

From: {redacted}

Sent: 18 July 2017 12:31

To: {redacted} <{redacted}@cmassets.co.uk>; James Anderson (James.Anderson@cmassets.co.uk) <James.Anderson@cmassets.co.uk>; Kevin Hobbs <Kevin.Hobbs@cmassets.co.uk>; {redacted} <{redacted}@cmassets.co.uk>; Ramsay.Muirhead@cmassets.co.uk; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>

Subject: TS CMAL Liaison Meeting - 20 July 2017 - Agenda & Minutes of 22 June 2017 meeting

FERRIES UNIT / CMAL LIAISON MEETING

Thursday 20 July 2017 14:00 – 16:00 hrs

TS, BH, 8N/01.

Agenda

4. Vessels - issues not already covered at the Network Strategy meeting

- Vessel 801 launch arrangements

Minutes

TS - CMAL LIAISON MEETING

22 June 2017 12:00 – 14:00 hrs

Buchanan House, 8N/02, Glasgow

4.5. Vessel 801 Launch arrangements

To have a planning meeting.

JA anticipated FMEL to commence formal arrangements mid July 2017.

{redacted} to speak to {redacted} (TS Comms) and FM Private Office to ascertain her availability post launch

*****Action*** {redacted}**

Action No	Ref No	Action Owner	Action	Status	Update
66	Meeting 22/06/17, para 4.5	{redacted}	Liaise with TS Comms & FM PO to ascertain FM availability post launch on 24 Aug 17	Open	Note sent re. delay of Launch

From: {redacted}@transport.gov.scot [mailto:{redacted}@transport.gov.scot]

Sent: 17 July 2017 17:08

To: {redacted}@calmac.co.uk; {redacted}@transport.gov.scot; {redacted} <{redacted}@cmassets.co.uk>; {redacted}@transport.gov.scot; {redacted}@transport.gov.scot; {redacted}@calmac.co.uk; James Anderson <James.Anderson@cmassets.co.uk>; {redacted}@calmac.co.uk; Kevin Hobbs <Kevin.Hobbs@cmassets.co.uk>; {redacted}@transport.gov.scot; {redacted}@calmac.co.uk; {redacted} <{redacted}@cmassets.co.uk>; {redacted} <{redacted}@calmac.co.uk>; Ramsay Muirhead <Ramsay.Muirhead@cmassets.co.uk>; robbie.drummond@davidmacbrayne.co.uk; {redacted} <{redacted}@cmassets.co.uk>

Cc: {redacted}@transport.gov.scot; {redacted}@transport.gov.scot; {redacted} <{redacted}@calmac.co.uk>

Subject: Network Strategy - Meeting - 20 July 2017 - Papers 01

- Agenda [not in scope]
- Minutes of meeting, 22 June 2017 [provided on p1]
- Powerpoint paper

Agenda Item 9 a – Project Updates

Project New Vessels 1 & 2 – Progress update

Planning/Programme

- Launch of Vessel 1, rescheduled. Date to be confirmed; 20th/21st/22nd September 2017. With this the launch of Vessel 2 will move, date tba.
- The Shipyard's focus at this stage is on the fabrication and erection of units for Vessel 1 and the required works to be carried out before launch.

Steelwork

- Vessel 2: Aluminium Works: 4 months ago, on the 24th March 2017, FMEL advised that aluminium accommodation block for Vessel 2 would be constructed at Inchgreen (starting in May 2017) and the ship would be towed to Inchgreen after Launch, where the accommodation block would be lifted on and the vessel completed at Inchgreen. FMEL are looking at options to use other outfit quays (not at FMEL) where Vessel 2 could be completed following the launch.

Equipment Deliveries

- Vessel 1 and 2: This is an unforeseen event, resulting in a significant negative impact of the programme of works towards launch of Vessel 1.

Vessel 1: Towards Launch (date tba, either 20th or 21st or 22nd September 2017)

- Launch date moved 4 weeks, previously 24th Aug 2017. The delays associated with the Gearboxes and propeller brackets having a significant impact on FMEL's programme towards launch.

Vessel 2: Towards Launch (date tba)

- Target date to be advised by FMEL.

