governments have agreed in principle that the concept of cross-border applications for Direct Payments should be removed now that the UK has left the EU. This would mean that farmers with land in two parts of the UK would need to submit two separate applications, and that the applications would be treated as separate and processed by the relevant administration. The administrations agree to remove the concept of a cross-border application as soon as EU rules do not apply to the UK.

If the governments choose to implement different crisis measures, or the same measures subject to different rules, the rationale for the difference should be made clear in discussions at the PCG. In such situations, consideration should be given to what this means for any cross-border farms as well as the potential for fraud or double-counting.

## Data collection and sharing

The Framework sets out the commitment that all governments will abide by the principles on data sharing set out in the Devolution MoU (2012). This includes agreeing to providing each other with as full and open as possible scientific, technical and policy information including statistics and research and, where appropriate, representations from third parties. This reflects recognition by the four governments that cooperation is necessary to meet their respective policy and business objectives whilst also contributing to the provision of statistical advice and information in relation to both reserved and devolved matters.

The UK Agriculture Bill will give Defra, Wales and Northern Ireland Ministers the power to collect data in each respective government from persons within or closely connected to the supply chain. The Agriculture (Retained EU Law and Data) (Scotland) Bill will give the Scottish Ministers similar powers.

## How will markets be monitored?

Market monitoring is expected to comprise analysis of a mixture of quantitative market price and production data, market intelligence, industry representations and political lobbying, amongst other factors. The markets of principle importance for the Market Monitoring Group (MMG) are:

- Cereals and other arable crops
- Pig meat
- Poultry meat and eggs
- Milk and milk products
- Beef
- Sheep meat
- Fruit and vegetables.

The MMG will consider whether an adverse situation in an agricultural sector constitutes a crisis and in doing so will consider factors such as price movements, scale and duration.

## Public Intervention (PI) and Private Storage Aid (PSA)

PI and PSA are market management schemes that can be used to stabilise the market when prices of certain products become weak. Both schemes involve taking products off the market to support market prices.

All four UK administrations will continue to use retained EU legislation to operate PI/PSA. The UK Agriculture Bill gives powers to England, Wales and Northern Ireland to amend this

retained legislation. The Agriculture (EU Retained Law and Data) (Scotland) Bill gives power to Scotland to amend this retained legislation. It is therefore recognised that there are four different outcomes where support is implemented:

1. Market disruption occurring at a UK-wide scale or across multiple administrations: the Defra Secretary of State acts with the consent of the other administrations to implement a UK-wide financial support and/or PI/PSA scheme (UK-wide scheme). This may also happen across multiple but fewer than all four.
2. Market disruption occurring at a UK-wide scale or across multiple administrations: each adopts the same financial support and/or PI/PSA independently (parallel schemes).
3. Market disruption occurring across multiple administrations: each adopts different support measures (unilateral schemes).
4. Market disruption occurring at an England, Scotland, Wales or Northern Ireland-only scale: measures are implemented by the relevant party (individual scheme).

In cases of a UK-wide PI/PSA scheme, or parallel schemes, the administrations shall agree recommendations at the PCG for buying and selling prices, and the amount of product to be bought in, and advise Ministers accordingly. If one administration decides to open a PI/PSA scheme in its own territory, the other administrations must be kept abreast of the situation through the MMG and PCG, particularly as implementation of market support measures could potentially have unintended consequences for other parties.

From: Canna Harbour <cannaharbour@nts.org.uk>  
Sent: 06 May 2020 16:08  
To: MS Marine Licensing  
Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)] JR  
[Redacted S.38(1)(b)]  
Subject: Re: Harbour Isle of Canna

Hi [Redacted S.38(1)(b)]

Thank you for this which is most helpful and I shall pass the information on to our leasing and legal team to deal with.

Best wishes  
[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]

Isle of Canna Harbourmaster

The National Trust for Scotland

The Square

Isle of Canna

PH44 4RS

Harbour Office: [Redacted S.38(1)(b)]

Out of Hours: [Redacted S.38(1)(b)]

From: MS.MarineLicensing@gov.scot <MS.MarineLicensing@gov.scot>  
Sent: 06 May 2020 15:47  
To: Canna Harbour <cannaharbour@nts.org.uk>  
Cc: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)]@gov.scot  
[Redacted S.38(1)(b)]@gov.scot>  
Subject: RE: Harbour Isle of Canna

Hi [Redacted S.38(1)(b)],

In addition to the licensing advice Marine Scotland have previously provided, colleagues in Crown Estate Scotland have provided the following advice 'Having looked in to this I can confirm that the seabed and foreshore at Canna Harbour is presumed to come under our management, and we have an agreement in place with the Canna Development Trust for 10 visitor moorings at the harbour. It is clearly the prerogative of the Canna Development Trust as to who they allow to use those moorings. If the fisherman in question is not using one of those then any other mooring he may be using

would need both the consent of the Harbour Authority (in this case National Trust for Scotland) and a licence from ourselves. Our records do not show any applications for a mooring over and above those 10 visitor moorings already mentioned.

If there has been a directive to temporarily close the harbour then it's our understanding that it would be the Harbour Authority who would have the legal power to enforce this.'

If you have any questions about the advice provided above, then you would be best advised to contact Crown Estate Scotland.

Regards

[Redacted S.38(1)(b)]

Marine Scotland - Marine Planning & Policy

COVID-19: Marine Scotland - Licensing Operations Team (LOT) is working from home and unable to respond to phone enquiries. Please communicate with LOT via email. Email addresses are MS.MarineRenewables@gov.scot for marine renewables correspondence or MS.MarineLicensing@gov.scot for all licensing queries.

Scottish Government | Marine Laboratory | 375 Victoria Road | Aberdeen | AB11 9DB

General Queries:

Email: [ms.marinelicensing@gov.scot](mailto:ms.marinelicensing@gov.scot)

Website: <http://www.gov.scot/Topics/marine/Licensing/marine>

From: Canna Harbour <[cannaharbour@nts.org.uk](mailto:cannaharbour@nts.org.uk)>  
Sent: 29 April 2020 12:50  
To: MS Marine Licensing <[MS.MarineLicensing@gov.scot](mailto:MS.MarineLicensing@gov.scot)>  
Subject: Re: Harbour Isle of Canna  
[Redacted S.38(1)(b)]

Many thanks for this which is most helpful.

Regards

[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]

Isle of Canna Harbourmaster  
The National Trust for Scotland  
The Square  
Isle of Canna  
PH44 4RS

Harbour Office: [Redacted S.38(1)(b)]

Out of Hours: [Redacted S.38(1)(b)]

From: MS.MarineLicensing@gov.scot <[MS.MarineLicensing@gov.scot](mailto:MS.MarineLicensing@gov.scot)>  
Sent: 29 April 2020 12:29

To: Canna Harbour <cannaharbour@nts.org.uk>  
Subject: RE: Harbour Isle of Canna

Dear Mr [Redacted S.38(1)(b)]

Thank you for contacting Marine Scotland regarding your mooring query.

As a statutory harbour authority any moorings regarding deposits and works activity, or removal activity within the harbour area would be exempt under part 3, articles 27 and 28 of The Marine Licensing (Exempted Activities) (Scottish Inshore Region) Order 2011. Marine Scotland understands that the harbour may have powers under its harbour act to authorise these kinds of works.

You may require a seabed lease, however Crown Estate Scotland could advise better on this matter.

Regards  
[Redacted S.38(1)(b)]

Marine Scotland - Marine Planning & Policy

COVID-19: Marine Scotland - Licensing Operations Team (LOT) is working from home and unable to respond to phone enquiries. Please communicate with LOT via email. Email addresses are MS.MarineRenewables@gov.scot for marine renewables correspondence or MS.MarineLicensing@gov.scot for all licensing queries.

Scottish Government | Marine Laboratory | 375 Victoria Road | Aberdeen | AB11 9DB

General Queries:  
Email: [ms.marinelicensing@gov.scot](mailto:ms.marinelicensing@gov.scot)  
Website: <http://www.gov.scot/Topics/marine/Licensing/marine>

From: Canna Harbour <cannaharbour@nts.org.uk>  
Sent: 27 April 2020 13:22  
To: Marine Scotland Mailbox <Marine\_Scotland\_Mailbox@gov.scot>  
Subject: Harbour Isle of Canna

Hi

I wonder if you could assist me.

I am having some problems with a difficult inshore fisherman [Redacted S.38(1)(b)] OB147).

He is refusing to accept the harbour closure order which has been in place since 22nd March as part of the coronavirus lockdown. No vessels apart from the freight ferry are allowed to berth or moor in Canna Harbour (except in an emergency). All other fishing vessels are respecting the closure order.

He has a mooring in the harbour which predates my time as harbourmaster and I wonder what

the rules are surrounding this permanent mooring and whether or not he needs permission from yourselves or Crown Estates?

I have no issue with him fishing in the waters around Canna but as Canna is not his home port and he does not land or sell catch here. He has already come into contact with local residents and we are a small and vulnerable community of 16 people.

Regards

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]

Isle of Canna Harbourmaster  
The National Trust for Scotland  
The Square  
Isle of Canna  
PH44 4RS

Harbour Office: [Redacted S.38(1)(b)]

Out of Hours: [Redacted S.38(1)(b)]

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From: Central Enquiry Unit  
Sent: 30 April 2021 11:34  
To: [Redacted S.38(1)(b)]  
Subject: HSC - Collecting Visitor Information at Unmanned Locations -  
[Redacted S.38(1)(b)]

Good Morning

The email enquiry below was received at the Central Enquiry Unit today.

I would be grateful if you would deal with this or forward it to the appropriate person / area of business.

You may wish to acknowledge receipt of this email to the enquirer.

Thank you [Redacted S.38(1)(b)]

Reminder: If this email contains a request for information please remember that the Scottish Government is required to respond to all requests for information including e-mails, within 20 working

days of receipt in accordance with the Freedom of Information (Scotland) Act. Please refer to the FOI

Guidance. All FOI requests received must be registered on Micase

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>

Sent: 30 April 2021 09:53

To: Central Enquiry Unit <CEU@gov.scot>

Subject: Collecting Visitor Information at Unmanned Locations

Good afternoon Professor Leitch,

At the National trust for Scotland we are keen to ensure the safety of our members and visitors to all of

our properties and locations and we have been putting in all the required measures in our reopening

procedures; to ensure we're reducing risks of the spread of coronavirus and being compliant with

current regulations.

At some of our properties we have unmanned information hubs. These will be small, open-ended

rooms or small huts. For instance what you may see in our locations like at the Hermitage in Dunkeld,

Iona, Plockton or Balmacara.

We have been receiving queries from our Visitor Service Staff wondering what we should be doing in

collecting visitor information at these locations. At the moment we have displayed information on

coronavirus control measures, installed sanitisers etc. however we are questioning whether we would

be required to collect visitor information at these locations considering the requirements within the

current guidance. We have these three options:

1. Not to do anything other than what we are doing just now, numbers would tend to be quite limited for the most part as visitor numbers spread out. Some of these locations are remote as well and generally, our visitors act with respect for others whilst on our properties (e.g. keeping distances, using sanitisers etc.)
2. Leave record sheets for visitors to record their information and obtain during periodic checks of the premises (this may leave us open to data protection issues however so is not a preferred option)
3. Create and display a QR code for each of the locations. A preferred option however we're relying on the honesty of the visitors and some of the locations, again, can be quite remote therefore mobile reception may be an issue

I appreciate how busy you are just now and this not be high up on priorities however any steer, guidance, information or opinions you may have on the above we would welcome.

I look forward to hearing from you soon.

Kind regards, [Redacted S.38(1)(b)] CMIOSH

Head of Health & Safety Policy

Hermiston Quay | 5 Cultins Rd | Edinburgh | EH11 4DF

Tel [Redacted S.38(1)(b)]

Email: [Redacted S.38(1)(b)]@nts.org.uk

Web: [www.nts.org.uk](http://www.nts.org.uk)

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 20 October 2021 21:14  
To: [Redacted S.38(1)(b)]  
Cc: [Redacted S.38(1)(b)]  
Subject: Invitation Peatland Networking Event @ Cop26  
Attachments: Peatland Pavilion Evening Reception.jpg

Follow Up Flag: Follow up  
Flag Status: Completed

#### Greetings

The organisers of the Peatland Pavilion at CoP26 are delighted to invite you to join us and the international peatland community for an evening celebration and networking event. We kindly ask that you RSVP to [Redacted S.38(1)(b)]@nts.org.uk within three days of receipt of this invitation to help

us manage the guest list. We can provide transport for a limited number of guests from central Glasgow on a first come first served basis – booking is essential when you RSVP. Please let us know if you have any specific dietary or access requirements.

