

Annex A – Question 1 Correspondence

A9 Dualling Statement Cabinet Secretary Questions – 20 December 2023

From: [redacted] **On Behalf Of** Project Delivery Correspondence

Sent: Wednesday, December 20, 2023 11:56 AM

To: Cabinet Secretary for Transport, Net Zero & Just Transition
<CabSecTNZJT@gov.scot>

Cc: First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Minister for Transport <MinisterFT@gov.scot>; Lord Advocate <LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Legal Secretariat to the Lord Advocate <LegalSecretariattotheLordAdvocate@gov.scot>; Solicitor to the Scottish Government <solicitor@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Transport Scotland Media <DLECONPTSM@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG Scottish Exchequer Mailbox <DGScottishExchequer@gov.scot>; DG Corporate <dgcorporate@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; Director of Budget and Public Spending <Directorofbudgetandpublicspending@gov.scot>; [redacted] Chief Financial Officer <cfo@gov.scot>; [redacted] Spads Admin <Spads_Admin@gov.scot>; [redacted] Cabinet Secretariat Inbox <CabinetSecretariat@gov.scot>; [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>; [redacted]

Subject: RE: Ministerial Statement: Dualling of the A9 201223

PO

[redacted] – out with scope

Also enclosed the following additional documents;

- [redacted] – out with scope
- Cab Sec Additional Asks [redacted] - out with scope
- [redacted] – out with scope

[redacted] – out with scope

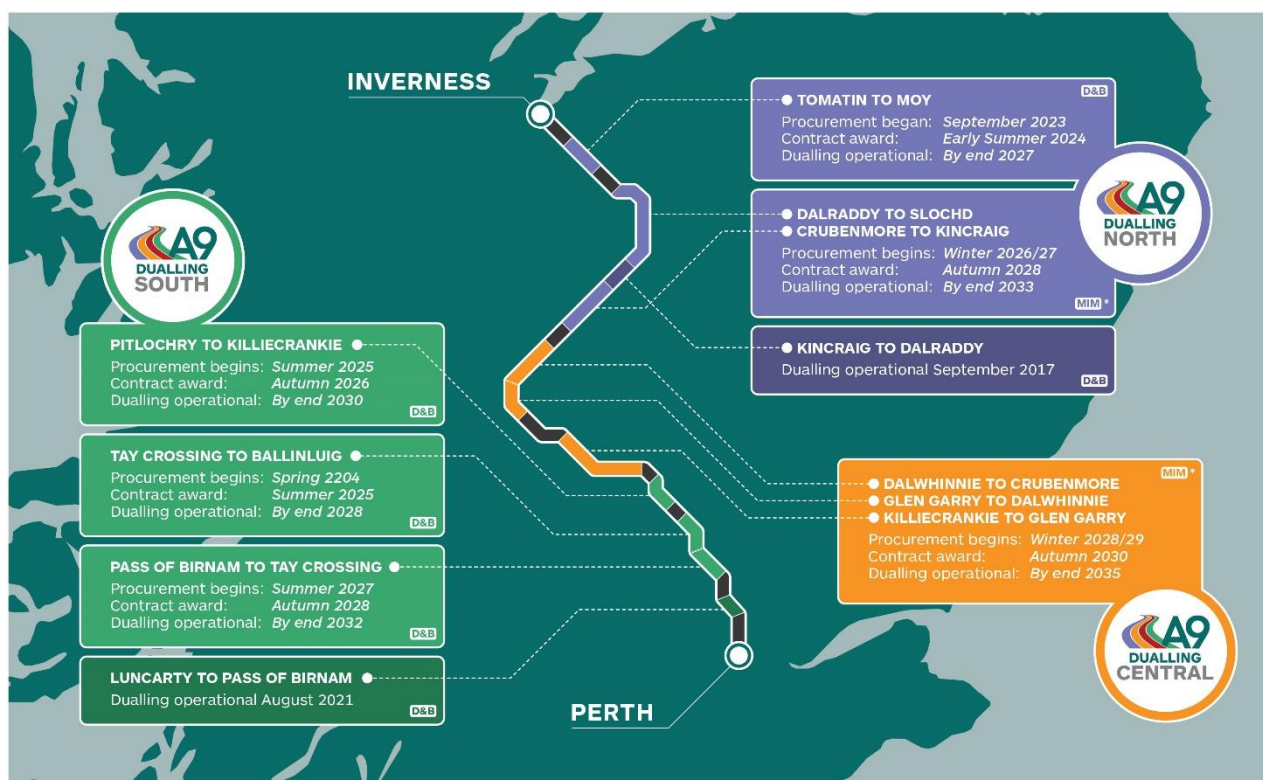
Thanks, [redacted]