Agenda Item 8 a – Project Updates

Project New Vessels 1 & 2 – Production Milestones Update

Launch	14 Aug 2017	24 Aug 2017	24 Aug 2017	24 Aug 2017	Tbc, 20 th /21 st / 22 nd Sep 2017		The status of the drawings, outfitting and installation several months behind schedule.
Launch	12 Oct 2017	20 Mar 2018	12 Jan 2018	17 Nov 2017			FMEL to advise new date.

Agenda Item 9 h – Project update:

Engagement and Communications

- New vessels/ Infrastructure
- Planning for 801 launch ceremony – 24 August 2017 - Delayed

12.4 SUMMARY OF ACTIONS

- Continue with the construction of new vessels 801 (MV Glen Sannox) and 802 for delivery in 2018. Vessel launches are scheduled for August and November 2017. (Action: CMAL)

SUMMARY OF ACTIONS

- Continue with the construction of new vessel 801 (MV Glen Sannox) for delivery in the second half of 2018 and vessel 802 a few months later. The vessel launches are in August 2017 and November 2017.

From: {redacted}
Sent: 12 June 2017 17:52
To: {redacted} <{redacted}@calmac.co.uk>
Cc: {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@cassets.co.uk>; {redacted} <{redacted}@calmac.co.uk>; James Anderson (James.Anderson@cassets.co.uk) <James.Anderson@cassets.co.uk>; {redacted} <{redacted}@me.com>; {redacted} <{redacted}@calmac.co.uk>; Kevin Hobbs <Kevin.Hobbs@cassets.co.uk>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@calmac.co.uk>; {redacted} <{redacted}@cassets.co.uk>; {redacted}@calmac.co.uk; Ramsay.Muirhead@cassets.co.uk; robbie.drummond@davidmacbrayne.co.uk; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>
Subject: RE: Vessel Replacement and Deployment Plan - Annual Report 2016 (draft for comment)

SUMMARY OF ACTIONS

1. Continue with the construction of new vessels 801 (MV Glen Sannox) and 802 for delivery in 2018. Vessel launches in August and November.

From: {redacted}
Sent: 28 August 2017 15:11
To: {redacted} <{redacted}@cassets.co.uk>; James Anderson (James.Anderson@cassets.co.uk) <James.Anderson@cassets.co.uk>; Kevin Hobbs <Kevin.Hobbs@cassets.co.uk>; {redacted} <{redacted}@cassets.co.uk>; Ramsay.Muirhead@cassets.co.uk; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} {redacted}<@transport.gov.scot>
Subject: TS CMAL Liaison Meeting - 31 August 2017 - Minutes of 20 July 2017 meeting – Revised

Minutes:

TS - CMAL LIAISON MEETING

20 July 2017 12:00 – 14:00 hrs

Buchanan House, 8N/01, Glasgow

6.5. Vessel 801 Launch arrangements

The launch date had slipped and new dates for the launch had been suggested to the First Minister's office to check on her availability. The dates are 20/21/22 September 2017. {redacted} to chase up the FM's office to get feedback. [Post meeting note FM's office confirmed on 24 July 2017 that she was not available. Other options will have to be investigated by CMAL]

Action No	Ref No	Action Owner	Action	Status	Update
66	Meeting 22/06/17, para 4.5	{redacted}	Liaise with TS Comms & FM PO to ascertain FM availability post launch on 24 Aug 17	Open	Closed

From: {redacted}

Sent: 17 August 2017 09:59

To:{redacted}; James Anderson (James.Anderson@cmassets.co.uk); Kevin Hobbs; {redacted}; Ramsay.Muirhead@cmassets.co.uk; {redacted}; {redacted}; {redacted}

Subject: TS CMAL Liaison Meeting - 31 august 2017

Agenda:

FERRIES UNIT / CMAL LIAISON MEETING

THURSDAY 31 AUGUST 2017 14:00 – 16:00 HRS

CMAL OFFICES, PORT GLASGOW.

