

DOCUMENT 1.

From: Dawn Smith (NHS Shetland) <Dawn.Smith@nhs.scot>
Sent: Thursday, March 16, 2023 11:58 AM
To: HSC Waiting Times Policy <waitingtimespolicy@gov.scot>
Cc: Kathleen Carolan (NHS Shetland) <Kathleen.Carolan@nhs.scot>
Subject: NHS Shetland Planned Care- Plans and Trajectories

Please find attached the completed narrative template and supporting trajectories spreadsheet for NHS Shetland.

Please feel free to come to Kathleen or myself if you have any questions regarding our submission.

Kind regards,

Dawn

Dawn Smith | Deputy Director of Acute Services | Clinical Lead -Initial Agreement GBHRRP

[NHS Shetland](#)

Unit offices | Gilbert Bain Hospital | Lerwick | Shetland | ZE1 0TB



01595 743675 | 07770990385



dawn.smith@nhs.scot

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DOCUMENT 1: ATTACHMENT 1

Planned Care Plan Template – 2023/24

NHS Board: NHS Shetland

Completed by: Kathleen Carolan (Director of Nursing, Acute and Specialist Services) and Dawn Smith (Deputy Director of Acute Services)

Introduction

This template is a guide to help inform your plan in a consistent manner however, it is not limited to the sections below therefore please extend this template to add additional information to ensure all elements of the priorities set out in the plan are captured.

Funding

[Out of Scope]

2. Additional funding required to support core functions	[Out of Scope]																
	[Redacted s.30(c)]																
	<table border="1"><thead><tr><th>Service</th><th>Pay Cost</th><th>Non Pay</th><th>Summary</th></tr></thead><tbody><tr><td colspan="4">Outpatients</td></tr><tr><td>[Redacted s.30(c)]</td><td>[Redacted s.30(c)]</td><td>[Redacted s.30(c)]</td><td>[Redacted s.30(c)]</td></tr><tr><td>[Out of Scope]</td><td></td><td></td><td></td></tr></tbody></table>	Service	Pay Cost	Non Pay	Summary	Outpatients				[Redacted s.30(c)]	[Redacted s.30(c)]	[Redacted s.30(c)]	[Redacted s.30(c)]	[Out of Scope]			
	Service	Pay Cost	Non Pay	Summary													
	Outpatients																
[Redacted s.30(c)]	[Redacted s.30(c)]	[Redacted s.30(c)]	[Redacted s.30(c)]														
[Out of Scope]																	
[Out of Scope]																	
[Out of Scope]																	

Maximising Planned Care capacity locally, regionally and nationally

[Out of Scope]	[Out of Scope]
How will your Board work nationally, with support from the Centre of Sustainable Delivery, to maximise all opportunities to deliver planned care?	We will build on our working with NECU following administrative and clinical validation to match national capacity in the Dermatology pathway (which is currently delivered exclusively by private partner) and surgical capacity for Ophthalmology, specifically cataracts, to reduce or remove the need for private partners to deliver these services. [Out of Scope]

[Out of Scope]

Protecting Diagnostic capacity locally, regionally and nationally

[Out of Scope]

Please set out timeline for adopting high impact changes for Endoscopy set out in Annex A.	[Out of Scope] 7 Provide additional capacity in the short term - [Out of Scope] We will maximise the use of local teams to deliver this additional capacity, enhanced with NHS Scotland staff via NECU and the independent sector where required. [Out of Scope]
--	---

Productive Opportunities

Please set out a timeline for adopting the productive opportunities outlined in Annex B.	• [Out of Scope] [Redacted s.30(c)] • [Out of Scope]
--	--

[Out of Scope]

DOCUMENT 2.

From: Coulthard, Russell - Deputy Director of Acute Services
<Russell.Coulthard@lanarkshire.scot.nhs.uk>

Sent: 21 March 2023 15:28

To: [Section 38(1)(b)]<[Section 38(1)(b)]@gov.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>

Cc: Park, Judith - Director of Acute Services <Judith.Park@lanarkshire.scot.nhs.uk>; [Section 38(1)(b)] (WG) Management Accounts <[Section 38(1)(b)]@lanarkshire.scot.nhs.uk>

Subject: NHS Lanarkshire planned care guidance return 23/24

Gordon

Please find attached initial submissions from NHS Lanarkshire as requested. [Redacted s.30(c)] This process will follow but may lead to some review.

Basic assumptions are that we are committing to insourcing and outsourcing activity in for Q1 and Q2 largely along the lines of what we have done in 22-23 alongside committing to in-house additionality for the full year. This is weighted towards cancer and long waits wherever possible.

[Redacted s.30(c)]. These will be reviewed in 23/24 to confirm continued delivery.

[Redacted s.30(c)]. [Out of Scope] [Redacted s.30(c)].

Might be worth an early discussion so let me know your thoughts.

Thanks
Russell

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DOCUMENT 2: ATTACHMENT 1

Planned Care Plan Template – 2023/24

NHS Board:
Completed by:

Introduction

This template is a guide to help inform your plan in a consistent manner however, it is not limited to the sections below therefore please extend this template to add additional information to ensure all elements of the priorities set out in the plan are captured.

