

Document 00 Collated Cabinet Secretary Emails REDACTED

Email Chain 01 FM/DFM - Submission on plan to reduce waiting lists - 10 October 2023

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Tuesday, October 10, 2023 6:55 PM

To: First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>

Cc: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; John Burns <John.Burns@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Director of Health Workforce <Directorofhealthworkforce@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: FM/DFM - Submission on plan to reduce waiting lists - 10 October 2023

FMPO

DFMPO

Please see attached submission as requested relating to the multi-year plan to reduce waiting lists for consideration. This is accompanied by a paper on the NTC programme and the capital spend.

Thanks,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

OFFICIAL : SENSITIVE

<[Redacted s.38(1)(b)]@gov.scot>; Director of Mental Health <DirectorofMentalHealth@gov.scot>
Subject: FOR CAB SEC VIEW: NHS recovery plan failing - LABOUR NR - Daily Mail

Evening PO/Cabinet Secretary for NHS Recovery, Health and Social Care,

The Daily Mail is looking for a response to a Labour NR which claims the NHS Recovery Plan is failing. They highlight a lot of areas where they say it is failing.

I have copied in draft lines below, which SpAds and policy colleagues are content with.

Grateful if PO can advise if Mr Matheson is content with the lines below.

Thanks,

[Redacted s.38(1)(b)]

PROPOSED RESPONSE

A Scottish Government spokesperson said:

[Redacted s.30(b)(i)]

NEWS RELEASE

NEWS FROM SCOTTISH LABOUR

TWO YEARS AFTER NHS RECOVERY PLAN OUR HEALTH SERVICE IS 'ON THE LINE'

EMBARGOED: 00:01 FRIDAY 25TH AUGUST

Two years on from the SNP launching their so-called 'NHS Recovery Plan' and the very existence of our health service is on the line, Scottish Labour has said.

Scottish Labour analysis has revealed that little progress has been made in delivering the SNP's Recovery Plan, and that their inaction has left our NHS in disarray.

Audit Scotland's latest report on the NHS was damning in its verdict on the Recovery Plan, stating that "progress has been slow". More worryingly, it revealed that the Scottish Government did not fully engage with NHS boards in preparing its plan.

Analysis by Scottish Labour shows that the SNP's Recovery Plan is floundering with:

[Out of Scope]

- SNP flagship National Treatment Centres are delayed and therefore unlikely to deliver the promised additional capacity and staff by 2026. Scottish Labour FOIs previously revealed that officials advised Humza Yousaf back in February 2023 against citing figures on the additional capacity that NTCs would deliver as “projections included in the NHS Recovery Plan have dropped significantly”.

[Out of Scope]

National Treatment Centres FOI available on request.

Audit Scotland’s report on NHS in Scotland 2022.

[Redacted s.38(1)(b)] (he/him) | Media Manager (Education & Skills)

Email: [Redacted s.38(1)(b)]@gov.scot

Mobile: [Redacted s.38(1)(b)]

St. Andrew's House, Regent Road, Edinburgh, EH1 3DG



Scottish Government
Riaghaltas na h-Alba
gov.scot

Email Chain 03 FW: (Case Ref: AD10924)

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Monday, July 10, 2023 1:45 PM

To: Public Engagement Unit <CorrespondenceUnit@gov.scot>

Cc: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: FW: (Case Ref: AD10924)

For MR, please.

Thanks,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

Assistant Private Secretary to Cabinet Secretary for NHS Recovery, Health and Social Care
– Michael Matheson MSP

The Scottish Government

St Andrew's House | Regent Road | Edinburgh | EH1 3DG

Email: CabSecNRHSC@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@parliament.scot>

Sent: Monday, July 10, 2023 1:36 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: (Case Ref: AD10924)

Good afternoon

I am Senior Caseworker to Ash Regan MSP and contact you as such today.

We have been contacted by an elderly constituent, [Redacted s.38(1)(b)] regarding the Eye Pavilion in Edinburgh.

Since childhood [Redacted s.38(1)(b)] has been blind in her right eye. On 22 December 2022 her optician referred her to the Eye Pavilion in Edinburgh due to glaucoma in both eyes. Her left eye is the only one with any sight.

[Redacted s.38(1)(b)] telephoned the Eye Pavilion on Tuesday 9 May to be told there is a 71 week wait. She is surprised and disappointed that, in her particular circumstances, no priority would appear to be assigned to her case.

She has requested that our office take this up with NHS Lothian but also raise it with yourself. [Redacted s.38(1)(b)] also had further questions that she requested that we put these specific questions to you as the Cabinet Secretary. We have copied these verbatim, as per [Redacted s.38(1)(b)] request.

- what processes are in place to prioritise those such as myself with existing eye conditions?

- if there is none, does the Cabinet Secretary agree that should be changed?
- whether they think that a 71 week wait for a condition that can lead to blindness if not treated in a timely manner is acceptable?
- if not, what steps are being taken to reduce that from the Scottish Government and NHS Lothian.

Any advice or information you may be able to offer [Redacted s.38(1)(b)] would be greatly appreciated, as is your time and consideration of this matter.

Best wishes

[Redacted s.38(1)(b)]
Senior Caseworker to
Ash Regan MSP
Edinburgh Eastern Constituency

18 Niddrie Mains Road
Edinburgh
EH16 4PA

[Redacted s.38(1)(b)]

Email Chain 04 Draft Response MiCase 202300369257 Final Response Preview

Mr Matheson,

Grateful if you could confirm you are content to clear the attached letter.

Kind regards,

[Redacted s.38(1)(b)]

OFFICIAL : SENSITIVE

Assistant Private Secretary to Cabinet Secretary for NHS Recovery, Health and Social Care -
Michael Matheson MSP

[The Scottish Government, St Andrew's House | Regent Road | Edinburgh | EH1 3DG](#)

E-mail: CabSecNRHSC@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

From: Scottish Government Case Handling Service <casehandling.service@gov.scot>

Sent: 15 August 2023 17:00

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: Case 202300369257 Final Response Preview

[Out of Scope]

Key actions of the plan include creating network of National Treatment Centres (NTCs) to provide significant additional and protected capacity for orthopaedic, ophthalmic and diagnostic activity, including cataract surgery. In addition to NTC-Fife and NTC-Highland, which opened in March and April 2023, two new National Treatment Centres will open within the next 12 months including NTC-Forth Valley and the second phase expansion of the Golden Jubilee University National Hospital. These centres are planning to deliver circa 25,000 additional procedures by 2024/25.

[Out of Scope]

A number of Health Boards also have additional cataract slots at the Golden Jubilee University National Hospital, including NHS Borders. [Out of Scope]
[Redacted s.38(1)(b)].

[Out of Scope]

Mr Matheson,

OFFICIAL : SENSITIVE

Grateful if you could confirm you are content to clear the attached letter.

Kind regards,

[Redacted s.38(1)(b)]

Assistant Private Secretary to Cabinet Secretary for NHS Recovery, Health and Social Care -
Michael Matheson MSP

[The Scottish Government, St Andrew's House | Regent Road | Edinburgh | EH1 3DG](#)

E-mail: CabSecNRHSC@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

From: Michael Matheson <Michael.Matheson@gov.scot>

Sent: 17 August 2023 15:57

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: RE: Case 202300370288 Final Response Preview - Due 28/08

[Redacted s.30(b)(ii)]

From: [Redacted s.38(1)(b)] <[\[Redacted s.38\(1\)\(b\)\]@gov.scot](mailto:[Redacted s.38(1)(b)]@gov.scot)> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Tuesday, August 15, 2023 5:10 PM

To: Michael Matheson <Michael.Matheson@gov.scot>

Subject: FW: Case 202300370288 Final Response Preview - Due 28/08

Mr Matheson,

Grateful if you could confirm you are content to clear the attached letter.

Kind regards,

[Redacted s.38(1)(b)]

Assistant Private Secretary to Cabinet Secretary for NHS Recovery, Health and Social Care -
Michael Matheson MSP

[The Scottish Government, St Andrew's House | Regent Road | Edinburgh | EH1 3DG](#)

E-mail: CabSecNRHSC@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

Email Chain 05 Case 202300370288 Final Response Preview

From: Scottish Government Case Handling Service <casehandling.service@gov.scot>

Sent: 15 August 2023 16:58

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: Case 202300370288 Final Response Preview

[Out of Scope]

Key actions of the plan include creating network of National Treatment Centres (NTCs) to provide significant additional and protected capacity for orthopaedic, ophthalmic and diagnostic activity, including for hip and knee surgery. In addition to NTC-Fife and NTC-Highland, which opened in March and April 2023, two new National Treatment Centres will open within the next 12 months including NTC-Forth Valley and the second phase expansion of the Golden Jubilee University National Hospital. These centres are planning to deliver c25,000 additional procedures by 2024/25.

OFFICIAL : SENSITIVE

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: For Cab Sec clearance- NHS waiting times stats

Hello PO/Cab Sec,

[Out of Scope]

A Scottish Government spokesperson said:

[Out of Scope]

[Redacted s.30(b)(i)]

Thanks,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)] | [Media Manager](#) | [Communications Health and Social Care](#) |

[Redacted s.38(1)(b)] | [Scottish Government](#) | [Redacted s.38(1)(b)]@gov.scot

Email Chain 07 FW: Lines to clear: Media query: NTC plans & funding/Monklands hospital - freelance

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Friday, September 1, 2023 4:15 PM

To: 'michael.matheson.msp@parliament.scot' <michael.matheson.msp@parliament.scot>

Subject: FW: Lines to clear: Media query: NTC plans & funding/Monklands hospital - freelance

[Redacted s.30(b)(i)]

OFFICIAL : SENSITIVE

Thanks,

[Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Friday, September 1, 2023 4:14 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Jennie Gollan

<Jennie.Gollan@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Kevin Pringle

<Kevin.Pringle@gov.scot>; Ross Ingebrigtsen <Ross.Ingebrigtsen@gov.scot>; Spads Admin

<Spads_Admin@gov.scot>; Jack Middleton <Jack.Middleton@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; Communications NHS Recovery, Health and Social Care

<CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Alan Morrison

<Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Gordon Frame <Gordon.Frame@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>

Subject: Lines to clear: Media query: NTC plans & funding/Monklands hospital - freelance

PO,

A freelance journalist has asked for information on the development and funding of our National Treatment Centres, they have also asked for an update on Monklands Hospital:

I am doing a piece for the national media on Scotland's new multi-million-pound elective care centres. Could you give me an update on each of the five elective care centre projects, at what stage of development they are in; has funding been approved for all five.

I understand, for example, that NHS Ayrshire and Arran have an elective centre designed and costed – ie full business case but the NHS board can't put it up for approval because Scottish Government don't want something to be approved by an NHS board and then not come up with funds to build it.

Can you also give me an update on the replacement for Monklands Hospital – is there a pre contract service agreement? Can you confirm that the cost of the new replacement Monklands Hospital is £700million and is the funding for this project guaranteed?

We have agreed the response below with Spads and officials.

Is the Cab Sec content?

SG Spokesperson said:

[Redacted s.30(b)(i)]

Background

Fife National Treatment Centre - gov.scot (www.gov.scot)

About The National Treatment Centre, Highland, Inverness (ntchighland.org.uk)

Thanks

[Redacted s.38(1)(b)]

Senior Media Manager | Communications Health | Scottish Government

Tel – [Redacted s.38(1)(b)] / [Redacted s.38(1)(b)] | [Redacted s.38(1)(b)]@gov.scot

Email Chain 08 FW: Multiyear plan to reduce waiting lists

OFFICIAL : SENSITIVE

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Tuesday, October 10, 2023 4:47 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: FW: Multiyear plan to reduce waiting lists

Cab Sec, please see response to your earlier query below:

Original submission to note/for consideration:

Recommendation

- i. [Out of Scope]
- ii. [Redacted s.29(1)(a)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Tuesday, October 10, 2023 4:44 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; John Burns <John.Burns@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Director of Health Workforce <Directorofhealthworkforce@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: Multiyear plan to reduce waiting lists

Hi [Redacted s.38(1)(b)]

[Redacted s.30(b)(i)]

[Redacted s.29(1)(a)]

Happy to chat if helpful.

Thanks

[Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care
Sent: Tuesday, October 10, 2023 3:12 PM
To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>
Cc: DG Health & Social Care <DGHSC@gov.scot>; John Burns <John.Burns@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Director of Health Workforce <Directorofhealthworkforce@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Subject: RE: Multiyear plan to reduce waiting lists

Hi [Redacted s.38(1)(b)],

[Redacted s.29(1)(a)]

Grateful for a reply as soon as possible please.

Kind regards,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

OFFICIAL : SENSITIVE

Deputy Private Secretary - Cabinet Secretary for NHS Recovery, Health and Social Care, Michael Matheson MSP

Scottish Government, St Andrews House, Regent Road, Edinburgh, EH1 3DG

Tel: [Redacted s.38(1)(b)]

E-mail: CabSecNRHSC@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Tuesday, October 10, 2023 12:23 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; John Burns <John.Burns@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Director of Health Workforce <Directorofhealthworkforce@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: Multiyear plan to reduce waiting lists

Hi [Redacted s.38(1)(b)]

[Redacted s.29(1)(a)]

[Redacted s.30(b)(i)]

Thank you

[Redacted s.38(1)(b)]

OFFICIAL : SENSITIVE

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Monday, October 9, 2023 12:42 PM

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; John Burns <John.Burns@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Director of Health Workforce <Directorofhealthworkforce@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: Multiyear plan to reduce waiting lists

This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.

Thanks [Redacted s.38(1)(b)],

[Out of Scope].

[Redacted s.30(b)(i)]

[Redacted s.29(1)(a)]

Thanks,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

Private Secretary to the Cabinet Secretary for NHS Recovery, Health and Social Care – Michael Matheson

Scottish Government

OFFICIAL : SENSITIVE

[Redacted s.38(1)(b)]



All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Friday, October 6, 2023 1:09 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; John Burns <John.Burns@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Director of Health Workforce <Directorofhealthworkforce@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: Multiyear plan to reduce waiting lists

Hi [Redacted s.38(1)(b)]

Please see submission, which has now been updated based on the Cabinet Secretary's feedback below.

Thank you

[Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Tuesday, October 3, 2023 4:09 PM

To: Jennie Gollan <Jennie.Gollan@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; John Burns <John.Burns@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

OFFICIAL : SENSITIVE

s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Director of Health Workforce <Directorofhealthworkforce@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: Multiyear plan to reduce waiting lists

This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.

Thanks all,

Mr Matheson is grateful for the paper, with comments as follows. [Redacted s.29(1)(a)]

[Out of Scope]

Thanks,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

Private Secretary to the Cabinet Secretary for NHS Recovery, Health and Social Care – Michael Matheson

Scottish Government

St Andrew's House | Regent Road | Edinburgh | EH1 3DG

[Redacted s.38(1)(b)]



All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

OFFICIAL : SENSITIVE

From: Jennie Gollan <Jennie.Gollan@gov.scot>

Sent: Tuesday, October 3, 2023 11:46 AM

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; John Burns <John.Burns@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Director of Health Workforce <Directorofhealthworkforce@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: Multiyear plan to reduce waiting lists

Grand thanks

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Tuesday, October 3, 2023 11:45 AM

To: Jennie Gollan <Jennie.Gollan@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; John Burns <John.Burns@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Director of Health Workforce <Directorofhealthworkforce@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: Multiyear plan to reduce waiting lists

Hi Jennie

Have agreed with [Redacted s.38(1)(b)] the following wording, which builds on your line in the email chain below.

[Redacted s.29(1)(a)]

[Redacted s.38(1)(b)]

From: Jennie Gollan <Jennie.Gollan@gov.scot>

Sent: Tuesday, October 3, 2023 10:17 AM

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; John Burns <John.Burns@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Director of Health Workforce <Directorofhealthworkforce@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: Multiyear plan to reduce waiting lists

Hi,

Not sure if Cab Sec has had a chance to review yet, if not, [Redacted s.38(1)(b)] could you please bump this up his box as I'd be keen he reviewed this asap.

I'd also just like to check in on one bullet point -

[Redacted s.29(1)(a)]

[Redacted s.30(b)(i)].

Jennie

[Out of Scope]

Email Chain 09 National Treatment Centre programme - next phase

OFFICIAL : SENSITIVE

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Friday, September 1, 2023 12:37 PM

To: Michael Matheson <Michael.Matheson@gov.scot>

Subject: FW: National Treatment Centre programme - next phase

Cab Sec – to consider the options set out in the attached sub.

Thanks,

[Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Friday, September 1, 2023 12:29 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; John Burns <John.Burns@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; Director of Budget and Public Spending <Directorofbudgetandpublicspending@gov.scot>; Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Jamie MacDougall <Jamie.MacDougall@gov.scot>; Nuala Gormley <Nuala.Gormley@gov.scot>

Subject: National Treatment Centre programme - next phase

Cabinet Secretary

[Redacted s.30(b)(i)].

[Redacted s.29(1)(a)]

As SRO for the programme I have attached a summary of the position and a number of options for consideration. Option 3 in the paper is in line with the discussion earlier this week with the NHS Scotland Chief Operating Officer.

Regards

[Redacted s.38(1)(b)]

NTC Programme – Senior Responsible Officer

Email Chain 10 FW: National Treatment Centres - Forth Valley and Golden Jubilee Phase 2 revised programmes

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Monday, October 9, 2023 2:17 PM

To: Michael Matheson <Michael.Matheson@gov.scot>

Subject: FW: National Treatment Centres - Forth Valley and Golden Jubilee Phase 2 revised programmes

[Redacted s.30(b)(i)]

Thanks,

[Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Monday, October 9, 2023 2:15 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: John Burns <John.Burns@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: National Treatment Centres - Forth Valley and Golden Jubilee Phase 2 revised programmes

[Redacted s.38(1)(b)]

Many thanks for the follow up question. [Redacted s.29(1)(a)]. [Redacted s.30(b)(i)].

Thanks

OFFICIAL : SENSITIVE

[Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Monday, October 9, 2023 2:00 PM

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: John Burns <John.Burns@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: National Treatment Centres - Forth Valley and Golden Jubilee Phase 2 revised programmes

Thanks Alan,

[Redacted s.30(b)(ii)].

Thanks,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

Private Secretary to the Cabinet Secretary for NHS Recovery, Health and Social Care – Michael Matheson

Scottish Government

St Andrew's House | Regent Road | Edinburgh | EH1 3DG

[Redacted s.38(1)(b)]



All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Monday, October 9, 2023 11:25 AM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: John Burns <John.Burns@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; DG Health &

Social Care <DGHSC@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Subject: National Treatment Centres - Forth Valley and Golden Jubilee Phase 2 revised programmes

CS

[Redacted s.30(b)(i)]

Kind regards

[Redacted s.38(1)(b)] – NTC Senior Responsible Officer

Priority and Purpose

[Redacted s.30(b)(i)]

Recommendation

1. Officials recommend that you note the position set out below and that a further update will be provided following further discussions with NHS Forth Valley [Redacted s.30(b)(i)].

Context and Issues

2. The two remaining Centres in this phase of the NTC programme are scheduled to open by December. [Redacted s.30(b)(i)]. The note below sets out the risk relating to the opening of the Forth Valley NTC and a change of planned opening date for the Golden Jubilee Phase 2.

NTC Forth Valley

3. The Forth Valley NTC was due to open in December 2023. [Redacted s.30(b)(i)]. This has been led by NHS Forth Valley and involved NHS Assure and partner organisations – Forth Health (PFI operators for the hospital) and Portakabin. [Redacted s.30(b)(i)].

4. This review has identified two main options:

[Redacted s.29(1)(a)]

5. Final plans for the opening of the new ward and activity for 2023/24 will be confirmed following a risk assessment of options supported by guidance from technical advisors and NHS Assure.

Golden Jubilee Phase 2

6. [Redacted s.30(b)(i)].
[Redacted s.29(1)(a)]

Conclusions and next steps

7. The Cabinet Secretary is invited to note the update regarding the Forth Valley NTC and Golden Jubilee Phase 2 projects and mitigating actions being taken. Officials will work closely with NHS Forth Valley to agree a programme for the opening of the new ward and to ensure that a plan is agreed regarding the activity that can be delivered to support NHS Greater Glasgow and Clyde.