If you are unable to attend but think a colleague or contact would like to – please forward the invitation on. We very much hope you will be able to join us.

Welcome and short speeches at 20:30 and optional guided tours of historic Pollok House Pollok

House | National Trust for Scotland (nts.org.uk).

[Redacted S.38(1)(b)]

Head of Conservation & Policy

Email: [Redacted S.38(1)(b)]@nts.org.uk

Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape

Alliance Scotland's Landscape Alliance

From: [Redacted S.38(1)(b)]  
Sent: 14 October 2020 14:49  
To: [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]  
Subject: FW: Invitation Scotland's Landscape Alliance

Importance: High

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Sent: 14 October 2020 13:16  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: FW: Invitation Scotland's Landscape Alliance  
Importance: High

Not sure if this more up your street, folks?

[Redacted S.38(1)(b)] [Redacted S.38(1)(b)] | Head of Tourism Strategy and Delivery | [Redacted S.38(1)(b)] | [Redacted S.38(1)(b)]

Please note I do not work Mondays

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 09 October 2020 17:49  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: Invitation Scotland's Landscape Alliance

Dear [Redacted S.38(1)(b)]  
Landscape and Place for Success - A Call to Action

Online Event - Tuesday, 20th October 2020: 10.30am – 12.00pm

We are delighted to invite you to attend the launch of Landscape and Place for Success (Read here) and the 3 detailed Position Statements that inform our recommendations to:-

- Increase Scotland's resilience to climate change and associated environmental challenges (Read here)

- Improve the health and wellbeing of people in Scotland and reduce health inequalities (Read here)
- Support integrated land uses and deliver inclusive growth in Scotland's economy (Read here)

This event coincides with the 20th anniversary of the European Landscape Convention and International Landscape Day and highlights the need for continued support to ensure a collective focus on the importance of landscape and place in delivering its many future benefits that are essential to Scotland's National Outcomes and a Green Recovery.

RSVP to [info@scotlandslandscapealliance.org](mailto:info@scotlandslandscapealliance.org) for your free place

In advance of the event we ask you to consider your priorities in terms of our first actions out of the ten outcomes that the SLA aim to achieve over the next five years across each of the three themes.

Click here for access to the survey <https://www.surveymonkey.co.uk/r/LZVZB9V>

Our objective is to determine the ongoing work of the SLA around the development of a supported plan of action for each of the outcomes and to continue to gain public and political support for the better care of Scotland's landscapes and places to maximise future benefits.

#### Agenda

10.30 Welcome and Aims of the Event - [Redacted S.38(1)(b)], Head of Conservation, National Trust for

Scotland and Co-Chair of SLA

10.40 Landscape and Place for Success – The Journey and Key Outcomes: [Redacted S.38(1)(b)], Chair

Landscape Institute Scotland and Co-Chair of SLA

10.50 Landscape and Resilience to Environmental Challenges - [Redacted S.38(1)(b)], Director of Strategy and

Development, Green Action Trust and Chair of SLA Working Group

11.00 Landscape for Health and Wellbeing - [Redacted S.38(1)(b)], Head of Service for Place and Equity,

Public Health Scotland and Chair of SLA Working Group

11.10 Landscape, Land Use and the Economy - [Redacted S.38(1)(b)], Knowledge Exchange Co-ordinator, James

Hutton Institute and Chair of SLA Working Group

11.20 Break

11.25 Facilitated Delegate Discussion: Priority outcomes and ongoing actions of the SLA

12.00 Summing up and Next Steps - [Redacted S.38(1)(b)], Head of Conservation, National Trust for Scotland  
and Co-Chair of SLA

Thank you for your interest and participation in our work so far and we look forward to welcoming you on the 20th October and working with you in the future on behalf of Scotland's landscapes.

If you have any comments we would be delighted to hear from you via the contact form on the website,  
or email [info@scotlandslandscapealliance.org](mailto:info@scotlandslandscapealliance.org).

With best regards

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]

Co-Chair Scotland's Landscape Alliance  
Alliance  
Head of Conservation & Policy  
National Trust for Scotland

Co-Chair Scotland's Landscape  
Chair  
Landscape Institute Scotland

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From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 20 August 2021 13:32  
To: [Redacted S.38(1)(b)]  
Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

I'm sorry [Redacted S.38(1)(b)] – I realise I didn't come back to you on these dates. [Redacted S.38(1)(b)] and I can manage any of those times on 24th August. We thought to propose a simple agenda;

1. Introductions
2. Scottish Landscape Alliance
  - a. Origins and work to date
  - b. Relationship with NatureScot landscape policy
  - c. Current priorities
3. Scottish Government focus for landscape
4. Opportunities for working together

Best regards [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Head of Conservation & Policy  
Email: [Redacted S.38(1)(b)]@nts.org.uk  
Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape Alliance Scotland's Landscape Alliance

From: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>  
Sent: 04 August 2021 16:30  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Subject: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

CAUTION: This email originated from OUTSIDE of National Trust for Scotland. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Dear Mr [Redacted S.38(1)(b)],

Please accept our sincere apologies that [Redacted S.38(1)(b)] is no longer available on Tuesday 17 August. Alternatively, can I offer you the following times if you were able to meet week commencing Monday 23 August:

Monday 23rd August – 14.00-15.00, 14.30-15.30, 15.00-16.00 or 15.30-16.30  
Tuesday 24th August – 11.30-12.30, 12.00-13.00 or 15.30-16.30  
Wednesday 25th August – 15.30-16.30  
Thursday 26th August – 11.30-12.30 or 12.00-13.00

I look forward to hearing from you.

Sincerely,

[Redacted S.38(1)(b)]

Landscape and Outdoor Access policy officer

SG

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>

Sent: 15 July 2021 12:33

To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>

Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>

Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

Thanks very much [Redacted S.38(1)(b)] – we will come back to you shortly with a draft agenda.

[Redacted S.38(1)(b)]

Head of Conservation & Policy

Email: [Redacted S.38(1)(b)]@nts.org.uk

Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape

Alliance Scotland's Landscape Alliance

From: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>

Sent: 15 July 2021 10:45

To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>

Cc: [Redacted S.38(1)(b)]@gov.scot; [Redacted S.38(1)(b)]@gov.scot

Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

Dear [Redacted S.38(1)(b)],

Thank you. Your date with [Redacted S.38(1)(b)] is confirmed in the calendar as Tuesday 17 August 1100-1200 hours.

We look forward to receiving the agenda at an early opportunity. The Microsoft Teams link will be circulated nearer the time.

Best regards,

[Redacted S.38(1)(b)]

Landscape and Outdoor Access policy officer

SG

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>

Sent: 15 July 2021 08:48

To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>

Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

Dear [Redacted S.38(1)(b)]

Thanks very much for the swift response and range of meeting dates. I have liaised with [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@tgp-asia.com and we would like to opt for 17th August 11-12. We can both do MS Teams. I'd be happy to suggest an agenda beforehand.

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]

Head of Conservation & Policy

Email: [Redacted S.38(1)(b)]@nts.org.uk

Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape Alliance Scotland's Landscape Alliance

From: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>

Sent: 14 July 2021 16:27

To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>

Subject: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

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open attachments unless you recognise the sender and know the content is safe.

Dear [Redacted S.38(1)(b)],

Thank you for your communication below.

Your meeting will be with the Deputy Director, Natural Resources Division, [Redacted S.38(1)(b)], and her deputies. Possible dates for a meeting via Microsoft Teams are set out below.

Tuesday 17th August – 11.00-12.00, 11.30-12.30 or 12.00-13.00

Wednesday 18th August – 12.00-13.00

Friday 20th August – 11.00-12.00, 11.30-12.30 or 12.00-13.00

Monday 23rd August – 14.00-15.00, 14.30-15.30, 15.00-16.00 or 15.30-16.30

Tuesday 24th August – 11.30-12.30, 12.00-13.00, 14.00-15.00, 14.30-15.30, 15.00-16.00 or 15.30-16.30

Wednesday 25th August – 15.30-16.30

Thursday 26th August – in the morning

Please could you come back to me directly so that a convenient time can be confirmed in calendars, and also confirming whether you are able to use Microsoft Teams.

Kind regards,

[Redacted S.38(1)(b)]

Landscape and Outdoor Access policy officer

SG

[Redacted S.38(1)(b)]  
Natural Resources Division  
Directorate for Environment and Forestry  
The Scottish Government  
Phone: [Redacted S.38(1)(b)]

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 13 July 2021 12:15  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: Scotland's Landscape Alliance

Dear [Redacted S.38(1)(b)],

Apologies for the slow follow up to arrange a meeting to discuss the work of Scotland's Landscape Alliance and how we might assist by connecting the wider landscape community to delivery of the Scottish Government's objectives.

I am just back from leave so happy to arrange a suitable time at your convenience. We would also be meeting with my Co-Chair of the Alliance, [Redacted S.38(1)(b)].

I look forward to hearing from you.

Regards [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Head of Conservation & Policy  
Email: [Redacted S.38(1)(b)]@nts.org.uk  
Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape Alliance Scotland's Landscape Alliance

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From: [Redacted S.38(1)(b)]  
Sent: 23 August 2021 11:41  
To: [Redacted S.38(1)(b)]  
Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates  
[Redacted S.38(1)(b)],

Yes, that's confirmed in [Redacted S.38(1)(b)]'s calendar for Tuesday 31 August 11-12.

An MS Teams link will follow nearer the time. We look forward to seeing you.  
[Redacted S.38(1)(b)]  
Landscape and Outdoor Access policy officer  
SG

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 23 August 2021 11:05  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

Dear [Redacted S.38(1)(b)],

Many thanks. [Redacted S.38(1)(b)] and I can both manage 11-12 on 31st August.

Will you issue the meeting invitation?  
[Redacted S.38(1)(b)]  
Head of Conservation & Policy  
Email: [Redacted S.38(1)(b)]@nts.org.uk  
Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape Alliance Scotland's Landscape Alliance

From: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>  
Sent: 23 August 2021 10:42  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

Dear [Redacted S.38(1)(b)],

Thank you very much for the agenda, however I apologise that the calendars have now filled up and I need to offer you alternative dates during week commencing Monday 30 August:

Monday 30th – 13.30-14.30 Tuesday 31st – 11.00-12.00, 11.30-12.30, 12.00-13.00  
Thursday 2nd September – 09.30-10.30 or 14.00/14.15-15.00/15.15

Please consider and reply.

Kind regards,  
[Redacted S.38(1)(b)]  
Landscape and Outdoor Access policy officer  
SG

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 20 August 2021 13:32  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

I'm sorry [Redacted S.38(1)(b)] – I realise I didn't come back to you on these dates. [Redacted S.38(1)(b)] and I can manage any of those times on 24th August. We thought to propose a simple agenda;

1. Introductions
2. Scottish Landscape Alliance
  - a. Origins and work to date
  - b. Relationship with NatureScot landscape policy
  - c. Current priorities
3. Scottish Government focus for landscape
4. Opportunities for working together

Best regards [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Head of Conservation & Policy  
Email: [Redacted S.38(1)(b)]@nts.org.uk  
Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape Alliance Scotland's Landscape Alliance

From: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>  
Sent: 04 August 2021 16:30  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Subject: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

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Dear [Redacted S.38(1)(b)],

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Wednesday 25th August – 15.30-16.30  
Thursday 26th August – 11.30-12.30 or 12.00-13.00

I look forward to hearing from you.

Sincerely,  
[Redacted S.38(1)(b)]  
Landscape and Outdoor Access policy officer  
SG

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 15 July 2021 12:33  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

Thanks very much [Redacted S.38(1)(b)] – we will come back to you shortly with a draft agenda.  
[Redacted S.38(1)(b)]  
Head of Conservation & Policy  
Email: [Redacted S.38(1)(b)]@nts.org.uk  
Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape Alliance Scotland's Landscape Alliance

From: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>  
Sent: 15 July 2021 10:45  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Cc: [Redacted S.38(1)(b)]@gov.scot; [Redacted S.38(1)(b)]@gov.scot  
Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

Dear [Redacted S.38(1)(b)],  
Thank you. Your date with [Redacted S.38(1)(b)] is confirmed in the calendar as Tuesday 17 August 1100-1200 hours.