Description of alternative hybrid approach with the picture which shows the sections please

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The alternative hybrid approach comprises:

- Procurement of three design and build contracts, for (in order of procurement):
 - Tay Crossing to Ballinluig (P3);
 - Pitlochry to Killiecrankie (P4); and
 - Pass of Birnam to Tay Crossing (P2) (Subject to completion of statutory processes).
- Subject to further decision making in late 2025, procurement of two mutual investment model contracts, for (in order of procurement):
 - A9 North, comprising Crubenmore to Kincaig (P9) and Dalraddy to Slochd (P11); and
 - A9 Central, comprising Killiecrankie to Glen Garry (P5), Glen Garry to Dalwhinnie (P7) and Dalwhinnie to Crubenmore (P8).
- This further decision making will be based on due diligence of market conditions prevailing at the time, and what they are likely to mean for affordability and VfM of the MIM option vs. continuing with Capital funded D&B contracts. As well as market conditions, the overall Scottish Government Resource Budget will need to be in balance and able to absorb the projected annual service payments under a MIM contract.

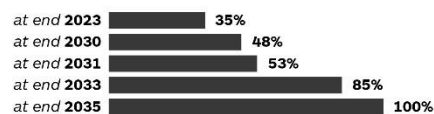


■ ■ ■ Sections to be dualled ■ ■ ■ Existing dualled
MIM Mutual Investment Model Contract D&B Design & Build Contract

Dates are subject to completion of remaining statutory process and impacts on construction from events such as adverse weather.

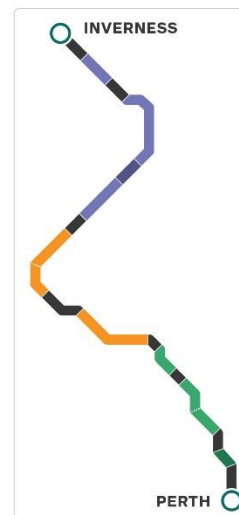
*Use of MIM contracts is subject to further decision making in late 2025, based on an updated assessment of expected market conditions.

% of A9 corridor between Perth and Inverness which is dual carriageway



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Sections	Projects	Procurement Begins (Contract Notice Issued)	Contract Award	Dualling Operational	
	Tomatin to Moy D&B	5 September 2023	Early Summer 2024	By end 2027	
	Dalraddy to Slochd MIM*	Winter 2026/27	Autumn 2028	By end 2033	
	Crubenmore to Kincaig MIM*				
	Kincaig to Dalraddy D&B	Dualling operational September 2017			
	Dalwhinnie to Crubenmore MIM*	Winter 2028/29	Autumn 2030	By end 2035	
	Glen Garry to Dalwhinnie MIM*				
	Killiecrankie to Glen Garry MIM*				
	Pitlochry to Killiecrankie D&B	Summer 2025	Autumn 2026	By end 2030	
	Tay Crossing to Ballinluig D&B	Spring 2024	Summer 2025	By end 2028	
	Pass of Birnam to Tay Crossing D&B	Summer 2027	Autumn 2028	By end 2032	
	Luncarty to Pass of Birnam D&B	Dualling operational August 2021			

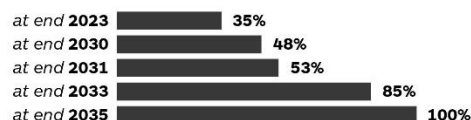


■ ■ ■ Sections to be dualled
 ■ ■ ■ Existing dualled
MIM Mutual Investment Model Contract
 D&B Design & Build Contract

Dates are subject to completion of remaining statutory process and impacts on construction from events such as adverse weather.

*Use of MIM contracts is subject to further decision making in late 2025, based on an updated assessment of expected market conditions.