Agenda

13. Vessels - issues not already covered at the Network Strategy meeting
 - Vessel 801 launch arrangements

From: {redacted}

Sent: 17 August 2017 09:09

To: {redacted}; {redacted}; {redacted}; {redacted}; {redacted}; {redacted}; James Anderson (James.Anderson@cmassets.co.uk); {redacted}; {redacted}; Kevin Hobbs; {redacted}; {redacted}; {redacted}; {redacted}@calmac.co.uk;

Ramsay.Muirhead@cmassets.co.uk; robbie.drummond@davidmacbrayne.co.uk; {redacted}; {redacted}

Cc: {redacted}

Subject: Network Strategy - Meeting - 31 August 2017 - Agenda and request for Updates

**Network Strategy Programme Steering Group
New Vessel Programme Steering Group**

20 July 2017

Room 8N01 Buchanan House, Glasgow

PART 2 - New Vessel Project Updates

9. New Vessels Project
- 9.1 Build Workstream

JA talked to his paper.

The launch date of 20/21/22 September 2017 was still to be confirmed by the First Minister's office. CMAL required confirmation asap.[post meeting note – FM's office on 24 July confirmed that she was unable to do the launch on the suggested dates.]

From: Kevin Hobbs [<mailto:Kevin.Hobbs@cmassets.co.uk>]

Sent: 21 August 2017 15:07

To: {redacted}

Subject: FW: Management Update - 21/8/17

Importance: High

Caledonian Maritime Assets Ltd

Management Update 21st August 2017

1. Executive Summary

The vessel Glen Sannox was due for launch on 24th August 2017 and this has been postponed until 21st September 2017 although we have serious concerns as to whether that date can be achieved given the lack of progress regarding the completion of a watertight Hull.

The Kerrera Ferry (MV Carvorra) is nearing completion and is in Oban awaiting the finishing touches prior to Launch and Sea Trials.

2. Chief Executive Report

Surety Bond/FMEL/Clyde Blowers

We have no visibility as to their cash position but any further instalments relate to launching of the vessel 801.

3. Vessels

100m Dual Fuelled Vessels

5.1.1 - Planning/Programme

- Hull 801: The date for launch had been rescheduled. Given current progress it will be a challenge for the shipyard to meet this rescheduled date for the launch.
- The Shipyard's focus is on the fabrication and erection of units on Hull 801 and the required works to be carried out before launch.
- Five months ago, on the 24th March 2017, FMEL advised that the new plans for Hull 802 were to construct and outfit the accommodation block at Inchgreen (starting in May 2017) and Hull 802 would be towed to Inchgreen after Launch (17th November 2017), where the accommodation block would be lifted on and the vessel completed at Inchgreen.
- FMEL have yet to advise the expected delivery dates for Hulls 801 and 802. In an experienced shipyard, it would take between 9 to 12 months from the date of launch to the date of vessel delivery. Given the current levels of output at FMEL, it is highly likely timescales as such will not be achieved.

7.0 - Business Support

7.3 - Glen Sannox Launch Arrangements

Launch Giveaways have been delivered to CMAL offices, these include an engraved whisky glass, branded chocolates and a 5cl miniature whisky. We also have CMAL balloons and flags for kids attending the launch.

From: {redacted}

Sent: 04 August 2017 11:44

To: {redacted}; {redacted}{redacted}@gmail.com;

{redacted}{redacted}@gmail.com; {redacted}{redacted}@hotmail.com;

{redacted}@me.com; {redacted}@btinternet.com; {redacted}@Calmac.co.uk;
{redacted}@calmac.co.uk; James Anderson (James.Anderson@cmassets.co.uk);
{redacted} (redacted}@calmac.co.uk); {redacted}@argyll-bute.gov.uk; {redacted}
Cc: {redacted}; {redacted}; {redacted}@bellingram.co.uk;
{redacted}@newreflexions.co.uk; {redacted}@argyll-bute.gcsx.gov.uk;
{redacted}@btinternet.com; kevin.hobbs@cmassets.co.uk; {redacted}@calmac.co.uk
Subject: RE: Kerrera Working Group - draft minutes for comment - 1 August 2017

KERRERA WORKING GROUP
CALMAC OBAN FERRY TERMINAL
1100 – 1300
1 AUGUST 2017

6. The actions were reviewed:

□ Para 18 – Complete. However also need to involve community in PR around the launch of MV Carvorra.