[Out of Scope]

Maximising Planned Care capacity locally, regionally and nationally

How will your Board maximise all available local capacity to deliver planned care (core and additional Waiting List activity) in 2023/24?	<p>The focus will be on return core capacity to pre-pandemic levels while commissioning targeted external capacity. In addition, local infrastructure will be established to implement and evaluate high impact changes with the support of CFSD.</p> <p>This will include;</p> <ul style="list-style-type: none">• [Out of Scope]• Additional endoscopy capacity through extending Vanguard unit and staffing• [Out of Scope]
[Out of Scope]	
What specific action is your Board taking to prioritise delivery of the Waiting Times Targets for Outpatients and TTG in the most challenged specialities?	<p>Outpatient</p> <ul style="list-style-type: none">• Targeted Insourcing capacity [Out of Scope]

Protecting Diagnostic capacity locally, regionally and nationally

How will your Board maximise all local capacity available to deliver diagnostics in 2023/24?	[Out of Scope] Endoscopy <ul style="list-style-type: none">• Retain Vanguard unit and staffing 23/24 [Out of Scope]
--	--

[Out of Scope]

DOCUMENT 3

From: [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>

Sent: Friday, March 17, 2023 8:52 AM

To: HSC Waiting Times Policy <waitingtimespolicy@gov.scot>

Cc: Paul Bachoo (NHS Grampian) <paul.bachoo@nhs.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>

Subject: Re: Planned Care Planning Guidance - Deadline: 17 March 2023

Dear Colleagues,

Please see attached the templates as required to be submitted on behalf of Paul Bachoo, Portfolio Executive Lead for Integrated Specialist Care Services within NHS Grampian

Kind Regards

[Section 38(1)(b)]

ASLAT Executive Assistant

PA to Paul Bachoo

Executive Portfolio Lead for Integrated Specialist Care Services | NHS Grampian

Medical Director Acute | NHS Grampian

3.02, Ashgrove House, Ashgrove Road West | ABERDEEN | AB25 2ZA

e: [Section 38(1)(b)]@nhs.scot

Hours of Work: Monday to Thursday 7.30 to 4pm, Friday 7.30 to 1pm

Office Days: Monday-Wednesdays



While this is a convenient time for me to send this email I do not expect a response outside your normal working hours.

From: [Section 38(1)(b)]@gov.scot <[Section 38(1)(b)]@gov.scot> on behalf of waitingtimespolicy@gov.scot <waitingtimespolicy@gov.scot>

Sent: 06 February 2023 5:35 PM

To: Claire Burden (NHS Ayrshire & Arran) <claire.burden@aapct.scot.nhs.uk>; Ralph Roberts (NHS Borders) <Ralph.Roberts@borders.scot.nhs.uk>; ACE, Jeffrey (NHS DUMFRIES AND GALLOWAY) <Jeffrey.Ace@nhs.scot>; Carol Potter (NHS FIFE) <Carol.Potter@nhs.scot>; Cathie Cowan (NHS Forth Valley) <cathie.cowan@nhs.scot>; GRAM GRAMPianchiefexecutive

<gram.grampianchiefexecutive@nhs.scot>; Grant, Jane [Chief Exec] <Jane.Grant@ggc.scot.nhs.uk>; Pamela Dudek (NHS Highland) <Pamela.Dudek@nhs.scot>; Gardner, Jann <Jann.Gardner@lanarkshire.scot.nhs.uk>; Chief Executive <ChiefExecutive@nhslothian.scot.nhs.uk>; Michael Dickson (NHS Shetland) <michael.dickson6@nhs.scot>; Michael Dickson (NHS Shetland) <michael.dickson6@nhs.scot>; Chiefexec Tayside <chiefexec.tayside@nhs.scot>; JAMIESON, Gordon (NHS WESTERN ISLES) <gordon.jamieson@nhs.scot>; Gordon James (NHS GOLDEN JUBILEE) <gordon.james2@gjnh.scot.nhs.uk>

Cc: [Section 38(1)(b)] (NHS GOLDEN JUBILEE) <[Section 38(1)(b)]@gjnh.scot.nhs.uk>; Carolynne O'Connor (NHS GOLDEN JUBILEE) <carolynne.oconnor@gjnh.scot.nhs.uk>; Edwards, William <William.Edwards@ggc.scot.nhs.uk>; MACKENZIE, Fiona C (NHS WESTERN ISLES) <fionac.mackenzie@nhs.scot>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Shetland) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS WESTERN ISLES) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@lanarkshire.scot.nhs.uk>; Lynn Smith <lynn.smith8@nhs.scot>; Lorna Wiggin <lorna.wiggin@nhs.scot>; Kathleen Carolan (NHS Shetland) <Kathleen.Carolan@nhs.scot>; Jonathan Best (NHS Forth Valley) <jonathan.best2@nhs.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] (NHS Orkney) <[Section 38(1)(b)]@nhs.scot>; HAMLET, Nicole (NHS DUMFRIES AND GALLOWAY) <Nicole.Hamlet2@nhs.scot>; Claire Dobson (NHS FIFE) <Claire.Dobson3@nhs.scot>; [Section 38(1)(b)] (NHS Borders) <[Section 38(1)(b)]@borders.scot.nhs.uk>; Edwards, Joanne <Joanne.Edwards@aapct.scot.nhs.uk>; Gareth Clinkscale (NHS Borders) <Gareth.Clinkscale@borders.scot.nhs.uk>; [Section 38(1)(b)] <[Section 38(1)(b)]@aapct.scot.nhs.uk>; Paul Bachoo (NHS Grampian) <paul.bachoo@nhs.scot>; Campbell, Jacquie <Jacquie.Campbell@nhslothian.scot.nhs.uk>; Coulthard, Russell - Deputy Director of Acute Services <Russell.Coulthard@lanarkshire.scot.nhs.uk>; Katherine Sutton (NHS Highland) <katherine.sutton2@nhs.scot>; [Section 38(1)(b)] (NHS Borders) <[Section 38(1)(b)]@borders.scot.nhs.uk>; [Section 38(1)(b)] (NHS DUMFRIES AND GALLOWAY) <[Section 38(1)(b)]@nhs.scot>; Carole Morton <Carole.Morton@nhs.scot>; [Section 38(1)(b)] (NHS FIFE) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>; Edwards, William <William.Edwards@ggc.scot.nhs.uk>; [Section 38(1)(b)] <[Section 38(1)(b)]@nhslothian.scot.nhs.uk>; [Section 38(1)(b)] <[Section 38(1)(b)]@nhslothian.scot.nhs.uk>; [Section 38(1)(b)] (NHS Orkney) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Orkney) <[Section 38(1)(b)]@nhs.scot>; Dickson, Kirstin <kirstin.dickson@aapct.scot.nhs.uk>; [Section 38(1)(b)] <[Section 38(1)(b)]@nhs.scot>; HAMLET, Nicole (NHS DUMFRIES AND GALLOWAY) <Nicole.Hamlet2@nhs.scot>; [Section 38(1)(b)] (NHS FIFE) <[Section 38(1)(b)]@nhs.scot>; Fife planningperformance <Fife.planningperformance@nhs.scot>; [Section 38(1)(b)] (NHS Forth Valley) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Forth Valley) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@ggc.scot.nhs.uk>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>; planningperformanceinformationrequest <nhs.planningperformanceinformationrequest@nhs.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@lanarkshire.scot.nhs.uk>; Briggs, Colin <Colin.Briggs@nhslothian.scot.nhs.uk>; [Section 38(1)(b)] (NHS Orkney) <[Section 38(1)(b)]@nhs.scot>; MACKENZIE, Fiona C (NHS WESTERN ISLES) <fionac.mackenzie@nhs.scot>; [Section 38(1)(b)] (NHS WESTERN ISLES) <[Section 38(1)(b)]@nhs.scot>; WI NurseDirector <wi.nursedirector@nhs.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@aapct.scot.nhs.uk>; [Section 38(1)(b)] (NHS Borders) <[Section 38(1)(b)]@borders.scot.nhs.uk>; [Section 38(1)(b)] (NHS DUMFRIES AND GALLOWAY) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS FIFE) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)]

