

**Correspondence re Members Business Debate 21 March 2023**

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence  
**Sent:** Tuesday, March 21, 2023 4:08 PM  
**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>; Cabinet Secretary for Net Zero, Energy and Transport <CabSecNetZET@gov.scot>  
**Cc:** DG Net Zero <DGNetZero@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Communications Finance & Economy <CommunicationsFinanceandEconomy@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Kerry Twyman <Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]  
**Subject:** RE: RE: S6M-06478: Jamie Halcro Johnston: Road Improvements and the Dualling of the A9 210323

PO

Please see below information requested in red.

Thanks, [redacted]

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence  
**Sent:** 21 March 2023 15:23  
**To:** Minister for Transport <MinisterFT@gov.scot>; Project Delivery Correspondence <PDC@transport.gov.scot>; Cabinet Secretary for Net Zero, Energy and Transport <CabSecNetZET@gov.scot>  
**Cc:** DG Net Zero <DGNetZero@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Communications Finance & Economy <CommunicationsFinanceandEconomy@gov.scot>; < [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Kerry Twyman <Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot> [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]  
**Subject:** RE: RE: S6M-06478: Jamie Halcro Johnston: Road Improvements and the Dualling of the A9 210323

PO

Please see attached updated briefing in tracked. Will confirm below request for information shortly.

[redacted]

**From:** [redacted] **On Behalf Of** Minister for Transport

**Sent:** 21 March 2023 14:04

**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>; Cabinet Secretary for Net Zero, Energy and Transport <CabSecNetZET@gov.scot>

**Cc:** DG Net Zero <DGNetZero@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Communications Finance & Economy <CommunicationsFinanceandEconomy@gov.scot>; Shackman L (Lawrence) <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Twyman K (Kerry)<Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot> [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]

**Subject:** RE: RE: S6M-06478: Jamie Halcro Johnston: Road Improvements and the Dualling of the A9 210323

Thanks all, appreciate the speedy turnaround.

[redacted]

Final piece of info that the Minister requires is lines on the procurement timescales – and in particular – a bit more info on why the tender took so long to come back? Was it extended due to the festive period?

- A statement to Parliament on the next steps for the Programme required to take account of the outcome of the ongoing Tomatin to Moy project procurement. **The decision on that procurement was made on 3 February 2023 and the bidder was informed on 8 February, prior to the statement to Parliament on the same day.**

The tender was submitted on 12 October 2022. Following completion of evaluation of the quality submission, the price submission was opened on 25 October 2022. Due to the price received being significantly higher than expected an extended evaluation period was required, which spanned the Christmas/New Year period, and included clarification of certain points with the tenderer. Following review of the tender outcomes in accordance with Transport Scotland's internal governance procedures advice was issued to Ministers in respect of this procurement on 2 February 2023.

Many thanks,

[redacted]

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence

**Sent:** Tuesday, March 21, 2023 12:25 PM

**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>; Cabinet Secretary for Net Zero, Energy and Transport <CabSecNetZET@gov.scot>

**Cc:** DG Net Zero <DGNetZero@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Communications Finance & Economy <CommunicationsFinanceandEconomy@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Kerry Twyman <Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] Deputy Director Infrastructure and Investment <DeputyDirectorInfrastructureAndInvestment@gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]

**Subject:** RE: RE: S6M-06478: Jamie Halcro Johnston: Road Improvements and the Dualling of the A9 210323

Please find attached clean and tracked version of briefing.

Thanks, [redacted]

**Correspondence re A9 Tomatin to Moy website update 6 April 2023**

**From:** [redacted] **Behalf Of** Cabinet Secretary for Net Zero & Just Transition

**Sent:** 11 April 2023 13:03

**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport 2023 <MinisterforT@gov.scot>; Cabinet Secretary for Net Zero & Just Transition <CabSecNZJT@gov.scot>

**Cc:** Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]

**Subject:** RE: A9 Dualling Programme: Tomatin to Moy – Website Update

**This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.**

Hi [redacted]

Ms McAllan has noted for her interests [redacted]

Thanks,  
[redacted]

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence

**Sent:** 06 April 2023 10:54

**To:** Minister for Transport 2023 <MinisterforT@gov.scot>; Cabinet Secretary for Net Zero & Just Transition <CabSecNZJT@gov.scot>

**Cc:** Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Communications Finance & Economy <CommunicationsFinanceandEconomy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>

**Subject:** A9 Dualling Programme: Tomatin to Moy – Website Update

PO/Minister

Please see the attached briefing to inform the Minister of our intention to publish a news item on Transport Scotland's website related to the A9 Dualling: Tomatin to Moy project.

Kind Regards,

[redacted]

**Correspondence re letter to Fergus Ewing MSP 11 April 2023**

**From:** [redacted] **On Behalf Of** Minister for Transport 2023

**Sent:** Tuesday, April 11, 2023 2:01 PM

**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport 2023 <MinisterforT@gov.scot>

**Cc:** Chief Executive Transport Scotland <ceo@transport.gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]

**Subject:** RE: A9 Members' Business Debate Commitments - 21 March 2023 - Fergus Ewing MSP Draft Response

**This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.**

Hi [redacted]

Mr Stewart has cleared the letter and I have issued – please see attached.

Thanks,

[redacted]

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence  
**Sent:** 05 April 2023 15:02  
**To:** Minister for Transport 2023 <MinisterforT@gov.scot>  
**Cc:** Project Delivery Correspondence <PDC@transport.gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]  
**Subject:** A9 Members' Business Debate Commitments - 21 March 2023 - Fergus Ewing MSP Draft Response

PO/Minister

Following up on commitments made by the former Minister for Transport, Ms Gilruth.

During the A9 Members' Business Debate on 21 March, Fergus Ewing MSP asked Ms Gilruth " Will the reconsideration of the sharing of risk be applicable to the intended retendering process for the Tomatin to Moy section?" Ms Gilruth had confirmed she would speak with TS officials. Link to official report – OR Col 96

Please find attached our proposed letter to MSP providing further details for minister's clearance and issue.