We look forward to receiving the agenda at an early opportunity. The Microsoft Teams link will be circulated nearer the time.

Best regards,  
[Redacted S.38(1)(b)]  
Landscape and Outdoor Access policy officer  
SG

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 15 July 2021 08:48  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>

Subject: RE: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

Dear [Redacted S.38(1)(b)]

Thanks very much for the swift response and range of meeting dates. I have liaised with [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@tgp-asia.com and we would like to opt for 17th August 11-12. We can both do MS Teams. I'd be happy to suggest an agenda beforehand.

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]

Head of Conservation & Policy

Email: [Redacted S.38(1)(b)]@nts.org.uk

Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape

Alliance Scotland's Landscape Alliance

From: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot<

Sent: 14 July 2021 16:27

To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>

Subject: [External] Scotland's Landscape Alliance meeting with Scottish Government - possible dates

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open attachments unless you recognise the sender and know the content is safe.

Dear [Redacted S.38(1)(b)],

Thank you for your communication below.

Your meeting will be with the Deputy Director, Natural Resources Division, [Redacted S.38(1)(b)],

and her deputies. Possible dates for a meeting via Microsoft Teams are set out below.

Tuesday 17th August – 11.00-12.00, 11.30-12.30 or 12.00-13.00

Wednesday 18th August – 12.00-13.00

Friday 20th August – 11.00-12.00, 11.30-12.30 or 12.00-13.00

Monday 23rd August – 14.00-15.00, 14.30-15.30, 15.00-16.00 or 15.30-16.30

Tuesday 24th August – 11.30-12.30, 12.00-13.00, 14.00-15.00, 14.30-15.30, 15.00-16.00 or 15.30-16.30

Wednesday 25th August – 15.30-16.30

Thursday 26th August – in the morning

Please could you come back to me directly so that a convenient time can be confirmed in calendars, and also confirming whether you are able to use Microsoft Teams.

Kind regards,

[Redacted S.38(1)(b)]  
Landscape and Outdoor Access policy officer  
SG

[Redacted S.38(1)(b)]  
Natural Resources Division  
Directorate for Environment and Forestry  
The Scottish Government  
Phone: [Redacted S.38(1)(b)]

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 13 July 2021 12:15  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: Scotland's Landscape Alliance

Dear [Redacted S.38(1)(b)],

Apologies for the slow follow up to arrange a meeting to discuss the work of Scotland's Landscape Alliance and how we might assist by connecting the wider landscape community to delivery of the Scottish Government's objectives.

I am just back from leave so happy to arrange a suitable time at your convenience. We would also be meeting with my Co-Chair of the Alliance, [Redacted S.38(1)(b)].

I look forward to hearing from you.

Regards [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
Head of Conservation & Policy  
Email: [Redacted S.38(1)(b)]@nts.org.uk  
Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape Alliance Scotland's Landscape Alliance

\*\*\*\*\*

\*

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From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 13 July 2021 12:15  
To: [Redacted S.38(1)(b)]  
Subject: Scotland's Landscape Alliance  
Attachments: Response-202100207207.pdf

Dear [Redacted S.38(1)(b)],

Apologies for the slow follow up to arrange a meeting to discuss the work of Scotland's Landscape Alliance and how we might assist by connecting the wider landscape community to delivery of the Scottish Government's objectives.

I am just back from leave so happy to arrange a suitable time at your convenience. We would also be meeting with my Co-Chair of the Alliance, [Redacted S.38(1)(b)].

I look forward to hearing from you.

Regards [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Head of Conservation & Policy  
Email: [Redacted S.38(1)(b)]@nts.org.uk  
Phone: [Redacted S.38(1)(b)]

Chair IUCN UK Peatland Programme [iucn-uk-peatlandprogramme.org](http://iucn-uk-peatlandprogramme.org) | Co-Chair Scotland's Landscape Alliance  
Scotland's Landscape Alliance  
Minister for Environment, Biodiversity & Land Reform  
Ministear airson Àrainneachd, Bìth-iomadachd agus Ath-leasachadh Fearainn  
Mairi McAllan BPA/MSP

T : [Redacted S.38(1)(b)]  
E : [scottish.ministers@gov.scot](mailto:scottish.ministers@gov.scot)  
[Redacted S.38(1)(b)]  
[info@scotlandlandscapealliance.org](mailto:info@scotlandlandscapealliance.org)

Our Reference: 202100207207  
Your Reference: SLA - Scotland Landscape Alliance

21 June 2021

Dear Mr [Redacted S.38(1)(b)]

Thank you for your email of 21 May 2021 in which you invite the Minister for Environment, Biodiversity and Land Reform, Mairi McAllan MSP, to meet with you to discuss how Scotland's Landscape Alliance could be of assistance to the Scottish Government.

The Minister's diary is very busy at present. However, since landscape-scale restoration of biodiversity will be key in delivering our ambitions, can I suggest as a first step that you meet with senior officials who will brief her. Please contact [Redacted S.38(1)(b)]@gov.scot to arrange a date.

Yours sincerely

Duncan Stalker  
Private Secretary

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[www.lobbying.scot](http://www.lobbying.scot)

Tha Ministearanna h-Alba, an luchd-comhairleachaidh sònraichte agus Rùnaire Maireannach fo chumhachan Achd Coiteachaidh (Alba) 2016. Faicibh [www.lobbying.scot](http://www.lobbying.scot)

St Andrew's House, Regent Road, Edinburgh EH1 3DG  
[www.gov.scot](http://www.gov.scot)

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 05 October 2021 18:04  
Subject: FINAL CALL: REMINDER: An invitation to the SLA's landscape policy debate - Online - 10am-11.50am - 7th October 2021  
Attachments: SLA Invitation to Debate 7 Oct 2021.docx

FINAL CALL - CLOSING DATE FOR REGISTRATION – WEDNESDAY 6TH OF OCTOBER (TOMORROW) AT 12 NOON.

An invitation to the SLA's landscape policy debate - Online  
10am-11.50pm - 7th October 2021

Scotland's Landscape Alliance invite you to debate the outputs of our four working groups that respond to current policy opportunities to assist the Scottish Government in its plans for:-

- 30 by 30 Targets – what does this mean for Scotland's protected areas and the integration of landscape and biodiversity whilst tackling climate change?
- Responding to the Social Renewable Advisory Board's Report "If not now, when?" – how landscape can help address the issues of inequality and exclusion faced by those in our deprived communities through access to locally available, quality greenspace and green infrastructure.
- The Draft Climate Action Plan and the Just Transition Commission's Report – the approach to large scale landscape change from agriculture, renewables and forestry.
- The Environment Strategy – developing landscape indicators to link to the Strategy Vision as well as our National Outcomes and the UNSDG

The SLA Executive Committee are committed to keeping Scotland's landscape community connected and updated with the work of the SLA and to engage with the new Government and others to help advance our aims set out in our call to action Landscape and Place for Success and three detailed position statements launched in 2020\*.

Please join us in this debate to enable us to continue to assist the Scottish Government in tackling the changes required to address climate change, public health and wellbeing and inclusive economic

growth.

You can register for the event via Eventbrite by clicking the following link:  
<https://www.eventbrite.co.uk/e/scottish-landscape-alliances-landscape-policy-debate-tickets-173549540347>

Last day for registration is October 6th at 12noon.

Zoom details will be circulated on Wednesday afternoon.

#### Agenda

- 10.00 Welcome and Guest Speaker
- 10.15 30x30 Targets: Draft outcomes
- 10.25 Responding to the Social Renewable Advisory Board's Report - Draft outcomes
- 10.35 The Draft Climate Action Plan : Draft outcomes
- 10.45 The Environment Strategy: Draft outcomes
- 10.55 Break
- 11.05 Facilitated Group Debates on the draft outcomes of the 4 Policy opportunities
- 11.35 Summing up by Chairs and Next Steps
- 11.50 Close

We look forward to welcoming the landscape community again at this important event.

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]

Co-Chair Scotland's Landscape Alliance  
National Trust for Scotland

Co-Chair Scotland's Landscape Alliance  
Secretary: Landscape Institute Scotland

[Redacted S.38(1)(b)] (she/her) | Policy Officer| E: [Redacted S.38(1)(b)]@nts.org.uk|

Dear

An invitation to the SLA's landscape policy debate - Online  
10am-11.50am - 7th October 2021

Scotland's Landscape Alliance invite you to debate the outputs of our four working groups that respond to current policy opportunities to assist the Scottish Government in its plans for:-

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Please join us in this debate to enable us to continue to assist the Scottish Government in tackling the changes required to address climate change, public health and wellbeing and inclusive economic growth.

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We look forward to welcoming the landscape community again at this important event.

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]

Co-Chair Scotland's Landscape Alliance

Co-Chair Scotland's Landscape Alliance

National Trust for Scotland

Secretary: Landscape Institute Scotland

\* Landscape and Place for Success ([Read here](#)): Landscape and Resilience to Environmental Challenges ([Read here](#)); Landscape for Health and Wellbeing ([Read here](#)); Landscape, Land use and the Economy ([Read here](#))

From: [Redacted S.38(1)(b)] on behalf of Minister for Environment, Biodiversity & Land reform  
Sent: 01 June 2021 11:15  
To: Public Engagement Unit  
Subject: FW: Letter from Philip Long, Chief Executive, the National Trust for Scotland  
Attachments: Mairi McAllan MSP 010621.pdf  
Categories: Shaun, MICASE

Hi

MR please

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@Parliament.scot> On Behalf Of McAllan M (Mairi), MSP

Sent: 01 June 2021 10:11

To: Minister for Environment, Biodiversity & Land reform <MinisterEBLR@gov.scot>

Subject: FW: Letter from Philip Long, Chief Executive, the National Trust for Scotland

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>

Sent: 01 June 2021 09:38

To: McAllan M (Mairi), MSP <Mairi.McAllan.MSP@Parliament.scot>

Subject: Letter from Philip Long, Chief Executive, the National Trust for Scotland

CAUTION: This e-mail originated from outside of The Scottish Parliament. Do not click links or open attachments

unless you recognise the sender and know the content is safe.

Dear Ms McAllan

Please find attached a letter from Philip Long, Chief Executive of the National Trust for Scotland.

With kind regards,

Yours sincerely [Redacted S.38(1)(b)]

Sally Borley

PA to Chief Executive & Chairman [Redacted S.38(1)(b)]@nts.org.uk

[Redacted S.38(1)(b)]

\*\*\*\*\*

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Mairi McAllan MSP  
Minister for Environment, Biodiversity and Land Reform  
The Scottish Parliament  
Edinburgh  
EH99 1SP

1 June 2021

Dear Ms McAllan

On behalf of the National Trust for Scotland, may I offer my congratulations on your being elected to the Scottish Parliament in May's election, and particular congratulations on your appointment as Minister for Environment, Biodiversity and Land Reform.

In your new role I know you will have many demands on your time, including how Scotland can meet our nature emergency and the decline in biodiversity, how land management can be made more sustainable, and how our natural heritage can help provide natural solutions to human-created issues.

As you will be aware, the National Trust for Scotland is the conservation charity which over 90 years has saved, maintained and shared many of the country's most loved places, rich with history, heritage, nature and culture. We are grateful for the support of our members, and of the Scottish Government, in weathering the Covid-19 crisis. As we all emerge from the restrictions of the pandemic, it is clear that our charity and the places we protect have an important role in helping us recover from this difficult time, as our new film demonstrates - <https://youtu.be/kpEAAkRg3cM>

The National Trust for Scotland is active on a number of issues that will be of interest to you, including:

Nature recovery targets – the Trust is part of the Fight for Scotland's Nature campaign, calling for statutory targets for nature recovery, as are being adopted in the European Union, and in England.

Land management – the Trust is a significant land manager in Scotland, and we have contributed to discussions on both the 2003 and 2016 Land Reform Acts. The Trust's largest property, Mar Lodge, was used as a case study in the Land Rights and Responsibilities Statement as an example of community engagement.