(NHS Forth Valley) <[Section 38(1)(b)]@nhs.scot>; Lauder, Colin - Director of Planning, Property & Performance <Colin.Lauder@lanarkshire.scot.nhs.uk>; [Section 38(1)(b)]@nhs.scot <[Section 38(1)(b)] @nhs.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; Frame G (Gordon) <gordon.frame@gov.scot>; [Section 38(1)(b)]@gov.scot <[Section 38(1)(b)]@gov.scot>; Douglas.McLaren@gov.scot <Douglas.McLaren@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; Paula Speirs <paula.speirs@gov.scot>; John.Burns@gov.scot <John.Burns@gov.scot>; [Section 38(1)(b)]@gov.scot <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>

Subject: Planned Care Planning Guidance - Deadline: 17 March 2023

Sent on behalf of John Burns, NHSScotland Chief Operating Officer

Dear colleagues

[Out of Scope]

If you have queries, please don't hesitate to get in touch.



JOHN G BURNS
NHSScotland Chief Operating Officer



DOCUMENT 3: ATTACHMENT 1

Planned Care Plan Template – 2023/24

NHS Board: NHS Grampian

Completed by: Paul Bachoo, Portfolio Elective Lead for Planned Care

Introduction

This template is a guide to help inform your plan in a consistent manner however, it is not limited to the sections below therefore please extend this template to add additional information to ensure all elements of the priorities set out in the plan are captured.

Funding

<p>In summary, how will you target your NRAC allocation of the £103 million?</p>	<p>[Out of Scope]</p> <p>In previous financial years following discussion with Scottish Government colleagues we have committed £6.2m of our Access funding to recurring posts in order to support improvements in planned care performance. These posts are critical in providing us with our own internal capacity and helping us to reduce reliance in independent sector contracts. The list of these recurring posts are given in Annex A</p> <p>We have also made a number of forward commitments with AST agreement for independent sector contracts that run into the financial year of 2023/24. [Redacted s.30(c)]</p> <p>[Out of Scope]</p> <p>We note and welcome the movement to recurring funding in 2024/25 and as the signed private sector contracts expire during 2023/24 this will release funding within the £11m envelope for reinvestment and we look forward to using 2023/24 to create firm, cost</p>
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	effective and sustainable solutions to some of the capacity challenges we face utilising these finances
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[Out of Scope]

DOCUMENT 3: ATTACHMENT 2

ANNEX B – FUNDING COMMITMENTS

[Redacted s.30(c)]

DOCUMENT 4

From: [Section 38(1)(b)]

Sent: Thursday, May 25, 2023 4:14 PM

To: '[Section 38(1)(b)] (NHS Highland)' <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)]<[Section 38(1)(b)]@gov.scot>; Katherine Sutton (NHS Highland) <katherine.sutton2@nhs.scot>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>; [Section 38(1)(b)]<[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>

Subject: RE: Planned Care Performance Meeting NHS Highland

Dear colleagues,

Thank you once again for your time on Tuesday.

I attach minutes from the meeting for your reference.

Many thanks,

[Section 38(1)(b)]

[Section 38(1)(b)] | Deputy Team Leader - Planned Care Policy & Performance | Directorate for Chief Operating Officer

Ext. [Section 38(1)(b)] | St Andrew's House | Regent Road | Edinburgh | EH1 3DG | she/her

DOCUMENT 4: ATTACHMENT 1

Minute of NHS Highland Performance Meeting

23 May 2023 at 10:00 via Microsoft Teams

Present:	[Section 38(1)(b)]	[Section 38(1)(b)]	SG
	[Section 38(1)(b)]	[Section 38(1)(b)]	SG
	Katherine Sutton	KS	NHS Highland
	[Section 38(1)(b)]	[Section 38(1)(b)]	NHS Highland
	[Section 38(1)(b)]	[Section 38(1)(b)]	NHS Highland
	[Section 38(1)(b)]	[Section 38(1)(b)]	NHS Highland
	[Section 38(1)(b)]	[Section 38(1)(b)]	NHS Highland
	[Section 38(1)(b)]	[Section 38(1)(b)]	NHS Highland
	[Section 38(1)(b)]	[Section 38(1)(b)]	NHS Highland
	[Section 38(1)(b)]	[Section 38(1)(b)]	NHS Highland
	[Section 38(1)(b)]	[Section 38(1)(b)]	NHS Highland
	[Section 38(1)(b)]	[Section 38(1)(b)]	NHS Highland
	[Section 38(1)(b)]	[Section 38(1)(b)]	NHS Highland
Minutes:	[Section 38(1)(b)]	[Section 38(1)(b)]	SG