From: {redacted}

Sent: Friday May 19 2017 11:07

To: {redacted}; '{redacted}@dunol.co.uk'; '{redacted}@gmail.com';
'{redacted}@ardentrive.fsnet.co.uk'; {redacted}@hotmail.com'; '{redacted}@me.com';
'{redacted}@ardentrive.fsnet.co.uk'; {redacted}@newreflexions.co.uk';
{redacted}@hotmail.co.uk'; {redacted}; {redacted}; {redacted}
({redacted}@calmac.co.uk); kevin.hobbs@cmassets.co.uk;
{redacted}({redacted}@calmac.co.uk); {redacted}

Cc: {redacted}; {redacted}({redacted}@argyll-bute.gov.uk)
({redacted}{redacted}@argyll-bute.gov.uk); {redacted}; '{redacted}' - BT Total
Broadband email account ({redacted}@btinternet.com)'

Subject: RE: Kerrera Working Group - Minutes - 23 February 2017

Minutes:

KERRERA WORKING GROUP – MINUTES OF 4 MAY 2017 MEETING

18. {redacted} advised that he was happy to help with the launch of the route in any way he can.

Action – {redacted}/{redacted}/Kerrera Ferry Community to have a think and feed in any ideas to {redacted} for the launch.

From: <{redacted}@transport.gov.scot>

To: <{redacted}@calmac.co.uk>

Cc: <{redacted}@transport.gov.scot>, <{redacted}@transport.gov.scot>, <{redacted}@cmassets.co.uk>, <{redacted}@transport.gov.scot>, <{redacted}@calmac.co.uk>, <James.Anderson@cmassets.co.uk>, <{redacted}@calmac.co.uk>, <Kevin.Hobbs@cmassets.co.uk>, <{redacted}@transport.gov.scot>, <{redacted}@calmac.co.uk>, <{redacted}@cmassets.co.uk>, <Ramsay.Muirhead@cmassets.co.uk>, <robbie.drummond@davidmacbrayne.co.uk>, <{redacted}@transport.gov.scot>, <{redacted}@transport.gov.scot>, <{redacted}@calmac.co.uk>

Subject: RE: VRDP Annual Report

Date: Wed, Aug 23, 2017 4:19 PM

VRDP Annual Report 2016 – draft 5

12.4 SUMMARY OF ACTIONS

Reference	Details of Action	Action Owner(s)
1	Continue with the construction of new vessels 801 (MV Glen Sannox) and 802 for delivery in 2018. Vessel launches are scheduled for later in 2017.	- CMAL

From: Kevin Hobbs <Kevin.Hobbs@cassets.co.uk>

Sent: 02 June 2017 09:40

To: {redacted} <{redacted}@transport.gov.scot>

Cc: James Anderson <James.Anderson@cassets.co.uk>;

martin.dorchester@davidmacbrayne.co.uk; robbie.drummond@davidmacbrayne.co.uk;

{redacted}@calmac.co.uk; {redacted} <{redacted}@transport.gov.scot>; {redacted}

<{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>;

{redacted} <{redacted}@transport.gov.scot>; {redacted}

<{redacted}@transport.gov.scot>

Subject: Re: Launch of the first dual fuel 100 metre ferry at Ferguson Marine Engineering Ltd - 24 August 2017

{redacted}

The only challenge is for FMEL to get to a point at that date whereby the vessel can be launched successfully

Best Regards

Kevin Hobbs

On 2 Jun 2017, at 08:50, "{redacted}@transport.gov.scot"

<{redacted}@transport.gov.scot> wrote:

All

Just a quick note to say that we have received feedback advising that the First Minister is content to launch the vessel on 24th August 2017.

In addition, please be aware that Mr Yousaf wishes to attend the launch and was promised a role in the event.

Regards

{redacted}

From: Kevin Hobbs [mailto:Kevin.Hobbs@cassets.co.uk]

Sent: 15 August 2017 14:37

To: {redacted}; {redacted}

Cc: {redacted}; {redacted}

Subject: RE: Minister meeting with the CMAL Board

{redacted}

As you are aware the launch and openings have been a moving target – rather frustratingly!

Kevin Hobbs

From: {redacted}@transport.gov.scot [mailto:{redacted}@transport.gov.scot]
Sent: 15 August 2017 14:22
To: Kevin Hobbs <Kevin.Hobbs@cmassets.co.uk>; {redacted} <{redacted}@cmassets.co.uk>
Cc: {redacted}@transport.gov.scot; {redacted}@transport.gov.scot
Subject: Minister meeting with the CMAL Board

Kevin

Given Erik's availability, I would suggest a date before or after an already arranged CMAL Board meeting or a CMAL led event – such as the vessel launch - 21 September 2017 or Brodick opening W/C 23 October 2017?