% of A9 corridor between Perth and Inverness which is dual carriageway



Costs – spend to date and anticipated spend including with detail on comparison with 2008 (£3bn at 2008 prices explanation)

Updated costs have been calculated on a “total scheme cost” basis, which is the same basis as the original estimate of £3bn at 2008 prices was prepared.

A total scheme cost includes costs of preparation, completion of statutory processes, land acquisition, procurement and construction. It does not include future operation and maintenance costs.

Up to 18 October 2023 a total sum of approximately £460m had been spent on the A9 Dualling programme. This differs from a figure for spend to date of approximately £451m included in a recent Fol response, with the difference arising from identification of a cost line that was inadvertently excluded from the Fol response.

Updated estimates, prepared at April 2023 prices, indicate that further total scheme costs of approximately £3,247m will be incurred in completing the programme.

This gives an updated total scheme cost for the A9 Dualling Programme of £3,707m at April 2023 prices, which has been rounded to £3.7bn at April 2023 prices for communication purposes.

When costs spent to date and expected future costs are discounted to 2008 prices using the Consumer Price Index measure of inflation, the £3,707m at April 2023

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prices is equivalent to £2,454m at April 2008 prices, which has been rounded to £2.45bn at April 2008 for communication purposes. This figure is well within the original estimate of £3bn at 2008 prices.

Further details of information to be published regarding cost estimates for the Programme are set out below:

Ref.	Name	Cost Information to be Published
P1	A9 Luncarty to Pass of Birnam	The estimated total scheme cost for preparation, procurement and construction of the project is £99m at April 2023 prices, which includes £97m spent up to 18/10/23.
P2	A9 Pass of Birnam to Tay Crossing	The estimated total scheme cost for preparation, procurement and construction of the project is £478m at April 2023 prices, which includes £40m spent up to 18/10/23. This estimate will be updated following development and assessment of the preferred option.
P3	A9 Tay Crossing to Ballinluig	The estimated total scheme cost for preparation, procurement and construction of the project is £222m at April 2023 prices, which includes £24m spent up to 18/10/23.
P4	A9 Pitlochry to Killiecrankie	The estimated total scheme cost for preparation, procurement and construction of the project is £296m at April 2023 prices, which includes £24m spent up to 18/10/23.
P5 ¹	A9 Killiecrankie to Glen Garry	The estimated total scheme cost for preparation, procurement and construction of the project is £591m at April 2023 prices, which includes £27m spent up to 18/10/23.
P7	A9 Glen Garry to Dalwhinnie	The estimated total scheme cost for preparation, procurement and construction of the project is £245m at April 2023 prices, which includes £18m spent up to 18/10/23.
P8	A9 Dalwhinnie to Crubenmore	The estimated total scheme cost for preparation, procurement and construction of the project is £267m at April 2023 prices, which includes £29m spent up to 18/10/23.
P9	A9 Crubenmore to Kincaig	The estimated total scheme cost for preparation, procurement and construction of the project is £490m at April 2023 prices, which includes £33m spent up to 18/10/23.
P10	A9 Kincaig to Dalraddy	The estimated total scheme cost for preparation, procurement and construction of the project is £44m at April 2023 prices, which includes £44m spent up to 18/10/23.

¹ Originally two separate projects were identified, but these were later combined into a single project referenced as P5

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Ref.	Name	Cost Information to be Published
P11	A9 Dalraddy to Slochd	The estimated total scheme cost for preparation, procurement and construction of the project is £713m at April 2023 prices, which includes £58m spent up to 18/10/23.
P12	A9 Tomatin to Moy	The estimated total scheme cost for preparation, procurement and construction of the project is £247m at April 2023 prices, which includes £54m spent up to 18/10/23.
A9 Dualling General (Not planned for publication)		In addition to the above the estimated spend on non-project specific activities, which includes Preliminary Engineering Studies, Strategic Environmental Assessment and Programme Advisor Costs is £14m at April 2023 prices, which includes £13m spent up to 18/10/23. Future costs in this category have been allowed for in the individual project estimates noted above.

The posed question regarding advice on a previous hybrid option and it containing significant risk to delivery – I need more info on this. And greater specificity in why this approach is different.

The original Hybrid Option considered was developed in response to a request from Mr Dey, the then Minister for Transport, to consider whether such an approach could enable an earlier completion date to be achieved than the dates offered by the other options identified at that time.