No	ITEMS	ACTION
1.0	Welcome and Introductions	
2.0	[Out of Scope]	
3.0	[Out of Scope]	
3.2	[Out of Scope] [Section 38(1)(b)] agreed that the pre-covid comparison is an imperfect measure, noting that in 2019 there was substantially more independent sector support in play. [Out of Scope]	
3.3	[Out of Scope] Independent sector support for Dermatology will commence in June and this is expected to put them back on target. [Out of Scope] Some of the underperformance in acute SLT in OPs relate to recruitment difficulties and discontinuation of Independent Sector support. [Out of Scope] [Out of Scope]	

[Out of Scope]

Summary of Actions

[Out of Scope]

DOCUMENT 5

From: [Section 38(1)(b)]

Sent: Thursday, June 8, 2023 2:18 PM

To: [Section 38(1)(b)]@borders.scot.nhs.uk; [Section 38(1)(b)] (NHS Borders) <[Section 38(1)(b)]@borders.scot.nhs.uk>; [Section 38(1)(b)] <[Section 38(1)(b)]@borders.scot.nhs.uk>; [Section 38(1)(b)] ([Section 38(1)(b)]@borders.scot.nhs.uk) <[Section 38(1)(b)]@borders.scot.nhs.uk>

Cc: Gordon Frame <Gordon.Frame@gov.scot>; Gareth Clinkscale (NHS Borders) <Gareth.Clinkscale@borders.scot.nhs.uk>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)]@nhs.scot

Subject: RE: Meeting between NHS Borders and Planned Care Team: 7 June 2023

Dear all

See below note of our discussion when we met on Wednesday 7 June, 2023 for your perusal/comment. [Out of Scope]

Present: [Section 38(1)(b)], [Section 38(1)(b)], [Section 38(1)(b)], [Section 38(1)(b)] and [Section 38(1)(b)]

Apologies: Gareth Clinkscale and Gordon Frame

1. [Out of Scope]

2. Planned Care Update

a. TTG

[Out of Scope]

b. Outpatients

[Out of Scope]

Dermatology

[Out of Scope] You have mitigated by bringing in a locum one week per month and recruitment of a Specialty Doctor on a fixed term basis from August, supplemented by the independent sector at weekends, although this is expensive. You are also testing the use of tele-dermatology, with the first test of change having taken place on Monday 29 May, seeing both rashes and lesions, although it is of concern how to model for outcomes as no cutting is being done, so you will need to engage with an external provider around that aspect as well as involve support from the General Surgery middle grade staff. [Out of Scope]

[Out of Scope]

3. Date of Next Meeting

Wednesday, 26 July 2023 at 11 am via MS Teams.



[Section 38(1)(b)]

East Regional Performance Lead – Planned Care

Directorate for Chief Operating Officer - NHS Scotland

Performance & Delivery Division

Scottish Government

M: [Section 38(1)(b)]

From: [Section 38(1)(b)]

Sent: Tuesday, May 16, 2023 5:24 PM

To: [Section 38(1)(b)] (NHS Borders) <[Section 38(1)(b)]@borders.scot.nhs.uk>; [Section 38(1)(b)] (NHS Borders) <[Section 38(1)(b)]@borders.scot.nhs.uk>; [Section 38(1)(b)] <[Section 38(1)(b)]@borders.scot.nhs.uk>; ([Section 38(1)(b)] ([Section 38(1)(b)]@borders.scot.nhs.uk) <[Section 38(1)(b)]@borders.scot.nhs.uk>; 'Gareth Clinkscale (NHS Borders)' <Gareth.Clinkscale@borders.scot.nhs.uk>

Cc: Frame G (Gordon) <Gordon.Frame@gov.scot>; [Section 38(1)(b)]<[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] (NHS GOLDEN JUBILEE) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>

Subject: Minutes of Planned Care Meeting with NHS Borders: 3 May 2023

Dear all

Please see below summary of our meeting held on 3 May, 2023 for your files.

[Out of Scope]



[Section 38(1)(b)]

East Regional Performance Lead – Planned Care

Directorate for Chief Operating Officer - NHS Scotland

Performance & Delivery Division

Scottish Government

M: [Section 38(1)(b)]

From: [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>

Sent: 28 March 2023 08:12

To: Gareth Clinkscale (NHS Borders) <Gareth.Clinkscale@borders.scot.nhs.uk>; [Section 38(1)(b)] (NHS Borders) <[Section 38(1)(b)]@borders.scot.nhs.uk>; [Section 38(1)(b)] (NHS Borders) <[Section 38(1)(b)]@borders.scot.nhs.uk>; [Section 38(1)(b)] ([Section 38(1)(b)]@borders.scot.nhs.uk) <[Section 38(1)(b)]@borders.scot.nhs.uk>

Cc: Frame G (Gordon) <Gordon.Frame@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@borders.scot.nhs.uk>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>

Subject: Notes of Planned Care Meeting with NHS Borders: 22 March 2023

Dear all

Please see below notes from our meeting held on Wednesday 22 March 2023 for your perusal.

Present: Gareth Clinkscale, [Section 38(1)(b)], Gordon Frame, [Section 38(1)(b)], [Section 38(1)(b)], [Section 38(1)(b)] & [Section 38(1)(b)]

Apologies: [Section 38(1)(b)]

[Out of Scope]

1. 2023/24 Plan - discussion

[Out of Scope]

Endoscopy Capacity (24 weekends) - £288k

[Out of Scope]

[Redacted s.30(c)]. In the interim you will bridge utilising independent sector support.