FROM THE CHIEF EXECUTIVE

The National Trust for Scotland, [Redacted S.38(1)(b)]  
Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email:  
information@nts.org.uk Web: nts.org.uk

The National Trust for Scotland for Places of Historic Interest or Natural Beauty is a charity registered in Scotland, Charity Number SC007410

Patron – HRH The Prince Charles, Duke of Rothesay KG KT GCB OM, Chairman – Sir Mark Jones, Chief Executive – Philip Long OBE FRSE

Marine environment – the ecological health of our seas is important to both our climate change and our biodiversity ambitions. As part of the Our Seas coalition, we are working with communities towards more sustainable marine management.

Post-Brexit protections – following the departure of the UK from the European Union, we have been interested in how equivalent environmental protections can be put in place, particularly the oversight role previously provided by the European Commission. Our own research <sup>1</sup> has found strong public support for the continuation of this oversight.

In your new role as Minister for Environment, Biodiversity and Land Reform, we would like to invite you to visit one of our properties at your convenience to discuss the work of the National Trust for Scotland further.

Mar Lodge estate may be of particular interest, as it illustrates many of the challenges of species and habitat management, of mitigating climate change through woodland regeneration and peat management, and of responding to the interests of local communities and communities of interest.

I look forward to hearing from you.

Yours sincerely

Philip Long OBE FRSE  
Chief Executive  
The National Trust for Scotland

<sup>1</sup> <https://www.nts.org.uk/stories/public-support-for-independent-environmental-protection-body>

From: [Redacted S.38(1)(b)] on behalf of Cabinet Secretary for Rural Affairs and Islands  
Sent: 01 June 2021 11:13  
To: Public Engagement Unit  
Cc: Cabinet Secretary for Rural Affairs and Islands  
Subject: FW: Letter from Philip Long, Chief Executive, the National Trust for Scotland  
Attachments: Mairi Gougeon MSP 010621.pdf

Categories: MICASE  
[Redacted S.38(1)(b)]

For MiCase please – Ms Gougeon is happy to meet with them over the summer and in her constituency.

[Redacted S.38(1)(b)] | Deputy Private Secretary  
Cabinet Secretary for Rural Affairs and Islands  
☎: [Redacted S.38(1)(b)]

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Room 2N.08 | St. Andrew's House | Regent Road | Edinburgh | EH1 3DG

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 01 June 2021 09:38  
To: Gougeon M (Mairi), MSP <Mairi.Gougeon.msp@parliament.scot>  
Subject: Letter from Philip Long, Chief Executive, the National Trust for Scotland

Dear Ms Gougeon

Please find attached a letter from Philip Long, Chief Executive of the National Trust for Scotland.

With kind regards,

Yours sincerely

[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
PA to Chief Executive & Chairman [Redacted S.38(1)(b)]@nts.org.uk

[Redacted S.38(1)(b)]

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Mairi Gougeon MSP  
Cabinet Secretary for Rural Affairs and the Islands  
The Scottish Parliament  
Edinburgh  
EH99 1SP

1 June 2021

Dear Ms Gougeon

On behalf of the National Trust for Scotland, may I offer my congratulations on your being re-elected to the Scottish Parliament in May's election, and particular congratulations on your appointment as Cabinet Secretary for Rural Affairs and the Islands.

In your new role I know you will have many demands on your time, including how our rural communities can recover from Covid-19 impacts, the changing regulatory landscape for marine and terrestrial activities post-Brexit, and how we can better link the care of our environment to the quality of our food and drink production.

As you will be aware, the National Trust for Scotland is the conservation charity which over 90 years has saved, maintained and shared many of the country's most loved places, rich with history, heritage, nature and culture. We are grateful for the support of our members, and of the Scottish Government, in weathering the Covid-19 crisis. As we all emerge from the restrictions of the pandemic, it is clear that our charity and the places we protect have an important role in helping us recover from this difficult time, as our new film demonstrates - <https://youtu.be/kpEAAkRg3cM>

The National Trust for Scotland is active on a number of issues that will be of interest to you, including:-

Post-Covid recovery – the Trust is actively involved in many rural communities across Scotland, and our heritage assets will be part of rebuilding Scotland's rural visitor economy.

Marine environment –the ecological health of our seas is important to both our climate change and our biodiversity ambitions. As part of the Our Seas coalition, we are working with communities towards more sustainable marine management.

FROM THE CHIEF EXECUTIVE

The National Trust for Scotland, [Redacted S.38(1)(b)]  
Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email:

information@nts.org.uk Web: nts.org.uk

The National Trust for Scotland for Places of Historic Interest or Natural Beauty is a charity registered in Scotland, Charity Number SC007410

Patron – HRH The Prince Charles, Duke of Rothesay KG KT GCB OM, Chairman – Sir Mark Jones, Chief Executive – Philip Long OBE FRSE

2

Agriculture and crofting – our farms and crofts shape our landscapes, produce our food, and help underpin rural communities. The Trust is working with partners to help shape a post-Brexit rural policy for Scotland.

In your new role as Cabinet Secretary for Rural Affairs, we would like to invite you to visit one of our properties to discuss the work of the National Trust for Scotland further. One property that may be of interest is Balmacara, close to the Skye bridge, and where the Trust has been working to encourage traditional crofting practices that support biodiversity.

In your own constituency, we have made major investments in the House of Dun, and which will now tell visitors the story of rural life through the Angus Folk Collection, as well as introducing them to the natural and cultural heritage of this appealing part of Scotland.

I look forward to hearing from you.

Yours sincerely

Philip Long OBE FRSE  
Chief Executive  
The National Trust for Scotland

From: Minister for Culture, Europe and International Development  
Sent: 01 June 2021 09:56  
To: Public Engagement Unit  
Subject: FW: Letter from Philip Long, Chief Executive, The National Trust for Scotland

Attachments: Jenny Gilruth MSP 010621.pdf

Follow Up Flag: Follow up  
Flag Status: Flagged

Categories: Thereza, MICASE

Diary – AO- [Redacted S.38(1)(b)]

Hi Team,

For MiCase please.

Regards,  
[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Assistant Private Secretary  
Minister for Culture, Europe and International Development  
Email: MinisterCEID@gov.scot  
Tel: [Redacted S.38(1)(b)]  
Mob: [Redacted S.38(1)(b)]

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From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@Parliament.scot> On Behalf Of Gilruth J (Jenny), MSP  
Sent: 01 June 2021 09:51  
To: Minister for Culture, Europe and International Development <MinisterCEID@gov.scot>  
Subject: FW: Letter from Philip Long, Chief Executive, The National Trust for Scotland

Hi [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
Please find the below and attached from the Chief Executive at the National Trust for Scotland.

Best wishes,

[Redacted S.38(1)(b)]

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 01 June 2021 09:38  
To: Gilruth J (Jenny), MSP <Jenny.Gilruth.msp@parliament.scot>  
Subject: Letter from Philip Long, Chief Executive, The National Trust for Scotland

Dear Ms Gilruth

Please find attached a letter from Philip Long, Chief Executive of the National Trust for Scotland.

With kind regards,

[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
PA to Chief Executive & Chairman [Redacted S.38(1)(b)]@nts.org.uk

[Redacted S.38(1)(b)]

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Jenny Gilruth MSP  
Minister for Culture, Europe and International Development  
The Scottish Parliament  
Edinburgh  
EH99 1SP

1 June 2021

Dear Ms Gilruth

On behalf of the National Trust for Scotland, may I offer my congratulations on your being re-elected to the Scottish Parliament in May's election, and particular congratulations on your appointment as Minister for Culture, Europe and International Development.

In your new role I know you will have many demands on your time, including Scotland's relations with our partners in Europe, and the development of our culture and heritage sectors.

As you will be aware, the National Trust for Scotland is the conservation charity which over 90 years has saved, maintained and shared many of the country's most loved places, rich with history, heritage, nature and culture. We are grateful for the support of our members, and of the Scottish Government, in weathering the Covid-19 crisis. As we all emerge from the restrictions of the pandemic, it is clear that our charity and the places we protect have an important role in helping us recover from this difficult time, as our new film demonstrates - <https://youtu.be/kpEAAkRg3cM>

The National Trust for Scotland is active on a number of issues that will be of interest to you, including:-

The impact of COVID-19 – the culture and heritage sectors are slowly recovering from the closures necessitated by COVID-19, and public, private and voluntary organisations need to work together to rebuild local and national provision.

Culture Strategy – the new national Culture Strategy for Scotland is a welcome development, and we look forward to contributing to its application. We believe there are particular opportunities in widening access and being more relevant to communities.

#### FROM THE CHIEF EXECUTIVE

The National Trust for Scotland, [Redacted S.38(1)(b)]  
Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email:  
information@nts.org.uk Web: nts.org.uk

The National Trust for Scotland for Places of Historic Interest or Natural Beauty is a charity registered in Scotland, Charity Number SC007410

Patron – HRH The Prince Charles, Duke of Rothesay KG KT GCB OM, Chairman – Sir Mark Jones, Chief Executive – Philip Long OBE FRSE

Climate change – the next Parliamentary period will be critical in achieving our climate change ambitions. A particular challenge will be in the appropriate adaptation of our historic and traditional buildings (some 20% of current housing stock).

In your new role as Minister for Culture, we would like to invite you to visit one of our nearby

properties to discuss the work of the National Trust for Scotland further. In Edinburgh, we have an important redevelopment of the Newhailes estate underway, supporting use by both local communities and visitors, and in Fife, we have recently reopened a number of our properties, including Culross Palace, Kellie Castle, Falkland Palace, and Hill of Tarvit.

I look forward to hearing from you.

Yours sincerely

Philip Long OBE FRSE  
Chief Executive  
The National Trust for Scotland

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 16 June 2020 15:33  
To: Cabinet Secretary for Rural Economy and Tourism  
Cc: Scottish Ministers  
Subject: Letter from the Chief Executive of the National Trust for Scotland  
Attachments: [Redacted S.38(1)(b)] MSP 160620.pdf

Follow Up Flag: Follow up  
Flag Status: Flagged

Categories: MICASE

Good afternoon

Please find attached a letter from Simon Skinner, Chief Executive of the National Trust for Scotland.

Kind regards  
[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]

PA to Chief Executive & Chairman [Redacted S.38(1)(b)]@nts.org.uk

[Redacted S.38(1)(b)]

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Mr [Redacted S.38(1)(b)] MSP  
Cabinet Secretary for the Rural Economy and Tourism  
The Scottish Government  
St Andrew's House  
Regent Road  
Edinburgh EH1 3DG

by email to: cabsecRET@gov.scot

16 June 2020

Dear Cabinet Secretary

We note at the National Trust for Scotland your positive announcement to establish a Scottish Tourism Recovery Taskforce.

Given the scale, breadth and geographic spread of what the Trust is responsible for, we would to propose a senior representative of the Trust available be a member of the Taskforce. We sit on all the key tourism bodies and would see representation and participation through the Taskforce as a natural extension to this. We are already involved in the countryside reopening group, and with the heritage sites group, and can therefore help share experiences from these important subsectors with the wider Tourism Recovery Taskforce.

We believe we can help provide valuable insight on the operational issues relating to reopening access to wide open spaces, country parks, formal gardens, museums and heritage buildings. As you'll be aware, the Trust contributes over £200 million to the Scottish tourism market and we are here to do all we can to share our insights in a way that can help the wider tourism market build back from the lockdown.

To this end please can you indicate whether you would welcome the input from a senior figure at the Trust for the Taskforce.

We will look forward to your response in due course.