In addition, Ms Gilruth referenced statement made by Jamie Halcro Johnston MSP during the debate in relation to the time taken for Parliament to be updated regarding A9 Dualling Programme completion date and outcome of A9 Dualling: Tomatin to Moy procurement process. Ms Gilruth confirmed she would ask TS officials to speak with members. Link to official report – OR Col 95

We plan to address this commitment during the engagement event scheduled in May 2023.

In regards to other commitments made throughout the debate, we have liaised with other Transport Scotland directorates to ask that they address accordingly.

Kind Regards,  
[redacted]

**Correspondence re A9 Tomatin to Moy Factual briefing 28 April 2023**

**From:** Alison Irvine <Alison.Irvine@transport.gov.scot> **On Behalf Of** Chief Executive Transport Scotland  
**Sent:** 28 April 2023 16:22  
**To:** Cabinet Secretary for Net Zero & Just Transition <CabSecNZJT@gov.scot>;

Minister for Transport <MinisterforT@gov.scot>

**Cc:** Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; [redacted] [redacted] [redacted] [redacted]

**Subject:** A9 Dualling - Tomatin to Moy - Ministerial Note - Cab Sec update - 28 April - final

PO

Please find attached a factual briefing in respect of the A9 Tomatin to Moy Project as requested by the Cabinet Secretary and Minister.

We would be happy to discuss this further once ministers have had a chance to consider.

Regards

Alison

**Alison Irvine**  
Interim Chief Executive

Transport Scotland  
George House  
2nd Floor  
36 North Hanover Street  
Glasgow  
G1 2AD  
[redacted]

**If you receive this email outside your standard working hours please do not feel obliged to respond immediately**

**Correspondence re A9 Tomatin to Moy Procurement Update Briefing 26 May 2023**

**From:** [redacted] **On Behalf Of** Cabinet Secretary for Net Zero & Just Transition

**Sent:** Tuesday, June 6, 2023 9:31 AM

**To:** [redacted] Cabinet Secretary for Net Zero & Just Transition <CabSecNZJT@gov.scot>; Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport <MinisterforT@gov.scot>; [redacted] Minister for Parliamentary Business <MinisterforPB@gov.scot>

**Cc:** Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted]

[redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]  
[redacted] [redacted] [redacted] [redacted] [redacted]  
**Subject:** RE: For MfT review - A9 Dualling - Tomatin to Moy - Ministerial Briefing -  
Procurement Update - 26 May 2023

**This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.**

Hi [redacted]

The Cab Sec has noted [redacted]

Thanks,  
[redacted]

**From:** [redacted]

**Sent:** Friday, June 2, 2023 3:23 PM

**To:** Cabinet Secretary for Net Zero & Just Transition <CabSecNZJT@gov.scot>; Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport <MinisterforT@gov.scot>; [redacted] zzzCabinet Secretary for Net Zero, Energy and Transport <CabSecNetZET@gov.scot>; Minister for Parliamentary Business <MinisterforPB@gov.scot>

**Cc:** Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]

**Subject:** RE: For MfT review - A9 Dualling - Tomatin to Moy - Ministerial Briefing - Procurement Update - 26 May 2023

PO

The Cabinet Secretary's comments are acknowledged and noted.

A briefing regarding the proposed contract terms and risk profile for the new procurement of Tomatin to Moy project will be provided for ministerial decision, following prior approval through our governance procedures.

We will also endeavour to bring forward the estimated contract award date of Summer 2024, while recognising the need to allow bidders sufficient time to engage with the procurement process to achieve a successful outcome. A briefing setting out the key milestones of the delivery plan will be provided to the Minister for Transport shortly.



[redacted]

Regards

[redacted]

**From:** [redacted] **On Behalf Of** Cabinet Secretary for Net Zero & Just Transition

**Sent:** Wednesday, May 31, 2023 2:25 PM

**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport <MinisterforT@gov.scot>; [redacted] Cabinet Secretary for Net Zero, Energy and Transport <CabSecNetZET@gov.scot>; Cabinet Secretary for Net Zero & Just Transition <CabSecNZJT@gov.scot>; Minister for Parliamentary Business <MinisterforPB@gov.scot>

**Cc:** Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]

**Subject:** RE: For MfT review - A9 Dualling - Tomatin to Moy - Ministerial Briefing - Procurement Update - 26 May 2023

Hi [redacted]

Ms McAllan has noted and highlights that Ministerial sign-off has not been given for a significant change to risk profile and that work needs to be done to explore what that could be. Cab Sec notes that this is a ministerial decision and is not to be pre-empted.

Cab Sec accepts the Autumn 2023 date but would like to see what could be done to bring Summer 2024 forward and would like a delivery plan to be worked up which identifies key milestones to ensure we are on track with delivery – Cab Sec doesn't want to find we are at risk of another delay.

[redacted]

Many thanks

[redacted]

**From:** [redacted] **On Behalf Of** Minister for Transport

**Sent:** 30 May 2023 11:22

**To:** [redacted] Cabinet Secretary for Net Zero, Energy and Transport <CabSecNetZET@gov.scot>; Cabinet Secretary for Net Zero & Just Transition <CabSecNZJT@gov.scot>; Minister for Transport <MinisterforT@gov.scot>; Minister for Parliamentary Business <MinisterforPB@gov.scot>

**Cc:** Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport



Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>; [redacted]  
**Subject:** Re: For MfT review - A9 Dualling - Tomatin to Moy - Ministerial Briefing - Procurement Update - 26 May 2023

Hi [redacted]

Mr Stewart is content [redacted]

Thanks,  
[redacted]

**From:** [redacted]

**Sent:** Friday, May 26, 2023 4:44 PM

**To:** Minister for Transport <MinisterforT@gov.scot>; zzzCabinet Secretary for Net Zero, Energy and Transport <CabSecNetZET@gov.scot>

**Cc:** Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>; [redacted]

**Subject:** For MfT review - A9 Dualling - Tomatin to Moy - Ministerial Briefing - Procurement Update - 26 May 2023

PO/Minister,

Please see attached briefing outlining a proposed timetable for the procurement of the A9 Dualling: Tomatin to Moy project.