Achieving an earlier completion date required acceleration of the programme by undertaking a larger amount of concurrent working, leading to concerns regarding market capacity to deliver and the extent of disruption that would result for road users. Transport Scotland concluded that these factors were of such significance that the approach could not be recommended.

The later Hybrid and Alternative Hybrid Options considered do not involve the same extent of concurrent working as the original Hybrid Option, and therefore the concerns expressed in relation to the original Hybrid Option are not applicable in a similar manner to these later Hybrid Options.

From: [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition

Sent: Sunday, December 17, 2023 7:52 PM

To: Project Delivery Correspondence <PDC@transport.gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>

Cc: First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Minister for Transport <MinisterFT@gov.scot>; Lord Advocate <LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Legal Secretariat to the Lord Advocate <LegalSecretariattotheLordAdvocate@gov.scot>; Solicitor to the Scottish Government <solicitor@gov.scot>; Chief Executive Transport Scotland

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<ceo@transport.gov.scot>; Transport Scotland Directors
<DLECONPTSD@transport.gov.scot>; Press Transport Scotland
<media@transport.gov.scot>; Transport Scotland Media
<DLECONPTSM@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy
<CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG Scottish Exchequer Mailbox <DGScottishExchequer@gov.scot>; DG Corporate <dgcorporate@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; Director of Budget and Public Spending <Directorofbudgetandpublicspending@gov.scot>; [redacted] Chief Financial Officer <cfo@gov.scot>; [redacted] Spads Admin <Spads_Admin@gov.scot>; [redacted]
Subject: RE: Ministerial Statement: Dualling of the A9 201223

Many thanks for this [redacted]

[redacted] – out with scope
would ask for short, specific lines for the following points – grateful if these could be shared in a separate document (ie. Not woven into the main briefing pack)

[redacted] – out with scope

- Description of alternative hybrid approach with the picture which shows the sections please

[redacted] – out with scope

- Costs – spend to date and anticipated spend including with detail on comparison with 2008 (£3bn at 2008 prices explanation)

[redacted] – out with scope

- The posed question regarding advice on a previous hybrid option and it containing significant risk to delivery – I need more info on this. And greater specificity in why this approach is different.

[redacted]

Thanks,
[redacted]

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A9 Dualling Programme Procurement Options Paper – 1 December 2023

From: [redacted] **On Behalf Of** Minister for Transport
Sent: Saturday, December 2, 2023 3:44 PM
To: [redacted] Minister for Transport <MinisterFT@gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>
Cc: First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Lord Advocate <LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Legal Secretariat to the Lord Advocate <LegalSecretariattotheLordAdvocate@gov.scot>; Solicitor to the Scottish Government <solicitor@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Transport Scotland Media <DLECONPTSM@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG Scottish Exchequer Mailbox <DGScottishExchequer@gov.scot>; DG Corporate <dgcorporate@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; Director of Budget and Public Spending <Directorofbudgetandpublicspending@gov.scot>; [redacted] Chief Financial Officer <cfo@gov.scot>; [redacted] Spads Admin <Spads_Admin@gov.scot>; Project Delivery Correspondence <PDC@transport.gov.scot>
Subject: RE: A9 Dualling Programme: Procurement Options

This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.

Good afternoon [redacted]

Ms Hyslop has noted and is supportive of Cab Secs requirements below.

[redacted] – out with scope

Ms Hyslop has asked what we would have? Could we have spend profile, brigading and timescales on each and estimate of total spend and final completion dates?

Many thanks,

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[redacted]

From: [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition

Sent: Saturday, December 2, 2023 3:27 PM

To: [redacted] Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

Cc: First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Lord Advocate <LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Legal Secretariat to the Lord Advocate <LegalSecretariattotheLordAdvocate@gov.scot>; Solicitor to the Scottish Government <solicitor@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Transport Scotland Media <DLECONPTSM@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG Scottish Exchequer Mailbox <DGScottishExchequer@gov.scot>; DG Corporate <dgcorporate@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; Director of Budget and Public Spending <Directorofbudgetandpublicspending@gov.scot>; [redacted] Chief Financial Officer <cfo@gov.scot>; [redacted] Spads Admin <Spads_Admin@gov.scot>; Project Delivery Correspondence <PDC@transport.gov.scot>

Subject: RE: A9 Dualling Programme: Procurement Options

This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.