Regards

{redacted}

From: Kevin Hobbs [mailto:Kevin.Hobbs@cmassets.co.uk]
Sent: 04 September 2017 17:58
To: {redacted}; {redacted}
Cc: {redacted}
Subject: Fwd: DML Board Meeting Shipyard Dates

DML Board Meeting – 5 September 2017 – 0900hrs

Event	Vessel 801 FMEL Contract	Vessel 802 FMEL Contract	Vessel 801 CMAL (Production)	Vessel 802 CMAL (Production)
Launch	14/08/2017	12/10/2017	21/11/2017 (Declared)	May 2018 (Estimated)

From: Kevin Hobbs [mailto:Kevin.Hobbs@cmassets.co.uk]
Sent: 15 May 2017 09:59
To: {redacted}
Subject: Letters
Importance: High

FMEL had demanded that there was no delivery payment, all cash brought forward to launch milestones and that the Surety Bond was replaced by a SG Guarantee.

Kevin Hobbs

From: {redacted}

Sent: 22 September 2017 16:04

To: {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@calmac.co.uk>; {redacted} <{redacted}@cmassets.co.uk>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@calmac.co.uk>; James Anderson (James.Anderson@cmassets.co.uk) <James.Anderson@cmassets.co.uk>; {redacted} <{redacted}@calmac.co.uk>; {redacted} <{redacted}@calmac.co.uk>; Kevin Hobbs <Kevin.Hobbs@cmassets.co.uk>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@calmac.co.uk>; {redacted} <{redacted}@cmassets.co.uk>; {redacted}@calmac.co.uk; Ramsay.Muirhead@cmassets.co.uk; robbie.drummond@davidmacbrayne.co.uk

Cc: {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>

Subject: Network Strategy - Meeting - 28 September 2017 - Agenda and Request for Updates

Network Strategy Programme Steering Group New Vessel Programme Steering Group

31 August 2017

CMAL Board Room, Port Glasgow

6.2 Kerrera

{redacted} to liaise with {redacted} regarding Mike Russell undertaking a formal opening / launch of the vessel.

{redacted} to co-ordinate with Mike Russell's Private office regarding a date for the event.

*****Action 1010 *** {redacted}**

PART 2 - New Vessel Project Updates

7. New Vessels Project

7.1 Build Workstream

There are no formal updates on delivery or launch.

Target dates are as follows

- 801 (MV Glen Sannox) launch - 21 September 2017
- 802 launch - 17 November 2017

CMAL internal projections are as follows

- Delivery will be 15 months after launch
- Launch of 802, April 2018

{redacted} raised that the issue on what lines should be taken given that it is known that a further delay to the launch is possible.

7.8 Comms Plan

Recognition that launch of vessel 801 may slip.

Date raised		Action description	Raised by	Owner / to Action	Workstream	Date required	Status
	110	Para 6.2 Co-ordinate with Mike Russell's office regarding a date for launch MV Carvorra	KH	BG	Vessels		

New Vessel Project Updates - Agenda Item 8 a Duel Fuel Vessels

Planning/Programme

- Hull 801: The date for launch has been rescheduled.
- The Shipyard's focus is on the fabrication and erection of units on Hull 801 and the required works to be carried out before launch.
- Six months ago, on the 24th March 2017, FMEL advised that the new plans for Hull 802 were to construct and outfit the accommodation block at Inchgreen (starting in May 2017) and Hull 802 would be towed to Inchgreen after Launch (17th November 2017), where the accommodation block would be lifted on and the vessel completed at Inchgreen.

- For these types of Ships, in an experienced shipyard it would take between 8 to 12 months from the date of launch to the date of vessel delivery.

launch	14 Aug 2017	24 Aug 2017	24 Aug 2017	24 Aug 2017	21 st Sep 2017	21 st Nov 2017	The status of the drawings, outfitting and installation several months behind schedule.
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New Vessel Project Updates - Agenda Item 8 a
Duel Fuel Vessels – Vessel 2 Milestones, Actual progress compared with Schedule