Kind regards,

[redacted]

## **Correspondence re ministerial direction 15 June 2023**

**From:** [redacted]

**Sent:** Thursday, June 15, 2023 9:53 AM

**To:** [redacted]

**Cc:** First Minister FMQs <FirstMinisterFMQs@gov.scot>; FMPU : FMQ Team <DLMPOBFMPFMS@gov.scot>; Project Delivery Correspondence <PDC@transport.gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; zzzCabinet Secretary for Net Zero & Just Transition <CabSecNZJT@gov.scot>; Kerry Twyman <Kerry.Twyman@transport.gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted]

**Subject:** RE: Urgent FMQ ask - Roads FMQ - A9 Dualling

[redacted]

Emerging findings from the work to update the Strategic and Socio-Economic cases for the A9 Dualling Programme, which is still ongoing, identified that the quantitative value for money position of the overall programme had significantly deteriorated from that reported in the Case for Investment, published in 2016. This emerging position, and the possibility that a Ministerial Authorisation might be required in relation to decision making on the overall Programme, was discussed with the then Deputy First Minister, Cabinet Secretary for Net Zero, Energy and Transport and Minister for Transport in October and November 2022, although this issue was not the subject of formal advice at that time. Following those discussions advice was issued on 7 December 2022 setting out proposed next steps for the A9 Dualling Programme, which was approved by Ministers.

Subsequently, in April 2023, the potential need for a Ministerial Authorisation was discussed with the Cabinet Secretary for Net Zero and Just Transition and the then Minister for Transport in relation to decision making to proceed with the Tomatin to Moy procurement ahead of completing the work to update the Strategic and Socio-Economic Cases and review of procurement terms and conditions, although this issue was not the subject of formal advice at that time. Following those discussions advice was issued recommending taking additional time before commencing procurement of the Tomatin to Moy project, decision making on which remains to be confirmed by Ministers.

Regards,

[redacted]

**From:** [redacted]

**Sent:** Thursday, June 15, 2023 7:31 AM

**To:** [redacted] [redacted]

**Cc:** First Minister FMQs <FirstMinisterFMQs@gov.scot>; FMPU : FMQ Team <DLMPOBFMPFMS@gov.scot>; Project Delivery Correspondence <PDC@transport.gov.scot>

**Subject:** Urgent FMQ ask - Roads FMQ - A9 Dualling  
**Importance:** High

Hi [redacted]

Just getting in touch with a specific question from FM last night. He wondered whether Ministers had ever been asked to consider a Ministerial Direction in relation to the A9 dualling contracts (e.g. Tomatin/Moy)?

Grateful if you could come back to us on this no later than 10 please. I've added [redacted] too in case she has any info on this,

Best wishes  
[redacted]

**Correspondence re Transport Catch Up meeting and A9 Discussion paper 16 June 2023**

**From:** [redacted] **On Behalf Of** Minister for Transport  
**Sent:** Wednesday, July 12, 2023 11:05 AM  
**To:** Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; [redacted] Minister for Transport <MinisterFT@gov.scot>  
**Cc:** Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Kerry Twyman <Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot> [redacted] [redacted] [redacted] [redacted] [redacted]  
**Subject:** RE: A9 Dualling - DRAFT Discussion Paper Procurement Update

Hi [redacted]

Ms Hyslop has noted.

Thanks,  
[redacted]

**From:** [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition  
**Sent:** 11 July 2023 11:54  
**To:** [redacted] Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>  
**Cc:** Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Kerry Twyman <Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted]  
**Subject:** RE: A9 Dualling - DRAFT Discussion Paper Procurement Update

copying in SPADS.

**From:** [redacted]

**Sent:** 07 July 2023 17:33

**To:** Cabinet Secretary for Transport, Net Zero & Just Transition

<CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

**Cc:** Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Kerry

Twyman <Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] Project

Delivery Correspondence <PDC@transport.gov.scot>; Chief Executive Transport

Scotland <ceo@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted]

**Subject:** RE: A9 Dualling - DRAFT Discussion Paper Procurement Update

*Please find an email below issued on behalf of Lawrence Shackman;*

Cabinet Secretary/ Minister for Transport,

Thank you for your recent comments following issue of the updated draft discussion paper. In response, I will clarify the paper in context of the intended choreography of submissions for Ministerial consideration over the coming period.

Firstly, please note the discussion briefing paper is in response to a request for background as to the current position of the A9 Dualling Programme. Requests for a Ministerial decision on routes forward for both Tomatin to Moy and the wider dualling programme will be the subject of separate formal advice in the near future, as set out below.

In respect of the Tomatin to Moy procurement, officials are currently compiling the necessary detail to be provided in a formal paper on the proposed contract risk profile and contract form. Subject to internal governance procedures, this advice will be issued for decision making in mid-July. This is referred to in the discussion briefing and will include advice on the risks and potential consequences associated with the recommended risk profile and contract option in order to support decision making on this issue.

We expect a further submission will then follow, subject to internal governance, seeking a Ministerial decision to proceed to procurement for the A9 Dualling: Tomatin to Moy project. This advice will set out the envisaged timeline for the proposed procurement. It should be noted that while the procurement timeline envisaged is significantly shorter than typically adopted for similar procurements, we require to give the market sufficient time to be able to understand the requirements of the project and price the works accurately, otherwise there is a risk that bidders will be unwilling to participate or alternatively run the risk of returning significantly higher priced tenders. The envisaged timetable will be based on our engagement with the industry and the advice will reflect a timescale that is as short as possible while still considered deliverable with the market.

Separately from the above, advice on the procurement options for completion of the A9 Dualling Programme is in preparation and, subject to internal governance, is intended to be with Ministers by the end of July for decision making.