Email Chain 11 FW: HSC - SPICE - Enquiry from Scottish Parliament Eye Pavilion - [Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Tuesday, October 3, 2023 1:23 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>;
[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Cc: Communications NHS Recovery, Health and Social Care
<CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: HSC - SPICE - Enquiry from Scottish Parliament Eye Pavillion - [Redacted s.38(1)(b)]

Good Afternoon,

OFFICIAL : SENSITIVE

Please be aware that we have received the request below from SPICe relating to the Princess Alexandra Eye Replacement that is due by close of play Friday.

Many Thanks

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

National Treatment Centres Programme/Planned Care – Programme Support Officer | Scottish Government | Atlantic Quay 5
| Glasgow | G2 8LU

From: Central Enquiry Unit <CEU@gov.scot>

Sent: Monday, October 2, 2023 1:48 PM

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: HSC - SPICE - Enquiry from Scottish Parliament Eye Pavillion - [Redacted s.38(1)(b)]

Importance: High

Good afternoon.

The email enquiry below was received at the Central Enquiry Unit today.

I would be grateful if you would deal with this or forward it to the appropriate person / area of business.

NB: This email contains a request for information from the Scottish Parliament. Guidance on dealing with requests from the Scottish Parliament including SPICe at the Scottish Parliament can be found [here](#)

Reminder: If this email contains a request for information please remember that the Scottish Government is required to respond to all requests for information including e-mails, within 20 working days of receipt in accordance with the Freedom of Information (Scotland) Act. Please refer to the FOI guidance [Dealing with Freedom of Information \(FOI\) requests](#). All FOI requests received must be registered on [Micase](#)

Thank you,

[Redacted s.38(1)(b)]

iTECS: Central Enquiry Unit | Digital Directorate | Scottish Government | Tel: 0300 244 4000 Ext 46199 | Email: ceu@gov.scot



From: [Redacted s.38(1)(b)]@parliament.scot>
Sent: Monday, October 2, 2023 12:15 PM
To: Central Enquiry Unit <CEU@gov.scot>
Subject: Enquiry from Scottish Parliament

Good afternoon,

I am contacting you from the Information Centre in the Scottish Parliament where we deal with enquiries from MSPs and their staff. I have received an enquiry and would be grateful for your assistance,

The office of an MSP is looking for up to date information on what plans there are to replace the Princes Alexandra Eye Pavilion in Edinburgh. The most recent PQs I could find were from last year (below).

I would be very grateful for any updated information you are able to provide. Please could I ask for a response by the end of this week.

Thank you in advance

[Redacted s.38(1)(b)]

SPICe

S.25 Question S6W-09970: <https://www.parliament.scot/chamber-and-committees/questions-and-answers/question?ref=S6W-01975>

Question S6W-07530: <https://www.parliament.scot/chamber-and-committees/questions-and-answers/question?ref=S6W-07530>

The Scottish Parliament: Making a positive difference to the lives of the people of Scotland
Pàrlamaid na h-Alba: A' toirt deagh bhuaidh air beatha sluagh na h-Alba

www.parliament.scot : facebook.com/scottishparliament : twitter.com/scotparl

The information in this email may be confidential. If you think you have received this email in error please delete it and do not share its contents.

Email Chain 12 RE: Case 202300363489 Final Response Preview - Due 21/07

From: Michael Matheson <Michael.Matheson@gov.scot>
Sent: Sunday, July 9, 2023 11:05 PM
To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>
Subject: RE: Case 202300363489 Final Response Preview - Due 21/07

Content

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care
Sent: Thursday, July 6, 2023 11:07 AM
To: Michael Matheson <Michael.Matheson@gov.scot>
Subject: FW: Case 202300363489 Final Response Preview - Due 21/07

Mr Matheson,

Grateful if you could confirm you are content to clear the attached letter.

Kind regards,

[Redacted s.38(1)(b)]

Assistant Private Secretary to Cabinet Secretary for NHS Recovery, Health and Social Care -
Michael Matheson MSP

[The Scottish Government, St Andrew's House | Regent Road | Edinburgh | EH1 3DG](#)

E-mail: CabSecNRHSC@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

From: Scottish Government Case Handling Service <casehandling.service@gov.scot>

Sent: 06 July 2023 11:03

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: Case 202300363489 Final Response Preview

.

Draft Response Text:

[Out of Scope]

Key actions of the plan include creating network of National Treatment Centres (NTCs) to provide significant additional and protected capacity for orthopaedic, ophthalmic and diagnostic activity, including hip and knee surgeries. In addition to NTC-Fife and NTC-Highland, which opened in March and April 2023, two new NTCs will open within the next 12 months; NTC-Forth Valley and the second phase expansion of the Golden Jubilee University National Hospital. These centres are planning to deliver around 25,000 additional planned care procedures by 2024/25.

[Out of Scope]

Email Chain 13 RE: Case 202300363526 Final Response Preview - Due 17/07

From: Michael Matheson <Michael.Matheson@gov.scot>
Sent: Sunday, July 9, 2023 11:12 PM
To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>
Subject: RE: Case 202300363526 Final Response Preview - Due 17/07

Content

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care
Sent: Thursday, July 6, 2023 10:30 AM
To: Michael Matheson <Michael.Matheson@gov.scot>
Subject: FW: Case 202300363526 Final Response Preview - Due 17/07

Mr Matheson,

[Out of Scope]

Grateful if you could confirm you are content to clear the attached letter.

Kind regards,

[Redacted s.38(1)(b)]

Assistant Private Secretary to Cabinet Secretary for NHS Recovery, Health and Social Care -
Michael Matheson MSP

[The Scottish Government, St Andrew's House | Regent Road | Edinburgh | EH1 3DG](#)

OFFICIAL : SENSITIVE

E-mail: CabSecNRHSC@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

From: Scottish Government Case Handling Service <casehandling.service@gov.scot>

Sent: 06 July 2023 10:21

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: Case 202300363526 Final Response Preview

[Out of Scope]

Key actions of the plan include creating network of National Treatment Centres (NTCs) to provide significant additional and protected capacity for orthopaedic, ophthalmic and diagnostic activity, including cataract surgery.. In addition to NTC-Fife and NTC-Highland, which opened in March and April 2023, two new National Treatment Centres will open within the next 12 months; NTC-Forth Valley and the second phase expansion of the Golden Jubilee University National Hospital. These centres are planning to deliver around 25,000 additional planned care procedures by 2024/25.

[Out of Scope]

Email Chain 14 FW: Case 202300366226 Final Response Preview - Overdue - 01/08

From: Michael Matheson <Michael.Matheson@gov.scot>

Sent: Monday, August 28, 2023 4:50 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: RE: Case 202300366226 Final Response Preview - Overdue - 01/08

OFFICIAL : SENSITIVE

Content

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care
Sent: Monday, August 28, 2023 1:25 PM
To: Michael Matheson <Michael.Matheson@gov.scot>
Subject: FW: Case 202300366226 Final Response Preview - Overdue - 01/08

Mr Matheson,

Grateful if you could confirm you are content to clear the attached letter.

Officials have sent the below:

[Redacted s.30(b)(i)]

Kind regards,

[Redacted s.38(1)(b)]

Assistant Private Secretary to Cabinet Secretary for NHS Recovery, Health and Social Care -
Michael Matheson MSP

[The Scottish Government, St Andrew's House | Regent Road | Edinburgh | EH1 3DG](#)

E-mail: CabSecNRHSC@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

OFFICIAL : SENSITIVE

From: Scottish Government Case Handling Service <casehandling.service@gov.scot>

Sent: 28 August 2023 13:22

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: Case 202300366226 Final Response Preview

[Out of Scope]

Key actions of the plan include creating network of National Treatment Centres (NTCs) to provide significant additional and protected capacity for orthopaedic, ophthalmic and diagnostic activity, including hip and knee surgeries. In addition to NTC-Fife and NTC-Highland, which opened in March and April 2023, two new NTCs will open by the end of 2023; NTC-Forth Valley and the second phase expansion of the Golden Jubilee University National Hospital. These centres are planning to deliver around 25,000 additional planned care procedures by 2024/25.

[Out of Scope]

Email Chain 15 : RE: FOR ACTION - Supplementary question to (S6O-02549) - REQUIRED BY 09:30 TOMORROW (21st OF SEPT)

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Friday, September 22, 2023 9:07 AM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: RE: FOR ACTION - Supplementary question to (S6O-02549) - REQUIRED BY 09:30 TOMORROW (21st OF SEPT)

Morning [Redacted s.38(1)(b)],

[Out of Scope]

[Redacted s.38(1)(b)]

OFFICIAL : SENSITIVE

[Redacted s.38(1)(b)] | Deputy Team Leader - Planned Care Policy & Performance | Directorate for Chief Operating Officer

Ext. [Redacted s.38(1)(b)] | St Andrew's House | Regent Road | Edinburgh | EH1 3DG | she/her



From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Thursday, September 21, 2023 10:46 AM

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: FOR ACTION - Supplementary question to (S6O-02549) - REQUIRED BY 09:30 TOMORROW (21st OF SEPT)

Thanks for letting me know. For NTCs, there isn't enough info in the original Q background note. I'll pull an old note.

Thanks,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

Private Secretary to the Cabinet Secretary for NHS Recovery, Health and Social Care – Michael Matheson

Scottish Government

St Andrew's House | Regent Road | Edinburgh | EH1 3DG

[Redacted s.38(1)(b)]



OFFICIAL : SENSITIVE

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Sent: Thursday, September 21, 2023 10:15 AM
To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Subject: Re: FOR ACTION - Supplementary question to (S6O-02549) - REQUIRED BY 09:30 TOMORROW (21st OF SEPT)

[Redacted s.38(1)(b)], [Out of Scope].

Can you add the background from the initial question to this answer as well please?

Thanks [Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> on behalf of Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>
Sent: Thursday, September 21, 2023 9:52:14 AM
To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Subject: RE: FOR ACTION - Supplementary question to (S6O-02549) - REQUIRED BY 09:30 TOMORROW (21st OF SEPT)

Thanks [Redacted s.38(1)(b)],

I'll use the answer below, can you pull together a short background note for the supp please?

Thanks,
[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

OFFICIAL : SENSITIVE

Private Secretary to the Cabinet Secretary for NHS Recovery, Health and Social Care – Michael Matheson
Scottish Government

St Andrew's House | Regent Road | Edinburgh | EH1 3DG
[Redacted s.38(1)(b)]



All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Sent: Thursday, September 21, 2023 9:28 AM
To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Subject: RE: FOR ACTION - Supplementary question to (S6O-02549) - REQUIRED BY 09:30 TOMORROW (21st OF SEPT)

Morning,

Thanks [Redacted s.38(1)(b)], the initial question has some the lines about FV and GJ so I think it needs to be:

[Redacted s.30(b)(i)]

Many thanks,
[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)] | Deputy Team Leader - Planned Care Policy & Performance | Directorate for Chief Operating Officer
Ext. [Redacted s.38(1)(b)] | St Andrew's House | Regent Road | Edinburgh | EH1 3DG | she/her



From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Sent: Thursday, September 21, 2023 9:04 AM
To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Subject: Re: FOR ACTION - Supplementary question to (S6O-02549) - REQUIRED BY 09:30 TOMORROW (21st OF SEPT)

[Redacted s.30(b)(i)]

Additional lines

- The four NTCs opening this year, will deliver eight orthopaedic theatres; an inpatient/day-case ward; three endoscopy rooms and two general theatres, and are planning to deliver c25,000 additional procedures by 2024/25.

[Redacted s.29(1)(a)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Thursday, September 21, 2023 7:59:35 am

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)].Stewart@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: FOR ACTION - Supplementary question to (S6O-02549) - REQUIRED BY 09:30 TOMORROW (21st OF SEPT)

Morning,

Suggest the below.

The National Treatment Centres (NTCs) is increasing planned care capacity across Scotland.

Forth Valley (providing Orthopaedics) and the second phase expansion of the Golden Jubilee University National Hospital (providing Orthopaedics, General Surgery and Diagnostic Endoscopy) will begin treating patients later this year.

[Redacted s.38(1)(b)], can you please review/cut down?

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)] | Deputy Team Leader - Planned Care Policy & Performance | Directorate for Chief Operating Officer

Ext. [Redacted s.38(1)(b)] | St Andrew's House | Regent Road | Edinburgh | EH1 3DG | she/her



Scottish Government
Riaghaltas na h-Alba
gov.scot

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)].Stewart@gov.scot>

Sent: Thursday, September 21, 2023 7:59 AM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

OFFICIAL : SENSITIVE

Subject: RE: FOR ACTION - Supplementary question to (S6O-02549) - REQUIRED BY 09:30 TOMORROW (21st OF SEPT)

Adding correct [Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <Reece.Bunning@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: 20 September 2023 17:49

To: Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Cc: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)].Stewart@gov.scot>

Subject: FOR ACTION - Supplementary question to (S6O-02549) - REQUIRED BY 09:30 TOMORROW (21st OF SEPT)

Hi folks,

Grateful if an answer and short background points can be provided for Mr Matheson via email on this chain for the below supplementary question for tomorrow's general questions by **09:30 tomorrow morning (21st of September)**.

S6O-02549: Pam Gosal: To ask the Scottish Government whether it will provide an update on what steps it is taking to eliminate long waiting times for NHS procedures.

Rona Mackay: The National Treatment Centre programme is playing an important part in increasing capacity to support patients to access treatment. Can the Cab Sec provide any updates as to the latest progress with the rollout of this programme?

I would be grateful for an acknowledgement that this ask has been lifted.

Kind regards,

[Redacted s.38(1)(b)]

Private Secretary

Minister for Social Care, Mental Wellbeing and Sport – Maree Todd MSP

Scottish Government, Room 1E.10 St Andrews House, Regent Road, Edinburgh, EH1 3DG

E-mail: MinisterSCMWS@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

Email Chain 16 RE: For awareness, Media handling, visit to The Thistle Foundation

OFFICIAL : SENSITIVE

<John.Burns@gov.scot>; Director of Health Workforce <Directorofhealthworkforce@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Tai McLennan <Tai.Mclennan@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthandSocialCare@gov.scot>; Deputy Director of Health Workforce <DeputyDirectorofHealthWorkforce@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Gavin Gray <Gavin.Gray@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Director of Mental Health <DirectorofMentalHealth@gov.scot>

Subject: FOR CAB SEC VIEW: NHS recovery plan failing - LABOUR NR - Daily Mail

Evening PO/Cabinet Secretary for NHS Recovery, Health and Social Care,

The Daily Mail is looking for a response to a Labour NR which claims the NHS Recovery Plan is failing. They highlight a lot of areas where they say it is failing.

I have copied in draft lines below, which SpAds and policy colleagues are content with.

[Out of Scope]

Thanks,

[Redacted s.38(1)(b)]

[Out of Scope]

- SNP flagship National Treatment Centres are delayed and therefore unlikely to deliver the promised additional capacity and staff by 2026. Scottish Labour FOIs previously revealed that officials advised Humza Yousaf back in February 2023 against citing figures on the additional capacity that NTCs would deliver as “projections included in the NHS Recovery Plan have dropped significantly”.

[Out of Scope]

[Redacted s.38(1)(b)] (he/him) | Media Manager (Education & Skills)

Email: [Redacted s.38(1)(b)]@gov.scot

Mobile: [Redacted s.38(1)(b)]

OFFICIAL : SENSITIVE

<CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Ross Ingebrigtsen <Ross.Ingebrigtsen@gov.scot>; Jack Middleton <Jack.Middleton@gov.scot>; Kevin Pringle <Kevin.Pringle@gov.scot>; Spads Admin <Spads_Admin@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Strategic Briefing Unit for Health <SBUHealth@gov.scot>; Chief Nursing Officer <CNO@gov.scot>; Chief Medical Officer <CMO@gov.scot>; Deputy Chief Medical Officers <DCMO@gov.scot>; Jason Leitch <Jason.Leitch@gov.scot>; John Harden <John.Harden@gov.scot>; Minister for Public Health & Women's Health <MinisterPHWH@gov.scot>; Minister for Social Care, Mental Wellbeing & Sport <MinisterSCMWS@gov.scot>

Subject: FOR CLEARANCE - media query- Tayside Elective Care Centre delay Con NR- Radio Tay News

Hello PO colleagues

We've been asked for a response to a Conservative NR about delayed elective care unit in Tayside.

Murdo Fraser MSP says –

“We need concrete answers on this now from the Scottish Government and NHS Tayside – vague responses are no good. We have been waiting nearly three years for progress on the Tayside Elective Care Centre. Both I and local patients want to know when it will be delivered, as it is clearly well behind schedule.”

Grateful to know if CabSec is content to clear lines which have been agreed with policy colleagues and spads.

Thanks

[Redacted s.38(1)(b)]

LINE TO CLEAR

A Scottish Government spokesperson said:

“Significant progress has been made on the National Treatment Centre programme, with two centres opening this year in Fife and Highland, and two further centres will begin treating patients later this year in Forth Valley and at the second phase of NHS Golden Jubilee.

“An outline business case for an NTC will be submitted by NHS Tayside for evaluation by the Capital Investment Group in September, and a decision will taken on the development of a full business case.”

FULL MEDIA QUERY

We received a press release from Mid Scotland and Fife MSP Murdo Fraser seeking answers from the Scottish Government on delays to a planned £35 million new specialist unit at Perth Royal Infirmary. In the release, he criticised the Scottish Government saying:

“We need concrete answers on this now from the Scottish Government and NHS Tayside – vague responses are no good. We have been waiting nearly three years for progress on the Tayside Elective Care Centre. Both I and local patients want to know when it will be delivered, as it is clearly well behind schedule.

“That is why I have submitted a Written Question at Holyrood to ask the Scottish Government when the unit will be open to the public.” Mr Fraser continued: “The plan for the Elective Care Centre was announced prior to the last Scottish Parliamentary Elections in 2021 but there is still no guarantee that it will ever be built. Cynics might conclude that this was just a pre-Election stunt rather than a firm commitment to deliver a new facility in Perth.

“I know many local patients will be very concerned about the delay. I will keep pressing the Scottish Government on this as it is vital that this unit is built at PRI to cater for the area’s expanding population.”

We are planning to run this story in our hourly bulletins tomorrow morning and would appreciate a response from the Scottish Government.

[Redacted s.38(1)(b)]

Senior Media Manager

Duty Communications

Scottish Government

M: [Redacted s.38(1)(b)]

OFFICIAL : SENSITIVE

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Saturday, September 30, 2023 7:38 PM

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Callum McCaig <Callum.Mccaig@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; Communications DFM & Finance

<CommunicationsDFMandFinance@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; Deputy Director Infrastructure and Investment

<DeputyDirectorInfrastructureAndInvestment@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Chief Surveyor

<Chief.Surveyor@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications Duty Box

<CommunicationsDutyBox@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; Communications NHS Recovery, Health and Social Care

<CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>

Subject: RE: Line to clear - Bauer - Labour release on impact of Infrastructure Plan on National Treatment Centres

Hi

Mr Matheson is content, thanks.

Kind regards,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

Deputy Private Secretary - Cabinet Secretary for NHS Recovery, Health and Social Care, Michael Matheson MSP

[Scottish Government, St Andrews House, Regent Road, Edinburgh, EH1 3DG](#)

Tel: [Redacted s.38(1)(b)]

E-mail: CabSecNRHSC@gov.scot

OFFICIAL : SENSITIVE

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Saturday, September 30, 2023 6:48 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Callum McCaig <Callum.Mccaig@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; Communications DFM & Finance

<CommunicationsDFMandFinance@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; Deputy Director Infrastructure and Investment

<DeputyDirectorInfrastructureAndInvestment@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Chief Surveyor

<Chief.Surveyor@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications Duty Box

<CommunicationsDutyBox@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; Communications NHS Recovery, Health and Social Care

<CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>

Subject: Line to clear - Bauer - Labour release on impact of Infrastructure Plan on National Treatment Centres

NHS Recovery Secretary PO

Copying DFM PO for awareness

As discussed on a separate chain, Labour have issued a news release on National Treatment Centres, in light of the Audit Scotland report this week on Scottish Government infrastructure funding.

Labour say any delays to delivery of NTCs “could prolong the crisis in our NHS”. They called on the Scottish Government to “give a cast-iron commitment that all National Treatment Centres will go ahead as planned” or set out an alternative plan for reducing waiting lists.

The following response has been agreed with policy colleagues and SpAds. Grateful if you could confirm whether Mr Matheson is content.

Many thanks

[Redacted s.38(1)(b)]

A Scottish Government spokesperson said:

“We continue to invest significantly in reducing the waiting list backlogs generated during the pandemic, and the newly opening National Treatment Centres are already providing additional capacity for orthopaedics and ophthalmic treatments.