Launch	12 Oct 2017	20 Mar 2018	12 Jan 2018	17 Nov 2017	FMEL to advise new date.
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From: {redacted} <{redacted}@transport.gov.scot>
Sent: 26 September 2017 09:17
To: {redacted} <{redacted}@cmassets.co.uk>; James Anderson (James.Anderson@cmassets.co.uk) <James.Anderson@cmassets.co.uk>; Kevin Hobbs <Kevin.Hobbs@cmassets.co.uk>; {redacted} <{redacted}@cmassets.co.uk>; Ramsay.Muirhead@cmassets.co.uk
Cc: {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>
Subject: TS CMAL Liaison Meeting -28 September 2017

FERRIES UNIT / CMAL LIAISON MEETING
 THURSDAY 28 SEPTEMBER 2017 - 14:00 – 16:00 HRS
 CMAL OFFICES, PORT GLASGOW.

Agenda

4. Vessels - issues not already covered at the Network Strategy meeting
 - Vessel 801 launch arrangements

Minutes:

TS - CMAL LIAISON MEETING
31 August 2017 12:00 – 14:00 hrs
 CMAL Board Room, Port Glasgow

16.5. Vessel 801 Launch arrangements

It was decided to pause identifying someone to do the launch until it was confirmed what the actual launch date will be.

Action No	Ref No	Action Owner	Action	Status	Update
66	Meeting 22/06/17, Para 4.5	{redacted}	Liaise with TS Comms & FM PO to ascertain FM availability post launch on 24 Aug 17	Open	Closed

From: {redacted} <{redacted}@transport.gov.scot>

Sent: 16 October 2017 13:44

To: {redacted} <{redacted}@cmassets.co.uk>; James Anderson (James.Anderson@cmassets.co.uk) <James.Anderson@cmassets.co.uk>; Kevin Hobbs <Kevin.Hobbs@cmassets.co.uk>; {redacted} <{redacted}@cmassets.co.uk>; Ramsay.Muirhead@cmassets.co.uk; {redacted}@cmassets.co.uk' <{redacted}@cmassets.co.uk>

Cc: {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>

Subject: TS CMAL Liaison Meeting - 19 October 2017

**FERRIES UNIT / CMAL LIAISON MEETING
THURSDAY 19 OCTOBER 2017 14:00 – 16:00 HRS
ROOM 8N01, BUCHANAN HOUSE GLASGOW**

Agenda

4. Vessels - issues not already covered at the Network Strategy meeting
 - Vessel 801 launch arrangements

Minutes of the meeting on 28 September 2017, 12:00 – 14:00 hrs
CMAL Board Room, Port Glasgow

21.4. Vessel 801 Launch arrangements

The launch date was still scheduled for 21 November 2017. It was agreed that TS should ask the First Minister's office to see if the First Minister was available to undertake the launch.

***Action 81 *** {redacted}

Action No	Ref No	Action Owner	Action	Status	Update
81	Meeting 28 September 2017	{redacted}	The launch date was still scheduled for 21 November 2017. It was agreed that TS should ask the First Minister's office to see if the First Minister was available to undertake the launch.	Open	

From: {redacted}
Sent: 27 September 2017 14:43
To: 'Kevin Hobbs' <Kevin.Hobbs@cassets.co.uk>
Cc: {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; 'robbie.drummond@davidmacbrayne.co.uk' <robbie.drummond@davidmacbrayne.co.uk>; {redacted} <{redacted}@cassets.co.uk>
Subject: CalMac pension fund - update - draft V2 - 27 September 2017

CalMac Pension Fund

Background – 2015 triennial revaluation

17. A first attempt by the employers to negotiate changes in 2015 was undermined by the launch of the “Keep CalMac and Carry On” campaign against tendering of the CHFS contract.