In summary, the indicative timeline for issue of submissions (all subject to internal governance) which will require decisions is as follows:

- Detailed advice for decision on risk profile and contract form for A9 Dualling: Tomatin to Moy – expected mid-July
- Submission seeking approval to proceed to procurement for the A9 Dualling: Tomatin to Moy project – expected mid-July
- Submission seeking decision regarding the procurement route for completion of the A9 Dualling Programme – expected late July

In view of the above, and in respect of the draft discussion paper prepared to provide background on the current position of the A9 Dualling Programme, can the Cabinet Secretary please confirm if she is content that the paper as currently drafted can be issued to the full circulation list and whether the Cabinet Secretary wishes this to be done by officials or by the Cabinet Secretary's PO under cover of a note from the Cabinet Secretary.

*Best regards*

*Lawrence*

LAWRENCE SHACKMAN  
Director Major Projects



[redacted]

e-mail - lawrence.shackman@transport.gov.scot

Transport Scotland, Buchanan House, 58 Port Dundas Road, Glasgow, G4 0HF

**From:** [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition

**Sent:** 28 June 2023 10:16

**To:** [redacted] Cabinet Secretary for Transport, Net Zero & Just Transition

<CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

**Cc:** Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Kerry Twyman <Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>

**Subject:** RE: A9 Dualling - DRAFT Discussion Paper Procurement Update

**This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.**

Hi [redacted]

Thanks for this.

Ms McAllan notes the addition of the fact SG is adopting the Option C contract in construction procurement. This is important.

However, this note does not give, and the Cab Sec still does not know, what the merits / demerits are of this new contract type. Do changes include moving from fixed price to a variable? We need an explanation of this in order to make an informed judgment. I think we asked for this before.

The Cab Sec notes that May 2024 is creeping in for the first time. We cannot continue to allow this slippage.

She is minded to proceed with Option C – but need to have advice on what it could entail before doing so – and need this asap so the procurement can begin as soon as possible. The Cab Sec has said cannot lose any more time on this and does not accept May 2024.

The Cab Sec has said if Ms Hyslop is content and Ministers are in receipt of advice on exactly what the contractual adjustments mean now and could mean in the long term. This can do the FM with a covering note saying they are minded with Option C.

Kind regards  
[redacted]

**From:** [redacted] **Sent:** 27 June 2023 17:33  
**To:** Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>  
**Cc:** Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Kerry Twyman <Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>  
**Subject:** RE: A9 Dualling - DRAFT Discussion Paper Procurement Update

[redacted] / PO

Please find attached the final draft Discussion paper regarding the A9 Dualling for your review. We have maintained the limited distribution for this email.

Further to the below, can you please confirm whether when you issue this paper to the FM you will also copy to the full distribution list in the paper, or if you will let us know that we should issue the Discussion paper to that full distribution list?

Regards  
[redacted]

**From:** [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition  
**Sent:** Tuesday, June 27, 2023 4:39 PM  
**To:** [redacted] Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>  
**Cc:** Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Kerry Twyman <Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] [redacted]



Project Delivery Correspondence <PDC@transport.gov.scot>

**Subject:** RE: A9 Dualling - DRAFT Discussion Paper Procurement Update

[redacted]

Ms McAllan would be grateful if both herself and Ms Hyslop can have sight of the paper and once agreed, we can send it to the FM, with a short covering note if necessary.

Thanks,  
[redacted]

**From:** [redacted]

**Sent:** Thursday, June 22, 2023 1:01 PM

**To:** Cabinet Secretary for Transport, Net Zero & Just Transition

<CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

**Cc:** Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Kerry Twyman <Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] [redacted]

Project Delivery Correspondence <PDC@transport.gov.scot>

**Subject:** RE: A9 Dualling - DRAFT Discussion Paper Procurement Update

PO

The Cabinet Secretary's feedback is acknowledged and is being taken forward. Further detailed advice on the risks and corresponding change in risk profile proposed to be adopted in the new form of contract will be provided separately. The Discussion Paper is going through our clearance process currently prior to issue. Can you please confirm whether the Cabinet Secretary is content for this Discussion Paper to be issued to the full distribution list by Officials, including copied directly to the First Minister, or for this to be issued to the First Minister by the Cabinet Secretary's PO under a covering email from the Cabinet Secretary or advise on any alternative preferred handling and how we may assist?

Regards  
[redacted]

**From:** [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition

**Sent:** Saturday, June 17, 2023 9:28 PM

**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>

**Cc:** Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Kerry Twyman <Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>

**Subject:** RE: A9 Dualling - DRAFT Discussion Paper Procurement Update

Hi [redacted]



Ms McAllan has commented that our objective must be to make progress, successfully and as quickly as possible.

The Cabinet Secretary has included some comments on the attached. Ultimately, noting what officials mentioned on call, namely that SG already using the Option C contract in construction, Ms McAllan is minded to go with this. The Cabinet Secretary has stated that ultimately we want a successful tender and as soon as possible. However, Ms McAllan would like reassurance on (i) the detail of the changing risk profile and extent of change(ii) the implications of this for Ministers and (iii) whether there are any particular risks in road building that we must be mindful of as against, say, construction of other projects that SG has considered this contract type appropriate for.

Ms McAllan has also highlighted that we will need to take the First Minister's view. The Cabinet Secretary suspects he will not want consideration of a min' direction to delay progress.

Grateful if the feedback above could please be taken forward.

Thanks,  
[redacted]

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence  
**Sent:** Friday, June 16, 2023 3:13 PM  
**To:** Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>  
**Cc:** Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Kerry Twyman <Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>  
**Subject:** RE: A9 Dualling - DRAFT Discussion Paper Procurement Update

PO

Further to the below, grateful if you could confirm whether the Cabinet Secretary and Minister, respectively, have any comments on the draft paper to be considered in finalising the paper for issue.

Kind Regards,  
[redacted]

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence  
**Sent:** Friday, June 16, 2023 12:17 PM  
**To:** Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>  
**Cc:** Project Delivery Correspondence <PDC@transport.gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; Kerry Twyman <Kerry.Twyman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted]

**Subject:** A9 Dualling - DRAFT Discussion Paper Procurement Update

**Importance:** High

POs

Please find attached a Draft Discussion paper regarding the A9 Dualling in advance of the meeting at 1:00pm today, with limited distribution for this issue. Apologies for the late provision of this draft.