“The next two NTCs opening shortly will add further diagnostic and elective capacity, continuing the programme’s delivery against the NHS Recovery Plan.

“New outpatient and in-patient/day-case activity levels have increased year-on-year, and we have seen reductions in the longest waits since targets were announced in July 2022.

“We recognise there are still unacceptable waits in some specialities, but are committed to delivering sustained improvements and further increasing activity levels through service redesign and enhancing regional and national working.”

Labour news release

EMBARGOED: 00.01 SUNDAY 1 OCTOBER

Scottish Labour has warned that chaos in the SNP’s infrastructure plan could prolong the crisis in our NHS as the report casts doubt on new National Treatment Centres.

The SNP’s pledge to increase NHS capacity with a network of National Treatment Centres across Scotland was a key plank of their plan to rebuild Scotland’s chaos-stricken NHS and drive down record waiting lists – but they has been beset by delays and uncertainty.

The programme has been dealt a fresh blow as an explosive new report by the Auditor General revealed that “the Scottish Government will no longer be able to deliver all its planned infrastructure investment”.

The scathing report identifies National Treatment Centres as one of the projects that could be hit hard, highlighting delays and cost overruns and casting doubt on whether all the centres will be delivered.

On the six centres still waiting for business case approval, Audit Scotland warned that “it is not clear whether these projects will go ahead and if they do, what the impact on cost will be”.

The report highlights the risk of this chaos for patients, acknowledging that “National treatment centres were integral to the NHS Covid-19 recovery plan, but some of these projects have been delayed. This could affect the NHS’s recovery from the pandemic and its ability to reform”.

Scottish Labour called on the SNP to give a cast-iron commitment that all National Treatment Centres will go ahead as planned or set out how the SNP plan to reduce long waits without them.

NHS waiting lists are at a record high, with most recent figures showing that more than 13,000 people have been waiting more than a year for orthopaedic surgery.

Commenting, **Scottish Labour Health spokesperson Jackie Baillie said** “The SNP’s disastrous incompetence has left one in seven Scots languishing on NHS waiting lists, with record numbers of people stuck in limbo and in pain.

“The SNP promised these National Treatment Centres to get the NHS back on track, but this damning report casts doubt over whether they will ever be delivered.

“If the SNP break this promise it will be the final death knell to their failed NHS Recovery Plan and an admission that they have no strategy to reduce waiting lists.

“The Health Secretary must give a cast-iron commitment that this pledge will be delivered in full as urgently as possible or explain to patients and staff how the SNP now plan to end the long waits patients are facing.”

ENDS

Notes

Scottish Government NHS Recovery Plan: “Central to our objectives of tackling the Covid-19 related treatment backlogs, and putting the NHS on a sustainable path for the future, is the creation a network of National Treatment Centres (NTCs) for planned elective procedures and diagnostic care”

Audit Scotland – Investing in Scotland’s Infrastructure:

“The Scottish Government will no longer be able to deliver all its planned infrastructure investment, or its ambition to double spending on maintenance.”

“National treatment centres were integral to the NHS Covid-19 recovery plan, but some of these projects have been delayed. This could affect the NHS’s recovery from the pandemic and its ability to reform.”

“6 centres awaiting business case approval. It is not clear whether these projects will go ahead and if they do, what the impact on cost will be. 10 projects have faced cost increases and delays.”

Email Chain 20 FW: National Treatment Centres - Forth Valley and Golden Jubilee Phase 2 revised programmes

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Tuesday, October 10, 2023 2:53 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: RE: National Treatment Centres - Forth Valley and Golden Jubilee Phase 2 revised programmes

[Redacted s.38(1)(b)]

[Redacted s.30(b)(i)]

[Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Tuesday, October 10, 2023 2:49 PM

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: John Burns <John.Burns@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: National Treatment Centres - Forth Valley and Golden Jubilee Phase 2 revised programmes

Hi [Redacted s.38(1)(b)],

Mr Matheson has noted, thanks. [Redacted s.30(b)(ii)].

Grateful for a reply as soon as possible please.

Kind regards,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

Deputy Private Secretary - Cabinet Secretary for NHS Recovery, Health and Social Care, Michael Matheson MSP

Scottish Government, Room 1.E.10 St Andrews House, Regent Road, Edinburgh, EH1 3DG

Tel: [Redacted s.38(1)(b)]

E-mail: CabSecHSC@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Monday, October 9, 2023 2:15 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: John Burns <John.Burns@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: National Treatment Centres - Forth Valley and Golden Jubilee Phase 2 revised programmes

[Redacted s.38(1)(b)]

Many thanks for the follow up question. [Redacted s.30(b)(i)]. [Redacted s.29(1)(a)]

Thanks

[Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Monday, October 9, 2023 2:00 PM

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: John Burns <John.Burns@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: National Treatment Centres - Forth Valley and Golden Jubilee Phase 2 revised programmes

Thanks [Redacted s.38(1)(b)],

[Redacted s.30(b)(ii)]

Thanks,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

Private Secretary to the Cabinet Secretary for NHS Recovery, Health and Social Care – Michael Matheson

Scottish Government

St Andrew's House | Regent Road | Edinburgh | EH1 3DG

[Redacted s.38(1)(b)]

OFFICIAL : SENSITIVE



All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Monday, October 9, 2023 11:25 AM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: John Burns <John.Burns@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: National Treatment Centres - Forth Valley and Golden Jubilee Phase 2 revised programmes

CS

See below an update on the two remaining NTC centres in construction – [Redacted s.30(b)(i)].

Kind regards

[Redacted s.38(1)(b)] – NTC Senior Responsible Officer

[Redacted s.30(b)(i)]

Document 01 Extract of 2023.08.21 - NHS Chairs meeting - NHSC_23_24_06 - Standing item - NHS Recovery and Performance Redacted

[Out of Scope]

PLANNED CARE

[Out of Scope]

Strategic Recovery

[Out of Scope]

- Phase 1 – halt waiting list growth and reduce waiting lists through the implementation of key actions, including through productive opportunities and maximising capacity through National Treatment Centres (NTCs), to bring additions and removals back into balance.

[Out of Scope]

Document 02 Extract of 2023-24 - Health Infrastructure - Whole System Planning - Cabinet Secretary Submission - October 2023 Redacted

Cabinet Secretary for NHS Recovery, Health and Social Care

Planning for the Future - Long-term Asset Management and Investment Strategy

[Out of Scope]

Alan Morrison
Deputy Director Health Infrastructure and Sustainability
23 October 2023

Annex A

[Out of Scope]

Manifesto/Public Priorities	Risks / Comments	
[Out of Scope]		
National Treatment Centres	[Redacted s.29(1)(a)]	▪ Policy commitment to increasing elective capacity to meet future population growth
[Out of Scope]		

Document 03 Extract of Annex 2 Hot Topics - Media Briefing - - REDACTED

ANNEX 2 – TOP LINES ON HOT TOPICS

[Out of Scope]

We have taken a number of steps to address the backlog of planned care.

[Out of Scope]

- We procured the Carrick Glen clinic in Ayrshire & Arran for £1.8m to become the Ayr National Treatment Centre, specialising in orthopaedics.

[Out of Scope]

NATIONAL TREATMENT CENTRES (NTCs)

14 June – Labour release from an FOI says commitment that National Treatment Centres will deliver additional 40,000 inpatient and day case procedures by 2025/26 is unlikely to be met.

NTC Fife:

- NTC Fife opened in March 2023 and houses an orthopaedic outpatients department; three theatre surgical complex (one additional theatre, two re-provision of existing theatres); a ward and short stay unit providing 33 patient bed spaces and imaging facilities [Redacted s.30(b)(i)]
- [Redacted s.29(1)(a)]

NTC Highland:

- NTC Highland began treating patients in April 2023 and was officially opened by the First Minister on 12 June.
- NTC Highland is a new state-of-the-art facility, specialising in orthopaedics (hip and knee surgery) and ophthalmology. It houses 5 operating theatres and 13 consultation rooms. [Redacted s.30(b)(i)]
- [Redacted s.29(1)(a)]

Four NTCs will open this year which will provide significant additional and protected capacity for orthopaedic, ophthalmic and diagnostic capacity.

- The new centres - including NTC Fife and NTC Highland (which opened in March and April of this year), and NTC Forth Valley and the second phase of the Golden Jubilee - will provide eight additional orthopaedic theatres; an additional inpatient/day-case ward; three endoscopy rooms and two general theatres.
- In its first year of opening, the first of the new NTCs, National Eye Centre at NHS Golden Jubilee, delivered over 8,700 cataract procedures.
- NTC Fife will increase the number of orthopaedic procedures our NHS can carry out by around 500 this year, rising to more than 700 over the next couple of years.
- NTC Highland will create additional capacity for over 1,500 orthopaedic procedures this year for patients in Highland and Grampian and will host NHS Highland's eye care service.
- As well as delivering additional capacity through the NTCs, we are continuing to work closely with Boards and the Centre for Sustainable Delivery

to maximise capacity in our existing estate, reduce variation and increase theatre efficiencies.

- NTC projects are a joint enterprise between Scottish Government and the NHS Boards and a collaboration between Boards in establishing a network of specialist centres as a national resource. The approach has allowed the sharing of best practice and expertise and to bring together clinical, workforce, operational management and infrastructure investment together – with clear common objectives and outcomes. As a result we have a shared national clinical pathway, financial charging model and standard SLAs and Operating Procedures.

We continue to work closely with NHS boards to maximise capacity and reduce the length of time people are waiting for appointments and treatment.

- The four National Treatment Centres opening this year are planning to deliver around 25,000 additional procedures by 2024/25.

[Out of Scope]

Document 04 Extract From Draft Response- 202300363031 Redacted

[Out of Scope]

Key actions of the plan include creating network of National Treatment Centres (NTCs) to provide capacity for more than 40,000 additional surgeries and procedures each year. In addition to NTC-Fife, which opened in March 2023 and NTC- Highland which opened in April, two new National Treatment Centres soon to open Forth Valley and the second phase expansion of the Golden Jubilee University National Hospital which will open later in the year. National Treatment Centres will provide significant additional capacity for patients across Scotland.

[Out of Scope]

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'Michael Matheson', is enclosed in a light blue rectangular box. The signature is fluid and cursive.

MICHAEL MATHESON

Document 05 Extract From Draft Response- 202300364561 Redacted

[Out of Scope]

Key actions of the plan include creating network of [National Treatment Centres](#) (NTCs) to provide significant additional and protected capacity. In addition to NTC-Fife and NTC-Highland, which opened in March and April 2023, two new NTCs will open within the next 12 months; NTC-Forth Valley and the second phase expansion of the Golden Jubilee University National Hospital. These centres are planning to deliver around 25,000 additional planned care procedures by 2024/25.

[Out of Scope]

Yours sincerely,



MICHAEL MATHESON

Document 06 Extract From Draft Response- 202300365172 Redacted

[Out of Scope]

Key actions of the plan include creating network of [National Treatment Centres](#) (NTCs) to provide capacity for more than 40,000 additional surgeries and procedures each year. In addition to NTC-Fife, which opened in March 2023 and NTC-Highland which opened in April, NTC- Forth Valley and the second phase expansion of the Golden Jubilee University National Hospital will open later in the year. NTCs will provide significant additional capacity for patients across Scotland.

[Out of Scope]

Yours sincerely,



MICHAEL MATHESON

Scottish Ministers, special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

Tha Ministearanna h-Alba, an luchd-comhairleachaidh sònraichte agus Rùnaire Maireannach fo chumhachan Achd Coiteachaidh (Alba) 2016. Faicibh www.lobbying.scot



INVESTORS IN PEOPLE™
We invest in people Silver



St Andrew's House, Regent
Road, Edinburgh EH1 3DG
www.gov.scot

Document 07 Extract From Draft Response- 202300367058 Redacted

[Out of Scope]

Key actions of the plan include creating network of [National Treatment Centres](#) (NTCs) to provide significant additional and protected capacity for orthopaedic, ophthalmic and diagnostic activity, including hip and knee surgeries. In addition to NTC-Fife and NTC-Highland, which opened in March and April 2023, two new NTCs will open within the next 12 months; NTC-Forth Valley and the second phase expansion of the Golden Jubilee University National Hospital. These centres are planning to deliver around 25,000 additional planned care procedures by 2024/25.

[Out of Scope]

Yours Sincerely,

A handwritten signature in blue ink, appearing to read 'Michael Matheson', is centered on the page. The signature is fluid and cursive, with a long horizontal stroke at the end.

MICHAEL MATHESON

Document 08 Extract From Draft Response- 202300367106 Redacted

[Out of Scope]

Key actions of the plan include creating a network of [National Treatment Centres](#) (NTCs) to provide capacity for more than 40,000 additional surgeries and procedures each year. In addition to NTC-Fife, which opened in March 2023 and NTC-Highland which opened in April, two new National Treatment Centres are soon to open in Forth Valley and the second phase expansion of the Golden Jubilee University National Hospital which will open later in the year. National Treatment Centres will provide significant additional capacity for patients across Scotland.

[Out of Scope]

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'Michael Matheson', is enclosed in a light blue rectangular box.

MICHAEL MATHESON

Document 09 Draft Response-202300367886

Highlighted

T : 0300 244 4000

E : scottish.ministers@gov.scot

Sharon Dowey

MSP

[\[Redacted\]@Parliament.scot](mailto:[Redacted]@Parliament.scot)

[Parliament.scot](mailto:[Redacted]@Parliament.scot)

Our Reference:

202300367886

Your Reference:

NTC

4 August 2023

Dear Sharon,

Thank you for your letter of 14 July 2023 regarding the current status of the Full Business Case (FBC) for National Treatment Centre (NTC) in Ayrshire & Arran at Carrick Glen, and the site's projected opening date.

As you know, our NTC programme is a significant investment in frontline planned care infrastructure and is a crucial part of our NHS Recovery Plan. 2023 is a milestone year for the NTC Programme, with

NTC-Fife and NTC-Highland opening in March and April, and NTC-Forth Valley and the completed expansion of the NHS Golden Jubilee University National Hospital opening later this year. These centres will create significant additional capacity for planned care and diagnostics, which is key to supporting our aims to recover planned care and address waiting times.

While we have made significant progress over the past year, the programme has been challenged by a number of key issues which have impacted the initially estimated timetable, including unprecedented levels of inflation in all public sector capital projects as a result of the Covid-19 pandemic, the economic impact of Brexit, and uncertainty in the supply chain due to a range of external factors.

We continue to work closely with NHS Ayrshire & Arran and have supported them through each of the stage of the business case. I am pleased to be able to report that the FBC has now been submitted to Scottish Government and will be reviewed by the capital Investment Group.

Once the FBC is signed-off, the project timetable will be revised to reflect the impact of inflation and net zero carbon targets. The clinical brief will also be updated to align with our national treatment target commitments.

I hope you will find this response helpful, and please do not hesitate to contact my officials at waitingtimespolicy@gov.scot if you require any further assistance.

Yours sincerely,

OFFICIAL : SENSITIVE

A handwritten signature in blue ink, appearing to read "Michael Matheson", enclosed in a light blue rectangular border.

MICHAEL MATHESON

Document 10 Extract From Draft Response- 202300370288 Highlighted

[Out of Scope]

Key actions of the plan include creating network of [National Treatment Centres](#) (NTCs) to provide significant additional and protected capacity for orthopaedic, ophthalmic and diagnostic activity, including for hip and knee surgery. In addition to NTC-Fife and NTC-Highland, which opened in March and April 2023, two new National Treatment Centres will open within the next 12 months including NTC-Forth Valley and the second phase expansion of the Golden Jubilee University National Hospital. These centres are planning to deliver c25,000 additional procedures by 2024/25. The plan also puts in place significant support for the workforce, and allows us to scale up the use of NHS Near Me and other digital solutions.

[Out of Scope]

Yours sincerely



MICHAEL MATHESON

Document 11 Extract of EMBARGOED UNTIL 1420 - First Minister's Statement - Programme for Government 2023-24 Redacted

Redacted S.25 [Programme for Government 2023 to 2024: First Minister's speech - gov.scot \(www.gov.scot\)](https://www.gov.scot)

Document 12 Eye Pavilion waiting times Redacted release in full

Scottish Labour MSP for the Lothian Region
0131 348 6994 • M1.15, The Scottish Parliament, Edinburgh, EH99 1SP • Sarah.Boyack.MSP@Parliament.Scot



The Scottish Parliament
Pàrlamaid na h-Alba

Sarah Boyack MSP for Lothian Region



Michael Matheson MSP
Cabinet Secretary for NHS Recovery, Health and Social
Care NHS Recovery, Health and Social Care
Scottish Government, St. Andrew's
House Regent Road
Edinbur
gh EH1
3DG

Our Ref: SB14481 22 August 2023

Dear Cabinet Secretary

I have been contacted by one of my constituents raising the issue of a potential 83-week waiting list to see a specialist at the Princess Alexandra Eye Pavilion in Edinburgh.

You have previously written to me to highlight the NHS Recovery Plan, the creation of National Treatment Centres and the expansion of the Golden Jubilee University National Hospital and I would be interested to know what direct impact these will have on ophthalmology waiting times for my constituents as we wait for further announcements on the progress of the new Eye Pavilion.

Yours sincerely

A handwritten signature in black ink, reading "Sarah Boyack". The signature is written in a cursive style with a large, looped 'S' and 'B'.

Sarah Boyack
Member of Scottish Parliament
for Lothian Region (Scottish Labour)

Document 13 Letter from S Dowey to M Matheson 14.7.23 release in full



The Scottish Parliament
Pàrlamaid na h-Alba

Sharon Dowey
MSP for South
Scotland

Michael Matheson MSP
Cabinet Secretary for NHS Recovery, Health and Social Care Scottish Government
St Andrew's House Regent Road Edinburgh
EH1 3DG
Friday 14 July 2023

National Treatment Centre at Carrick Glen - update

Dear Michael,

I hope this letter finds you well. I am writing to request an update about the progress of the Carrick Glen National Treatment Centre (NTC) in Ayr, as outlined in the Scottish Government's NHS Recovery Plan. The Scottish Government's NHS Recovery Plan aimed to enhance the delivery of elective procedures by establishing NTCs throughout Scotland.

However, it has come to my attention that there have been significant delays in the establishment of various NTCs across the country. Notably, NTCs in Fife, Forth Valley, and Highland opened later than planned, and the projected timelines for other regions are slipping as well.

The acquisition of Carrick Glen Hospital by NHS Ayrshire and Arran was announced on 13th April 2022. Now, more than 15 months later, your response to my recent Parliamentary Question expressed the government's support for NHS Ayrshire and Arran in developing the Full Business Case (FBC). Nonetheless, considering the current strains on our healthcare services, I cannot stress enough the urgency of expediting this process.

Given the significance of the Carrick Glen NTC, I kindly request information regarding the expected timeline for the submission and evaluation of the FBC, as well as the projected operational date for the NTC in Ayr. On these matters, I look forward to hearing from you.

Kind regards,

OFFICIAL : SENSITIVE

Sharon Dowey MSP
South Scotland
Region

Room M3.20 The Scottish Parliament Edinburgh EH99
1SP 0131 348 6980
G2 18 Wellington Square Ayr KA7
1EZ 01292 839130
sharon.dowey.msp@parliament.scot

Document 14 Extract of NHS Scotland National Access Policy - Updated Version DRAFT - REDACTED

[Redacted S.25] [NHSScotland: national access policy - gov.scot \(www.gov.scot\)](http://www.gov.scot/nhs-scotland/national-access-policy)

Document 15 NTCP - Ministerial - Submission - FOI - 202300376692 - REDACTED

[Redacted s.38(1)(b)]
National Treatment Centres Programme
Directorate for Chief Operating Officer
12 October 2023

Cabinet Secretary for NHS Recovery, Health & Sport

FOI REQUEST

Purpose

1. You are invited to agree that the attached draft response to an information request made under the *Freedom of Information (Scotland) Act 2002 (FOISA)* is issued.

Priority

2. *Sensitive.*

Background

3. Please treat this as a Freedom of Information request regarding the internal Gateway Review for the National Treatment Centres Programme .

Request

4. An information request was received on 19 September 2023 from [Redacted s.38(1)(b)] the senior Parliamentary Advisor to [Redacted s.38(1)(b)] MSP:
5. Under FOISA please provide all gateway review/ assurance reports produced since the last one, the Assurance of Action Plan, was authored in August 2022.
6. This is due for response by 18 October 2023.