[Out of Scope]

2. Date of Next Meeting

Wednesday, 3 May 2023 at 11am



[Section 38(1)(b)]

East Regional Performance Lead – Planned Care

Directorate for Chief Operating Officer - NHS Scotland

Performance & Delivery Division

Scottish Government

M: [Section 38(1)(b)]

From: [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>

Sent: 21 March 2023 15:33

To: [Section 38(1)(b)] <[Section 38(1)(b)]@borders.scot.nhs.uk>; [Section 38(1)(b)] (NHS Borders) <[Section 38(1)(b)]@borders.scot.nhs.uk>; [Section 38(1)(b)] (NHS Borders) <[Section 38(1)(b)]@borders.scot.nhs.uk>; Gareth Clinkscale (NHS Borders) <Gareth.Clinkscale@borders.scot.nhs.uk>

Cc: Frame G (Gordon) <Gordon.Frame@gov.scot>; [Section 38(1)(b)]<[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>

Subject: Planned Care Meeting with NHS Borders: 22 March 2023 at 11am

Dear all

Please see below notes of our last meeting and attached agenda and papers for our meeting tomorrow – 22 March, 2023 at 11am. I don't have [Section 38(1)(b)]' email so would appreciate it if you would please forward this to him, along with the MS Teams meeting invitation.

Many thanks and look forward to seeing you tomorrow,



[Section 38(1)(b)]

East Regional Performance Lead – Planned Care

Directorate for Chief Operating Officer - NHS Scotland

Performance & Delivery Division

M: [Section 38(1)(b)]

Scottish Government

St Andrew's House

Regent Road

Edinburgh

EH1 3DG

From: [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>

Sent: 13 February 2023 16:25

To: [Section 38(1)(b)] <[Section 38(1)(b)]@borders.scot.nhs.uk>; [Section 38(1)(b)] (NHS Borders) <[Section 38(1)(b)]@borders.scot.nhs.uk>; [Section 38(1)(b)] (NHS Borders) <[Section 38(1)(b)]@borders.scot.nhs.uk>; Gareth Clinkscale (NHS Borders) <Gareth.Clinkscale@borders.scot.nhs.uk>

Cc: Frame G (Gordon) <Gordon.Frame@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>

Subject: Planned Care Meeting with NHS Borders: 8 February, 2023

Dear all

Please see below notes of our meeting held on Wednesday, 8 February for your perusal/comment. Looking forward to sight of your draft plans if possible prior to submission and if there's anything I can help with, as always, just ask. [Out of Scope]

Present: [Section 38(1)(b)], [Section 38(1)(b)], Gareth Clinkscale, [Section 38(1)(b)] and [Section 38(1)(b)]

Apologies: Gordon Frame, [Section 38(1)(b)] and [Section 38(1)(b)]

[Out of Scope]

1. Planned Care Performance

[Out of Scope]

2. Long Waits Targets (as at 27 January 2023)

[Out of Scope]

Orthopaedics: [Out of Scope] The support through Spire, Washington earlier in the year alleviated some of the pressures but a number of long waits remain.

[Out of Scope]

2. Date of Next meeting

Wednesday, 22 March, 2023 at 11am



[Section 38(1)(b)]

East Regional Performance Lead – Planned Care

Directorate for Chief Operating Officer - NHS Scotland

Performance & Delivery Division

Scottish Government

M: [Section 38(1)(b)]

DOCUMENT 6

From: [Section 38(1)(b)] <[Section 38(1)(b)]@nhs.scot>
Sent: Friday, March 17, 2023 4:04 PM
To: HSC Waiting Times Policy <waitingtimespolicy@gov.scot>
Cc: Chiefexec Tayside <chiefexec.tayside@nhs.scot>; [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; Lynn Smith <lynn.smith8@nhs.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>
Subject: NHS Tayside: Planned Care Submission

Good afternoon

Please find attached NHS Tayside's Planned Care submission with a covering letter from the Chief Executive, Grant Archibald.

[Out of Scope]

Kind regards

[Section 38(1)(b)]

[Section 38(1)(b)]

Personal Assistant to:

Lorna Wiggin | Chief Officer Acute Services

James Cotton | Operational Medical Director

NHS Tayside | Ninewells Hospital and Medical School | Dundee | DD1 9SY (Postal) DD2 1UB (Sat Nav)

(: [Section 38(1)(b)] x[Section 38(1)(b)] e: [Section 38(1)(b)]@nhs.scot w: www.nhstayside.scot.nhs.uk

This email is intended for the named recipient only. If you have received it by mistake, please (i) contact the sender by email reply; (ii) delete the email from your system; . and (iii) do not copy the email or disclose its contents to anyone.

DOCUMENT 6: ATTACHMENT 1

Tayside NHS Board
Ninewells Hospital and
Medical School
DUNDEE
DD1 9SY
01382 660111
www.nhstayside.scot.nhs.uk

Mr John Burns
Chief Operating Officer
NHS Scotland

Sent by email: waitingtimespolicy@gov.scot

Date 17 March 2023
Your Ref
Our Ref GA/jr/Burns J 1703
Enquiries to Grant R Archibald
Extension 40115
Direct Line 01382 740115
Email chiefexec.tayside@nhs.scot

Dear John

NHS Tayside planned care template 2023/24

Please find attached NHS Tayside's planned care plan 2023/24.

[Out of Scope]

There are also no independent providers in the Tayside area to offer an alternative resource to provide any additional elective capacity.