Yours sincerely

Simon Skinner

FROM THE CHIEF EXECUTIVE

[Redacted S.38(1)(b)]

Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email: information@nts.org.uk Web: nts.org.uk

The National Trust for Scotland for Places of Historic Interest or Natural Beauty is a charity registered in Scotland, Charity Number SC007410

Patron – HRH The Prince Charles, Duke of Rothesay KG KT GCB OM, President – Neil Oliver, Chairman – Sir Mark Jones, Chief Executive – Simon Skinner MBA

FROM THE CHIEF EXECUTIVE

[Redacted S.38(1)(b)]

Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email:  
information@nts.org.uk Web: nts.org.uk

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Chairman – Sir Mark Jones, Chief Executive – Simon Skinner MBA

2

FROM THE CHIEF EXECUTIVE

[Redacted S.38(1)(b)]

Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email:  
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Chairman – Sir Mark Jones, Chief Executive – Simon Skinner MBA

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 11 December 2020 16:58  
To: Scottish Ministers  
Subject: Letter from the Chief Executive, the National Trust for Scotland to Michael Russell MSP  
Attachments: Michael Russell MSP 111220.pdf

Follow Up Flag: Follow up  
Flag Status: Flagged

Categories: MICASE

AO - [Redacted S.38(1)(b)]

Good afternoon

Please find attached a letter from Philip Long, Chief Executive of the National Trust for Scotland, to Michael Russell MSP.

Kind regards,

[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]

[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]

PA to Chief Executive & Chairman [Redacted S.38(1)(b)]@nts.org.uk

[Redacted S.38(1)(b)]

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Michael Russell MSP  
Cabinet Secretary for the Constitution,  
Europe and External Affairs  
The Scottish Government  
St. Andrew's House  
Regent Road  
Edinburgh  
EH1 3DG

11 December 2020

Dear Cabinet Secretary

UK Withdrawal from the European Union Bill – the definition of “environment”

I am writing to you on behalf of the National Trust for Scotland regarding the final stage of the UK Withdrawal from the European Union (Continuity) (Scotland) Bill, which will have its Stage 3 debate on 22 December.

Our particular concern is with the definition of “environment” that is currently contained in the bill, and I would like to suggest that this is expanded at Stage 3 to cover all relevant areas.

At Stage 2, the National Trust for Scotland and others suggested adopting the European Union definition of “environment” given in Article 191 of the Treaty on the Functioning of the European Union. This is a broad definition, covering the quality of the environment, protecting human health, prudent use of natural resources, and addressing international environmental problems.

The Committee at Stage 2 did not take forward this suggestion forward but did adopt amendments giving greater emphasis to natural heritage. The current bill text now reads:

In this Chapter, “the environment” –

(a) means all, or any, of the air, water and land (including the earth’s crust), and “air” includes the air within buildings and the air within other natural or man-made structures above or below ground.”

(b) includes wild animal and plant life and the habitats of wild animal and plant life.

While we welcome these additions, the effect of them is to give the impression that “environment”, in relation to continuing good environmental practice, is about natural environment. However, the European Union environmental protections also extend to landscape and to cultural heritage, and the

#### FROM THE CHIEF EXECUTIVE

The National Trust for Scotland, [Redacted S.38(1)(b)]  
Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email:  
information@nts.org.uk Web: nts.org.uk

The National Trust for Scotland for Places of Historic Interest or Natural Beauty is a charity registered in Scotland, Charity Number SC007410

Patron – HRH The Prince Charles, Duke of Rothesay KG KT GCB OM, Chairman – Sir Mark Jones, Chief Executive – Philip Long OBE FRSE

core Directives on Strategic Environmental Assessment , and Environmental Impact Assessment - both of which the new Environmental Standards Scotland body will now oversee - include these in their definition of “environment.”

We would therefore ask that at Stage 3 of the bill, the definition of “environment” is developed to reflect the full scope of environmental management in Scotland. This could most simply be done by using the existing definition of environment found in the Environmental Assessment (Scotland) Act 2005. Section 11 (duties of authorities) and Section 13 (guidance from Scottish Ministers) of the current bill already make reference to the 2005 Act.

The effect of such an amendment would be:

In section 12, page 10 line 14 leave out subsections 2, (a) and (b) and insert –

(a) means biodiversity, population, human health, fauna, flora, soil, water, air, climatic factors, material assets, cultural heritage, including architectural and archaeological heritage, landscape, and

(b) the inter-relationship between the issues in (a)

In section 40, page 23, line 19, leave out subsections (3) (a) and (b) and insert—

(a) means biodiversity, population, human health, fauna, flora, soil, water, air, climatic factors, material assets, cultural heritage, including architectural and archaeological heritage, landscape, and

(b) the inter-relationship between the issues in (a)

I would be very grateful if you would consider bringing forward such an amendment, helping ensure that our domestic environmental protections remain consistent, following our leaving the European Union.

Yours sincerely

1 Directive 2001/42/EC of the European Parliament and of the Council of 27 June 2001 on the assessment of the effects of certain plans and programmes on the environment

2 Directive 2011/92/EU of the European Parliament and of the Council of 13 December 2011 on the assessment of the effects of certain public and private projects on the environment

FROM THE CHIEF EXECUTIVE

The National Trust for Scotland, [Redacted S.38(1)(b)]  
Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email:  
information@nts.org.uk Web: nts.org.uk

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Patron – HRH The Prince Charles, Duke of Rothesay KG KT GCB OM, Chairman – Sir Mark Jones, Chief Executive – Philip Long OBE FRSE

From: Coronavirus Public Enquiries  
Sent: 13 May 2020 08:52  
To: Tourism Team Fasttrack  
Subject: FW: Message from the Chief Executive of the National Trust for Scotland

Hello

Please consider and respond to the correspondence below. If you think that the issue/s raised aren't for your area, please forward to - or process the reply in partnership with - the hub/s you believe can assist.

You may wish to send an acknowledgement to the person who has sent the correspondence, and add the details to MiCase.

Please do not copy the CPE mailbox into replies or forwarding messages (to avoid double handling and potential duplication).

Thank you.

Correspondence Triage Team for Coronavirus Public Enquiries  
Covid-19 Response Directorate

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot> On Behalf Of First Minister  
Sent: 11 May 2020 16:48  
To: Coronavirus Public Enquiries <CPE@gov.scot>  
Cc: First Minister <firstminister@gov.scot>; Cabinet Secretary for Economy, Fair Work and Culture <CabSecEFWC@gov.scot>; Cabinet Secretary for Rural Economy and Tourism <CabSecRET@gov.scot>; Cabinet Secretary for the Environment, Climate Change and Land Reform <CabSecECCLR@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: FW: Message from the Chief Executive of the National Trust for Scotland

Grateful if an urgent response can issue from the relevant portfolio Minister, previous case 32872 refers

Thanks

[Redacted S.38(1)(b)]  
Office of the First Minister  
Scottish Government  
5TH floor/St Andrews House/Regent RoadEdinburgh EH1 3DG  
Tel [Redacted S.38(1)(b)]

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From: Simon Skinner <[sskinner@nts.org.uk](mailto:sskinner@nts.org.uk)>

Sent: 11 May 2020 13:55

To: First Minister <[firstminister@gov.scot](mailto:firstminister@gov.scot)>

Cc: Cabinet Secretary for Economy, Fair Work and Culture <[CabSecEFWC@gov.scot](mailto:CabSecEFWC@gov.scot)>; Cabinet Secretary

for Rural Economy and Tourism <[CabSecRET@gov.scot](mailto:CabSecRET@gov.scot)>; Cabinet Secretary for the Environment, Climate

Change and Land Reform <[CabSecECCLR@gov.scot](mailto:CabSecECCLR@gov.scot)>

Subject: Message from the Chief Executive of the National Trust for Scotland

Dear First Minister

I am writing with distressing and difficult news.

You will be aware of our letter to the Cabinet Secretary for Economy, Fair Work and Culture dated 22

April 2020 seeking a meeting to request financial support for our charity in this most unprecedented

of times, and her subsequent response of 8 May.

Unfortunately, notwithstanding this, we are being forced to implement emergency measures as a result of the current public health crisis.

Over the last few years we have grown our membership and visitors, which are the principal sources

of our income, and enjoyed healthy returns from our investments. Along with the significant capital

investment we have been able to make in our estate, we have prudently built up our financial reserves.

Sadly, the pandemic has badly disrupted all of our income streams at the same time and we expect

to lose almost half of our annual income this year. With some level of restriction likely to apply post

lock-down and with the value of our investments having fallen significantly, I see little prospect of us

being able to return to more normal levels of membership, visitation and income for the rest of the

year and beyond.

In spite of us doing everything we possibly can to compensate for the loss of income; ending temporary and fixed term contracts; foregoing recruitment of seasonal staff and postponing or cancelling projects; it still isn't enough to overcome the scale of our losses. Even with the welcome

relief of the Government's workforce 'furlough' scheme, the magnitude of this year's expected income losses are of a level similar to the Trust's current reserves and, without taking action,

the  
future of the Trust is in jeopardy.

With deep regret, through circumstances that are not of our making, I will today deliver the unwanted news that the remedial action we must take includes a significant cut to our workforce. I

am being forced to place 429 of our staff at risk of redundancy.

Once the lockdown recedes, we plan to scale back our current offering to match the anticipated restrictions in place for the balance of this year and beyond. We propose initially to focus on the safe, phased re-opening of a core of 27 built heritage properties around Scotland, primarily those best able to accommodate social distancing (we would expect countryside properties to revert to normal access too). The remainder will be placed on a care and maintenance basis, with the aim of opening a further 18 some time next year, and the rest once there is a general upturn in the economy and the Trust's fortunes.

This is the most difficult decision I have ever had to make as Chief Executive. However, I would be remiss if, by failing to take early action, I did not give this great charity and all that it does for the benefit of the people of Scotland a fighting chance.

Yours sincerely

Simon Skinner  
Chief Executive

[Redacted S.38(1)(b)]

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From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 25 November 2021 10:55  
To: [Redacted S.38(1)(b)]  
Subject: FW: National Museum of Rural Life  
Attachments: D [Redacted S.38(1)(b)] 25112021.pdf

Good morning

Please find attached a letter from Philip Long, Chief Executive of The National Trust for Scotland, regarding the above.

Kind regards [Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]  
PA to Chief Operating Officer and Head of Commercial Enterprises & Estates  
National Trust for Scotland | [Redacted S.38(1)(b)] | [Redacted S.38(1)(b)] | [Redacted S.38(1)(b)]  
| [Redacted S.38(1)(b)]  
Tel: [Redacted S.38(1)(b)] | Email: [Redacted S.38(1)(b)]@nts.org.uk

[www.nts.org.uk](http://www.nts.org.uk)

Mr [Redacted S.38(1)(b)]  
Head of Sponsorship & Funding Team  
Culture & Historic Environment Division  
Scottish Government  
2G South  
Victoria Quay [Redacted S.38(1)(b)]  
EH6 6QQ

25 November 2021

Dear [Redacted S.38(1)(b)]

National Museum of Rural Life, Kittinghside, East Kilbride

I understand that you have been in discussions with our partners, National Museums Scotland, regarding the capital needs of the National Museum of Rural Life. I thought it would be helpful to set out the background to our co-operation at this site and seek support for a partnership funding solution to secure the future of this important heritage asset.

As you are aware, the Museum of Rural Life sits within the grounds of Kittochside Farm. The farm and the Georgian farmhouse were donated to the Trust in 1992. The Trust accepted the gift in order to promote the conservation of and access to the farm and buildings which had been substantially untouched since the 1950s. In 1998 the Trust entered into a partnership agreement with NMS to develop the current National Museum of Rural Life on the site with the assistance of external grant funding. The details of the arrangements between the Trust and NMS are complex but I would be pleased to explain them in full if that is helpful. The end result of the process was the establishment of the current operating structure whereby NMS (as the Trust's tenant) occupy and operate the modern museum building and the historic farm. The Trust continues to carry obligations with regard to the historic fabric of the buildings and has worked closely with NMS over the years at the site. The ultimate aims and objectives of NMS and the Trust are closely aligned in the delivery of conservation, access, and education.

FROM THE CHIEF EXECUTIVE

The National Trust for Scotland, [Redacted S.38(1)(b)], [Redacted S.38(1)(b)],  
[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
Tel: [Redacted S.38(1)(b)] Fax: [Redacted S.38(1)(b)] Email:  
information@nts.org.uk Web: nts.org.uk

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-2-

In recent years it has become apparent that fire safety works are needed at the new museum building in order to enhance the protection of the fabric of the building and collections. The Trust and NMS have worked together to procure a professional report outlining options for the delivery of these works. The report indicated that even the cheapest of these options would cost in excess of £1.3million and we have concerns that those projected costs may have increased further in the current environment. A more realistic estimate is now at least £1.5million.