Reason for request

7. It is assumed that this information request has been prompted as part of parliamentary work of [Redacted s.38(1)(b)] . [Redacted s.38(1)(b)] had previously requested a copy of the Assurance of Action Plan for the National Treatment Centres Programme on 20 April 2023:

Draft response

A draft response is attached at annex 1.

Reason for seeking Ministerial Decision

8. A Ministerial decision is considered appropriate in this case because:

- There are significant public interest considerations.

Advice

[Redacted s.30(b)(i)]

Recommendation

[Redacted s.30(b)(i)]

[Redacted s.38(1)(b)]
 Programme Support Officer
 National Treatment Centres Programme

Copy List:	For action	For Comments	For Information		
			Portfolio Interest	Constit Interest	General Awareness
Cabinet Secretary for NHS Recovery, Health and Social Care	X				
[Redacted s.38(1)(b)], National Treatment Centres Programme SRO Alan Morrison, Deputy Director of Health Infrastructure Douglas McLaren, NHS Scotland Deputy Chief Operating Officer - Planned Care Policy & Performance [Redacted s.38(1)(b)] - Team Leader – Planned Care Policy & Performance, [Redacted s.38(1)(b)] - Deputy Team Leader - Planned Care Policy & Performance					

Annex 1 – Draft Response 202300376992

[Redacted s.27(1)]

Document 16 Extract of Performance Dashboard - August 2023 Redacted

Programme	Current Status	Milestones and Planned Actions	Risks and actions
[Out of Scope]	[Out of Scope]	[Out of Scope]	[Out of Scope]
	<p>NTCs will provide additional activity to support planned care recovery.</p> <ul style="list-style-type: none"> • NTC Fife opened 20 March (Former FM officially opened 24 March) • NTC Highland opened 17 April (Official Opening by First Minister on 12 June) • NTC Forth Valley expected opening October [Out of Scope] • NTC Golden Jubilee phase 2 expansion is expected to open in December. • Golden Jubilee Phase 2 operating a phased opening due to the complex nature of the construction work. The Board are therefore proposing 	<p>Opening of NTCs</p> <ul style="list-style-type: none"> • NHS Assure is working closely with NHS Forth Valley and Golden Jubilee to achieve Key Assurance Review Supported status to enable these centres to open later this year. The NTC Programme and SRO continue to meet regularly with both Boards. • Work is ongoing to confirm activity position for Golden Jubilee National Hospital which is scheduled to open in December 2023. A meeting took place on 14 July which reviewed revised activity plan. • NHS Fife open and work ongoing with Lothian on the clinical pathway to enable referral and treatment of Lothian patients. A small increase in Fife NTC staffing has been agreed in order to support the effective transfer and treatment of these patients. Agreement between Lothian and Fife that Lothian patients will be seen from Sept. <p>Reasons for delays</p> <ul style="list-style-type: none"> • Delays in Forth Valley due to extended period required to install and commission the modular ward unit and delay in GJ due to requirement to make alternations to design of decontamination unit due to recent change in standards. The NTC Programme Board monitor progress against construction programme with local project SRO and team on a monthly basis. Site visits are undertaken by the NTC Programme Board periodically. <p>Activity – 23/24</p> <ul style="list-style-type: none"> • [Redacted s.29(1)(a)] • Additional ophthalmology activity is being agreed with NTC Highland – commencing Autumn 2023. 	<p>Risk HSC002 -If we do not build capacity into the NHS system to effectively and sustainably manage current and future demand across health and social care services through efficiencies and introducing alternative pathways of care then demand for services may outstrip current capacity, resulting in increasing delays in accessing services and poorer patient outcomes.</p> <p>Actions: We are working with boards and CFSD on various areas of work to optimise capacity through theatre utilisation and reducing variation. We are also accelerating high impact changes such as Active Clinical Referral Triage and Patient Initiated Review; National Elective Coordination Unit (NECU) - to ensure all NHS capacity and capability is fully utilised to support recovery and address the longest waits, including enhancing waiting list Validation. There are two further NTCs coming on stream in the next 9 months, with NTC-Fife opened in March and NTC Highland opened in April. These four centres will provide an additional 12,000 in terms of capacity by 25/26. The GJ Eye Centre which has been opened since 2020, is delivering 12,500 additional ophthalmology procedures per annum.</p>

	<p>to recruit incrementally up until April 2025. We are working with the Board to expedite recruitment processes as much as possible, with a view to reaching the full staffing complement ahead of this date. Golden Jubilee are confident in their ability to fill all roles necessary for a December go-live, however SG officials continue to support the ongoing recruitment process for posts beyond 2023.</p> <ul style="list-style-type: none"> The National Treatment Centres Programme continues to work with project teams in Lothian, Grampian, Tayside, Lanarkshire 	<ul style="list-style-type: none"> Activity for FV and GJ Phase 2 still to be agreed but significant engagement ongoing with NTC Programme and National Planned Care teams. Monthly activity figures for the centres now open will be shared next month. <p>Projects not in construction</p> <ul style="list-style-type: none"> [Redacted s.29(1)(a)] 	
--	---	---	--

<p>35</p>	 <p>COVID RECOVERY – HEALTH & SOCIAL CARE – NHS RECOVERY AND DRUG DEATHS</p>	<p>Redacted s.29(1)(a)]</p>	<p>REPORT COMPILED 08/08/2023</p>
-----------	---	-----------------------------	--

OUTCOME OVERVIEW				
OUTCOME / DRIVER	INDICATOR	LATEST FIGURE	TARGET INDICATOR	AS AT DATE
[Out of Scope]		[Out of Scope]		[Out of Scope]
Fewer people waiting for an Outpatient appointment – additional capacity achieved through National Treatment Centres programme	National Treatment Centres Workforce	This data should be available for the September dashboard.	25,000 additional treatments by 2025/26	
National Treatment Centres reaching full potential capacity with required staffing complement for each met	National Treatment Centres Workforce	Target based on latest workforce update position is 657 WTE recruited against the 778 WTE target for the end of 2023. A number of these will be existing staff sourced from the Golden Jubilee as 5 core theatres are being refurbished.	778 WTE staff will be required to operate the 4 National Treatment Centres opening in 2023.	27 July
[Out of Scope]	[Out of Scope]	[Out of Scope]	[Out of Scope]	[Out of Scope]

[Out of Scope]

Document 17 Extract of Performance Dashboard - October 2023 - REDACTED

MONTHLY PERFORMANCE DASHBOARD

11 OCTOBER 2023

Please note: We have adjusted this document to be accessible, should you require any further accessibility adjustments please contact PDRPortfolioManagement@gov.scot and we will be more than happy to send a copy tailored to your specific requirements.

**In the service _____
of Scotland**



Scottish Government
Riaghaltas na h-Alba
gov.scot

[Out of Scope]

[Out of Scope]

[Out of Scope]

National Treatment Centres are improving performance, however continued construction delays and challenges to recruiting a full workforce continue to impact on forecast performance.

[Out of Scope]

[Out of Scope]

OFFICIAL : SENSITIVE

Document 18 Extract of PfG - Chapter Briefings

Redacted

2023-24 PROGRAMME FOR GOVERNMENT PORTFOLIO BRIEFING PACK

[Out of Scope]

3. CABINET SECRETARY FOR NHS RECOVERY, HEALTH AND SOCIAL CARE PORTFOLIO BRIEFING

[Out of Scope]

WAITING TIMES AND NATIONAL TREATMENT CENTRES

[Out of Scope]

Our £1.8m investment in a new national digital dermatology programme is speeding up treatment, and we have formally opened the third National Treatment Centre, located in NHS Highland.

[Out of Scope]

- We are committed to providing year on year reductions through our £1bn NHS Recovery plan and our network of National Treatment Centres, which will significantly increase capacity.

[Out of Scope]

NATIONAL TREATMENT CENTRES

We have already opened two National Treatment Centres this year – Fife in March and Highland in April – and two further centres are opening soon.

- These four National Treatment Centres are planning to deliver around 25,000 additional procedures by 2024-25.
- NTC Fife's plans include 500 orthopaedic procedures this year, rising to more than 700 by 2025-2026, with NTC Highland creating new capacity for over 1,500 knee and hip replacements this year.
- NTC Forth Valley and the second phase of the NHS Golden Jubilee will provide additional capacity for orthopaedics, general surgery and endoscopy.

Significant progress has been made on the NTC programme over the past year.

- However, the programme's timescale has been challenged by a number of key issues, including unprecedented levels of inflation in all public sector capital projects as a result of the Covid-19 pandemic, the economic impact of Brexit, and uncertainty in the supply chain due to a range of external factors.

[Out of Scope]

NHS Waiting Times

WAITING TIMES AND NATIONAL TREATMENT CENTRES

We are working to address waiting lists by increasing levels of activity, with a continuing focus on the longest waits.

[Out of Scope]

Our £1.8m investment in a new national digital dermatology programme is speeding up treatment, and we have formally opened the third National Treatment Centre, located in NHS Highland.

[Out of Scope]

- We are committed to providing year on year reductions through our £1bn NHS Recovery plan and our network of National Treatment Centres, which will significantly increase capacity.

[Out of Scope]

NTC-Highland will create new capacity for over 1,500 orthopaedic procedures this year for patients in Highland and Grampian, including hip and knee replacements.

- The centre will also host NHS Highland's eye care service, and will increase capacity for ophthalmic procedures, including cataract surgery.
- 190 staff have been recruited to NTC-Highland as part of the Scottish Government's commitment to increasing dedicated resources for elective care.

Significant progress has been made on the NTC programme over the past year.

- However, the programme timescale has been challenged by a number of key issues, including unprecedented levels of inflation in all public sector capital projects as a result of the Covid-19 pandemic, the economic impact of Brexit, and uncertainty in the supply chain due to a range of external factors.

[Out of Scope]

- We are committed to providing year on year reductions through our £1bn NHS Recovery plan and our network of National Treatment Centres, which will significantly increase capacity.

[Out of Scope]

Document 19 Extract of PfG - Commitment Briefings short - REDACTED

HEALTH BRIEFING PACK

[Out of Scope]

3.31. WAITING TIMES AND NATIONAL TREATMENT CENTRES (p. 44-48)

[Out of Scope]

3.1. Waiting Lists

COMMITMENT: Continue to work with our NHS in its efforts to tackle waiting lists and protect planned care, including providing significant additional capacity in endoscopies, orthopaedics and general surgery by opening the new National Treatment Centre in Forth Valley and the second phase of the NHS Golden Jubilee NTC by the end of 2023.

TOP LINES

We will continue to work closely with all NHS Boards to maximise capacity and reduce the time people are waiting for appointments and treatment. This includes local, regional and national working as well as increasing capacity through our National Treatment Centre programme.

- The Centres will provide significant additional capacity for orthopaedics, ophthalmic and diagnostic activity. We have already opened two this year, and the opening of two further centres is planned for 23-24.

[Out of Scope]

- We are committed to providing year on year reductions through our £1bn NHS Recovery plan and our network of National Treatment Centres, which will significantly increase capacity.

[Out of Scope]

3.31 NHS Waiting Times and National Treatment Centres

[Out of Scope]

Our £1.8m investment in a new national digital dermatology programme is speeding up treatment, and we have formally opened the third National Treatment Centre, located in NHS Highland.

[Out of Scope]

- We are committed to providing year on year reductions through our £1bn NHS Recovery plan and our network of National Treatment Centres, which will significantly increase capacity.

[Out of Scope]

NTC-Highland will create new capacity for over 1,500 orthopaedic procedures this year for patients in Highland and Grampian, including hip and knee replacements.

- The centre will also host NHS Highland's eye care service, and will increase capacity for ophthalmic procedures, including cataract surgery.
- 190 staff have been recruited to NTC-Highland as part of the Scottish Government's commitment to increasing dedicated resources for elective care.

Significant progress has been made on the NTC programme over the past year.

- However, the programme timescale has been challenged by a number of key issues, including unprecedented levels of inflation in all public sector capital projects as a result of the Covid-19 pandemic, the economic impact of Brexit, and uncertainty in the supply chain due to a range of external factors.

[Out of Scope]

Document 20 Extract of PfG - Commitment Briefings - REDACTED

2023-24 PROGRAMME FOR GOVERNMENT COMMITMENT BRIEFING PACK

[Out of Scope]

3. CABINET SECRETARY FOR NHS RECOVERY, HEALTH AND SOCIAL CARE

3.1. Waiting Lists

COMMITMENT: Continue to work with our NHS in its efforts to tackle waiting lists and protect planned care, including providing significant additional capacity in endoscopies, orthopaedics and general surgery by opening the new National Treatment Centre in Forth Valley and the second phase of the NHS Golden Jubilee NTC by the end of 2023.

TOP LINES

We will continue to work closely with all NHS Boards to maximise capacity and reduce the time people are waiting for appointments and treatment. This includes local, regional and national working as well as increasing capacity through our National Treatment Centre programme.

- The Centres will provide significant additional capacity for orthopaedics, ophthalmic and diagnostic activity. We have already opened two this year, and the opening of two further centres is planned for 23-24.

[Out of Scope]

Document 21 Extract of PfG - Overarching Briefings - REDACTED

2023-24 PROGRAMME FOR GOVERNMENT OVERARCHING BRIEFING PACK

[Out of Scope]

KEY COMMITMENTS ON COMMUNITY

BACKGROUND: COMMITMENTS ON OPPORTUNITY

[Out of Scope]

- We will continue to work with Health Boards to reduce waiting lists and protect planned care. We must match demand with capacity and that is why, by the end of 2023, we will open the National Treatment Centre (NTC) in Forth Valley and deliver the second phase of the NHS Golden Jubilee NTC, providing significant additional capacity in endoscopies, as well as orthopaedics and general surgery.

[Out of Scope]

[Out of Scope]

WAITING TIMES

[Out of Scope]

All long waits are regrettable, but we have already seen a significant reduction in the longest waits since targets were announced last July.

- We are committed to providing year on year reductions through our £1bn NHS Recovery plan and our network of National Treatment Centres, which will significantly increase capacity.

[Out of Scope]

- We are committed to providing year on year reductions through our £1bn NHS Recovery plan and our network of National Treatment Centres, which will significantly increase capacity.

[Out of Scope]

Document 22 Extract of Planned Care Targets - Progress Update - 25 August 2023 - REDACTED

Health Performance & Delivery Division
25 August 2023

PS/First Minister
PS/Cabinet Secretary for NHS Recovery, Health and Social Care

PLANNED CARE WAITING TIMES TARGETS – PROGRESS UPDATE

[Out of Scope]

- *National Treatment Centres*

3. Following the opening of NTC Fife on 20 March, and further joint work between NHS Fife, NHS Lothian and officials, a clinical pathway has now been agreed which will provide patients from the Lothian area access to the new facility. NHS Fife remain on plan to deliver the agreed level of additional activity for 2023/24 (546 patients), [Redacted s.30(b)(i)].

4. NTC-Highland began treating patients on 17 April and was officially opened by the First Minister on 12 June. [Redacted s.30(b)(i)]. The Board have also further progressed their plans to deliver an increased level of ophthalmology activity in the new centre from Autumn 2023. The main challenge in implementing the ophthalmology plan is recruitment of staffing. Officials are meeting with the Board shortly to discuss ophthalmology recruitment as part of a 6 month post go-live workforce review.

[Redacted s.30(b)(i)]

5. NTC-Golden Jubilee Phase 2 is due to open in December 2023 [Redacted s.30(b)(i)]. [Redacted s.29(1)(a)]. [Redacted s.30(b)(i)].

6. [Redacted s.29(1)(a)]

7. [Redacted s.29(1)(a)]

8. A Gateway Review of the programme was undertaken in March and an action plan was developed in response. [Redacted s.30(b)(i)].

9. [Redacted s.29(1)(a)]

10. Management information collated by NES in a response to a PQ showed that, at 31 March 2023, 502 people were employed in an NTC. This figure excludes those staff delivering pre-existing NHS services which have been

relocated to NTC sites. 130 (26%) are new entrants, meaning they are undertaking their first role in NHS Scotland. [Redacted s.30(b)(i)]

CONCLUSION AND NEXT STEPS

[Out of Scope]

[Redacted s.38(1)(b)]
Directorate for Chief Operating Officer
Health Performance & Delivery Division

[Out of Scope]

Document 23 Collated PQ background notes from 08 August 2023 Redacted

Parliamentary Question Background notes from 08 August 2023

(PQ S6W - 19963, S6W -19964, S6W- 19965, S6W - 19966, S6W -19970 S6W, - 19974, S6W - 19978, S6W - 19982, S6W - 19984, S6W - 19985, S6W - 19986, S6W - 19990, S6W - 19994, S6W - 19995, S6W - 19998, S6W - 20002, S6W - 20003 & S6W - 20005)

BACKGROUND NOTE FOR S6W-19963

This parliamentary question was asked by Jackie Baillie MSP, Scottish Labour, for Dunbarton and spokesperson for Health and Social Care . This is one of 5 questions Jackie Baillie MSP asked relating to the costs of the National Treatment Centres completed or in construction on 17/07/2023 (**S6W-19967**, **S6W-19971**, **S6W-19975** & **S6W-19979**)

There are also 4 PQs (**S6W-19983**, **S6W-19987**, **S6W-19991**, **S6W-19999**) from the enquirer relating to the National Treatment Centres that are awaiting FBC approval the status of these projects is also addressed by Infrastructure Investment Plan 2021-22 to 2025-26: major capital projects progress update - March 2023 - gov.scot (www.gov.scot)

Ms Baillie logged 40 PQs on 17 July 2023 regarding the NTC programme in total.

Ms Baillie has shared various news stories on social media in recent weeks regarding NHS Scotland construction projects. Additionally, a Fol relating to the NTC Programme Assurance of action plan was requested by [Redacted s.38(1)(b)], which was published in May.

Ms Baillie subsequently proposed a debate (S6M-09462): Taking Action on NHS Waiting Times, in which her original motion called for the Parliament to agree concerns about the delay in rolling out the network of National Treatment Centres, and called on the Scottish Ministers to bring forward a revised NHS Recovery Plan, in consultation with key stakeholders, to reduce long waits as a matter of urgency.

National Treatment Centres

TOP LINES

- The original basis for the National Treatment Centres (NTC) programme was to provide additional protected elective capacity and infrastructure to meet the needs of the elderly population, which is projected to grow by 25-30% between 2015 - 2035. However, the phased opening of the NTCs has now been accelerated to support NHS Covid recovery.
- NTCs are key in the NHS Scotland approach to tackling the long waiting times within planned care, and activity going through the centres will be focussed initially to support treatment of the longest waiting patients.

- The National Treatment Centres (NTCs) Programme is the single biggest increase in planned care capacity ever created in NHS Scotland. Four NTCs are opening this year, including NTC-Fife and NTC-Highland which opened in March and April, which will deliver eight orthopaedic theatres; an inpatient/day-case ward; three endoscopy rooms and two general theatres, and these centres are planning to deliver c25,000 additional procedures by 2024/25.
- NTC-Fife will deliver 500 orthopaedic procedures this year, rising to more than 700 by 2025/2026.
- [Redacted s.30(b)(i)]. The centre will also host NHS Highland's eye care service, and will increase capacity for ophthalmic procedures, including cataract surgery.
- Forth Valley (providing Orthopaedics) is expected to begin treating patients in Autumn and the second phase expansion of the Golden Jubilee University National Hospital (providing Orthopaedics, General Surgery and Diagnostic Endoscopy) will open later in winter.
- In its first year of opening, the first of the new NTCs, the National Eye Centre at NHS Golden Jubilee, delivered over 8,700 cataract procedures.
- National Treatment Centres will provide significant additional and protected capacity for orthopaedic, ophthalmic and diagnostic procedures including for hip and knee surgery/cataract surgery.
- We know that the pandemic has taken its toll on services like orthopaedics, but the network of NTCs will help address this and will be central to NHS recovery.

NTCs - Capacity Allocation

- NTC capacity is a national resource and allocations were decided by representatives from all boards and based on the latest Waiting Times management information available to Scottish Government at the time of decision. This approach ensures the NTCs are targeting the longest waiting patients and allocations of activity have been determined on this basis.
- Where possible, a regional approach to activity allocation will be adopted to minimise patient flow (and administrative requirements) between boards, patient travel time and support treatment as close to home as possible.