[Out of Scope]

Yours sincerely

Professor Grant R Archibald

Chief Executive

DOCUMENT 6: ATTACHMENT 2

Planned Care Plan Template – 2023/24

NHS Board: NHS TAYSIDE

Completed by: Lynn Smith Associate Director on behalf of Lorna Wiggin, Chief Officer, Acute Services

Introduction

This template is a guide to help inform your plan in a consistent manner however, it is not limited to the sections below therefore please extend this template to add additional information to ensure all elements of the priorities set out in the plan are captured.

[Out of Scope]

Protecting Diagnostic capacity locally, regionally and nationally

How will your Board maximise all local capacity available to deliver diagnostics in 2023/24?	Radiology <ul style="list-style-type: none">• [Out of Scope]. MRI scanning provides our biggest challenge due to the lack of permanent scanners and workforce albeit this is being supplemented by private sector capacity. [Out of Scope] Endoscopy <ul style="list-style-type: none">• [Out of Scope]• Continuation of additional mobile unit and IS supported weekend lists throughout FY23/24 agreed by SG• [Out of Scope]			
[Out of Scope]				
Please set out timeline for adopting high impact changes for Endoscopy set out in Annex A.	[Out of Scope] <table border="1" data-bbox="779 1342 2033 1382"><thead><tr><th data-bbox="779 1342 1323 1382">Endoscopy High Impact Changes</th><th data-bbox="1323 1342 1480 1382">Status</th><th data-bbox="1480 1342 2033 1382">Comments</th></tr></thead></table>	Endoscopy High Impact Changes	Status	Comments
Endoscopy High Impact Changes	Status	Comments		

	Provide additional capacity in the short term	In progress	SG funded Vanguard Mobile unit and IS weekend activity secured for FY23/24
--	---	-------------	--

[Out of Scope]

DOCUMENT 7

From: [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>

Sent: Tuesday, July 4, 2023 8:47 AM

To: Cancer Delivery Team Mailbox <CancerDeliveryTeamMailbox@gov.scot>

Cc: [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>

Subject: Re: NHS H CWT Improvement Plans and Funding Proposals 23/24

Good morning,

Many thanks for your email. I have made the necessary changes and amendments are as follows:

[Out of Scope]

Kind regards,

[Section 38(1)(b)]



[Section 38(1)(b)]

Assistant Service Manager - Cancer Services

Zone 2 | Office Suite 2 | Raigmore Hospital | Inverness | IV2 3UJ

tel: [Section 38(1)(b)] or via Microsoft Teams

email: [Section 38(1)(b)]@nhs.scot

DOCUMENT 7: ATTACHMENT 1

[Out of Scope]	
----------------	--

[Out of Scope]

Funding required to support Performance Improvements					
Intervention/ Outline of Bid	Total (£)	Current Position Specific to Bid	Anticipated Impact	Timescale to Deliver Impact	Potential Risk to Delivery
[Out of Scope]					
WLI Sessions - Independent Sector and Additional Activity	24,000	Increase capacity to provide additional OP, Scope and theatre activity in Dept with two Consultant vacancies		As required	
[Out of Scope]					

From: [Section 38(1)(b)]@gov.scot <[Section 38(1)(b)]@gov.scot>
Sent: 15 June 2023 5:10 PM
To: [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>;
CancerDeliveryTeamMailbox@gov.scot <CancerDeliveryTeamMailbox@gov.scot>
Cc: [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>
Subject: RE: NHS H CWT Improvement Plans and Funding Proposals 23/24

Good afternoon,

Thank you for submitting your 62 Day Performance Improvement Plan and Funding Bid for 2023/24, and for taking the time to discuss these with us.

Following our discussion, we are looking for clarification regarding a couple of sections in your plan.

[Out of Scope]

If you have any questions, please do not hesitate to be in touch.

Kind regards,
[Section 38(1)(b)]

**[Section 38(1)(b)] | National Cancer Performance Policy Manager
St Andrew's House | Regent Road | Edinburgh | EH1 3DG**

From: [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>
Sent: Monday, May 29, 2023 3:21 PM
To: Cancer Delivery Team Mailbox <CancerDeliveryTeamMailbox@gov.scot>
Cc: [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>
Subject: NHS H CWT Improvement Plans and Funding Proposals 23/24

Dear All

I must apologise for the delay in forwarding this to you in advance of our meeting tomorrow. It is a draft document pending your advice and comment at the meeting. Please also note the summary table on the Overall Performance tab which summarises the proposals in each of the tumour types.

[Section 38(1)(b)]



[Section 38(1)(b)]

Service Manager - Cancer, Breast and Urology

Zone 2 | Office Suite 2 | Raigmore Hospital | Inverness | IV2 3UJ

Tel 01463 70(6051) | Pager 6016

Email [Section 38(1)(b)]@nhs.scot

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and (iii) do not copy the email or disclose its contents to anyone.

DOCUMENT 7: ATTACHMENT 2

Cancer Type	Urology
--------------------	----------------

[Out of Scope]

Funding required to support Performance Improvements					
Intervention/ Outline of Bid	Total (£)	Current Position Specific to Bid	Anticipated Impact	Timescale to Deliver Impact	Potential Risk to Delivery
[Out of Scope]					
WLI Sessions - Independent Sector and Additional Activity	45,000	Increase capacity to provide additional OP, Scope and theatre activity in Dept with two Consultant vacancies		As required	
[Out of Scope]					

DOCUMENT 8

From: GRAM NHSG Cancer <gram.NHSGCancer@nhs.scot>

Sent: Monday, January 9, 2023 10:59 AM

To: Cancer Delivery Team Mailbox <CancerDeliveryTeamMailbox@gov.scot>

Cc: Paul Bachoo (NHS Grampian) <paul.bachoo@nhs.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>; GRAM ASLATEA <gram.aslatea@nhs.scot>; GRAM GRAMPianchiefexecutive <gram.grampianchiefexecutive@nhs.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>

Subject: NHSG Framework for Effective Cancer Management Monitoring Template (December Submission)

Good morning,

Please see the attached Effective Cancer Management Monitoring Template for NHS Grampian.