Good afternoon [redacted]

Please see Cab Sec feedback as follows:

Certainty of delivery is a primary consideration alongside affordability, speed of delivery, avoidance of disruption and others. Cab Sec's objective is to find the finest possible balance between these considerations and thinks this is found in the alternative hybrid model, which Cab Sec is content to agree be taken forward.

[redacted] – out with scope Ms McAllan would also expect that we would not take one section forward at a time as has been the case to date under

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D&B, but that we brigade sections for speed of completion (bearing in mind any potential disruption and safety matters).

The Cabinet Secretary's view is that these two additional requirements are essential under the alternative hybrid model and should be put to DFM and exchequer, please as being required to restore confidence in delivery.

Many thanks
[redacted]

From: [redacted]

Sent: Friday, December 1, 2023 4:24 PM

To: Cabinet Secretary for Transport, Net Zero & Just Transition

<CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

Cc: First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet

Secretary for Finance <DFMCSF@gov.scot>; Lord Advocate

<LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Legal

Secretariat to the Lord Advocate <LegalSecretariattotheLordAdvocate@gov.scot>;

Solicitor to the Scottish Government <solicitor@gov.scot>; Chief Executive Transport

Scotland <ceo@transport.gov.scot>; Transport Scotland Directors

<DLECONPTSD@transport.gov.scot>; Press Transport Scotland

<media@transport.gov.scot>; Transport Scotland Media

<DLECONPTSM@transport.gov.scot>; Communications Wellbeing Economy, Fair

Work and Energy

<CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate

Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary

<PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG

Scottish Exchequer Mailbox <DGScottishExchequer@gov.scot>; DG Corporate

<dgcorporate@gov.scot>; Lawrence Shackman

<Lawrence.Shackman@transport.gov.scot>; [redacted] Deputy Director

Infrastructure and Investment

<DeputyDirectorInfrastructureAndInvestment@gov.scot>; Director of Budget and

Public Spending <Directorofbudgetandpublicspending@gov.scot>; [redacted] Chief

Financial Officer <cfo@gov.scot>; [redacted] Spads Admin

<Spads_Admin@gov.scot>; Project Delivery Correspondence

<PDC@transport.gov.scot>

Subject: A9 Dualling Programme: Procurement Options

Cab Sec PO/MfT PO,

Please see attached advice regarding procurement options for delivery of the remaining elements of the A9 Dualling Programme.

Officials will be pleased to discuss any queries that you may have regarding this advice, if that would be of assistance.

Regards,

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[redacted]

A9 Dualling Meeting on 16 November 2023

From: [redacted] **On Behalf Of** Minister for Transport
Sent: Monday, November 27, 2023 1:59 PM
To: Project Delivery Correspondence <PDC@transport.gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>
Cc: Minister for Transport <MinisterFT@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted]
Subject: RE: 10:30 - 11:15 Meeting w/t Officials re. A9 [DFM, Cab Sec TNZJT & MfT]

Good afternoon,

Ms Hyslop has noted.

Many thanks,

[redacted]

From: [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition
Sent: Friday, November 24, 2023 9:53 AM
To: Project Delivery Correspondence <PDC@transport.gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>
Cc: Minister for Transport <MinisterFT@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted]
Subject: RE: 10:30 - 11:15 Meeting w/t Officials re. A9 [DFM, Cab Sec TNZJT & MfT]

Thanks [redacted]

The Cab Sec has noted and is content.

Regards,
[redacted]

From: [redacted] **On Behalf Of** Project Delivery Correspondence
Sent: Wednesday, November 22, 2023 5:02 PM
To: Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>

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Cc: Minister for Transport <MinisterFT@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>

Subject: RE: 10:30 - 11:15 Meeting w/t Officials re. A9 [DFM, Cab Sec TNZJT & MfT]

PO

Please see attached note of meeting on 16 November for Cabinet Secretary and Deputy First Minister's review.