I understand that NMS has already raised this matter with Scottish Government during its block grant discussions. The Trust is very supportive of these works being undertaken and in agreement with NMS about the options to be pursued. This site was developed and has been operated in the spirit and practice of partnership between the two organisations and we therefore consider that it would be appropriate for NMS and the Trust to make a joint bid for support to carry out these important and necessary works. We see such joint working as being key to the sustainable future of the heritage sector in Scotland and this project offers an excellent opportunity for tangible and lasting public benefits to be delivered in

continued co-operation between NMS and the Trust in partnership with the Scottish Government and with its support.

I would of course be pleased to share further detail or have some initial exploratory discussions to take matters forward and I am sure that NMS would be keen to join us in that process.

With all best wishes,

Philip Long OBE FRSE  
Chief Executive  
The National Trust for Scotland

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 24 February 2021 08:40  
To: [Redacted S.38(1)(b)], [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)];  
[Redacted S.38(1)(b)]; [Redacted S.38(1)(b)];  
[Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)], [Redacted  
S.38(1)(b)]; [Redacted S.38(1)(b)]  
Cc: [Redacted S.38(1)(b)] A [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)];  
[Redacted S.38(1)(b)]; [Redacted S.38(1)(b)] A  
[Redacted S.38(1)(b)]  
Subject: Re: [External] National Indicators - Action required by 24th of Feb  
  
Categories: Follow up

Hello [Redacted S.38(1)(b)],

Thanks,

I've put my comments below. Happy to put them in another format if more suitable.

With regards  
[Redacted S.38(1)(b)]

1. Please confirm the following:

a. Do you agree with the recommendation to add in the SIC codes listed in Table A?

Agree, looking at the NOMIS data the 91.02 and 91.03 codes have significant, large employers, and do create and host cultural activities.

b. Do you have any other SIC codes you wish to add, from Table B or any activities that are not listed here?

Arguably “70.21 Public relations and communication activities” should be included, as “SIC 73.11: Advertising agencies”, and “SIC 73.12: Media representation” are already in the Scottish Government Creative Industries definition.

Given the decision criteria, there is an argument to include the additional Books and Press codes, as they are part of the Eurostat definition of culture.

c. Are you content with the decision criteria – is there anything additional that should be considered?

I think the decision criteria are generally good.

From what I can see, the DMCS definition doesn't seem to be very different to the proposed Scottish definition – perhaps the inclusion of Translation services.d. Do you have any other comments regarding the changes to the data source?

I would agree with keeping the BRES for numbers of enterprises, and which can also give enterprises by size band, but using APS to better capture freelancers and contractors would be helpful.

1. Do you have any other comments regarding the changes to measuring change using real terms?

No, though I would observe that calculating GVA for the sector will always be somewhat restrictive, as the economic benefits of cultural activity may be being captured elsewhere, e.g. through the visitor economy, or through inward investment.

From: [Redacted S.38(1)(b)], [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@qmu.ac.uk>  
Sent: 18 February 2021 12:00  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@edinburghstudentartsfestival.co.uk>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@creativescotland.com>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@ed.ac.uk>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@glasgow.ac.uk>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@culturecounts.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>; [Redacted S.38(1)(b)], [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@glasgowlife.org.uk>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@vascotland.org.uk>  
Cc: [Redacted S.38(1)(b)].O [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)].O [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>; [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>  
Subject: [External] National Indicators - Action required by 24th of Feb

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Colleagues

After our last meeting the team at SG have been working on some potential short term technical improvements to the “Growth in the cultural economy” and “People working in arts and culture” indicators. The hope is that these could be implemented before the parliamentary

term ending in March and are separate to any longer term review work.

The proposal are detailed in the attached and there are five short questions that we are being asked to respond to. Time is tight on this one, and they are looking for our comments by end of day on the 24th of Feb, so I suggest that we do them within this email trail so that we can see what others have responded and add to/support/disagree with any previously made comments. It is a short paper so it should take you around 30 mins to read and respond.

Best wishes

Professor [Redacted S.38(1)(b)]  
Acting Dean of Arts, Social Sciences and Management  
Director of the Centre for Communication, Cultural and Media Studies

Check out my ongoing Failspace project  
Read my latest open access special edition on Failures in Cultural Participation  
Read my latest article: The cultural non-participant: critical logics and discursive subject identities  
Take a look at my essential reads of the theme of cultural democracy for the Centre for Cultural Value

School of Arts, Social Science and Management  
Queen Margaret University  
Edinburgh  
Tel: [Redacted S.38(1)(b)]  
Fax: 0131 474 0001  
Email: [Redacted S.38(1)(b)]@qmu.ac.uk  
Twitter: @mrdjstevenson  
Orcid: [orcid.org/0000-0002-8977-1818](https://orcid.org/0000-0002-8977-1818)

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From:

[Redacted S.38(1)(b)] on behalf of

Coronavirus Public Enquiries

Sent:

18 May 2020 14:06

To:

Forestry FLS Coronavirus Information

Subject:

FW: NTS; Ben Lawers National Nature Reserve

Hello

Please consider and respond to the correspondence below. If you think that the issue/s raised aren't for your area, please forward to - or process the reply in partnership with - the hub/s you believe can assist.

You may wish to send an acknowledgement to the person who has sent the correspondence, and add the details to MiCase.

Please do not copy the CPE mailbox into replies or forwarding messages (to avoid double handling and potential duplication).

Thank you.

[Redacted S.38(1)(b)]

Correspondence Triage Team for Coronavirus Public Enquiries

Covid-19 Response Directorate

From: [Redacted S.38(1)(b)] CA [Redacted S.38(1)(b)] [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@parliament.scot> On Behalf Of [Redacted S.38(1)(b)], MSP

Sent: 12 May 2020 15:57

To: Deputy First Minister and Cabinet Secretary for Education and Skills <DFMCSE@gov.scot>

Subject: FW: NTS; Ben Lawers National Nature Reserve

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>

Sent: 12 May 2020 14:44

To: [Redacted S.38(1)(b)], MSP <John [Redacted S.38(1)(b)].msp@parliament.scot>

Subject: NTS; Ben Lawers National Nature Reserve

Dear Mr [Redacted S.38(1)(b)],

I work for the National Trust for Scotland at Ben Lawers National Nature Reserve, which as well as being highly significant in nature conservation terms (Site of Special Scientific Interest, National Nature Reserve, Special Area of Conservation) is crucial to the local economy as a massive draw for tourists to the area. A majority of local businesses refer to the property in their publicity.

You will be aware that the Trust is struggling financially in the current Coronavirus pandemic and yesterday announced that 429 staff are at risk of redundancy. Many of these are property staff in remote, rural communities including 5 permanent staff at Ben Lawers NNR. The intention is to put most of our work on hold for the foreseeable future which will be hugely detrimental after the progress we have made not only with conservation of rare species and landscapes, restoration of habitats important for carbon sequestration but also with education and providing opportunities for volunteers to engage with natural environments to the benefit of their wellbeing. We also welcome tens of thousands of visitors each year, for whom safe infrastructure is fundamental. It will be a great backwards step for Scotland's leading conservation organisation to let this work slide.

I urge you to consider promoting government intervention to support this charity so that it can retain frontline staff and their contributions to communities all over Scotland.

Regards, [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Property Manager Ben Lawers NNR  
Moirlanich Longhouse  
Lynedoch, Main Street, Killin, FK21 8UW [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]

-----  
Central Office in Edinburgh

Hermiston Quay  
5 Cultins Road  
Edinburgh  
EH11 4DF

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From: [Redacted S.38(1)(b)] on behalf of Cabinet Secretary for the Environment,  
Climate Change and Land Reform  
Sent: 27 February 2020 16:31  
To: Public Engagement Unit  
Cc: Cabinet Secretary for the Environment, Climate Change and Land  
Reform  
Subject: FW: Peatland Finance  
Attachments: image001.jpg; ATT00001.htm; [Redacted S.38(1)(b)]\_Peatlands 27-  
02-2020\_14-  
42-22.pdf; ATT00002.htm

Follow Up Flag: Follow up  
Flag Status: Flagged

Categories: MICASE

MR please

[Redacted S.38(1)(b)] [Redacted S.38(1)(b)] Assistant Private Secretary to Roseanna  
Cunningham MSP, Cabinet Secretary for Environment, Climate  
Change, and Land Reform

St. Andrews House  
EDINBURGH  
EH1 3DG [Redacted S.38(1)(b)]  
cabsececlr@gov.scot

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(Scotland) Act 2016. See [www.lobbying.scot](http://www.lobbying.scot)

From: Cunningham R (Roseanna), MSP <Roseanna.Cunningham.msp@parliament.scot>  
Sent: 27 February 2020 15:38  
To: Cabinet Secretary for the Environment, Climate Change and Land Reform  
<CabSecECCLR@gov.scot>  
Subject: Fwd: Peatland Finance

Sent from my iPad

Begin forwarded message: From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Date: 27 February 2020 at 15:28:12 GMT  
To: "Cunningham R (Roseanna), MSP" <Roseanna.Cunningham.msp@parliament.scot>  
Subject: Peatland Finance

Dear Cabinet Secretary

Please find a letter attached congratulating you on the commitments made by the Scottish Government to enhance support for peatland conservation. It also raises an issue of concern regarding restrictions on funding agreements through Peatland Action. I look forward to a response.

Best regards

[Redacted S.38(1)(b)]  
Head of Conservation and Policy

The National Trust for Scotland  
Hermiston Quay  
5 Cultins Road  
Edinburgh  
EH11 4DF

Tel - [Redacted S.38(1)(b)] (x2406)  
Mob - [Redacted S.38(1)(b)]

<http://www.nts.org.uk/>

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From: Plant Health Enquiries <PlantHealthEnquiries@sasa.gov.scot>  
Sent: 29 May 2020 15:39  
To: [Redacted S.38(1)(b)] JRM [Redacted S.38(1)(b)]  
Subject: FW: Suspected phytopthera on Holly in National Trust For Scotland  
Greenbank Garden  
Attachments: 20200528\_085803 (2).jpg; 20200528\_085718.jpg;  
20200528\_085707.jpg; 20200528\_090641.jpg

Categories: [Redacted S.38(1)(b)] - ACTION

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 28 May 2020 09:44  
To: info <info@sasa.gov.scot>  
Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Subject: Suspected phytopthera on Holly in National Trust For Scotland Greenbank Garden

Dear Sir/Madam,

I am concerned that we may have phytopthera here at National Trust For Scotland, Greenbank Garden in southside of Glasgow. I attach photographs of suspected Holly for your attention. I copy in my garden manager [Redacted S.38(1)(b)] so as [Redacted S.38(1)(b)] knows. Can someone from SASA come and inspect and take samples for analysis.

Contact: [Redacted S.38(1)(b)], National Trust For Scotland, Greenbank Garden, Flenders Road, Clarkston, Glasgow, G76 8RB.

Telephone Greenbank Garden office [Redacted S.38(1)(b)] [Redacted S.38(1)(b)] mobile [Redacted S.38(1)(b)]

Thanks,  
[Redacted S.38(1)(b)]

First Gardener, Greenbank Garden

From: [Redacted S.38(1)(b)] JRM [Redacted S.38(1)(b)]  
Sent: 27 May 2021 11:55  
To: [Redacted S.38(1)(b)]  
Cc: [Redacted S.38(1)(b)]  
Subject: RE: Query re distance sales - plant passport?  
Attachments: Seed Packet.jpg; Seed Packet 2.jpg

Dear [Redacted S.38(1)(b)],

Apologies for the delay in replying.

Plant passports for seeds only cover a small range of genera which I have listed below:

- Allium for ornamental use
- Allium cepa (Onion and shallot)
- Allium porrum (Leek)
- Brassica napus (oilseed rape)
- Brassica rapa (Turnip)
- Capsicum spp. (Peppers)
- Castanea (Sweet chestnut)
- Glycine max (Soya bean)
- Helianthus annuus (Sunflower)
- Linum usitatissimum (Flax/linseed)
- Medicago sativa (Lucerne)
- Oryza sativa (Rice)
- Phaseolus coccineus (Runner bean)
- Phaseolus vulgaris (French beans)
- Pisum sativum (Peas)
- Solanum lycopersicum (Tomato)
- Seeds of Solanum tuberosum (True seeds of potato)
- Sinapis alba (White mustard)
- Vicia faba for vegetable use (Broad bean)

For your scenario below, the seeds (as not listed above) can be sent out without a plant passport and this as applies to Great Britain (Scotland, England and Wales including the Channel Islands and Isle of Man). If seeds are sent to Northern Ireland, a Phytosanitary Certificate will be required and this will need to be applied for in advance from SASA.