Contact Name: [Redacted s.38(1)(b)]

BACKGROUND NOTE FOR S6W-19964

(To be completed as necessary with any additional information)

This parliamentary question was asked by Jackie Baillie MSP, Scottish Labour, for Dunbarton and spokesperson for Health and Social Care . This is one of 5 questions Jackie Baillie MSP asked relating to the opening dates of the National Treatment Centres either completed or in construction on 17/07/2023 (**S6W-19964**, **S6W-19968**, **S6W-19972**, **S6W-19976** & **S6W-19980**).

Ms Baillie logged 40 PQs on 17 July 2023 regarding the NTC programme in total.

Ms Baillie has shared various news stories on social media in recent weeks regarding NHS Scotland construction projects. Additionally, a FoI relating to the NTC Programme Assurance of action plan was requested by [Redacted s.38(1)(b)], which was published in May.

Ms Baillie subsequently proposed a debate (S6M-09462): Taking Action on NHS Waiting Times, in which her original motion called for the Parliament to agree concerns about the delay in rolling out the network of National Treatment Centres, and called on the Scottish Ministers to bring forward a revised NHS Recovery Plan, in consultation with key stakeholders, to reduce long waits as a matter of urgency.

National Treatment Centres

TOP LINES

- The original basis for the National Treatment Centres (NTC) programme was to provide additional protected elective capacity and infrastructure to meet the needs of the elderly population, which is projected to grow by 25-30% between 2015 - 2035. However, the phased opening of the NTCs has now been accelerated to support NHS Covid recovery.
- NTCs are key in the NHS Scotland approach to tackling the long waiting times within planned care, and activity going through the centres will be focussed initially to support treatment of the longest waiting patients.
- The National Treatment Centres (NTCs) Programme is the single biggest increase in planned care capacity ever created in NHS Scotland. Four NTCs are opening this year, including NTC-Fife and NTC-Highland which opened in March and April, which will deliver eight orthopaedic theatres; an inpatient/day-case ward; three endoscopy rooms and two general theatres, and these centres are planning to deliver c25,000 additional procedures by 2024/25.
- NTC-Fife will deliver 500 orthopaedic procedures this year, rising to more than 700 by 2025/2026.
- [Redacted s.30(b)(i)]. The centre will also host NHS Highland's eye care service, and will increase capacity for ophthalmic procedures, including cataract surgery.
- Forth Valley (providing Orthopaedics) is expected to begin treating patients in Autumn and the second phase expansion of the Golden Jubilee University National Hospital (providing Orthopaedics, General Surgery and Diagnostic Endoscopy) will open later in winter.
- In its first year of opening, the first of the new NTCs, the National Eye Centre at NHS Golden Jubilee, delivered over 8,700 cataract procedures.
- National Treatment Centres will provide significant additional and protected capacity for orthopaedic, ophthalmic and diagnostic procedures including for hip and knee surgery/cataract surgery.
- We know that the pandemic has taken its toll on services like orthopaedics, but the network of NTCs will help address this and will be central to NHS recovery.

NTCs - Capacity Allocation

- NTC capacity is a national resource and allocations were decided by representatives from all boards and based on the latest Waiting Times management information available to Scottish Government at the time of decision. This approach ensures the NTCs are targeting the longest waiting patients and allocations of activity have been determined on this basis.
- Where possible, a regional approach to activity allocation will be adopted to minimise patient flow (and administrative requirements) between boards, patient travel time and support treatment as close to home as possible.

Contact Name: [Redacted s.38(1)(b)]

BACKGROUND NOTE FOR S6W-19965

This parliamentary question was asked by Jackie Baillie, Scottish Labour MSP for Dunbarton and party spokesperson for Health, NHS Recovery and Social Care. This is one of five questions Ms Baillie has asked relating to activity at the National Treatment Centres either completed or in construction on 17/07/2023 (**S6W-19965** , **S6W-19969** , **S6W-19973** , **S6W-19977** , **S6W-19981**).

Ms Baillie logged 40 PQs on 17 July 2023 regarding the NTC programme in total.

Ms Baillie has shared various news stories on social media in recent weeks regarding NHS Scotland construction projects. Additionally, a FoI relating to the NTC Programme Assurance of action plan was requested by [Redacted s.38(1)(b)] , which was published in May.

Ms Baillie subsequently proposed a debate (S6M-09462): Taking Action on NHS Waiting Times, in which her original motion called for the Parliament to agree concerns about the delay in rolling out the network of National Treatment Centres, and called on the Scottish Ministers to bring forward a revised NHS Recovery Plan, in consultation with key stakeholders, to reduce long waits as a matter of urgency.

National Treatment Centres

TOP LINES

- The original basis for the National Treatment Centres (NTC) programme was to provide additional protected elective capacity and infrastructure to meet the needs of the elderly population, which is projected to grow by 25-30% between 2015 - 2035. However, the phased opening of the NTCs has now been accelerated to support NHS Covid recovery.
- NTCs are key in the NHS Scotland approach to tackling the long waiting times within planned care, and activity going through the centres will be focussed initially to support treatment of the longest waiting patients.
- The National Treatment Centres (NTCs) Programme is the single biggest increase in planned care capacity ever created in NHS Scotland. Four NTCs are opening this year, including NTC-Fife and NTC-Highland which opened in March and April, which will deliver eight orthopaedic theatres; an

inpatient/day-case ward; three endoscopy rooms and two general theatres, and these centres are planning to deliver c25,000 additional procedures by 2024/25.

- NTC-Fife will deliver 500 orthopaedic procedures this year, rising to more than 700 by 2025/2026.
- [Redacted s.30(b)(i)]. The centre will also host NHS Highland's eye care service, and will increase capacity for ophthalmic procedures, including cataract surgery.
- Forth Valley (providing Orthopaedics) is expected to begin treating patients in Autumn and the second phase expansion of the Golden Jubilee University National Hospital (providing Orthopaedics, General Surgery and Diagnostic Endoscopy) will open later in winter.
- In its first year of opening, the first of the new NTCs, the National Eye Centre at NHS Golden Jubilee, delivered over 8,700 cataract procedures.
- National Treatment Centres will provide significant additional and protected capacity for orthopaedic, ophthalmic and diagnostic procedures including for hip and knee surgery/cataract surgery.
- We know that the pandemic has taken its toll on services like orthopaedics, but the network of NTCs will help address this and will be central to NHS recovery.
- NTC-level breakdown underlying the Recovery Plan position (Shoen below) were part of the FOI release to Labour in June, and include for reference the table of figures from p5 of this doc 07 which was part of the release: [Communication regarding National Treatment Centres: FOI release - gov.scot \(www.gov.scot\)](http://www.gov.scot)

[Redacted s.25(1)]

NTCs - Capacity Allocation

- NTC capacity is a national resource and allocations were decided by representatives from all boards and based on the latest Waiting Times management information available to Scottish Government at the time of decision. This approach ensures the NTCs are targeting the longest waiting patients and allocations of activity have been determined on this basis.
- Where possible, a regional approach to activity allocation will be adopted to minimise patient flow (and administrative requirements) between boards, patient travel time and support treatment as close to home as possible.

Contact Name: [Redacted s.38(1)(b)]

BACKGROUND NOTE FOR S6W-19966

This background note relates to a series of parliamentary questions that have been asked by Jackie Baillie MSP (Dumbarton), Deputy Scottish Labour Party Leader and Spokesperson for Health and Social Care. This is one of around 40 PQs relating to the National Treatment Centres (NTCs) being asked by Ms Baillie and is one of 10 PQs in relation to the NTC workforce specifically.

[Redacted s.30(b)(i)]

Background

The Covid-19 pandemic and resultant demand for planned care since March 2020 has intensified the need to bring forward recruitment for the NTCs to enable them to operate at capacity sooner than originally planned.

The first site (NTC NHS Golden Jubilee Phase 1) opened on 11 December 2020, with NTC Fife opening in March 2023 and NTC Highland in April 2023. NTC Forth Valley and NTC Golden Jubilee are due to accept patients before the end of the year.

The NHS Recovery Plan has outlined a commitment to recruit an additional 1500 clinical and non-clinical staff by 2026 for the National Treatment Centres although it is accepted that the total workforce required to operate the centres, should they all go ahead, will exceed this level. We routinely engage with all NTC projects in order to monitor recruitment progress and to identify areas of emerging risk which may require intervention.

In order for NTCs to operate safely and efficiently, they require an appropriate mix of experience, knowledge and skills. It is therefore the case that our NTCs will be staffed by a mix of experienced and newly qualified staff, with the expectation that newly qualified or new staff may first need to develop experience in other parts of the service.

Monitoring the additional staffing commitment

The previous Cabinet Secretary had publicly committed to developing a process for routinely reporting on the commitment to deliver an additional 1,500 staff in support of the NTC programme.

[Redacted s.30(b)(i)]

Contact Name: [Redacted s.38(1)(b)]

Ext: [Redacted s.38(1)(b)]

Document 24 Collated Emails from Programme SRO Highlighted

Email Chain 01 Briefing - NTC Highland opening - 12 June 2023

From: [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>

Sent: Friday, June 9, 2023 11:34 AM

To: First Minister <FirstMinister@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications First Minister <CommunicationsFirstMinister@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Gordon Frame <Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Office of the Chief Operating Officer, NHS Scotland <COO@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Strategic Briefing Unit for Health <SBUHealth@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: Briefing - NTC Highland opening - 12 June 2023

PO/ First Minister,

Please find attached the briefing pack for the FM to cover the opening of NTC Highland on Monday. As requested I will bring a physical copy for FM.

[Redacted s.30(b)(i)]. We have discussed with Lana.

Speech will be sent up shortly.

If you have any questions please get in touch.

Thanks,

[Redacted s.38(1)(b)], Team Leader – Planned Care Policy & Performance, Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | 5 Atlantic Quay, 150 Broomielaw, Glasgow G2 8LU

e: [Redacted s.38(1)(b)]@gov.scot | m: [Redacted s.38(1)(b)]

Email Chain 02 FOR CAB SEC AWARENESS: Hip op story - Oban Times

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Monday, June 19, 2023 6:13 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: David Hutchison <David.Hutchison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; Ross Ingebrigtsen <Ross.Ingebrigtsen@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot>; Jack Middleton <Jack.Middleton@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Gordon Frame <Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: FOR CAB SEC AWARENESS: Hip op story - Oban Times

PO

The Oban Times is looking for a response to a story about a patient who went private as the waiting list for a hip operation in NHS Highland was too long.

We have liaised with policy colleagues and recently issued lines still stand (tweaked to be up to date).

[Redacted s.30(b)(i)]

A Scottish Government spokesperson said:

“Despite the enormous impact the pandemic has had on our health service, we have seen the increase in the activity for new outpatients and inpatient/daycases since the turn of the year – reaching their highest levels since COVID-19.

“There has also been a continued reduction in long waits over 18 months for outpatients, as well as a significant reduction in long waits over two years since targets were announced last July.

“There are still unacceptable waits in some specialities, but we remain committed to delivering sustained improvements and year on year reductions through maximising capacity across Scotland and the redesign of services of care.

“The National Treatment Centres will provide significant additional capacity for orthopaedics, ophthalmic and diagnostic activity. We have already opened two National Treatment Centres this year, with the First Minister visiting Highland NTC last week, and there are two further centres opening later this year.”

QUERY

I've written this article below, looking at a human story behind the waiting times stats, which obv. everyone is doing all they can to fix. I was wondering if NHS Highland, the Scottish Government, and the UK Government would like to respond to it? How can waiting times be cut? Many thanks for your help,

[Redacted s.38(1)(b)]

Senior Reporter

The Oban Times

[Redacted s.38(1)(b)]

Two Oban pensioners have been left in "horrendous" debt after going to a private hospital for a hip replacement because the pain was so bad and the waiting list for an NHS operation was over 18 months long. Jack and Lynda Low, a retired couple both aged 70 and living in Oban, are now relying on food banks, and the Oban charity Hope Kitchen, as they struggle to pay off a loan of thousands of pounds. But if they had not paid for the successful operation, Jack said he would have been in a wheelchair in six months. Jack suffers from arthritis, which had been steadily getting worse over the last three years. He described the pain as "murderous", and "20" on a scale of one to 10. "My

beloved was in agony because of his hip," Lynda said. "It broke my heart to see my husband hobbling around. The pain on his face was terrible." She said it took five months to get an appointment with an NHS surgeon. Then, at the appointment at Oban's Lorn and Islands Hospital this spring, they were told it would take a minimum of 18 months, and more likely two years or over, for an operation at the Royal Alexandra Hospital in Glasgow. "If I did not get it done, I would have been in a wheelchair in six months," Jack said. "He was getting worse by the minute," Lynda said. "We discussed it at home. I said is there any way we can go private? "We had no choice. You could hear the bones grinding. If we had waited, there would be no recovery. "I called Nuffield Private Hospital. Three days later we had an appointment." Just a week after that, Jack was in the operating theatre having his hip replaced. A month has now passed. "Since then, the pain has gone," Jack said. "It is just healing pain. I just keep exercising. I am fine." Lynda added: "The surgery cost £12,979. We are both pensioners. Our life savings was £5,000. It has left us with this horrendous debt. Obviously we are going to have to pay this loan off. "This debt is £381 per month. We were struggling before. We are going to have to rely on food banks. We go out to lunch at Hope Kitchen - it is all we can afford. "Beyond all these numbers, people are suffering," Lynda said. "He has paid into the NHS for 50 years, and when he needed help, they could not give it to him."

Best wishes

[Redacted s.38(1)(b)]

I am working from home – please contact me on [Redacted s.38(1)(b)]

[Redacted s.38(1)(b)] | Senior Media Manager | Communications NHS Recovery, Health and Social Care | Scottish Government

[Redacted s.38(1)(b)]@gov.scot

Email Chain 03 FOR CLEARANCE Media arrangements, supporting comment, Tweet - NTC Highland

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Saturday, June 10, 2023 12:47 PM

To: First Minister <FirstMinister@gov.scot>

Cc: Communications First Minister <CommunicationsFirstMinister@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Gordon Frame <Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot>; Jack Middleton <Jack.Middleton@gov.scot>; Tom Thomson <Tom.Thomson@gov.scot>; Ross Ingebrigtsen <Ross.Ingebrigtsen@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Minister for Social Care, Mental Wellbeing & Sport <MinisterSCMWS@gov.scot>; Minister for Public Health & Women's Health <MinisterPHWH@gov.scot>

Subject: FOR CLEARANCE Media arrangements, supporting comment, Tweet - NTC Highland

FMPO

Cc Cabinet Secretary for NHS Recovery, Health and Social Care

Minister for Social Care, Mental Wellbeing and Sport

Minister for Public Health and Women's Health

Please see below media arrangements, a supportive comment and a Tweet for Monday's opening of the National Treatment Centre in Inverness.

Grateful for clearance.

Many thanks

[Redacted s.38(1)(b)]

Media arrangements for FM visit to National Treatment Centre – Highland in Inverness on Monday 12 June

This is the formal opening of the facility, which has been operational since April. There was media coverage when the centre opened.

NHS Highland, who are hosting the visit, are handling Monday's media arrangements. They have confirmed attendance from:

- STV
- BBC (covers BBC Alba)
- P&J
- Moray Firth Radio (Bauer)

Hn Media (covers Inverness Courier, Strathy, John o' Groat Journal, Ross shire Journal, Northern Times) will likely confirm later.

I will attend for comms and manage media bids for FM.

NHS Highland will issue a news release on Monday. We've been asked for a supporting comment.

At our request, NHS Highland will have a photographer who will share images and we will Tweet from @ScotGovFM (health comms colleagues will retweet).

Draft comment

First Minister Humza Yousaf said:

“I was very pleased to formally open the National Treatment Centre – Highland and to see the huge difference that this state-of-the-art facility is making to people locally and from across the country.

“The Scottish Government’s investment in a network of National Treatment Centres will provide significant additional capacity for orthopaedics, ophthalmic and diagnostic treatment. This is the second of four NTCs to open this year – Fife NTC opened in March, with Forth Valley and the second phase of the NHS Golden Jubilee to come.

“These purpose-built facilities will help to reduce waiting times worsened by the pandemic, so people get the care they need as soon as possible.”

Draft Tweet (with images from event)

First Minister @HumzaYousaf has officially opened Scotland’s third National Treatment Centre.

The NTC - Highland will deliver thousands more ophthalmology and orthopaedic procedures every year.

Two more NTCs are due to open this year.

[Redacted s.38(1)(b)]

Senior Media Manager

First Minister Communications

Desk: [Redacted s.38(1)(b)]; [Redacted s.38(1)(b)]

Scottish Government | news.gov.scot

Email Chain 04 Invitation to Officially Open National Treatment Centre - Highland

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Friday, April 21, 2023 1:26 PM

To: First Minister <FirstMinister@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; McLaren D (Douglas)

<Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Gollan J (Jennie) <Jennie.Gollan@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Middleton J (Jack) <Jack.Middleton@gov.scot>; Spads Admin <Spads_Admin@gov.scot>

Subject: Invitation to Officially Open National Treatment Centre - Highland

PO / First Minister,

Request for First Minister attendance to open a new National Treatment Centre.

As the First Minister will be aware, 4 National Treatment Centres will open this year providing significant additional protected capacity for orthopaedic, ophthalmic and diagnostic capacity. The NTC programme is a huge investment in frontline planned care infrastructure and over the next five years it will provide the single biggest increase in planned care capacity ever created in the NHS in Scotland.

NTC Fife was opened in March by the previous First Minister as her last public engagement. The second of these centres, **National Treatment Centre – Highland** has now opened and saw its first patients **this week**.

NHS Highland would like to invite the First Minister to officially open the centre on **Monday 5 June**. I have attached a draft agenda which includes speeches, presentations, the unveiling of the plaque, an opportunity for media engagement, a tour of the facilities and lunch.

Provided the First Minister is content to undertake the official opening, we will work closely with the Comms team to ensure a successful event. Should the First Minister be unable to attend, we would seek Cab Sec NHS Recovery, Health and Social Care attendance.

Many thanks

[Redacted s.38(1)(b)]

fewer than ten patients waiting more than two years, and waits of over 78 weeks reduced by 48.5% for new outpatients since June 2022.

“Through maximising capacity and redesigning services of care we will continue to address long waits, with National Treatment Centres providing significant additional capacity for orthopaedics, ophthalmic and diagnostic activity.”

Background

Two National Treatment centres have opened so far this year in March and April, with two further opening later this year.

Thanks

[Redacted s.38(1)(b)]

Senior Media Manager | Communications Health | Scottish Government

Tel – [Redacted s.38(1)(b)] / [Redacted s.38(1)(b)] | [Redacted s.38(1)(b)]@gov.scot

Scottish Liberal Democrats reveal seven year long wait for NHS treatment

Scottish Liberal Democrat leader Alex Cole-Hamilton has today pressed the new Health Secretary to get a grip as he revealed that a current patient in Dumfries & Galloway has waited almost five years for treatment, while a patient in Ayrshire & Arran had to wait almost seven years for treatment. Freedom of information requests filed by Scottish Liberal Democrats reveal waits of several years in almost every health board.

- The health board with a current patient on a waiting list has been waiting for treatment for the longest is Dumfries & Galloway (1763 days), followed by Highland (1533) and Ayrshire & Arran (1379).
- The health board with patient who endured the longest wait to start treatment in the last five years was Ayrshire & Arran (2523 days), followed by Dumfries & Galloway (2022) and Tayside (1705).
- Ayrshire & Arran also reported that 80 patients have been waiting more than three years.

Commenting on the figures, Mr Cole-Hamilton said:

“I was shocked to uncover patients waiting almost seven years for treatment.

“Each of these cases is going to be dependent on individual circumstances but the idea that you could be waiting for more than half a decade before your medical needs are met is unbearably tough.

“From meeting with doctors and nurses I know that it saddens them to tell patients that they could be facing waits of months or even years to get treatment under this SNP government.

“With 1 in 7 Scots on a waiting list, it is incumbent that the new Health Secretary gets a grip on the situation and takes action to drive down long waits.

“We need a massive expansion of training places, a proper review of pay and conditions to stop the exodus of experienced staff and an NHS staff assembly which puts the knowledge of those who know the service best at the heart of how we rebuild our health care system.”

ENDS

Notes to editors:

A spreadsheet of longest waits can be found here.