Kind Regards,

NHSG Cancer Performance Team

This email is intended for the named recipient only. If you have received it by mistake, please (i) contact the sender by email reply; (ii) delete the email from your system; . and (iii) do not copy the email or disclose its contents to anyone.

DOCUMENT 8: ATTACHMENT 1

Framework for Effective Cancer Management Action Plan Monitoring Template						
Enter Health Board:	NHS Grampian					
Date:	05/12/2022					
Key Element	Section	Action as Stated in Action Plan (Submitted 29th April 2022)	Status - (RAG)	Progress of Action	Risks	Additional Support Required
1. Corporate Responsibility	1	Board Chief Executives (BCE) and Executive Teams should be clear and consistent in the message to all staff that cancer is a priority.				
	2	[Out of Scope]				
	3	[Out of Scope]				

	4	Boards must ensure the capacity to effectively manage the demand of urgent suspicion of cancer (USC) referrals is in place and provision can be flexed when required in times of referral variation (i.e. when breast screening mobile units are in the area or seasonal differences).	<p>[Out of Scope]</p> <p>Continue to utilise private sector capacity and Waiting List Initiatives to respond to surge and demand</p> <p>[Out of Scope]</p>		[Out of Scope]	[Out of Scope]	[Out of Scope]
--	---	---	--	--	----------------	----------------	----------------

[Out of Scope]

DOCUMENT 9

From: [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>

Sent: Tuesday, May 2, 2023 4:04 PM

To: Cancer Delivery Team Mailbox <CancerDeliveryTeamMailbox@gov.scot>

Cc: [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>

Subject: Weekly Call NHS Highland - Slide Deck 020523

Good afternoon,

Please find attached NHS Highland slide deck as discussed, this afternoon.

Please let me know if there are any queries.

Many thanks,

[Section 38(1)(b)]



[Section 38(1)(b)]

Cancer Quality Manager

Raigmore Hospital | Inverness | IV2 3UJ


Email: [\[Section 38\(1\)\(b\)\]@nhs.scot](mailto:[Section 38(1)(b)]@nhs.scot)

DOCUMENT 9: ATTACHMENT 1

Slides 1- 2 [Out of scope]

Slide 3:

Main concerns this week



[Out of scope]

Departure of Lower GI clinical Oncologist on 19th May, mutual aid submitted to NCA. Ongoing request to Independent Sector for interim cover.

[Out of scope]

Slides 4 – 16 [Out of scope]

From: [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>
Sent: Tuesday, May 9, 2023 1:57 PM
To: Cancer Delivery Team Mailbox <CancerDeliveryTeamMailbox@gov.scot>
Cc: [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>
Subject: NESH Weekly Slides 08/05/2023

Hello,

Please find attached NHS Highland weekly slides.

Many thanks,

[Section 38(1)(b)]



[Section 38(1)(b)]

Cancer Quality Manager

Raigmore Hospital | Inverness | IV2 3UJ


Email: [\[Section 38\(1\)\(b\)\]@nhs.scot](mailto:[Section 38(1)(b)]@nhs.scot)




DOCUMENT 9: ATTACHMENT 2

Slides 1 [Out of scope]

Slide 2:

Main Challenges / Highlights



PERFORMANCE  [Out of scope]	WORKFORCE  [Out of scope] <ul style="list-style-type: none">• Departure of Lower GI clinical Oncologist on 19th May, mutual aid submitted to NCA. Ongoing request to Independent Sector for interim cover [Out of scope]	QUALITY & EXPERIENCE  [Out of scope]
--	---	---

Slides 3 – 14 [Out of scope]

From: [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>
Sent: Tuesday, May 16, 2023 2:32 PM
To: Cancer Delivery Team Mailbox <CancerDeliveryTeamMailbox@gov.scot>
Subject: NHSH Weekly Slides 16/05/2023

Hello,

Please find attached NHSH weekly slides as discussed, this afternoon.

Many thanks,

[Section 38(1)(b)]



[Section 38(1)(b)]

Cancer Quality Manager

Raigmore Hospital | Inverness | IV2 3UJ


Email: [\[Section 38\(1\)\(b\)\]@nhs.scot](mailto:[Section 38(1)(b)]@nhs.scot)




DOCUMENT 9: ATTACHMENT 3

Slides 1 [Out of scope]

Slide 2:

Main Challenges / Highlights



<p>PERFORMANCE </p> <p>[Out of scope]</p>	<p>WORKFORCE </p> <p>[Out of scope]</p> <ul style="list-style-type: none">• Departure of GI clinical Oncologist on 19th May, mutual aid submitted to NCA – possible support from Tayside and Lothian tbc. Ongoing request to Independent Sector for interim cover <p>[Out of scope]</p>	<p>QUALITY & EXPERIENCE </p> <p>[Out of scope]</p>
--	--	---

Slides 3 – 14 [Out of scope]

From: [Section 38(1)(b)] (NHS Highland) <[Section 38(1)(b)]@nhs.scot>
Sent: Tuesday, May 23, 2023 2:38 PM
To: Cancer Delivery Team Mailbox <CancerDeliveryTeamMailbox@gov.scot>
Subject: NHS Weekly Slides 23/05/23

Hello,

Please find attached NHS weekly slides as discussed, this afternoon.