The paper will be finalised for issue following the meeting, to the full agreed distribution list.

Kind Regards,  
[redacted]

-----Original Appointment-----

**From:** Cabinet Secretary for Transport, Net Zero & Just Transition  
<CabSecTNZJT@gov.scot>

**Sent:** Thursday, June 15, 2023 5:11 PM

**To:** Cabinet Secretary for Transport, Net Zero & Just Transition; Cabinet Secretary for Transport, Net Zero & Just Transition; mairi.mcallan2@gov.scot; 'McAllan M (Mairi), MSP'; Minister for Transport; [redacted] Chief Executive Transport Scotland; Lawrence Shackman; [redacted] [redacted] [redacted] [redacted] [redacted]

**Cc:** Bill Reeve; Robert Galbraith; Hyslop F (Fiona), MSP; Kerry Twyman; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]

**Subject:** 13:00 - 13:45 Transport Catch Up

**When:** 16 June 2023 13:00-13:45 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.

**Where:** Microsoft Teams Meeting

All,

Ms McAllan and Ms Hyslop would welcome a discussion with you all tomorrow at 1pm to discuss and receive updates on the following:

A9 including committee session and next steps

[redacted]

Many thanks,  
[redacted]  
15/06

---

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**Correspondence re A9 Tomatin to Moy Ground Investigation Website Update Briefing 14 July 2023**

**From:** [redacted] **On Behalf Of** Minister for Transport

**Sent:** Tuesday, August 8, 2023 12:23 PM

**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>

**Cc:** Cabinet Secretary for Transport, Net Zero & Just Transition

<CabSecTNZJT@gov.scot>; Transport Scotland Directors

<DLECONPTSD@transport.gov.scot>; Press Transport Scotland

<media@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and

Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS

Corporate Correspondence Support Team <TSS@transport.gov.scot>; DG Net Zero

<DGNetZero@gov.scot>; Lawrence Shackman

<Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted]

[redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]

[redacted] [redacted] [redacted] [redacted]

**Subject:** RE: A9 Dualling Programme: Tomatin to Moy – Website Update

**This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.**

Hi [redacted]

Ms Hyslop has noted.

Many thanks

[redacted]

**From:** [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition

**Sent:** Monday, July 17, 2023 10:48 AM

**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>

**Cc:** Cabinet Secretary for Transport, Net Zero & Just Transition

<CabSecTNZJT@gov.scot>; Transport Scotland Directors

<DLECONPTSD@transport.gov.scot>; Press Transport Scotland

<media@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and

Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS  
Corporate Correspondence Support Team <TSS@transport.gov.scot>; DG Net Zero  
<DGNetZero@gov.scot>; Lawrence Shackman  
<Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted]  
[redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]  
[redacted] [redacted] [redacted] [redacted]

**Subject:** RE: A9 Dualling Programme: Tomatin to Moy – Website Update

**This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.**

Hi [redacted]

Ms McAllan has noted.

Thanks,  
[redacted]

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence

**Sent:** Friday, July 14, 2023 10:36 AM

**To:** Minister for Transport <MinisterFT@gov.scot>

**Cc:** Cabinet Secretary for Transport, Net Zero & Just Transition

<CabSecTNZJT@gov.scot>; Transport Scotland Directors

<DLECONPTSD@transport.gov.scot>; Press Transport Scotland

<media@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and

Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS

Corporate Correspondence Support Team <TSS@transport.gov.scot>; DG Net Zero

<DGNetZero@gov.scot>; Lawrence Shackman

<Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted]

[redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]

[redacted] [redacted] [redacted] [redacted] Project Delivery Correspondence

<PDC@transport.gov.scot>

**Subject:** A9 Dualling Programme: Tomatin to Moy – Website Update

PO

Please see attached briefing to make the Minister aware of our intention to upload ground investigation information on Transport Scotland's website related to the A9 Dualling: Tomatin to Moy project.

This has been reviewed by SpAd [redacted]

Kind Regards,  
[redacted]

**Correspondence re A9 Dualling meeting with Cabinet Secretary 19 July 2023**

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence  
**Sent:** Tuesday, July 25, 2023 2:40 PM  
**To:** Cabinet Secretary for Transport, Net Zero & Just Transition  
<CabSecTNZJT@gov.scot>  
**Cc:** Project Delivery Correspondence <PDC@transport.gov.scot>; DG Net Zero  
<DGNetZero@gov.scot>; Chief Executive Transport Scotland  
<ceo@transport.gov.scot>; Lawrence Shackman  
<Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted]  
[redacted]  
**Subject:** RE: A9 Dualling Programme - Minute of Meeting with Cabinet Secretary -  
19 July 2023

Hi [redacted]

Minute has been updated, please see below link to copy on erdm as requested.

Correspondence - Briefing 268 (2023) - A9 Dualling - Note of Meeting - Cab Sec  
Meeting with TS - 19 July 2023 (A44637761)

Thanks, [redacted]

**From:** [redacted] > **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just  
Transition  
**Sent:** Monday, July 24, 2023 11:50 AM  
**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Cabinet Secretary  
for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>  
**Cc:** DG Net Zero <DGNetZero@gov.scot>; Chief Executive Transport Scotland  
<ceo@transport.gov.scot>; Lawrence Shackman  
<Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted]  
[redacted]  
**Subject:** RE: A9 Dualling Programme - Minute of Meeting with Cabinet Secretary -  
19 July 2023

Hey [redacted]

The Cabinet Secretary has noted and is content with the minutes.

Grateful if you could share the eRDM link for PO records.