Please get back to me if to have any questions.

Best wishes,

[Redacted S.38(1)(b)].  
[Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
Head of Horticulture & Marketing

SASA - Horticulture & Marketing  
A23, Roddinglaw Road, Edinburgh EH12 9FJ, U.K.  
T: +44(0)131 244 8906 | M: +44(0)7810 507027 | E: [Redacted S.38(1)(b)]@gov.scot  
SASA is a Division of the Scottish Government Agriculture and Rural Economy Directorate

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 05 May 2021 12:30  
To: [Redacted S.38(1)(b)] JRM [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Cc: [Redacted S.38(1)(b)] SS [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: Query re distance sales - plant passport?

Dear [Redacted S.38(1)(b)]

I hope you are well?

I have a query relating to a new project some fund-raising colleagues have undertaken - whether plant passporting is required, and who is responsible.

The NTS have launched a subscription project linked to gardening. Subscribers will get a pack every 6 weeks with a range of content. One element may be seeds. The seeds are in a standard packet from supplier Scotia Seeds. Scotia Seeds, as you may know, supply Scottish native seeds and the seed is produced in Scotland. I have examined the packet today but there is no passport number on the packet (images attached). The seed packets are sent in bulk from Scotia Seeds to an NTS colleague who then passes them on to our mailing partner Paragon. As new people subscribe my NTS colleague may send a welcome pack direct to the person concerned without using Paragon. We are clear that no packs will be sent out of the UK.

So my query is, is a plant passport required for this activity? If so, should it be issued by Scotia Seeds and marked on their seed packet. Or does the NTS need to be registered to issue plant passports to cover this activity? I have examined the scenarios shared for SRSF to the Plant Health Advisory Forum but am not quite clear.

[Redacted S.38(1)(b)] followed up on our application for Registration as a Professional Operator so am copying her in too.

Advice would be appreciated.

Kind regards  
[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Head of Heritage Gardening (Policy)  
Mob [Redacted S.38(1)(b)]



From: SEA Gateway  
Sent: 23 July 2021 09:27  
To: SEA\_GATEWAY; sea.gateway@sepa.org.uk; SEA.gateway@hes.scot  
Subject: PRE01105 - Pre-screening - National Trust for Scotland - St Kilda World Heritage Site Management Plan - Pre-screening issued to CAs and Confirmation to RA - 23 July 2021

Attachments: SEA Pre-Screening notification, St Kilda World Heritage Site Management Plan 2021, National Trust for Scotland, 22 July 2021.pdf

Hi all,

Please see attached a Pre-screening notification received in the SEA Gateway on 22 July 2021.

Deadline - Please raise any concerns within 10 working days of receipt – [6 August 2021].

Thanks

[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)] | Senior Policy Manager: Environmental Assessment | Planning & Architecture |  
Scottish Government |

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 22 July 2021 14:56  
To: SEA Gateway <SEA\_Gateway@gov.scot>  
Cc: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Subject: SEA pre-screening submission - St Kilda World Heritage Site Management Plan

Hi,

Please find attached an SEA Pre-Screening submission in respect of the St Kilda World Heritage Site management Plan 2021, on behalf of the National Trust for Scotland. The details of the pre-screening submission are as follows:

A SEA Pre-Screening Report is attached for the plan, programme or strategy (PPS) entitled: St Kilda World Heritage Site Management Plan 2021  
Environmental Assessment (Scotland) Act 2005: We consider the above plan qualifies under section 5(4) of the above legislation.

The Responsible Authority is: National Trust for Scotland (on behalf of the World Heritage Site Partners)

We look forward to hearing your response. Should you have any queries do not hesitate to contact me.

Best wishes,  
[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Western Isles Manager  
National Trust for Scotland  
Balnain House  
40 Huntly Street  
Inverness  
IV3 5HR

Please note that until further notice I am working from home. Mail will be collected from the office on a weekly basis

PRE-SCREENING  
NOTIFICATION:  
for  
St Kilda World Heritage Site Management Plan,  
2021  
By  
The National Trust for Scotland

## SEA PRE-SCREENING DOCUMENT

Responsible Heritage key Authority: National Trust for Scotland (on behalf of the World stakeholders)

Title of the plan: St Kilda World Heritage Site Management Plan 2021

What prompted the plan: (e.g. a legislative, regulatory or administrative provision) the existing World Heritage Management Plan is due for review. St Kilda was inscribed by UNESCO as a World Heritage Site in 1986 in recognition of its Natural Heritage; for its exceptional natural beauty and for the significant natural habitats that it supports. In July 2004 this was extended to include the surrounding marine environment. In July 2005 further recognition for the islands cultural heritage was awarded making it one of only a few places in the world with Dual World Heritage Status for both its natural and cultural significance. A management plan is required by UNESCO to specify how the outstanding universal value of the World Heritage Site will be protected and managed for future generations. This updated Management Plan builds upon the previous iteration of the St Kilda World Heritage Site management plan and contains the long term strategic vision for the site. The delivery of this vision will be guided by a suite of outcomes which will be achieved through identified operational objectives.

Plan subject: (e.g. transport) Natural Environment, Historic Environment and Cultural Heritage

Brief summary of the map depicting plan: (including the area or location to which the plan related) Heritage Site The plan covers the St Kilda World Heritage Site designation. A this is provided in Appendix 1. St Kilda is one of the most significant properties in the National Trust for Scotland's (the Trust's) portfolio. The St Kilda World Management Plan will set out how the Trust will manage the site for the next

making, ten years. It states our vision for the site which will guide all decision-  
and includes a series of outcomes and objectives to deliver and implement  
change the plan, recognising in particular the identified key threats of climate  
and invasive non-native species.

While draft in nature at this point, the outcomes we propose for the plan are:

1. The biodiversity, habitats and ecological functions of the World Heritage Site will be conserved.
2. The cultural heritage of the World Heritage Site will be conserved.
3. Global challenges such as climate change, and other risks to St Kilda will be identified and mitigation and adaptation implemented.
4. Enhance access to St Kilda in a way which can be sustained, and present more people with more opportunities to experience the World Heritage Site, understand its significance, and support its protection.
5. Enhance opportunities for research and knowledge sharing, and use

research to underpin management and interpretation of the World Heritage Site.

6. To achieve effective management of the islands that is transparent, collaborative and underpinned by sustainable practices.

We consider these outcomes to be broadly in line with the existing management plan and reflect the key management challenges and opportunities for the site going forward.

Brief summary of the subject to full likely environmental guiding consequences: (including whether it has been determined that the plan is likely to have no or minimum significant and it effects, either directly or indirectly)	The 2012 St Kilda World Heritage Site Management Plan was environmental assessment. This assessment found that the vision, principles and objectives would have generally positive effects on it and historic environment as well as the landscape quality of St Kilda. Only a small number of minor negative effects were predicted, around specific scenarios where natural and historic objectives conflict. None of these potential effects were considered was noted that these could be effectively mitigated through careful consideration through the delivery of the objectives of the plan.
--	---

The vision, outcomes and objectives of the updated Management Plan build upon the previous iteration of the Management Plan and do not propose any fundamental change to how the site is managed.

In light of this, we consider this update to the St Kilda WHS Management Plan is unlikely to have significant environmental effects over and above those

already considered in the environment assessment of the previous plan. Accordingly, it is the view of the National Trust for Scotland that, under Section 7 of the Environmental Assessment (Scotland) Act 2005, a strategic environmental assessment is not required prior to its adoption.

Contact details: [Redacted S.38(1)(b)], Western Isles Manager & St Kilda World Heritage Site Co-Ordinator, National Trust for Scotland: [Redacted S.38(1)(b)]@nts.org.uk

Scotland: Berwyn Murray, Heritage Planner, National Trust for [Redacted S.38(1)(b)]@nts.org.uk

Date of opinion: 22 July 2021

When completed send to: SEA.gateway@scotland.gsi.gov.uk or to SEA Gateway, Scottish Government, Area 2H (South), Victoria Quay, Edinburgh, EH6 6QQ

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Appendix 1 - St Kilda World NTS  
Ownership Heritage Site, National Trust for  
Boundary Scotland Ownership Boundary  
World Heritage Site Boundary

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Date: 25/03/2021  
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Scottish Natural Heritage  
1:90,000 at A4

Scale:

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 22 July 2021 14:56  
To: SEA Gateway  
Cc: [Redacted S.38(1)(b)]  
Subject: SEA pre-screening submission - St Kilda World Heritage Site  
Management Plan  
Attachments: SEA Pre-Screening notification, St Kilda World Heritage Site  
Management Plan 2021, National Trust for Scotland, 22 July  
2021.pdf

Hi,

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Environmental Assessment (Scotland) Act 2005: We consider the above plan qualifies under section 5(4) of the above legislation.

The Responsible Authority is: National Trust for Scotland (on behalf of the World Heritage Site Partners)

We look forward to hearing your response. Should you have any queries do not hesitate to contact me.

Best wishes,  
[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Western Isles Manager  
National Trust for Scotland  
Balnain House  
40 Huntly Street  
Inverness  
IV3 5HR

Please note that until further notice I am working from home. Mail will be collected from the office on a weekly basis

PRE-SCREENING  
NOTIFICATION:  
for  
St Kilda World Heritage Site Management Plan,  
2021  
By  
The National Trust for Scotland

SEA PRE-SCREENING DOCUMENT

Responsible National Trust for Scotland (on behalf of the World  
Heritage key stakeholders)  
Authority:

Title of the plan: St Kilda World Heritage Site Management Plan 2021

What prompted the The existing World Heritage Management Plan is due for review.  
plan: St Kilda was inscribed by UNESCO as a World Heritage Site in 1986  
(e.g. a legislative, recognition of its Natural Heritage; for its exceptional natural beauty  
in and for  
regulatory or  
and for

administrative provision)

the significant natural habitats that it supports. In July 2004 this was extended to include the surrounding marine environment. In July 2005 further recognition for the islands cultural heritage was awarded making it one of only a few places in the world with Dual World Heritage Status for both its natural and cultural significance.

A management plan is required by UNESCO to specify how the outstanding universal value of the World Heritage Site will be protected and managed for future generations. This updated Management Plan builds upon the previous iteration of the St Kilda World Heritage Site management plan and contains the long term strategic vision for the site. The delivery of this vision will be guided by a suite of outcomes which will be achieved through identified operational objectives.

Plan subject: (e.g. transport)

Natural Environment, Historic Environment and Cultural Heritage

Brief summary of the map depicting plan: (including the area or location to which the plan related) Heritage Site

The plan covers the St Kilda World Heritage Site designation. A this is provided in Appendix 1.

making, change

St Kilda is one of the most significant properties in the National Trust for Scotland's (the Trust's) portfolio. The St Kilda World Management Plan will set out how the Trust will manage the site for the next ten years. It states our vision for the site which will guide all decision-making, and includes a series of outcomes and objectives to deliver and implement the plan, recognising in particular the identified key threats of climate change and invasive non-native species.

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research to underpin management and interpretation of the World Heritage Site.

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We consider these outcomes to be broadly in line with the existing

management plan and reflect the key management challenges and opportunities for the site going forward.

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The vision, outcomes and objectives of the updated Management Plan build upon the previous iteration of the Management Plan and do not propose any fundamental change to how the site is managed.

In light of this, we consider this update to the St Kilda WHS Management Plan is unlikely to have significant environmental effects over and above those already considered in the environment assessment of the previous plan. Accordingly, it is the view of the National Trust for Scotland that, under Section 7 of the Environmental Assessment (Scotland) Act 2005, a strategic environmental assessment is not required prior to its adoption.