Thanks, [redacted]

From: [redacted] **On Behalf Of** Project Delivery Correspondence

Sent: Wednesday, November 15, 2023 3:32 PM

To: Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

Cc: Project Delivery Correspondence <PDC@transport.gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; [redacted] Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted]

Subject: RE: 10:30 - 11:15 Meeting w/t Officials re. A9 [DFM, Cab Sec TNZJT & MfT]

DFM PO / MfT PO

Please find attached engagement briefing which was prepared for Ms McAllan's ahead of tomorrow's meeting. Cab Sec has asked that this is shared with you ahead of the meeting tomorrow.

To note that the Options to fund infrastructure paper was previously provided on 9 November.

Kind Regards,
[redacted]

From: [redacted] **On Behalf Of** Project Delivery Correspondence

Sent: Wednesday, November 15, 2023 3:05 PM

To: Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>

Cc: Project Delivery Correspondence <PDC@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; Alison Cumming <Alison.Cumming@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted]

Subject: RE: 10:30 - 11:15 Meeting w/t Officials re. A9 [DFM, Cab Sec TNZJT & MfT]

PO

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Apologies for the delay, please find attached engagement briefing ahead of tomorrow's meeting with the DFM. I would note that the invite should be updated to reflect the attendee list of officials in the briefing pack and relevant SpAds.

To note that the Options to fund infrastructure paper was previously provided on 9 November.

[redacted] – out with scope

[redacted]

-----Original Appointment-----

From: [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition

Sent: Friday, November 10, 2023 3:41 PM

To: Mairi McAllan; Mairi.McAllan.msp@parliament.scot; Deputy First Minister and Cabinet Secretary for Finance; Minister for Transport; [redacted] Lawrence Shackman; [redacted] Chief Executive Transport Scotland; Hugh Gillies

Cc: Project Delivery Correspondence; Roads Admin Correspondence; [redacted]

Subject: 10:30 - 11:15 Meeting w/t Officials re. A9 [DFM, Cab Sec TNZJT & MfT]

When: 16 November 2023 10:30-11:15 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.

Where: MS Teams - Link Below

Importance: High

TS Colleagues

Ministers would welcome a briefing pack **by 3pm on Tuesday, 14th November**.

All briefings should include an agenda and details of previous correspondence and engagements.

It is the responsibility of supporting policy officials to produce a minute or note of Ministerial meetings for the corporate record and we therefore ask for a nominated note taker to be clearly marked in the briefing pack – this should be submitted to Private Office within 5 working days of the meeting in line with published guidance.

Unless otherwise stated, the Cabinet Secretary requires official support for all meetings and engagements. If this is an issue, please get in touch with Private Office as soon as possible.

Please call to discuss if you have any queries or are likely to miss the deadline.

Thanks

Microsoft Teams meeting

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From: [redacted] **On Behalf Of** Project Delivery Correspondence
Sent: Thursday, November 9, 2023 12:50 PM
To: Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>
Cc: [redacted] Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Project Delivery Correspondence <PDC@transport.gov.scot>; [redacted] Roads Admin Correspondence <rac@transport.gov.scot>; [redacted] Chief Executive Transport Scotland <ceo@transport.gov.scot>; Hugh Gillies <Hugh.Gillies@transport.gov.scot>; [redacted]
Subject: RE: A9 Meeting - DFM/ Ms McAllan

DFM

In respect of background information to inform the proposed meeting between yourself and the Cabinet Secretary for Transport, Net Zero and Just Transition regarding the A9 Dualling Programme please find attached;

- An updated version of an Information Note issued on 6 October 2023. This updated note, dated 1 November 2023, reflects updated financial modelling findings discussed with the Cab Sec TNZJT at a meeting on 18 October 2023. Changes from the previous version of the Information Note are updated content of Tables 1, 2 and 4 and associated text, and we have also included a new Table 3 and new text at paragraphs 5.9, 5.10 and 5.14;
- A Value for Money summary, which is referred to in the Information Note;
- [redacted] – out with scope

Kind Regards,
[redacted]

From: [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition
Sent: Wednesday, November 8, 2023 11:49 AM
To: [redacted] Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>
Cc: Project Delivery Correspondence <PDC@transport.gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Chief Executive Transport Scotland <ceo@transport.gov.scot> [redacted]
Subject: RE: A9 Meeting - DFM/ Ms McAllan

Hi [redacted]
The Cab Sec is content with these papers to be shared [redacted] – out with scope
Kind regards
[redacted]

Annex A – Question 1 Correspondence

From: [redacted]