Regards,  
[redacted]

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence  
**Sent:** Monday, July 24, 2023 11:22 AM  
**To:** Cabinet Secretary for Transport, Net Zero & Just Transition  
<CabSecTNZJT@gov.scot>  
**Cc:** Project Delivery Correspondence <PDC@transport.gov.scot>; DG Net Zero

<DGNetZero@gov.scot>; Chief Executive Transport Scotland  
<ceo@transport.gov.scot>; Lawrence Shackman  
<Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted]  
[redacted]  
**Subject:** A9 Dualling Programme - Minute of Meeting with Cabinet Secretary - 19  
July 2023

PO

Please find attached copy of minutes from Cabinet Secretary's meeting with  
Transport Scotland on 19 July.

Grateful for Cabinet Secretary's review and approval.

Kind Regards,  
[redacted]

### **Correspondence re A9 Tomatin to Moy Contract Strategy Briefing 25 July 2023**

**From:** [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just  
Transition  
**Sent:** Friday, July 28, 2023 10:17 AM  
**To:** First Minister <FirstMinister@gov.scot>  
**Cc:** Cabinet Secretary for Transport, Net Zero & Just Transition  
<CabSecTNZJT@gov.scot>; Deputy First Minister and Cabinet Secretary for  
Finance <DFMCSF@gov.scot>; Minister for Transport <MinisterFT@gov.scot>;  
[redacted] [redacted]  
**Subject:** A9 Dualling Programme: Programme update

***PS / First Minister,***

Please find attached a note from Ms McAllan providing you with an update on the A9  
Programme 'the Programme' and the A9 Dualling: Tomatin to Moy project ('the  
Project') and to outline the next steps and intended timeline.

Many thanks  
[redacted]

**From:** [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just  
Transition  
**Sent:** Friday, July 28, 2023 10:18 AM  
**To:** [redacted] Cabinet Secretary for Transport, Net Zero & Just Transition  
<CabSecTNZJT@gov.scot>; Project Delivery Correspondence  
<PDC@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>;  
[redacted]  
**Cc:** First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet  
Secretary for Finance <DFMCSF@gov.scot>; Lord Advocate  
<LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Chief  
Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland

Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Transport Scotland Media <DLECONPTSM@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Legal Secretariat to the Lord Advocate <DLPCEALSLA@gov.scot>; Solicitor to the Scottish Government <solicitor@gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Spads Admin <Spads\_Admin@gov.scot>  
**Subject:** RE: A9 Dualling Programme: Tomatin to Moy – Contract Strategy

Hi all,

Please find attached a copy of the note issued to FM.

Many thanks  
[redacted]

**From:** [redacted] **On Behalf Of** Minister for Transport  
**Sent:** Friday, August 4, 2023 2:24 PM  
**To:** [redacted] Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>; [redacted]  
**Cc:** First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Lord Advocate <LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Transport Scotland Media <DLECONPTSM@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Legal Secretariat to the Lord Advocate <DLPCEALSLA@gov.scot>; Solicitor to the Scottish Government <solicitor@gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Spads Admin <Spads\_Admin@gov.scot>  
**Subject:** RE: A9 Dualling Programme: Tomatin to Moy – Contract Strategy

Hi [redacted] [redacted]

Ms Hyslop has noted the submission, Cab Sec's comments, and draft note to FM for her interests.

Thanks,  
[redacted]



**From:** [redacted]

**Sent:** Thursday, July 27, 2023 8:20 PM

**To:** Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>; [redacted]

**Cc:** First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Lord Advocate <LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Transport Scotland Media <DLECONPTSM@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Legal Secretariat to the Lord Advocate <DLPCEALSLA@gov.scot>; Solicitor to the Scottish Government <solicitor@gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Spads Admin <Spads\_Admin@gov.scot>

**Subject:** RE: A9 Dualling Programme: Tomatin to Moy – Contract Strategy

[redacted]

With thanks to Ms McAllan for her comments.

Please find attached, as requested, a draft note for the Cabinet Secretary. With regards to the other points from your email, we have responded to these where required in red below.

Thanks

[redacted]

**From:** [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition

**Sent:** 27 July 2023 09:39

**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; [redacted]

**Cc:** First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Lord Advocate <LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Transport Scotland Media <DLECONPTSM@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy

<CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Legal Secretariat to the Lord Advocate <DLPCEALSLA@gov.scot>; Solicitor to the Scottish Government <solicitor@gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Spads Admin <Spads\_Admin@gov.scot>  
**Subject:** RE: A9 Dualling Programme: Tomatin to Moy – Contract Strategy

**This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.**

Hi [redacted]

Ms McAllan has noted [redacted]

Noting Ms McAllan's leave plans, grateful if we can have sight of a draft note by COP today if possible.

Thanks,  
[redacted]

**From:** [redacted] **Behalf Of** Project Delivery Correspondence

**Sent:** Tuesday, July 25, 2023 10:11 AM

**To:** Minister for Transport <MinisterFT@gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>

**Cc:** First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Lord Advocate <LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Transport Scotland Media <DLECONPTSM@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy

<CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Legal Secretariat to the Lord Advocate <DLPCEALSLA@gov.scot>; Solicitor to the Scottish Government <solicitor@gov.scot>; Spads Admin <Spads\_Admin@gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>

**Subject:** A9 Dualling Programme: Tomatin to Moy – Contract Strategy

**Importance:** High

PO



the project requiring three full summer working seasons, as well as seasonal constraints associated with site clearance (e.g. bird nesting), planting works and works in watercourses which are constrained by fish spawning seasons.

It is difficult to form a direct comparison of the estimated construction duration with previous A9 Dualling projects given the different complexities between each scheme (i.e. length, number of structures, volume of earthworks, online/offline working etc.) and given that COVID-19 impacted the section between Luncarty and the Pass of Birnam.

The A9 Kincaig to Dalraddy project took just over 2 years to construct (27 months) however was approximately 2km shorter in length than A9 Tomatin to Moy and involved construction of less structures.