Email Chain 06 Planned Care Targets - Progress Update - 2 June

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Friday, June 2, 2023 9:09 AM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; Permanent Secretary

<PermanentSecretary@gov.scot>; Burns J (John) <John.Burns@gov.scot>; Frame G (Gordon)

<Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; McCallum R

(Richard) <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Strategic Briefing Unit for Health

<SBUHealth@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; Gollan J (Jennie) <Jennie.Gollan@gov.scot>

Subject: Planned Care Targets - Progress Update - 2 June

PS/Cabinet Secretary,

Please see attached routine update on planned care. I'd be grateful if you could also confirm if the Cabinet Secretary is content that we issue this update to the First Minister.

Please let me know if I can be of any further assistance.

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)] | Deputy Team Leader - Planned Care Policy & Performance | Directorate for Chief Operating Officer

Ext. [Redacted s.38(1)(b)] | St Andrew's House | Regent Road | Edinburgh | EH1 3DG | she/her



Email Chain 08 Planned Care Targets - Progress Update - 27 April

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Thursday, April 27, 2023 3:04 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; Permanent Secretary

<PermanentSecretary@gov.scot>; Burns J (John) <John.Burns@gov.scot>; Frame G (Gordon)

<Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; McCallum R

(Richard) <Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Strategic Briefing Unit for Health

<SBUHealth@gov.scot>

Subject: Planned Care Targets - Progress Update - 27 April

PS/Cabinet Secretary,

Please see attached routine update on planned care. I'd be grateful if you could also confirm if the Cabinet Secretary is content that we issue this update to the First Minister.

Please let me know if I can be of any further assistance.

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)] | Deputy Team Leader - Planned Care Policy & Performance | Directorate for Chief Operating Officer

Ext. [Redacted s.38(1)(b)] | St Andrew's House | Regent Road | Edinburgh | EH1 3DG | she/her



Email Chain 09 Planned Care Targets - Progress Update - 30 June

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Friday, June 30, 2023 4:40 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; Permanent Secretary

<PermanentSecretary@gov.scot>; John Burns <John.Burns@gov.scot>; Gordon Frame

<Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum

<Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Strategic Briefing Unit for Health

<SBUHealth@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>

Subject: Planned Care Targets - Progress Update - 30 June

PS/Cabinet Secretary,

Please see attached routine update on planned care. This also includes an update on the work being undertaken by NECU, which the Cabinet Secretary requested at

the System Pressures and Recovery meeting on 22 June. I'd be grateful if you could also confirm if the Cabinet Secretary is content that we issue this update to the First Minister.

Please let me know if I can be of any further assistance.

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)] | Deputy Team Leader - Planned Care Policy & Performance | Directorate for Chief Operating Officer

Ext. [Redacted s.38(1)(b)] | St Andrew's House | Regent Road | Edinburgh | EH1 3DG | she/her



Attached Document 27 Planned Care Targets - Progress Update - 30 June 2023

Email Chain 10 : RE: FOI 202300376692 - NTC Request for Gateway Review March 2023 - Ministerial submission - Due 18 October

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care
Sent: Wednesday, October 11, 2023 10:52 AM
To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>
Cc: [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Subject: RE: FOI 202300376692 - NTC Request for Gateway Review March 2023 - Ministerial submission - Due 18 October

This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.

Hi

Mr Matheson is content, thanks.

Kind regards,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

Deputy Private Secretary - Cabinet Secretary for NHS Recovery, Health and Social Care, Michael Matheson MSP

Scottish Government, St Andrews House, Regent Road, Edinburgh, EH1 3DG

Tel: [Redacted s.38(1)(b)]

E-mail: CabSecNRHSC@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Tuesday, October 10, 2023 3:38 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: FOI 202300376692 - NTC Request for Gateway Review March 2023 - Ministerial submission - Due 18 October

Good Afternoon,

Please find attached the proposed response for FOI 202300376692. The submission has been reviewed by special advisors

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

[Out of Scope]

Email Chain 11 RE: FOR CAB SEC CLEARANCE: PA - YOUSAF'S 'DEADLY LEGACY' AS HEALTH MINISTER REVEALED AS NHS RECOVERY PLANS FLOUNDER

From: [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Tuesday, June 13, 2023 7:15 PM

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Cc: [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; Jack Middleton <Jack.Middleton@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Ross Ingebrigtsen <Ross.Ingebrigtsen@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Gordon Frame <Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: RE: FOR CAB SEC CLEARANCE: PA - YOUSAF'S 'DEADLY LEGACY' AS HEALTH MINISTER REVEALED AS NHS RECOVERY PLANS FLOUNDER

Hi Jackie,

Thanks for this. Mr Matheson is content to clear.

Thanks again,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

Private Secretary to Minister for Public Health and Women's Health - Jenni Minto

The Scottish Government | St Andrew's House | Edinburgh | EH1 3DG

MinisterPHWH@gov.scot

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: 13 June 2023 18:54

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; Jack Middleton

<Jack.Middleton@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Jennie Gollan

<Jennie.Gollan@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Ross Ingebrigtsen

<Ross.Ingebrigtsen@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot>; Communications

NHS Recovery, Health and Social Care

<CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Gordon Frame <Gordon.Frame@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: FOR CAB SEC CLEARANCE: PA - YOUSAF'S 'DEADLY LEGACY' AS HEALTH MINISTER REVEALED

AS NHS RECOVERY PLANS FLOUNDER

[Redacted s.38(1)(b)], PO

PA and the Herald are looking for a response to a Labour NR (pasted at the bottom of this email for ease) criticising delays to the National Treatment Centre programme and the Recovery Plan.

SpAds, policy and comms are content with the response below, grateful if you can also confirm the Cab Sec is content.

A Scottish Government spokesperson said:

“Despite the enormous impact the pandemic has had on our health service, we have seen the increase in the activity for new outpatients and

inpatient/daycases since the turn of the year – reaching their highest levels since COVID-19.

“There has also been a continued reduction in long waits over 18 months for outpatients, as well as a significant reduction in long waits over two years since targets were announced last July.

“There are still unacceptable waits in some specialities, but we remain committed to delivering sustained improvements and year on year reductions through maximising capacity across Scotland and the redesign of services of care.

“The National Treatment Centres will provide significant additional capacity for orthopaedics, ophthalmic and diagnostic treatment. We have already opened two National Treatment Centres this year, with the First Minister visiting Highland NTC this week, and there are two further centres opening later this year.”

Many thanks

[Redacted s.38(1)(b)]

NEWS FROM SCOTTISH LABOUR

YOUSAF’S ‘DEADLY LEGACY’ AS HEALTH MINISTER REVEALED AS NHS RECOVERY PLANS FLOUNDER

EMBARGOED: 00:01 Wednesday 14th June

Scottish Labour can today reveal Humza Yousaf’s deadly legacy as Health Minister, as new data shows the SNP government failing spectacularly to implement its NHS recovery plan.

Information obtained by Scottish Labour from a Freedom of Information request shows that the SNP Government is unlikely to meet its commitment that the network of National Treatment Centres will deliver an additional 40,000 inpatient and day case procedures in 2025/26.

Scottish Government papers also reveal that:

OFFICIAL : SENSITIVE

- Officials advised Humza Yousaf back in February 2023 against citing figures on the additional capacity that NTCs would deliver as “projections included in the NHS Recovery Plan have dropped significantly”.
- The 1,500 additional staff by 2026, which was committed to in the NHS Recovery Plan, is unlikely to be met due to delays in opening National Treatment Centres, with some boards already experiencing recruitment challenges in relation to staffing.
- A Cabinet Secretary briefing from 8 March 2023 revealed that there was “no [revenue] funding source” for the National Treatment Centres that are not yet in construction, whilst the “remaining programme [is] not affordable on [the] basis of [the] current Capital Spending Review”.
- The most recent National Treatment Centres Programme Assurance and Action Plan, from August 2022, gave an overall RAG status of Amber/Red, with serious concerns raised about the remaining five projects, which were assessed as Red status, due to “making limited progress”.

This news comes as statistics have shown that Scotland’s NHS is in the midst of a workforce crisis – with thousands of vacancies across our NHS and a yearly bill for agency staff topping out at £567m for last year.

The pandemic may be long over and Humza Yousaf may no longer be Health Secretary, but Scotland’s NHS remains deep in crisis with spiralling waiting times, A&E in disarray and delayed discharge once more on the rise.

Recent statistics have shown that long waiting lists have left thousands of Scots waiting well over a year for treatment - leaving those with the funds to go private and those without to live in pain. With delays to the National Treatment Centres, it is clear that this situation will only deteriorate.

Scottish Labour has today said that this failure to deliver on the SNP’s NHS recovery plan is the ‘deadly legacy’ of Humza Yousaf and has demanded that Michael Matheson acts to undo the damage done by his predecessor.

Commenting, Scottish Labour health spokesperson Jackie Baillie said: “Our NHS has been plunged into crisis by this SNP government and what this revelation shows is that the SNP is unable to turn it around.

“Not content with crashing our health service, the SNP is now failing to deliver the modest ‘recovery plan’ that it promised to implement.

“Our NHS doesn’t just need a recovery plan from the pandemic – it needs a recovery plan from Humza Yousaf.

“Targets are being missed and progress is stalling while patients are forced to go private and the agency bill soars.

“SNP incompetence is threatening the very existence of our NHS. Michael Matheson must act now to support our valiant NHS staff and to undo the deadly legacy of Scotland’s worst ever health minister – Humza Yousaf.”

ENDS

Notes to editors

National Treatment Centres, dates for opening		
	Scheduled date	Planned date
NHS Golden Jubilee - Phase 1	Opened Nov-2020	
NHS Fife	2022	Mar-2023
NHS Highland	2022	Apr-2023
NHS Forth Valley	2022	Aug-2023
NHS Golden Jubilee - Phase 2	2023	Dec-2023
NHS Ayrshire and Arran	2025	Jun-2024
NHS Tayside	2025	Dec-2026
NHS Lothian	2025	Dec-2027
Eye-Pavilion Edinburgh	N/A	Jun-2027
NHS Lanarkshire	2026	Jun-2028
NHS Grampian	2025	Oct-2027

Correspondence ref. press statement following publication of the Audit Scotland’s report on NHS, 22 Feb. 2023.

- Private Secretary to the Cabinet Secretary for Health and Social Care to SG official: “Mr Yousaf asks how much additional capacity will the NTCs opening this year give us? We should include in the figure.”
- SG official to Cabinet Secretary for Health and Social Care: “We have discussed with officials and they have advised against including a figure on capacity as projections included in the NHS Recovery Plan have dropped significantly and policy colleagues expect further fluctuation in capacity this year as NTCs continue to report their figures. Therefore we advise against including a figure.”

National Treatment Centres Programme Assurance and Action Plan, August 2022

- “the remaining NTC Projects are making limited progress and may take until 2027 to deliver and are assessed as RED status.”

significant additional capacity for orthopaedics, ophthalmic and diagnostic activity.

[Out of Scope]

Background

Two National Treatment centres already opening this year in March and April, with two further opening later this year.

[Out of Scope].

Best wishes

[Redacted s.38(1)(b)]

I am working from home – please contact me on [Redacted s.38(1)(b)]

[Redacted s.38(1)(b)] | Senior Media Manager | Communications NHS Recovery, Health and Social Care | Scottish Government

[Redacted s.38(1)(b)]@gov.scot

Email Chain 13 RE: FOR CLEARANCE PLEASE - media query - NHS waiting times- Herald

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Friday, June 23, 2023 7:16 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Gordon Frame <Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Kevin Pringle <Kevin.Pringle@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; Ross Ingebrigtsen

OFFICIAL : SENSITIVE

<Ross.Ingebrigtsen@gov.scot>; Jack Middleton <Jack.Middleton@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot>; Spads Admin <Spads_Admin@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Deputy Chief Medical Officers <DCMO@gov.scot>; Chief Medical Officer <CMO@gov.scot>; Chief Nursing Officer <CNO@gov.scot>; Jason Leitch <Jason.Leitch@gov.scot>; Minister for Social Care, Mental Wellbeing & Sport <MinisterSCMWS@gov.scot>; Minister for Public Health & Women's Health <MinisterPHWH@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: FOR CLEARANCE PLEASE - media query - NHS waiting times- Herald

Thanks [Redacted s.38(1)(b)]. Issuing now.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Friday, June 23, 2023 7:11 PM

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Gordon Frame <Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Kevin Pringle <Kevin.Pringle@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; Ross Ingebrigtsen <Ross.Ingebrigtsen@gov.scot>; Jack Middleton <Jack.Middleton@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot>; Spads Admin <Spads_Admin@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Deputy Chief Medical Officers <DCMO@gov.scot>; Chief Medical Officer <CMO@gov.scot>; Chief Nursing Officer <CNO@gov.scot>; Jason Leitch <Jason.Leitch@gov.scot>; Minister for Social Care, Mental Wellbeing & Sport <MinisterSCMWS@gov.scot>; Minister for Public Health & Women's Health <MinisterPHWH@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Subject: RE: FOR CLEARANCE PLEASE - media query - NHS waiting times- Herald

Hi [Redacted s.38(1)(b)],

Thanks for this. Mr Matheson is content to clear.

Thanks,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

Private Secretary to Minister for Public Health and Women's Health - Jenni Minto

The Scottish Government | St Andrew's House | Edinburgh | EH1 3DG

MinisterPHWH@gov.scot

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: 23 June 2023 19:01

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Gordon Frame <Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Kevin Pringle <Kevin.Pringle@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; Ross Ingebrigtsen <Ross.Ingebrigtsen@gov.scot>; Jack Middleton <Jack.Middleton@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot>; Spads Admin <Spads_Admin@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Deputy Chief Medical Officers <DCMO@gov.scot>; Chief Medical Officer <CMO@gov.scot>; Chief Nursing Officer <CNO@gov.scot>; Jason Leitch <Jason.Leitch@gov.scot>; Minister for Social Care, Mental Wellbeing & Sport <MinisterSCMWS@gov.scot>; Minister for Public Health & Women's Health <MinisterPHWH@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: FOR CLEARANCE PLEASE - media query - NHS waiting times- Herald

Good evening PO/Health

Just chasing on this one. Is the Cab Sec happy to clear the lines?

Thanks,

OFFICIAL : SENSITIVE

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; Ross Ingebrigtsen <Ross.Ingebrigtsen@gov.scot>; Jack Middleton <Jack.Middleton@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot>; Spads Admin <Spads_Admin@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Deputy Chief Medical Officers <DCMO@gov.scot>; Chief Medical Officer <CMO@gov.scot>; Chief Nursing Officer <CNO@gov.scot>; Jason Leitch <Jason.Leitch@gov.scot>; Minister for Social Care, Mental Wellbeing & Sport <MinisterSCMWS@gov.scot>; Minister for Public Health & Women's Health <MinisterPHWH@gov.scot>

Subject: Line to clear - NHS waiting times- Herald

Good evening,

We have had a query from the Herald this morning, they are writing an article about very long waits on the NHS and are asking if clearing very long waits is still a priority for SG.

I would be grateful for clearance of the following line agreed with policy and spads.

A Scottish Government spokesperson said:

[Out of Scope].

“Through maximising capacity and redesigning services of care we will continue to address long waits, with National Treatment Centres providing significant additional capacity for orthopaedics, ophthalmic and diagnostic activity.”

Background

Two National Treatment centres already opening this year in March and April, with two further opening later this year.

Query

Quick summary:

Been doing an investigation this week looking into the waiting list recovery in Scotland and England.

On the plus side, Scotland is doing better when it comes to the median waiting time for an operation (9 weeks as of March, which is pretty close to pre-pandemic levels)

In terms of elective activity though (number of planned operations being carried out in Jan-March this year) we're still 20% down on 2019 levels whereas elective admissions for same period in England were just 1.6% down on 2019.

We also have many more ppl on lists who've been waiting over 2 years for a inpatient/day case treatment (nearly 7000 compared to around 550 in Eng).

The impression I get from ppl I've spoken to this week is that there just hasn't been the same impetus here behind NHS recovery, particularly when it comes to the longest waits.

So, what I was looking for Scot Govt to comment on is: Given that the targets set out in July 2022 have been missed, is clearing the backlogs of **very** long waits still the top priority for the Scot Govt?

Thanks,

[Redacted s.38(1)(b)]

Email Chain 14 RE: Line to clear - Bauer - Labour release on impact of Infrastructure Plan on National Treatment Centres

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Saturday, September 30, 2023 7:41 PM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Callum McCaig <Callum.Mccaig@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; Communications DFM & Finance

<CommunicationsDFMandFinance@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; Deputy Director Infrastructure and Investment

<DeputyDirectorInfrastructureAndInvestment@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Chief Surveyor

<Chief.Surveyor@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

OFFICIAL : SENSITIVE

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications
Duty Box <CommunicationsDutyBox@gov.scot>; [Redacted s.38(1)(b)] <[Redacted
s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted
s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted
s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications
NHS Recovery, Health and Social Care
<CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Emily Mackintosh
<Emily.Mackintosh@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>
Subject: RE: Line to clear - Bauer - Labour release on impact of Infrastructure Plan on National
Treatment Centres

Thanks [Redacted s.38(1)(b)], issuing now

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for
NHS Recovery, Health and Social Care

Sent: Saturday, September 30, 2023 7:38 PM

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery,
Health and Social Care <CabSecNRHSC@gov.scot>

Cc: Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Callum McCaig
<Callum.Mccaig@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Douglas McLaren
<Douglas.McLaren@gov.scot>; Communications DFM & Finance
<CommunicationsDFMandFinance@gov.scot>; [Redacted s.38(1)(b)] <[Redacted
s.38(1)(b)]@gov.scot>; Deputy Director Infrastructure and Investment
<DeputyDirectorInfrastructureAndInvestment@gov.scot>; [Redacted s.38(1)(b)] <[Redacted
s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Chief Surveyor
<Chief.Surveyor@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted
s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted
s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted
s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted
s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications
Duty Box <CommunicationsDutyBox@gov.scot>; [Redacted s.38(1)(b)] <[Redacted
s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted
s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted
s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications
NHS Recovery, Health and Social Care
<CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Emily Mackintosh
<Emily.Mackintosh@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>

Subject: RE: Line to clear - Bauer - Labour release on impact of Infrastructure Plan on National
Treatment Centres

Hi

OFFICIAL : SENSITIVE

s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>

Subject: Line to clear - Bauer - Labour release on impact of Infrastructure Plan on National Treatment Centres

NHS Recovery Secretary PO

Copying DFM PO for awareness

As discussed on a separate chain, Labour have issued a news release on National Treatment Centres, in light of the Audit Scotland report this week on Scottish Government infrastructure funding.

Labour say any delays to delivery of NTCs “could prolong the crisis in our NHS”. They called on the Scottish Government to “give a cast-iron commitment that all National Treatment Centres will go ahead as planned” or set out an alternative plan for reducing waiting lists.

The following response has been agreed with policy colleagues and SpAds. Grateful if you could confirm whether Mr Matheson is content.

Many thanks

[Redacted s.38(1)(b)]

A Scottish Government spokesperson said:

“We continue to invest significantly in reducing the waiting list backlogs generated during the pandemic, and the newly opening National Treatment Centres are already providing additional capacity for orthopaedics and ophthalmic treatments.

“The next two NTCs opening shortly will add further diagnostic and elective capacity, continuing the programme’s delivery against the NHS Recovery Plan.

“New outpatient and in-patient/day-case activity levels have increased year-on-year, and we have seen reductions in the longest waits since targets were announced in July 2022.

“We recognise there are still unacceptable waits in some specialities, but are committed to delivering sustained improvements and further increasing activity levels through service redesign and enhancing regional and national working.”

Labour news release

EMBARGOED: 00.01 SUNDAY 1 OCTOBER

Scottish Labour has warned that chaos in the SNP’s infrastructure plan could prolong the crisis in our NHS as the report casts doubt on new National Treatment Centres.

The SNP’s pledge to increase NHS capacity with a network of National Treatment Centres across Scotland was a key plank of their plan to rebuild Scotland’s chaos-stricken NHS and drive down record waiting lists – but they has been beset by delays and uncertainty.

The programme has been dealt a fresh blow as an explosive new report by the Auditor General revealed that “the Scottish Government will no longer be able to deliver all its planned infrastructure investment”.

The scathing report identifies National Treatment Centres as one of the projects that could be hit hard, highlighting delays and cost overruns and casting doubt on whether all the centres will be delivered.