Sent: 01 November 2023 16:16

To: Cabinet Secretary for Transport, Net Zero & Just Transition
<CabSecTNZJT@gov.scot>

Cc: Project Delivery Correspondence <PDC@transport.gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted]

Subject: FW: A9 Meeting - DFM/ Ms McAllan
[redacted]

Further to our earlier email, in respect of background information to be provided to inform the proposed meeting between FM/DFM/Cab Sec/MfT, we attach:

- An updated version of the Information Note issued on 6 October 2023. This updated note, dated 1 November 2023, reflects the updated financial modelling findings discussed with the Cab Sec at the meeting of 18 October 2023. Changes from the previous version of the Information Note are updated content of Tables 1, 2 and 4 and associated text, and we have also included a new Table 3 and new text at paragraphs 5.9, 5.10 and 5.14;
- The previously issued Value for Money summary, which is referred to in the Information Note;
- [redacted] – out with scope

Subject to Cab Sec's approval, these documents can be circulated to attendees at the meeting for background on the issues to be discussed.

[redacted]

From: [redacted] **On Behalf Of** Project Delivery Correspondence

Sent: Wednesday, November 1, 2023 4:23 PM

To: First Minister <FirstMinister@gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

Cc: [redacted] Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>; Project Delivery Correspondence <PDC@transport.gov.scot>; [redacted] Roads Admin Correspondence <rac@transport.gov.scot>; [redacted] Chief Executive Transport Scotland <ceo@transport.gov.scot>; Hugh Gillies <Hugh.Gillies@transport.gov.scot> [redacted]

Subject: RE: A9 Meeting - DFM/ Ms McAllan

PO

Please find below proposed agenda.

1. A9 Dualling:
 - a. Update on consideration of options for completion of programme (see attached Information Note [redacted] – out with scope
 - b. Discussion of key factors for decision-making on completion of the programme.
 - c. Agreement of decision-making approach and timetable for update to Parliament on the programme.

Annex A – Question 1 Correspondence

[redacted] – out with scope

To note the supporting information pack will follow shortly. Thanks, [redacted]

From: [redacted] **On Behalf Of** First Minister
Sent: Monday, October 30, 2023 5:10 PM
To: Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Minister for Transport <MinisterFT@gov.scot>
Cc: First Minister <FirstMinister@gov.scot>; [redacted] Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>; Project Delivery Correspondence <PDC@transport.gov.scot>; [redacted] Roads Admin Correspondence <rac@transport.gov.scot>; [redacted] Chief Executive Transport Scotland <ceo@transport.gov.scot>; Hugh Gillies <Hugh.Gillies@transport.gov.scot> [redacted]
Subject: FW: A9 Meeting - DFM/ Ms McAllan

Good afternoon,

Please can I get some clarity on the background/purpose and an idea of the full agenda for this meeting?

Many thanks,
[redacted]

From: [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition
Sent: Friday, October 27, 2023 12:09 PM
To: Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; First Minister <FirstMinister@gov.scot>; Minister for Transport <MinisterFT@gov.scot>
Cc: [redacted] Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>; Project Delivery Correspondence <PDC@transport.gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; [redacted] Roads Admin Correspondence <rac@transport.gov.scot>; [redacted] Chief Executive Transport Scotland <ceo@transport.gov.scot>; Hugh Gillies <Hugh.Gillies@transport.gov.scot>
Subject: A9 Meeting - DFM/ Ms McAllan

Good afternoon,

I believe a meeting on the A9 has been requested between DFM and Ms McAllan on the A9. [redacted] – out with scope

No date and time has been agreed yet but I assume this needs to take place soon particularly given if it is to touch on budgets.

PO are happy to liaise on timings to try and make something work in the coming week or so.

Annex A – Question 1 Correspondence

Thank you,
[redacted]

A9 Dualling Programme Information Note and Value for Money Summary – 6 October 2023

From: [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition

Sent: Thursday, October 26, 2023 9:04 AM

To: Project Delivery Correspondence <PDC@transport.gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>

Cc: Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Deputy Director Infrastructure and Investment

<DeputyDirectorInfrastructureAndInvestment@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted] Spads Admin

<Spads_Admin@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

Subject: RE: A9 Dualling: Ministerial Information Note

[redacted]

The Cabinet Secretary has noted and is content with the minutes.