#### Lines to take

- Since the last update given to Parliament on 8 February 2023, Transport Scotland has consulted extensively with industry representatives resulting in the development of a new contract for the new procurement to make the competition more attractive to bidders.
- We have also been working to make the procurement process as efficient as possible. This has resulted in a much shorter procurement process than we would usually run for this type of project.
- It is anticipated that this new process will enable the earliest possible contract award to be made in early Summer 2024.
- Whilst this timetable is longer than what was originally outlined in February of this year, it was only right that sufficient time was taken to develop a new contract in a robust manner both to maximise market interest in the new procurement and to ensure the new terms and conditions do not lead to unintended consequences affecting value for Scottish Taxpayers.
- **It is anticipated that the contract will be awarded in early Summer 2024 and the project is expected to take around three years to build.**
- **As the project is being procured using a Design and Build form of contract, the completion date will not become fully known until a contractor has been appointed. However, we currently anticipate that the construction period will take approximately 3 years, with roads expected to be open to traffic in the second half of 2027.**
- Work to determine the most suitable procurement options for the remaining sections of the A9 dualling is now well advanced. As outlined in February 2023, we will update Parliament on a renewed programme for the remaining section this Autumn.

Kind Regards,  
[redacted]

**From:** [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition

**Sent:** Wednesday, September 6, 2023 11:53 AM

**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>

**Cc:** First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet



Scottish Government <solicitor@gov.scot>; Lawrence Shackman  
<Lawrence.Shackman@transport.gov.scot>; Spads Admin  
<Spads\_Admin@gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted]  
[redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]  
[redacted] [redacted] Transport Scotland Media  
<DLECONPTSM@transport.gov.scot>; Minister for Transport  
<MinisterFT@gov.scot>  
**Subject:** RE: A9 Dualling Programme: Tomatin to Moy – Publication of Contract  
Notice

[redacted]

The Cab Sec cleared the note with a couple changes and I have now issued.

Thanks,  
[redacted]

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence  
**Sent:** Wednesday, August 30, 2023 5:14 PM  
**To:** Cabinet Secretary for Transport, Net Zero & Just Transition  
<CabSecTNZJT@gov.scot>  
**Cc:** First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet  
Secretary for Finance <DFMCSF@gov.scot>; Lord Advocate  
<LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Chief  
Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland  
Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland  
<media@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and  
Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS  
Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent  
Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>;  
Legal Secretariat to the Lord Advocate <DLPCEALSLA@gov.scot>; Solicitor to the  
Scottish Government <solicitor@gov.scot>; Lawrence Shackman  
<Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted]  
[redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]  
[redacted] [redacted] [redacted] [redacted] Spads Admin <Spads\_Admin@gov.scot>;  
Transport Scotland Media <DLECONPTSM@transport.gov.scot>; Project Delivery  
Correspondence <PDC@transport.gov.scot>; Minister for Transport  
<MinisterFT@gov.scot>  
**Subject:** RE: A9 Dualling Programme: Tomatin to Moy – Publication of Contract  
Notice

PO

Please find attached, as requested, a draft note for the Cabinet Secretary to update  
FM.

[redacted]  
Kind Regards,  
[redacted]

**From:** [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition

**Sent:** Tuesday, August 29, 2023 3:34 PM

**To:** Cabinet Secretary for Transport, Net Zero & Just Transition

<CabSecTNZJT@gov.scot>; Project Delivery Correspondence

<PDC@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>

**Cc:** First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Lord Advocate

<LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Chief

Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland

Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland

<media@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and

Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS

Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent

Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>;

Legal Secretariat to the Lord Advocate <DLPCEALSLA@gov.scot>; Solicitor to the

Scottish Government <solicitor@gov.scot>; Lawrence Shackman

<Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted]

[redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]

[redacted] [redacted] [redacted] [redacted] Spads Admin <Spads\_Admin@gov.scot>;

Transport Scotland Media <DLECONPTSM@transport.gov.scot>

**Subject:** RE: A9 Dualling Programme: Tomatin to Moy – Publication of Contract Notice

Hi [redacted]

Further to my email below.

Ms McAllan would be grateful for a note to be drafted in her name to update the FM on this. Can this please be sent up by COP tomorrow.

[redacted]

Many thanks

[redacted]

**From:** [redacted] **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition

**Sent:** Monday, August 28, 2023 3:32 PM

**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Cabinet Secretary

for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Minister for

Transport <MinisterFT@gov.scot>

**Cc:** First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet

Secretary for Finance <DFMCSF@gov.scot>; Lord Advocate

<LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Chief

Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland

Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland

<media@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and

Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS



Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Legal Secretariat to the Lord Advocate <DLPCEALSLA@gov.scot>; Solicitor to the Scottish Government <solicitor@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Spads Admin <Spads\_Admin@gov.scot>; Transport Scotland Media <DLECONPTSM@transport.gov.scot>  
**Subject:** RE: A9 Dualling Programme: Tomatin to Moy – Publication of Contract Notice

**This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.**

Hi [redacted]

Ms McAllan is content to approve the recommendations in the submission.

The Cab Sec would like to see lines prepared in respect of handling this: The difference in cost estimate between the previous procurement (approx. £115m) and the new procurement (approx. £150m).

Thanks  
[redacted]

**From:** [redacted] **On Behalf Of** Minister for Transport  
**Sent:** Friday, August 25, 2023 11:44 AM  
**To:** Project Delivery Correspondence <PDC@transport.gov.scot>; Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>  
**Cc:** First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Lord Advocate <LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Legal Secretariat to the Lord Advocate <DLPCEALSLA@gov.scot>; Solicitor to the Scottish Government <solicitor@gov.scot>; Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Spads Admin <Spads\_Admin@gov.scot>; Transport Scotland Media <DLECONPTSM@transport.gov.scot>  
**Subject:** RE: A9 Dualling Programme: Tomatin to Moy – Publication of Contract Notice

**This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team in line with SG records management policy.**

Morning [redacted]

Ms Hyslop is content with the recommendations.