Many thanks,

[Section 38(1)(b)]



[Section 38(1)(b)]

Cancer Quality Manager

Raigmore Hospital | Inverness | IV2 3UJ


Email: [\[Section 38\(1\)\(b\)\]@nhs.scot](mailto:[Section 38(1)(b)]@nhs.scot)




DOCUMENT 9: ATTACHMENT 4

Slides 1 [Out of scope]

Slide 2:

Main Challenges / Highlights



PERFORMANCE 	WORKFORCE 	QUALITY & EXPERIENCE 
[Out of scope]	<p>[Out of scope]</p> <ul style="list-style-type: none">• Departure of GI clinical Oncologist on 19th May, mutual aid submitted to NCA/Nat Onc Co-ordinating Grp and possible support from Tayside and Lothian tbc. Ongoing request to Independent Sector for interim cover <p>[Out of scope]</p>	[Out of scope]

Slides 3 – 16 [Out of scope]

DOCUMENT 10

From: Paul Bachoo (NHS Grampian) <paul.bachoo@nhs.scot>

Sent: Wednesday, July 12, 2023 4:08 PM

To: [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>

Cc: Cancer Delivery Team Mailbox <CancerDeliveryTeamMailbox@gov.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>

Subject: Re: Cancer Backlog Clearance - due 7th July 2023

Thanks all

As always permanent recurring funding much better even if just an increment:)

KR

Paul

Paul Bachoo
Consultant Vascular Surgeon
Medical Director Acute Sector NHSG
NHSG Lead for Cancer services
Portfolio Lead for Integrated Specialist Care
NHSG Lead Realistic Medicine

Ashgrove office: 52691
Teams: Paul.Bachoo@grampian.nhs.scot
Mobile:
Work- 07772 578494
Home-[Section 38(1)(b)]
UoA:
p.bachoo@abdn.ac.uk

Remember FACTS – Face coverings, Avoid crowds, Clean hands, Two metres, and Self-isolate.

Most importantly, remember to look after yourself and your teams.

From: [Section 38(1)(b)]@gov.scot <[Section 38(1)(b)]@gov.scot>

Sent: 12 July 2023 4:06 PM

To: Paul Bachoo (NHS Grampian) <paul.bachoo@nhs.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>

Cc: CancerDeliveryTeamMailbox@gov.scot <CancerDeliveryTeamMailbox@gov.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>

Subject: RE: Cancer Backlog Clearance - due 7th July 2023

Paul, [Section 38(1)(b)]

[Section 30(C)]

All the best

Best Wishes
[Section 38(1)(b)]

[Please note: I'm sending this email at a time convenient for me. I don't expect you to respond outside of your working hours, on a non-work day or at the weekend]

From: Paul Bachoo (NHS Grampian) <paul.bachoo@nhs.scot>
Sent: Wednesday, July 12, 2023 4:00 PM
To: [Section 38(1)(b)] <[Section 38(1)(b)]@gov.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>
Cc: Cancer Delivery Team Mailbox <CancerDeliveryTeamMailbox@gov.scot>; [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>
Subject: Re: Cancer Backlog Clearance - due 7th July 2023

Dear [Section 38(1)(b)],

Thank you for your query around the cost of this.

Colleagues from the Portfolio have helped provide some indicative costs.

With current commitments of our own staff providing additionality, the main focus would be partnership with the independent sector. These are generally not directed towards cancer surgery. [Out of Scope]

[Section 30(C)]

[Out of Scope]

[Section 30(C)]

[Section 30(C)]We are of course willing to explore this further, in detail, should you wish us to and there was a level of confidence that this level of funding was indeed available.

[Out of Scope]

KR
Paul

Paul Bachoo
Consultant Vascular Surgeon
Medical Director Acute Sector NHSG
NHSG Lead for Cancer services
Portfolio Lead for Integrated Specialist Care
NHSG Lead Realistic Medicine

Ashgrove office: 52691
Teams: Paul.Bachoo@grampian.nhs.scot
Mobile:
Work- 07772 578494
Home-[Section 38(1)(b)]
UoA:
p.bachoo@abdn.ac.uk

Remember FACTS – Face coverings, Avoid crowds, Clean hands, Two metres, and Self-isolate.

Most importantly, remember to look after yourself and your teams.

From: [Section 38(1)(b)]@gov.scot <[Section 38(1)(b)]@gov.scot>
Sent: 12 July 2023 8:21 AM
To: [Section 38(1)(b)] (NHS Grampian) <[Section 38(1)(b)]@nhs.scot>; Paul Bachoo (NHS Grampian) <paul.bachoo@nhs.scot>
Cc: CancerDeliveryTeamMailbox@gov.scot <CancerDeliveryTeamMailbox@gov.scot>
Subject: RE: Cancer Backlog Clearance - due 7th July 2023

Morning [Section 38(1)(b)]

Are you able to provide some indicative costs for each of the below?

[Out of Scope]

Best Wishes
[Section 38(1)(b)]

[Please note: I'm sending this email at a time convenient for me. I don't expect you to respond outside of your working hours, on a non-work day or at the weekend]

From: [Section 38(1)(b)] (NHS Grampian) <[\[Section 38\(1\)\(b\)\]@nhs.scot](mailto:[Section 38(1)(b)]@nhs.scot)>
Sent: Friday, July 7, 2023 3:32 PM
To: [Section 38(1)(b)] <[\[Section 38\(1\)\(b\)\]@gov.scot](mailto:[Section 38(1)(b)]@gov.scot)>; Paul Bachoo (NHS Grampian) <paul.bachoo@nhs.scot>
Cc: Cancer Delivery Team Mailbox <CancerDeliveryTeamMailbox@gov.scot>
Subject: Re: Cancer Backlog Clearance - due 7th July 2023

Good Afternoon,

Please see attached a high level summary of current backlog, additional resource required to clear along with resource required to tackle further backlog occurrence.

Kind Regards


[Section 38(1)(b)]

Cancer Performance Lead (NHS Grampian)

Chair of NHS Scotland Cancer Managers Forum

Tel: [Section 38(1)(b)]

3.29, Ashgrove House, Foresterhill Road | ABERDEEN | AB25 2ZA

 [\[Section 38\(1\)\(b\)\]@nhs.scot](mailto:[Section 38(1)(b)]@nhs.scot)

NHS Grampian • Caring • Listening • Improving