On the six centres still waiting for business case approval, Audit Scotland warned that “it is not clear whether these projects will go ahead and if they do, what the impact on cost will be”.

The report highlights the risk of this chaos for patients, acknowledging that “National treatment centres were integral to the NHS Covid-19 recovery plan, but some of these projects have been delayed. This could affect the NHS’s recovery from the pandemic and its ability to reform”.

Scottish Labour called on the SNP to give a cast-iron commitment that all National Treatment Centres will go ahead as planned or set out how the SNP plan to reduce long waits without them.

NHS waiting lists are at a record high, with most recent figures showing that more than 13,000 people have been waiting more than a year for orthopaedic surgery.

Commenting, **Scottish Labour Health spokesperson Jackie Baillie said** “The SNP’s disastrous incompetence has left one in seven Scots languishing on NHS

waiting lists, with record numbers of people stuck in limbo and in pain.

“The SNP promised these National Treatment Centres to get the NHS back on track, but this damning report casts doubt over whether they will ever be delivered.

“If the SNP break this promise it will be the final death knell to their failed NHS Recovery Plan and an admission that they have no strategy to reduce waiting lists.

“The Health Secretary must give a cast-iron commitment that this pledge will be delivered in full as urgently as possible or explain to patients and staff how the SNP now plan to end the long waits patients are facing.”

ENDS

Notes

Scottish Government NHS Recovery Plan: “Central to our objectives of tackling the Covid-19 related treatment backlogs, and putting the NHS on a sustainable path for the future, is the creation a network of National Treatment Centres (NTCs) for planned elective procedures and diagnostic care”

Audit Scotland – Investing in Scotland’s Infrastructure:

“The Scottish Government will no longer be able to deliver all its planned infrastructure investment, or its ambition to double spending on maintenance.”

“National treatment centres were integral to the NHS Covid-19 recovery plan, but some of these projects have been delayed. This could affect the NHS’s recovery from the pandemic and its ability to reform.”

“6 centres awaiting business case approval. It is not clear whether these projects will go ahead and if they do, what the impact on cost will be. 10 projects have faced cost increases and delays.”

Email Chain 15 Lines to clear: Media query: NTC plans & funding/Monklands hospital - freelance

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: Friday, September 1, 2023 4:29 PM

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Kevin Pringle <Kevin.Pringle@gov.scot>; Ross

OFFICIAL : SENSITIVE

Ingebrigtsen <Ross.Ingebrigtsen@gov.scot>; Spads Admin <Spads_Admin@gov.scot>; Jack Middleton <Jack.Middleton@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Gordon Frame <Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>

Subject: RE: Lines to clear: Media query: NTC plans & funding/Monklands hospital - freelance

Thanks [Redacted s.38(1)(b)],

'Be' is missing in the final para. Mr Matheson is content once amended.

Thanks,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

Private Secretary to the Cabinet Secretary for NHS Recovery, Health and Social Care – Michael Matheson

Scottish Government

St Andrew's House | Regent Road | Edinburgh | EH1 3DG

[Redacted s.38(1)(b)]



All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Friday, September 1, 2023 4:14 PM

OFFICIAL : SENSITIVE

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>
Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Kevin Pringle <Kevin.Pringle@gov.scot>; Ross Ingebrigtsen <Ross.Ingebrigtsen@gov.scot>; Spads Admin <Spads_Admin@gov.scot>; Jack Middleton <Jack.Middleton@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Gordon Frame <Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>
Subject: Lines to clear: Media query: NTC plans & funding/Monklands hospital - freelance

PO,

A freelance journalist has asked for information on the development and funding of our National Treatment Centres, they have also asked for an update on Monklands Hospital:

I am doing a piece for the national media on Scotland's new multi-million-pound elective care centres. Could you give me an update on each of the five elective care centre projects, at what stage of development they are in; has funding been approved for all five.

I understand, for example, that NHS Ayrshire and Arran have an elective centre designed and costed – ie full business case but the NHS board can't put it up for approval because Scottish Government don't want something to be approved by an NHS board and then not come up with funds to build it.

Can you also give me an update on the replacement for Monklands Hospital – is there a pre contract service agreement? Can you confirm that the cost of the new replacement Monklands Hospital is £700million and is the funding for this project guaranteed?

We have agreed the response below with Spads and officials.

Is the Cab Sec content?

SG Spokesperson said:

“Our National Treatment Centre programme will provide significant additional capacity across Scotland for orthopaedics, ophthalmic and diagnostic treatment. We have already opened two National Treatment Centres this year in NHS Fife and NHS Highland, with two further centres opening later this year in NHS Forth Valley and the Golden Jubilee Hospital.

“Investment in the programme’s next phase is part of a review of all funding availability for capital projects. Once concluded this review will provide certainty on the timing of funding for the remaining centres.

“We fully support the need to replace University Hospital Monklands and are committed to delivering a new hospital. We recently approved the Outline Business Case and look forward to the development of the full business case. The full cost of the project will be confirmed with the submission of the Full Business Case.”

Background

Fife National Treatment Centre - gov.scot (www.gov.scot)

About The National Treatment Centre, Highland, Inverness (ntchighland.org.uk)

Thanks

[Redacted s.38(1)(b)]

Senior Media Manager | Communications Health | Scottish Government

Tel – [Redacted s.38(1)(b)] / [Redacted s.38(1)(b)] | [Redacted s.38(1)(b)]@gov.scot

Email Chain 16 Submission - National Treatment Centre programme

From: [Redacted s.38(1)(b)]

Sent: Tuesday, June 27, 2023 9:50 AM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: Richard McCallum <Richard.McCallum@gov.scot>; John Burns <John.Burns@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Alan Morrison <Alan.Morrison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Nuala Gormley <Nuala.Gormley@gov.scot>; Jamie MacDougall <Jamie.MacDougall@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; Director of Budget and Public Spending <Directorofbudgetandpublicspending@gov.scot>

Subject: Submission - National Treatment Centre programme

Cabinet Secretary

Further to the meeting with yourself and the Deputy First Minister, it was agreed that a follow on briefing on the National Treatment Centre programme should be developed to set out the position and to make recommendations for consideration.

The attached briefing is submitted for your consideration and takes account of the findings of the Gateway review undertaken in March 2023.

We would welcome the opportunity to discuss the briefing and the proposed next steps.

In the meantime if any further information is required I shall be happy to provide.

Kind regards

[Redacted s.38(1)(b)]

NTC Programme Senior Responsible Officer

Document 25 NTC OFFICIAL OPENING DRAFT AGENDA - REDACTED

NTC OFFICIAL OPENING DRAFT AGENDA

- Opening Remarks – Deborah Jones Senior Responsible Officer.
- First Speech – NHS Highland Board Chairman / CEO.
- Clinical Team presentation - Their Journey to the NTC - Colin McNair , [Redacted s.38(1)(b)] and clinical team
- Dignitary Speech – Following introduction by the Chair
- Opening declaration – Dignitary invited to declare the opening of the premises using a curtain and wall mounted plaque.
- Closing remarks and vote of thanks – Senior Responsible Officer
- Opportunity for nominated officials and staff to meet the media – photographs and interviews.
- Tour of premises –selected small group of officials and staff. Opportunity for dignitary to meet patients and staff.
- Lunch

Document 26 Extract of Planned Care Targets - Progress Update - 2 June 2023 - REDACTED

Health Performance & Delivery Division
2 June 2023

PS/First Minister
PS/Cabinet Secretary for NHS Recovery, Health and Social Care

PLANNED CARE WAITING TIMES TARGETS – PROGRESS UPDATE

[Out of Scope]

National Treatment Centres

2. Following the opening of NTC-Fife on 20 March, and further joint work between NHS Fife and NHS Lothian, a detailed plan has been requested to set out - as a priority - how and when patients from the Lothian area will be provided with access to the new facility. 449 Lothian patients are due to be treated in NTC Fife this financial year.
3. NTC-Highland opened for first treatment date on 17 April, and the Board have reported that they are on schedule to deliver the agreed additional activity for orthopaedic patients in 2023/24, and that both Highland and Grampian patients are being treated in line with the plan. The Board have also further progressed their plans to deliver an increased level of ophthalmology activity in the new centre from Autumn 2023. The official opening of NTC Highland by the First Minister is scheduled for 12 June.

[Redacted s.30(b)(i)]

4. A Gateway Review of the programme was undertaken in March and an action plan developed in response. [Redacted s.30(b)(i)].
5. The current phase of the NTC programme, including the Golden Jubilee Eye Hospital which opened in November 2020, should support delivery of c25,000 additional procedures by 2025/26 compared to the target of 40,000 set out in the NHS Scotland delivery plan. The further work set out above will enable confirmation of the position for 2023/24, with 19,000 additional procedures due to be delivered this financial year in line with the recovery plan.

CONCLUSION AND NEXT STEPS

[Out of Scope]

[Redacted s.38(1)(b)]
Directorate for Chief Operating Officer

OFFICIAL : SENSITIVE

Health Performance & Delivery Division

[Out of Scope]

Document 27 Extract of Planned Care Targets - Progress Update - 30 June 2023 - REDACTED

Health Performance & Delivery Division
30 June 2023

PS/First Minister
PS/Cabinet Secretary for NHS Recovery, Health and Social Care

[Out of Scope]

- *National Treatment Centres*

2. Following the opening of NTC Fife on 20 March, and further joint work between NHS Fife and NHS Lothian, a meeting will take place on 6 July with Scottish Government officials to confirm a plan as to how and when patients from the Lothian area will be provided with access to the new facility. Around 450 Lothian patients are due to be treated in NTC Fife this financial year.

3. NTC-Highland opened for first treatment date on 17 April and was officially opened by the First Minister on 12 June. The Board have reported that they are on schedule to deliver the agreed additional activity for orthopaedic patients in 2023/24 and that both Highland and Grampian patients are being treated in line with the plan. The Board have also further progressed their plans to deliver an increased level of ophthalmology activity in the new centre from Autumn 2023.

[Redacted s.30(b)(i)]

4. A Gateway Review of the programme was undertaken in March and an action plan was developed in response. [Redacted s.30(b)(i)].

5. The current phase of the NTC programme, including the Golden Jubilee Eye Hospital which opened in November 2020, should support delivery of around 25,000 additional procedures by 2025/26 compared to the target of 40,000 set out in the NHS Scotland delivery plan. The further work set out above will enable confirmation of the position for 2023/24, with 19,000 additional procedures due to be delivered this financial year in line with the recovery plan.

6. Officials have released Management Information collated by NES in a response to a PQ logged by Jackie Baillie MSP asking how many of the 1,500 new staff for NTCs have been recruited as of 1 April 2023. The figures show that, at 31 March 2023, 502 people were employed in an NTC. This figure excludes those staff delivering pre-existing NHS services which have been relocated to NTC sites. 130 (26%) are new entrants, meaning they are undertaking their first role in NHS Scotland. NES will continue to work with data providers to develop these as Official Statistics. The next step in this process

will be to release these statistics within the NHS Scotland workforce publication as Experimental Statistics in December 2023. NTC workforce data will be reported every six months thereafter.

CONCLUSION AND NEXT STEPS

[Out of Scope]

[Redacted s.38(1)(b)]
Directorate for Chief Operating Officer
Health Performance & Delivery Division

[Out of Scope]

Document 28 Response-202300379495 - SPICe

Enquiry re Princess Alexandra Eye Pavilion

Replacement Redacted

[Redacted]

[Redacted]@parliament.scot

Our Reference: 202300379495

5 October 2023

Dear [Redacted] ,

I was assigned your request to the Central Enquiry Unit regarding up to date information regarding the replacement of the Princess Alexandra Eye Pavilion in Edinburgh. The replacement for the Eye Pavilion falls within the remit of the National Treatment Centres (NTC) Programme. I've confirmed the response below with [Redacted] (NTC Programme SRO) and Alan Morrison (Interim Deputy Director Health Infrastructure):

The Scottish Government's ability to fund capital projects has been affected by a reduction in the amount of capital grant from the UK Government over the next two years, unprecedented levels of inflation as a result of Covid, Brexit, uncertainty in the supply chain and the war in Ukraine. As a result a review of capital projects is being undertaken (including the replacement for the Edinburgh Eye Pavilion), taking account of the impact of increased costs of projects and availability of funding. The outcome of this review will inform decisions on the remaining NTC projects not yet in construction.

Yours sincerely

[Redacted]

DCOOPD : Planned Care - Policy and Performance

Scottish Ministers, special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016.
See www.lobbying.scot

Document 29 NTC Policy Lead Collated Emails - REDACTED

Email chain 01 Briefing - NTC Highland opening - 12 June 2023

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: 09 June 2023 11:34

To: First Minister <FirstMinister@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications First Minister <CommunicationsFirstMinister@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Gordon Frame <Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Office of the Chief Operating Officer, NHS Scotland <COO@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Strategic Briefing Unit for Health <SBUHealth@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: Briefing - NTC Highland opening - 12 June 2023

PO/ First Minister,

Please find attached the briefing pack for the FM to cover the opening of NTC Highland on Monday. As requested I will bring a physical copy for FM.

[Out of Scope] [Redacted s.38(1)(b)].

Speech will be sent up shortly.

If you have any questions please get in touch.

Thanks,

[Redacted s.38(1)(b)], Team Leader – Planned Care Policy & Performance, Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | 5 Atlantic Quay, 150 Broomielaw, Glasgow G2 8LU

e: [Redacted s.38(1)(b)]@gov.scot | m: [Redacted s.38(1)(b)]

Email chain 02 Planned Care Targets - Progress Update - 2 June

From: [Redacted s.38(1)(b)]<[Redacted s.38(1)(b)]@gov.scot>

Sent: Friday, June 2, 2023 9:09 AM

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; Permanent Secretary

<PermanentSecretary@gov.scot>; John Burns <John.Burns@gov.scot>; Gordon Frame

<Gordon.Frame@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Richard McCallum

<Richard.McCallum@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted

s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)]

<[Redacted s.38(1)(b)]@gov.scot>; Strategic Briefing Unit for Health <SBUHealth@gov.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted

s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Jennie Gollan

<Jennie.Gollan@gov.scot>

Subject: Planned Care Targets - Progress Update - 2 June

PS/Cabinet Secretary,

Please see attached routine update on planned care. [Out of Scope].

Please let me know if I can be of any further assistance.

[Redacted s.38(1)(b)]

PS/Cabinet Secretary,

Please see attached routine update on planned care. [Out of Scope].

Please let me know if I can be of any further assistance.

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)] | Deputy Team Leader - Planned Care Policy & Performance | Directorate for Chief Operating Officer

Ext. [Redacted s.38(1)(b)] | St Andrew's House | Regent Road | Edinburgh | EH1 3DG | she/her



**Attached Document 27 Planned Care Targets -
Progress Update - 30 June 2023**

Document 30 Collated emails to ministers found on eRDM

Email Chain 01 Speaking note: NTC Highland opening

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: Friday, June 9, 2023 3:11 PM

To: First Minister <FirstMinister@gov.scot>

Cc: David Hutchison <David.Hutchison@gov.scot>; Richard Wilkins <Richard.Wilkins@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Communications First Minister <CommunicationsFirstMinister@gov.scot>

Subject: Speaking note: NTC Highland opening

PS/FM

Please find attached a speaking note for Monday's opening of the National Treatment Centre Inverness. [Out of Scope]

Regards

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)]

Deputy Speechwriter

First Minister's Policy Unit

Scottish Government

Mob: [Redacted s.38(1)(b)]

Email Chain 02 RE: Invitation to Officially Open National Treatment Centre - Highland

OFFICIAL : SENSITIVE

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** First Minister
Sent: Thursday, May 18, 2023 11:16 AM
To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>
Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Gollan J (Jennie) <Jennie.Gollan@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Middleton J (Jack) <Jack.Middleton@gov.scot>; Spads Admin <Spads_Admin@gov.scot>; Visits and Events <VisitsandEvents@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; First Minister <FirstMinister@gov.scot>
Subject: RE: Invitation to Officially Open National Treatment Centre - Highland

[Redacted s.38(1)(b)],

Many thanks – I'll confirm this in the diary for 1130-1300 on 12th June, subject to views on exact timings.

[Redacted s.38(1)(b)] will be the FMPO contact and will follow up on arrangements for briefing etc.

Many thanks,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)] (she/her)

Deputy Private Secretary

Office of the First Minister

5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG | [Redacted s.38(1)(b)]

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

OFFICIAL : SENSITIVE

Please note Scottish Ministers, Special advisers and the Permanent Secretary to the Scottish Government are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot for information.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: 15 May 2023 16:34

To: First Minister <FirstMinister@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Gollan J (Jennie) <Jennie.Gollan@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Middleton J (Jack) <Jack.Middleton@gov.scot>; Spads Admin <Spads_Admin@gov.scot>; Visits and Events <VisitsandEvents@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

Subject: RE: Invitation to Officially Open National Treatment Centre - Highland

Apologies for the delay – I can confirm NTC Highland have agreed with the date.

[Redacted s.38(1)(b)], Team Leader – Planned Care Policy & Performance, Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | 5 Atlantic Quay, 150 Broomielaw, Glasgow G2 8LU

e: [Redacted s.38(1)(b)]@gov.scot | m: [Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** First Minister

Sent: 09 May 2023 12:57

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; First Minister <FirstMinister@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Gollan J (Jennie) <Jennie.Gollan@gov.scot>; Hutchison D

OFFICIAL : SENSITIVE

(David) (Special Adviser) <David.Hutchison@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Middleton J (Jack) <Jack.Middleton@gov.scot>; Spads Admin <Spads_Admin@gov.scot>; Visits and Events <VisitsandEvents@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>;

Subject: RE: Invitation to Officially Open National Treatment Centre - Highland

[Redacted s.38(1)(b)],

Can I just check if Monday 12 June suits?

Many thanks,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)] (she/her)

Deputy Private Secretary

Office of the First Minister

5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG | [Redacted s.38(1)(b)]

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Please note Scottish Ministers, Special advisers and the Permanent Secretary to the Scottish Government are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot for information.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: 03 May 2023 16:50

To: First Minister <FirstMinister@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Gollan J (Jennie) <Jennie.Gollan@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Mackintosh E (Emily)

OFFICIAL : SENSITIVE

<Emily.Mackintosh@gov.scot>; Middleton J (Jack) <Jack.Middleton@gov.scot>; Spads Admin <Spads_Admin@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Highland

Thanks, that is excellent news.

Highland was holding this date as a backup so I expect that to work. They will confirm within 24 hours.

Highland's working assumption is to hold the opening from 11.30 – 13.30.

Thanks,

[Redacted s.38(1)(b)], Team Leader – Planned Care Policy & Performance, Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | 5 Atlantic Quay, 150 Broomielaw, Glasgow G2 8LU

e: [Redacted s.38(1)(b)]@gov.scot | m: [Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot> **On Behalf Of** First Minister

Sent: 03 May 2023 16:25

To: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; First Minister <FirstMinister@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Gollan J (Jennie) <Jennie.Gollan@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Middleton J (Jack) <Jack.Middleton@gov.scot>; Spads Admin <Spads_Admin@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Highland

[Redacted s.38(1)(b)],

As discussed the First Minister is happy to officially open the National Treatment Centre and you are exploring if another date would suit NHS Highland. I'll hold Monday 12 June in the diary for now.

Many thanks,

[Redacted s.38(1)(b)]

[Redacted s.38(1)(b)] (she/her)

Deputy Private Secretary

Office of the First Minister

5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG | [Redacted s.38(1)(b)]

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Please note Scottish Ministers, Special advisers and the Permanent Secretary to the Scottish Government are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot for information.

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: 02 May 2023 18:06

To: First Minister <FirstMinister@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Gollan J (Jennie) <Jennie.Gollan@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Middleton J (Jack) <Jack.Middleton@gov.scot>; Spads Admin <Spads_Admin@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Highland

Hi,

OFFICIAL : SENSITIVE

I haven't seen any update. Can you confirm whether First Minister is happy to accept or whether this should go to Cabinet Secretary Matheson?

Thanks,

[Redacted s.38(1)(b)], Team Leader – Planned Care Policy & Performance, Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | 5 Atlantic Quay, 150 Broomielaw, Glasgow G2 8LU

e: [Redacted s.38(1)(b)]@gov.scot | m: [Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: 25 April 2023 10:36

To: First Minister <FirstMinister@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Highland

Hi – apologies to chase. The Highland team are keen for a quick response as there is a long lead time to create the plaque so they need to know who is opening the event.