Thanks,

[redacted]

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence

**Sent:** Thursday, August 24, 2023 3:31 PM

**To:** Cabinet Secretary for Transport, Net Zero & Just Transition

<CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>

**Cc:** First Minister <FirstMinister@gov.scot>; Deputy First Minister and Cabinet Secretary for Finance <DFMCSF@gov.scot>; Lord Advocate

<LordAdvocate@gov.scot>; Solicitor General <SolicitorGeneral@gov.scot>; Chief

Executive Transport Scotland <ceo@transport.gov.scot>; Transport Scotland

Directors <DLECONPTSD@transport.gov.scot>; Press Transport Scotland

<media@transport.gov.scot>; Communications Wellbeing Economy, Fair Work and Energy <CommunicationsWellbeingEconomyFairWorkAndenergy@gov.scot>; TS

Corporate Correspondence Support Team <TSS@transport.gov.scot>; Permanent

Secretary <PermanentSecretary@gov.scot>; DG Net Zero <DGNetZero@gov.scot>;

Legal Secretariat to the Lord Advocate <DLPCEALSLA@gov.scot>; Solicitor to the

Scottish Government <solicitor@gov.scot>; Lawrence Shackman

<Lawrence.Shackman@transport.gov.scot>; Spads Admin

<Spads\_Admin@gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted]

[redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] [redacted]

[redacted] [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>;

Transport Scotland Media <DLECONPTSM@transport.gov.scot>

**Subject:** A9 Dualling Programme: Tomatin to Moy – Publication of Contract Notice

**Importance:** High

PO

**Priority - Urgent**

Please see attached briefing on the procurement of the A9 Dualling: Tomatin to Moy project requesting a decision before 29 August to allow appropriate briefing to be provided ahead of the Parliamentary Statement on 5 September.

Kind Regards,

[redacted]

**Correspondence re Fergus Ewing MSP and Dual Action Group meeting 29 August 2023**

**From:** [redacted]  
**Sent:** Wednesday, September 6, 2023 10:24 AM  
**To:** Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>  
**Cc:** [redacted] [redacted] [redacted] Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>  
**Subject:** RE: Minute of A9 Meeting with Fergus Ewing MSP and [redacted] 29 August

PO,

As requested please see below erdm link to minutes in new template. Along with a copy in word attached.

Click on the link to open 'Min Note -- A9 Dualling - Cab Sec and MfT meeting with Fergus Ewing MSP and [redacted] - 29 August 2023' -  
<https://erdm.scotland.gov.uk/documents/A45097197/details>

Kind regards,  
[redacted]

**From:** Jordan Blackie <Jordan.Blackie@gov.scot> **On Behalf Of** Cabinet Secretary for Transport, Net Zero & Just Transition  
**Sent:** Tuesday, September 5, 2023 4:59 PM  
**To:** [redacted] Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>  
**Cc:** [redacted] [redacted] [redacted] Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>  
**Subject:** RE: Minute of A9 Meeting with Fergus Ewing MSP and [redacted], 29 August

[redacted]

The Cabinet Secretary has noted and asks that the minutes be reformatted to match the model used by TS officials for the [redacted] minutes (attached) then resubmitted for her clearance.

Thank you,  
[redacted]

**From:** [redacted]  
**Sent:** Friday, September 1, 2023 2:31 PM  
**To:** Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; Minister for Transport <MinisterFT@gov.scot>  
**Cc:** [redacted] [redacted] [redacted] Lawrence Shackman

<Lawrence.Shackman@transport.gov.scot>; [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>  
**Subject:** Minute of A9 Meeting with Fergus Ewing MSP and [redacted] 29 August

PO

Please see attached minute of meeting held on 29 August for Cabinet Secretary and Minister's review.

Thanks,  
[redacted]

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence  
**Sent:** Monday, August 28, 2023 2:47 PM  
**To:** Minister for Transport <MinisterFT@gov.scot>  
**Cc:** [redacted] [redacted] Permanent Secretary <PermanentSecretary@gov.scot>; [redacted] Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Chief Executive Transport Scotland <ceo@transport.gov.scot> [redacted] [redacted] [redacted] [redacted] [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>; [redacted] Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>  
**Subject:** RE: A9 Meeting with Fergus Ewing MSP and [redacted]

Hi [redacted]

As discussed, please see attached copy of briefing for Ms Hyslop ahead of tomorrow's meeting. In regards to the current status of A9 Dualling: Tomatin to Moy section, please refer to annotated agenda and A9 Dualling Top Lines.

As highlighted below, also included a copy of our letter issued to Highland News Media to address A9 Crisis Summit Action Points for information.

Thanks, [redacted]

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence  
**Sent:** Friday, August 25, 2023 12:19 PM  
**To:** Cabinet Secretary for Transport, Net Zero & Just Transition <CabSecTNZJT@gov.scot>; [redacted]  
**Cc:** [redacted] Minister for Transport <MinisterFT@gov.scot>; [redacted] Permanent Secretary <PermanentSecretary@gov.scot>; [redacted] Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted] [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>  
**Subject:** RE: A9 Meeting with Fergus Ewing MSP and [redacted]

Hi [redacted]

Please find attached updated engagement briefing to include annotated agenda as requested. Also enclosed letter issued to Highland News Media yesterday to address A9 Crisis Summit Action Points for information.

[redacted]

Kind Regards,  
[redacted]

**From:** [redacted] **On Behalf Of** Project Delivery Correspondence

**Sent:** Wednesday, August 23, 2023 3:01 PM

**To:** [redacted] Cabinet Secretary for Transport, Net Zero & Just Transition  
<CabSecTNZJT@gov.scot>

**Cc:** [redacted] Minister for Transport <MinisterFT@gov.scot>; [redacted] Permanent Secretary <PermanentSecretary@gov.scot>; [redacted] Lawrence Shackman <Lawrence.Shackman@transport.gov.scot>; [redacted] Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted] Project Delivery Correspondence <PDC@transport.gov.scot>; [redacted] [redacted] [redacted] [redacted] [redacted]

**Subject:** RE: A9 Meeting with Fergus Ewing MSP and [redacted]

[redacted]

Please find enclosed engagement briefing for the meeting. We have included an update on the proposed contract strategy within the lines within this briefing to update the recent good progress on the Tomatin to Moy section, [redacted]

Kind Regards,  
[redacted]