Contact details: [Redacted S.38(1)(b)], Western Isles Manager & St Kilda World Heritage Site Co-Ordinator, National Trust for Scotland: [Redacted S.38(1)(b)]@nts.org.uk

Berwyn Murray, Heritage Planner, National Trust for Scotland: [Redacted S.38(1)(b)]@nts.org.uk

Date of opinion: 22 July 2021

When completed send to: SEA.gateway@scotland.gsi.gov.uk or to SEA Gateway, Scottish Government, Area 2H (South), Victoria Quay, Edinburgh, EH6 6QQ

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Ownership Appendix 1 - St Kilda World NTS  
Heritage Site, National Trust for  
Boundary Scotland Ownership Boundary  
World Heritage Site

Boundary

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Date: 25/03/2021

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Scottish Natural Heritage

1:90,000 at A4

Scale:

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]  
Sent: 03 June 2020 11:46  
To: [Redacted S.38(1)(b)]  
Cc: [Redacted S.38(1)(b)]; [Redacted S.38(1)(b)]  
Subject: Query regarding NTS Operations

Dear [Redacted S.38(1)(b)]

Thank you for your email. Please find our response below.

Kind regards

[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
=

We are carrying risk assessments at all of our properties ahead of re-opening and St Abbs is no exception.

The regional support structure along with specialist support from our Head Office structure allows us to operate this way and plan even although staff are furloughed. To say that no such planning is going on within The Trust is incorrect, we simply haven't posted it on social media at this time.

We are preparing a public message in relation to welcoming the public outdoors when restrictions permit it; outdoors and rural car park sites generally are closed at this time, including government agency sites.

There are no visitor facilities open at St Abbs at the present time, as for all sites, and we continue to monitor that situation alongside Scottish Government guidelines.

The absence of staff locally does not have an impact for the presence of the public in the outdoor spaces, although we do look forward to being able to recommence presence soon. In particular, we anticipate recommencing soon the postponed works to footpaths.

From: [Redacted S.38(1)(b)]@gov.scot [Redacted S.38(1)(b)]@gov.scot>  
Sent: 02 June 2020 12:17  
To: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Cc: [Redacted S.38(1)(b)]@gov.scot  
Subject: Query regarding NTS Operations

Good Morning,

We have received a query about the current management of a specific NTS site, and I was hoping you could provide a comment/your position. (see attached)

As I'm sure you're aware Scottish Government is working with NTS to identify the support options available for the current situation.

If this query would be best placed with someone else in your organisation, please feel

free to forward onto them. Your response would ideally be received by close of play on Friday 5th June.

Any questions, don't hesitate to contact me using the details below.

Many Thanks [Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)] | Historic Environment Policy Manager

---

Culture and Historic Environment Division | Scottish Government  
2G South, Victoria Quay, Edinburgh, EH6 6QQ  
e: [Redacted S.38(1)(b)]@gov.scot  
w: www.scotland.gov.uk

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From: [Redacted S.38(1)(b)] SS [Redacted S.38(1)(b)]  
Sent: 09 July 2020 11:52  
To: [Redacted S.38(1)(b)]  
Subject: RE: Registration as Professional Operator - National Trust for Scotland

Hi [Redacted S.38(1)(b)]

That is fine, if just seed then yes you are quite right a Phytosanitary Certificate should cover this and a copy lodged with this office. An inspection can be arranged of any growing material from such consignments to check health once sufficiently established. If you have sites where this occurs can you please advise and they will be added to our surveillance. I only liaised with Arduaine some time ago on inspections at their premises; but now more formalised so good to get a picture of activities.

Do you also move material into England?

Please keep a rolling record of plant receipts / movements from any sites for three years to ensure compliance at sites for traceability.

Many thanks again, [Redacted S.38(1)(b)].

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 09 July 2020 10:50  
To: [Redacted S.38(1)(b)] SS [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@gov.scot>  
Subject: RE: Registration as Professional Operator - National Trust for Scotland

Hi [Redacted S.38(1)(b)]

Thanks for getting back to me. I am not aware of any material other than seed being imported from third countries - apologies if I ticked that incorrectly!

In terms of seed imports, I think this is likely to be very minimal but it is a long tradition amongst gardens and may still be occurring. I have advised the gardeners that a phytosanitary certificate would be required if doing so from third countries (along with any relevant license)

Hope all is well with you

Kind regards

[Redacted S.38(1)(b)]  
From: [Redacted S.38(1)(b)]@gov.scot [mailto:[Redacted S.38(1)(b)]@gov.scot]  
Sent: 09 July 2020 10:38  
To: [Redacted S.38(1)(b)]  
Subject: RE: Registration as Professional Operator - National Trust for Scotland

Hi [Redacted S.38(1)(b)],

Hope you are doing well in these difficult times. Just a small question re the application,

you ticked that you import from third countries (outwith Europe) is the correct as I have never been advised of this trade; if it has occurred, was it just seed material?

Kind regards, [Redacted S.38(1)(b)].

[Redacted S.38(1)(b)]

SASA - Horticulture & Marketing [Redacted S.38(1)(b)]

T: [Redacted S.38(1)(b)] | M: [Redacted S.38(1)(b)] | E: [Redacted S.38(1)(b)]@gov.scot

SASA is a Division of the Scottish Government Agriculture and Rural Delivery Directorate

From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>

Sent: 02 July 2020 09:51

To: hort.marketing <hort.marketing@gov.scot>

Subject: Registration as Professional Operator - National Trust for Scotland

Please find attached the Application for Registration as a Professional Operator from the National Trust for Scotland. A hard copy will be in the post later today.

Kind regards

[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]

Head of Heritage Gardening (Policy)

Mob [Redacted S.38(1)(b)]

-----  
Central Office in Edinburgh

Hermiston Quay  
5 Cultins Road  
Edinburgh

EH11 4DF

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\*

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Central Office in Edinburgh

Hermiston Quay  
5 Cultins Road  
Edinburgh  
EH11 4DF

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From: Central Enquiry Unit  
Sent: 03 August 2021 12:11  
To: TS Corporate Correspondence Support Team  
Subject: TS - Brown Tourist Signage - Maybole Bypass - [Redacted S.38(1)(b)]

Good afternoon,

The email enquiry below was received at the Central Enquiry Unit today.

I would be grateful if you would deal with this or forward it to the appropriate person / area of business.

You may wish to acknowledge receipt of this email to the enquirer.

Many thanks,

[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)] | CEU Enquiry Officer | iTECS: Central Enquiry Unit | Digital Directorate | Scottish Government | Ext: 46197 | Tel: [Redacted S.38(1)(b)] | Email: [Redacted S.38(1)(b)]@gov.scot

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From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 03 August 2021 12:10  
To: Transport Scotland Info <info@transport.gov.scot>  
Subject: Brown Tourist Signage - Maybole Bypass

Hi,

Please can you advise on how I go about arranging for Brown Tourist signage on the new Maybole bypass?

Many thanks,

[Redacted S.38(1)(b)]  
[Redacted S.38(1)(b)]  
Operations Manager – Culzean Castle & Country Park

National Trust for Scotland, [Redacted S.38(1)(b)]  
Telephone: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)] | Email: [Redacted S.38(1)(b)]@nts.org.uk  
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The National Trust for Scotland for Places of Historic Interest or Natural Beauty is a charity registered in

Scotland, Charity Number SC007410.

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From: [Redacted S.38(1)(b)] [Redacted S.38(1)(b)]@nts.org.uk>  
Sent: 18 December 2020 17:15  
To: [Redacted S.38(1)(b)]@hov.scot; [Redacted S.38(1)(b)] CJK [Redacted S.38(1)(b)]  
Subject: UK Withdrawal from the European Union Bill – the definition of “environment”  
Attachments: Michael Russell MSP 111220.pdf

Hello [Redacted S.38(1)(b)] and [Redacted S.38(1)(b)],

I hope you are both well, and managing with all the other pressures of coronavirus and Christmas, in addition to the impending Brexit settlement.

I'm getting in touch as a follow-up to a letter from our Chief Executive Philip Long to Cabinet Secretary Mike Russell MSP. This was in relation to the definition of environment in the Continuity Bill - somewhat modified at Stage 2, giving greater apparent weight to natural heritage. While this is a welcome addition from our point of view, the related legislation covering Strategic Environmental Assessment, and Environmental Impact Assessment also cover cultural heritage.

We'd therefore suggested, along with Built Environment Forum Scotland and, I understand, Historic Environment Scotland, that the final definition at Stage 3 could draw on 2005 Environmental Assessment Act, which has the comprehensive definition of "environment", and which would then read (in Sections 12 and 40):

"(a) means biodiversity, population, human health, fauna, flora, soil, water, air, climatic factors, material

assets, cultural heritage, including architectural and archaeological heritage, landscape, and

(b) the inter-relationship between the issues in (a)"

I have attached our letter which gives the full detail, in case you haven't seen this already.

Best wishes for the weekend and the Christmas break  
[Redacted S.38(1)(b)]

[Redacted S.38(1)(b)]  
Head of Public Policy  
The National Trust for Scotland  
[Redacted S.38(1)(b)]@nts.org.uk [Redacted S.38(1)(b)]

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Michael Russell MSP  
Cabinet Secretary for the Constitution,  
Europe and External Affairs

The Scottish Government  
St. Andrew's House  
Regent Road  
Edinburgh  
EH1 3DG

11 December 2020

Dear Cabinet Secretary

UK Withdrawal from the European Union Bill – the definition of “environment”

I am writing to you on behalf of the National Trust for Scotland regarding the final stage of the UK Withdrawal from the European Union (Continuity) (Scotland) Bill, which will have its Stage 3 debate on 22 December.

Our particular concern is with the definition of “environment” that is currently contained in the bill, and

I would like to suggest that this is expanded at Stage 3 to cover all relevant areas.

At Stage 2, the National Trust for Scotland and others suggested adopting the European Union definition

of “environment” given in Article 191 of the Treaty on the Functioning of the European Union.

This is a

broad definition, covering the quality of the environment, protecting human health, prudent use of

natural resources, and addressing international environmental problems.

The Committee at Stage 2 did not take forward this suggestion forward but did adopt amendments giving

greater emphasis to natural heritage. The current bill text now reads:

In this Chapter, “the environment” –

(a) means all, or any, of the air, water and land (including the earth’s crust), and “air” includes the air within buildings and the air within other natural or man-made structures above or below ground.”

(b) includes wild animal and plant life and the habitats of wild animal and plant life.

While we welcome these additions, the effect of them is to give the impression that “environment”, in

relation to continuing good environmental practice, is about natural environment. However, the European Union environmental protections also extend to landscape and to cultural heritage, and the

FROM THE CHIEF EXECUTIVE

The National Trust for Scotland, [Redacted S.38(1)(b)]

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Patron – HRH The Prince [Redacted S.38(1)(b)], Duke of Rothesay KG KT GCB OM,  
Chairman – Sir Mark Jones, Chief Executive – Philip Long OBE FRSE

1 2  
core Directives on Strategic Environmental Assessment , and Environmental Impact  
Assessment - both  
of which the new Environmental Standards Scotland body will now oversee - include these in  
their  
definition of “environment.”

We would therefore ask that at Stage 3 of the bill, the definition of “environment” is developed to reflect the full scope of environmental management in Scotland. This could most simply be done by using the existing definition of environment found in the Environmental Assessment (Scotland) Act 2005. Section 11 (duties of authorities) and Section 13 (guidance from Scottish Ministers) of the current bill already make reference to the 2005 Act.

The effect of such an amendment would be:

In section 12, page 10 line 14 leave out subsections 2, (a) and (b) and insert –

(a) means biodiversity, population, human health, fauna, flora, soil, water, air, climatic factors, material assets, cultural heritage, including architectural and archaeological heritage, landscape, and

(b) the inter-relationship between the issues in (a)

In section 40, page 23, line 19, leave out subsections (3) (a) and (b) and insert—

(a) means biodiversity, population, human health, fauna, flora, soil, water, air, climatic factors, material assets, cultural heritage, including architectural and archaeological heritage, landscape, and

(b) the inter-relationship between the issues in (a)

I would be very grateful if you would consider bringing forward such an amendment, helping ensure that our domestic environmental protections remain consistent, following our leaving the European Union.

Yours sincerely

1 Directive 2001/42/EC of the European Parliament and of the Council of 27 June 2001 on the assessment of the

effects of certain plans and programmes on the environment

2 Directive 2011/92/EU of the European Parliament and of the Council of 13 December 2011 on the assessment of

the effects of certain public and private projects on the environment

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