Grateful if you could share the eRDM link for PO records.

Thanks,
[redacted]

From: [redacted] **On Behalf Of** Minister for Transport

Sent: Wednesday, October 25, 2023 9:45 AM

To: Project Delivery Correspondence <PDC@transport.gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>

Cc: Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Deputy Director Infrastructure and Investment

<DeputyDirectorInfrastructureAndInvestment@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted] Spads Admin

<Spads_Admin@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

Subject: RE: A9 Dualling: Ministerial Information Note

Hi [redacted]

Ms Hyslop has noted for her interests.

Thanks,
[redacted]

From: [redacted] **On Behalf Of** Project Delivery Correspondence

From: Beth Simpson <Beth.Simpson@transport.gov.scot> **On Behalf Of** Project Delivery Correspondence

Sent: Tuesday, October 24, 2023 12:45 PM

To: Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>

Cc: Project Delivery Correspondence <PDC@transport.gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Deputy Director

Annex A – Question 1 Correspondence

Infrastructure and Investment

<DeputyDirectorInfrastructureAndInvestment@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot[redacted] Spads Admin

<Spads_Admin@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

Subject: RE: A9 Dualling: Ministerial Information Note

PO

Please find attached minute of meeting on 18 October for Cabinet Secretary's review.

Kind Regards,

[redacted]

From: [redacted] **On Behalf Of** Project Delivery Correspondence

Sent: Tuesday, October 17, 2023 11:31 AM

To: Cabinet Secretary for Transport, Net Zero & Just Transition

<CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

Cc: Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero

<DGNetZero@gov.scot>; Chief Executive Transport Scotland

<ceo@transport.gov.scot>; Transport Scotland Directors

<DLECONPTSD@transport.gov.scot>; Lawrence Shackman

<Lawrence.Shackman@transport.gov.scot>; Kerry Twyman

<Kerry.Twyman@transport.gov.scot>; [redacted] Deputy Director Infrastructure and

Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; [redacted]

Spads Admin <Spads_Admin@gov.scot>; Project Delivery Correspondence

<PDC@transport.gov.scot>

Subject: RE: A9 Dualling: Ministerial Information Note

PO

Further to the issue of the Information Note on 6 November 2023, please see below agenda for the call with Cabinet Secretary on Wednesday. Officials will talk through each point to facilitate the discussion.

Agenda

1. Discussion on Information Note

- Clarification of any issues/queries relating to Information Note
- Initial views of Cab Sec on contents of Information Note

[redacted] – out of scope

[redacted]

From: [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition

Sent: Monday, October 9, 2023 12:57 PM

To: [redacted] Cabinet Secretary for Transport, Net Zero & Just Transition

<CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

Cc: Project Delivery Correspondence <PDC@transport.gov.scot>; Permanent

Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>;

Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland

Directors <DLECONPTSD@transport.gov.scot>; Lawrence Shackman

Annex A – Question 1 Correspondence

<Lawrence.Shackman@transport.gov.scot>; Kerry Twyman
<Kerry.Twyman@transport.gov.scot>; [redacted] Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; [redacted] Spads Admin <Spads_Admin@gov.scot>

Subject: RE: A9 Dualling: Ministerial Information Note

[redacted]

The Cabinet Secretary has noted and would welcome a meeting next week.

I have set aside **Wednesday, 18th October from 09:45 – 10:30 via MS Teams.**

Grateful for confirmation on who should attend, and I will issue the diary invites shortly after.

Regards,
[redacted]

From: [redacted]

Sent: Friday, October 6, 2023 4:03 PM

To: Cabinet Secretary for Transport, Net Zero & Just Transition

<CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

Cc: Project Delivery Correspondence <PDC@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>;

Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Lawrence Shackman

<Lawrence.Shackman@transport.gov.scot>; Kerry Twyman

<Kerry.Twyman@transport.gov.scot>; [redacted] Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; [redacted] Spads Admin <Spads_Admin@gov.scot>

Subject: A9 Dualling: Ministerial Information Note

Cabinet Secretary, Minister for Transport,

Please find attached A9 Dualling Programme: Ministerial Information Note and Value for Money Summary.

As discussed with Craig, an early meeting to discuss the content of the Note with the Cabinet Secretary would be appreciated.

Kind regards,

[redacted]