Thanks,

[Redacted s.38(1)(b)], Team Leader – Planned Care Policy & Performance, Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | 5 Atlantic Quay, 150 Broomielaw, Glasgow G2 8LU

e: [Redacted s.38(1)(b)]@gov.scot | m: [Redacted s.38(1)(b)]

From: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>

Sent: 21 April 2023 13:26

To: First Minister <FirstMinister@gov.scot>

Cc: [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>; [Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@nhs.scot>;

[Redacted s.38(1)(b)] <[Redacted s.38(1)(b)]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot>; Jack Middleton <Jack.Middleton@gov.scot>; Spads Admin <Spads_Admin@gov.scot>

Subject: Invitation to Officially Open National Treatment Centre - Highland

PO / First Minister,

Request for First Minister attendance to open a new National Treatment Centre.

As the First Minister will be aware, 4 National Treatment Centres will open this year providing significant additional protected capacity for orthopaedic, ophthalmic and diagnostic capacity. The NTC programme is a huge investment in frontline planned care infrastructure and over the next five years it will provide the single biggest increase in planned care capacity ever created in the NHS in Scotland.

NTC Fife was opened in March by the previous First Minister as her last public engagement. The second of these centres, **National Treatment Centre – Highland** has now opened and saw its first patients **this week**.

NHS Highland would like to invite the First Minister to officially open the centre on **Monday 5 June**. I have attached a draft agenda which includes speeches, presentations, the unveiling of the plaque, an opportunity for media engagement, a tour of the facilities and lunch.

Provided the First Minister is content to undertake the official opening, we will work closely with the Comms team to ensure a successful event. Should the First Minister be unable to attend, we would seek Cab Sec NHS Recovery, Health and Social Care attendance.

Many thanks

[Redacted s.38(1)(b)]

OFFICIAL : SENSITIVE

[Redacted s.38(1)(b)], Team Leader – Planned Care Policy & Performance, Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | 5 Atlantic Quay, 150 Broomielaw, Glasgow G2 8LU

e: [Redacted s.38(1)(b)]@gov.scot | m: [Redacted s.38(1)(b)]

Document 31 Extract of 2023.04.24 - NHS Chairs Meeting - Minutes - REDACTED

24 April 2023
13:00 – 15:00

NHS Chairs Meeting with the Cabinet Secretary Golden Jubilee Conference Hotel & Virtual – MS Teams Minutes

[Out of Scope]

Emergency and Unscheduled Care and Winter Pressures (John Burns, NHS Scotland Chief Operating Officer)

[Out of Scope]

- Maximising throughput through NTCs

[Out of Scope]

Document 32 Extract of Analytical Programme 23-24

Submission to Ministers - REDACTED

Cabinet Secretary for NHS Recovery, Health and Social Care
Minister for Public Health and Women's Health
Minister for Drugs and Alcohol Policy
Minister for Social Care, Mental Wellbeing and Sport

1X May 2023

HEALTH AND SOCIAL CARE ANALYTICAL PROGRAMME 2023-24

[Out of Scope]

[Redacted s.38(1)(b)] and [Redacted s.38(1)(b)]
Heads of HSCA

[Redacted s.38(1)(b)]
Head of WSIA

ANNEX A

[Out of Scope]

System Research and Modelling

[Out of Scope]

- **Modelling of planned and unplanned care** focusing on Ophthalmology, Orthopaedics, Urology and General Surgery, accounting for NTC and productive opportunities to identify demand-capacity gaps.

[Out of Scope]

- Support to **additional evaluations** if required e.g. NTC *evaluation*.

[Out of Scope]

Planned & Cancer Care

[Out of Scope]

- Analytical insights on (a) methodologies for allocating **NTC Orthopaedic activity**; [Out of Scope].

System Research and Modelling

[Out of Scope]

- Developed **planned care demand and capacity modelling** for national level scenario planning for key specialties, which demonstrates the impact that NTC capacity and improvement programmes have on waiting list volumes.

[Out of Scope]

Document 33 Extract of Cabinet Secretary meeting with Grampian - 18 May 2023 - REDACTED

**BRIEFING FOR CABINET SECRETARY FOR NHS RECOVERY, HEALTH AND SOCIAL
CARE**


Meeting with leadership team from NHS Grampian

[Out of Scope]


- Capacity has been provided to support 434 long waiting Orthopaedic patients from NHS Grampian at the new NTC Highland; commencing from 17 May.

[Out of Scope]

Document 34 Extract of ET Commission - August 2023 - DGHSC Key Programme Delivery and Outcomes slides - REDACTED

22	 COVID RECOVERY – HEALTH & SOCIAL CARE – NHS RECOVERY AND [Out of Scope]		REPORT COMPILED 30 June 2023
Programme	Current Status	Milestones and Planned Actions	Risks and Actions
[Out of Scope]	[Out of Scope]	[Out of Scope]	<p>Risk HSC002 -if we do not build capacity into the NHS system to effectively and sustainably manage current and future demand across health and social care services through efficiencies and introducing alternative pathways of care then demand for services may outstrip current capacity, resulting in increasing delays in accessing services and poorer patient outcomes.</p>
National Treatment Centres (NTCs)	<p>NTCs will provide additional activity to support planned care recovery.</p> <ul style="list-style-type: none"> • NTC Fife opened 20 March (Former FM officially opened 24 March) • NTC Highland opened 17 April (Official Opening by First Minister on 12 June) • [Redacted s.30(b)(i)] • NTC Golden Jubilee phase 2 expansion is expected to open in December. <p>• Golden Jubilee Phase 2 are operating a phased opening due to the complex nature of the construction work. The Board are therefore proposing to recruit incrementally up until April 2025. We are working with the Board to expedite recruitment processes as much as possible, with a view to reaching the full staffing complement ahead of this date. Golden Jubilee are confident in their ability to fill all roles necessary for a December go-live, however SG officials continue to support the ongoing recruitment process for posts beyond 2023.</p> <p>• The National Treatment Centres Programme continues to work with project teams in Lothian, Grampian, Tayside, Lanarkshire</p>	[Redacted s.30(b)(i)]	<p>Actions: [Out of Scope]. There are two further NTCs coming on stream within the next 9 months, with NTC-Fife opened in March and NTC Highland opened in April. [Redacted s.30(b)(i)]. The GJ Eye Centre which has been opened since 2020, is delivering 12,500 additional ophthalmology procedures per annum.</p>


[Out of Scope]

2		COVID RECOVERY – HEALTH & SOCIAL CARE – NHS RECOVERY AND [Out of Scope]		REPORT COMPILED 24 July 2023
---	---	--	--	---------------------------------

OUTCOME OVERVIEW				
OUTCOME / DRIVER	INDICATOR	LATEST FIGURE	TARGET	AS AT DATE
[Out of Scope]	[Out of Scope]	[Out of Scope]	[Out of Scope]	[Out of Scope]
Fewer people waiting for an Outpatient appointment – additional capacity achieved through National Treatment Centres programme	Treatments carried out at new National Treatment Centres	<i>[If data is available, please indicate the number of patients treated / treatments carried out at both NTC Fife and NTC Highland since their opening]</i>	25,000 additional treatments by 2025/26	
National Treatment Centres reaching full potential capacity with required staffing complement for each met	National Treatment Centres Workforce	Target based on latest workforce update position is 657 WTE recruited against the 778 WTE target for the end of 2023. A number of these will be existing staff sourced from the Golden Jubilee as 5 core theatres are being refurbished.	778 WTE staff will be required to operate the 4 National Treatment Centres opening in 2023.	27 Jul 2023
[Out of Scope]	[Out of Scope]	[Out of Scope]	[Out of Scope]	[Out of Scope]
[Out of Scope]				

[Out of Scope]

Document 35 Extract of - June 2023 - HSC Covid Recovery - Key Programme Delivery and Outcomes Update Slides - REDACTED

22	 COVID RECOVERY – HEALTH & SOCIAL CARE – NHS RECOVERY AND [Out of Scope]		<div style="background-color: red; width: 50px; height: 20px; display: inline-block;"></div> REPORT COMPILED 5 June 2023
Programme	Current Status	Milestones and Planned Actions	Risks and Actions
[Out of Scope]	[Out of Scope]	[Out of Scope]	<p>Risk HSC002 -<i>If we do not build capacity into the NHS system to effectively and sustainably manage current and future demand across health and social care services through efficiencies and introducing alternative pathways of care then demand for services may outstrip current capacity, resulting in increasing delays in accessing services and poorer patient outcomes.</i></p>
<div style="background-color: orange; width: 100%; height: 100%; display: flex; align-items: center; justify-content: center;"> National Treatment Centres (NTCs) </div>	<p>NTCs will provide additional activity to support planned care recovery.</p> <ul style="list-style-type: none"> • NTC Fife opened 20 March (Former FM officially opened 24 March) • NTC Highland opened 17 April (Official Opening by First Minister scheduled for 12 June) • [Redacted s.30(b)(i)] • NTC Golden Jubilee phase 2 expansion is expected to open in December. • Golden Jubilee Phase 2 are operating a phased opening due to the complex nature of the construction work. [Redacted s.30(b)(i)] • The National Treatment Centres Programme continues to work with the NTC project teams in NHS Lothian, Grampian, Tayside, Lanarkshire and Ayrshire and Arran on development of their business cases. 	<p>Opening of NTCs</p> <ul style="list-style-type: none"> • NHS Assure is working closely with NHS Forth Valley and Golden Jubilee to achieve Key Assurance Review Supported status to enable these centres to open later this year. • Work is ongoing to confirm activity position for Golden Jubilee National Hospital which is scheduled to open in December 2023. • NHS Fife open but agreement with Lothian on the clinical pathway still to be concluded to enable referral and treatment of Lothian patients. <p>Reasons for delays</p> <ul style="list-style-type: none"> • [Redacted s.30(b)(i)] <p>Activity – 23/24</p> <ul style="list-style-type: none"> • [Redacted s.30(b)(i)] • Activity for FV and GJ Phase 1 still to be agreed but significant engagement ongoing with NTC Programme and National Planned Care teams. • Monthly activity figures for the centres now open will be available from June. <p>Projects not in construction</p> <ul style="list-style-type: none"> • Following a meeting with the Cabinet Secretary and Deputy First Minister to discuss the capital position for the portfolio, including the NTC programme, a NTC specific briefing with recommendations for consideration will be prepared to inform the next stage of the programme. 	<p>Actions: [Out of Scope]. [Redacted s.30(b)(i)]. These four centres will provide an additional 12,000 in terms of capacity by 25/26. The GJ Eye Centre which has been opened since 2020, is delivering 12,500 additional ophthalmology procedures per annum.</p>

[Out of Scope]

OUTCOME OVERVIEW				
OUTCOME / DRIVER	INDICATOR	LATEST FIGURE	TARGET	AS AT DATE
[Out of Scope]	[Out of Scope]	[Out of Scope]	[Out of Scope]	[Out of Scope]
Fewer people waiting for an Outpatient appointment – additional capacity achieved through National Treatment Centres programme	Treatments carried out at new National Treatment Centres	<i>[if data is available, please indicate the number of patients treated / treatments carried out at both NTC Fife and NTC Highland since their opening]</i>	25,000 additional treatments by 2025/26	
National Treatment Centres reaching full potential capacity with required staffing complement for each met	National Treatment Centres Workforce	Target based on latest workforce update position is 600 WTE recruited against the 778 WTE target for the end of 2023. A number of these will be existing staff sourced from the Golden Jubilee as 5 core theatres are being refurbished.	778 WTE staff will be required to operate the 4 National Treatment Centres opening in 2023.	30 Apr 2023
[Out of Scope]	[Out of Scope]	[Out of Scope]	[Out of Scope]	[Out of Scope]
[Out of Scope]				

[Out of Scope]

Commitment	Delivered improvements in workforce planning, attraction, training, employment and wellbeing, progressing towards a sustainable, skilled health and care workforce, with attractive career choices, where all are respected and valued for the work they do	Current Delivery Status	[Redacted s.30(b)(i)]
-------------------	---	--------------------------------	------------------------------

[Out of Scope]

Current Progress towards Successful Delivery pt1	<ul style="list-style-type: none">• [Out of Scope]• Additional 1500 NTC workforce recruitment continues and is on track• [Out of Scope]
---	---

Document 36 Extract of Health and Social Care - Mandate Letter - 150623 - REDACTED

[Redacted S.25] <https://www.gov.scot/publications/nhs-recovery-health-and-social-care-fm-letter-to-cabinet-secretary/>

Document 37 Extract of HSC Committee - NHS Boards - Briefing - Cabinet Secretary - 27 June - REDACTED

BRIEFING: CABINET SECRETARY FOR NHS RECOVERY AND SOCIAL CARE

ANNEX A: SPEAKING NOTE

[Out of Scope]

- Our new prospectus for the year ahead demonstrates this collaboration, with a key part of our plan to deliver year on year reductions in waiting lists, delivering additional capacity through new National Treatment Centres in NHS Highland, NHS Forth Valley and NHS Golden Jubilee.

[Out of Scope]

ANNEX B – KEY LINES ON HOT TOPICS

[Out of Scope]

We have taken a number of steps to address the backlog of planned care.

[Out of Scope]

- We procured the Carrick Glen clinic in Ayrshire & Arran for £1.8m to become the Ayr National Treatment Centre, specialising in orthopaedics.

[Out of Scope]

NATIONAL TREATMENT CENTRES (NTCs)

NTC Fife:

- *NTC Fife opened in March 2023 and houses an orthopaedic outpatients department; three theatre surgical complex (one additional theatre, two re-provision of existing theatres); a ward and short stay unit providing 33 patient bed spaces and imaging facilities. It will initially provide 542 additional joint procedures, increasing to maximum capacity of 736 by 2024/25.*
- *NTC Fife has already recruited 97% of ongoing staff to deliver procedures. [Redacted s.29(1)(a)].*

NTC Highland:

- *NTC Highland began treating patients in April 2023 and was officially opened by the First Minister on 12 June.*
- *NTC Highland is a new state-of-the-art facility, specialising in orthopaedics (hip and knee surgery) and ophthalmology. It houses 5 operating theatres and 13 consultation rooms. With 24 patient bed spaces and imaging facilities it will initially provide 1,506 additional joint procedures.*
- *The total capital costs are currently projected at £48.6m and estimated 23/24 revenue costs (to be confirmed) – c£16.3m.*

Four NTCs will open this year which will provide significant additional and protected capacity for orthopaedic, ophthalmic and diagnostic capacity.

- The new centres - including NTC Fife and NTC Highland (which opened in March and April of this year), and NTC Forth Valley and the second phase of the

Golden Jubilee - will provide eight additional orthopaedic theatres; an additional inpatient/day-case ward; three endoscopy rooms and two general theatres.

- In its first year of opening, the first of the new NTCs, National Eye Centre at NHS Golden Jubilee, delivered over 8,700 cataract procedures.
- NTC Fife will increase the number of orthopaedic procedures our NHS can carry out by around 500 this year, rising to more than 700 over the next couple of years.
- NTC Highland will create additional capacity for over 1,500 orthopaedic procedures this year for patients in Highland and Grampian and will host NHS Highland's eye care service.
- As well as delivering additional capacity through the NTCs, we are continuing to work closely with Boards and the Centre for Sustainable Delivery to maximise capacity in our existing estate, reduce variation and increase theatre efficiencies.
- NTC projects are a joint enterprise between Scottish Government and the NHS Boards and a collaboration between Boards in establishing a network of specialist centres as a national resource. The approach has allowed the sharing of best practice and expertise and to bring together clinical, workforce, operational management and infrastructure investment together – with clear common objectives and outcomes. As a result we have a shared national clinical pathway, financial charging model and standard SLAs and Operating Procedures.

[Out of Scope]

NHS Lothian

[Out of Scope]

I recognise that orthopaedics is one of our most challenged specialties, which is why I met orthopaedic leads and asked them to support the development of a clear and specific plan for orthopaedics, considering capacity and what further improvements can be achieved.

- The four NTCs are opening this year, including NTC-Fife and NTC-Highland which opened in March and April, which will deliver eight orthopaedic theatres.
- NTC-Fife will deliver 500 orthopaedic procedures this year, rising to more than 700 by 2025/2026.
- NTC-Highland will create new capacity for over 1,500 orthopaedic procedures this year for patients in Highland and Grampian, including hip and knee replacements.
- Forth Valley (providing Orthopaedics) is expected to begin treating patients in late summer and the second phase expansion of the Golden Jubilee University National Hospital (providing Orthopaedics, General Surgery and Diagnostic Endoscopy) will open later in winter.

[Out of Scope]

CAPITAL

The 2023/24 budgets provides £578 million investment for health infrastructure and assets – building an NHS that is fit for the future through delivery of world class facilities, including our network of National Treatment Centres and [Out of Scope].

Projects (incl NTCs)

- The Health Capital budget increased from £554 million to £578 million (4%) in 2023-24. [Includes £135m earmarked to support rev position.]

[Out of Scope]

- The budget will also be used to support the completion of the National Treatment Centres in Forth Valley and the Golden Jubilee later this year.

[Out of Scope]

ANNEX E: NHS RECOVERY

[Out of Scope]

TOP LINES

[Out of Scope]

PROGRESS

Our £1bn NHS Recovery Plan has delivered a significant reduction in the number of two-year outpatient waits.

[Out of Scope]

- The new National Treatment Centre opened in Inverness (18 Apr) - equipped with 24 beds, five operating theatres and 13 consulting rooms, the facility will help to transform the experience for patients undergoing a range of orthopaedic and ophthalmology procedures in the Highlands.

[Out of Scope]

MODELLING

Modelling was undertaken as part of the original recovery plan, and we continue to develop this with NHS boards and PHS to consider care demand and capacity for a range of scenarios.

- The plan was produced based on modelling that included an assessment of increased capacity generated by the National Treatment Centres, as well as the capacity freed up through improvement activity supported by the Centre for Sustainable Delivery.

[Out of Scope]

NATIONAL TREATMENT CENTRES

There has been positive recruitment progress for NTC sites due to go-live this year.

- NTC Fife successfully opened on 20 March 2023 and NTC Highland on 17 April 2023.
- NHS Forth Valley and Golden Jubilee Phase 2 are making good progress with recruitment to their NTCs and are utilising a range of strategies, including

domestic and international recruitment campaigns, to ensure the sites have the necessary staff.

- Recruitment progress has been shared with Audit Scotland who are content that we are on track.

As recently outlined in response to a question from Jackie Baillie MSP, validated management information provided by NHS Education for Scotland (NES) shows that at 31 March 2023, 502 people were employed in an NTC.

- This figure excludes those staff delivering pre-existing NHS services which have been relocated to NTC sites.
- 130 (26%) are new entrants meaning they are undertaking their first role in NHS Scotland.
- Whilst these figures from NES are classed as management information at this stage, NES will continue to work with data providers to develop these as Official Statistics.
- The next step in this process will be to release these statistics within the NHS Scotland workforce publication as Experimental Statistics in December 2023. NTC workforce data will be reported every six months thereafter.

[Out of Scope]

Document 38 Extract of Winter Plan 2023-23_ Briefing pack - CABINET SECRETARY FOR NHS RECOVERY, HEALTH AND SOCIAL CARE - 24 October 2023 - REDACTED

BRIEFING: Winter Plan 2023-23

CABINET SECRETARY FOR NHS RECOVERY, HEALTH AND SOCIAL CARE

Parliamentary Statement - 24 October 2023

[Out of Scope]

ANNEX H

Planned Care – Waiting time

Top Lines

[Out of Scope]

- The Scottish Government has opened 2 National Treatment Centres in 2023, NTC Fife providing additional orthopaedic capacity and NTC Highland providing orthopaedic and ophthalmology capacity. We are working to maximise the throughput of these centres and NTC Forth Valley and the second phase of the Golden Jubilee as they come onstream.

[Out of Scope]

- We are committed to providing year on year reductions through our £1bn NHS Recovery plan and our network of National Treatment Centres, which will significantly increase capacity.

[Out of Scope]

ANNEX N

Health and Social Care Finances

Funding

[Out of Scope]

- £578 million investment in health infrastructure, supporting continued delivery of our NHS Recovery Plan by supporting capacity and treatments through expansion of our network of National Treatment Centres.

[Out of Scope]

PHS WAITING TIMES STATS

[Out of Scope]

- We are committed to providing year on year reductions through our £1bn NHS Recovery plan and our network of National Treatment Centres, which will significantly increase capacity.