From: {redacted}
Sent: 24 August 2017 08:53
To: {redacted}<{redacted}@argyll-bute.gcsx.gov.uk>; '{redacted}@googlemail.com' <{redacted}@googlemail.com>; '{redacted}@gmail.com' <{redacted}@gmail.com>; '{redacted}@hotmail.com' <{redacted}@hotmail.com>; '{redacted}@me.com' <{redacted}@me.com>; {redacted}@Calmac.co.uk' <{redacted}@Calmac.co.uk>; {redacted}@calmac.co.uk' <{redacted}@calmac.co.uk>; 'James Anderson (James.Anderson@cassets.co.uk)' <James.Anderson@cassets.co.uk>; {redacted} ({redacted}@calmac.co.uk) <{redacted}@calmac.co.uk>; {redacted}@argyll-bute.gov.uk; {redacted}<{redacted}@transport.gov.scot>
Cc: {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted}@bellingram.co.uk' <{redacted}@bellingram.co.uk>; {redacted}@newreflexions.co.uk' <{redacted}@newreflexions.co.uk>; {redacted}@argyll-bute.gcsx.gov.uk' <{redacted}@argyll-bute.gcsx.gov.uk>; {redacted}@btinternet.com' <{redacted}@btinternet.com>; 'kevin.hobbs@cassets.co.uk' <kevin.hobbs@cassets.co.uk>; {redacted}@calmac.co.uk' <{redacted}@calmac.co.uk>; {redacted}@btinternet.com' <{redacted}@btinternet.com>
Subject: RE: Kerrera Working Group - draft minutes for comment - 1 August 2017

KERRERA WORKING GROUP
CALMAC OBAN FERRY TERMINAL
1100 – 1300
1 AUGUST 2017

6. The actions were reviewed:

Para 18 – Complete. However also need to involve community in PR around the launch of MV Carvorra.

From: {redacted} <{redacted}@transport.gov.scot>
Sent: 16 October 2017 15:00
To: {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@calmac.co.uk>; {redacted} <{redacted}@cmassets.co.uk>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@calmac.co.uk>; James Anderson (James.Anderson@cmassets.co.uk) <James.Anderson@cmassets.co.uk>; {redacted} <{redacted}@calmac.co.uk>; {redacted} <{redacted}@calmac.co.uk>; Kevin Hobbs <Kevin.Hobbs@cmassets.co.uk>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@calmac.co.uk>; {redacted} <{redacted}@cmassets.co.uk>; {redacted}@calmac.co.uk; Ramsay.Muirhead@cmassets.co.uk; robbie.drummond@davidmacbrayne.co.uk; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>
Cc: {redacted} <{redacted}@transport.gov.scot>
Subject: Network Strategy - Meeting - 19 October 2017 - Agenda and Request for Updates

**Network Strategy Programme Steering Group
New Vessel Programme Steering Group**

28 September 2017
Room 8N01 Buchanan House, Glasgow

PART 2 - New Vessel Project Updates

8. New Vessels Project

8.1 Build Workstream

Little or no work had been carried out on Hull 802 in the last 6 months and this will continue for the next two months, prior to launch of 801.

New dates are expected from FMEL by next week, however, it is estimated that delivery will be between 12 – 15 months from the date of the launch.

Date raised	Action description	Raised by	Owner / to Action	Workstream	Date required	Status
110	Para 6.2 Co-ordinate with Mike Russell's office regarding a date for launch MV Carvorra	KH	{redacted}	Vessels		Open

**New Vessel Project Updates - Agenda Item 9 a
Duel Fuel Vessels**

Planning/Programme

- Hull 801: The date for launch has been rescheduled. This would indicate on paper that come the date of launch the programme will be 3 months behind schedule; the production drawings, outfitting, electrical installation, machinery, piping installation etc are many months behind schedule, the planning and the execution of the installation work is poorly organised and the co-ordination of the activities after the launch will be a major challenge. The Shipyard’s focus is on the fabrication and erection of units on Hull 801 and the required works to be carried out before launch.
- Seven months ago, on the 24th March 2017, FMEL advised that the new plans for Hull 802 were to construct and outfit the accommodation block at Inchgreen (starting in May 2017) and Hull 802 would be towed to Inchgreen after Launch (17th November 2017), where the accommodation block would be lifted on and the vessel completed at Inchgreen.
- For these types of Ships, in an experienced shipyard it would take between 8 to 12 months from the date of launch to the date of vessel delivery.

**New Vessel Project Updates - Agenda Item 9 a
Duel Fuel Vessels – Vessel 1 Milestones, Actual progress compared with
Schedule**

Launch	14 Aug 2017	24 Aug 2017	24 Aug 2017	24 Aug 2017	21st Sep 2017	21st Nov 2017	The status of the drawings, outfitting and installation several months behind schedule.
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**New Vessel Project Updates - Agenda Item 9 a
Duel Fuel Vessels – Vessel 2 Milestones, Actual progress compared with
Schedule**

Launch	12 Oct 2017	20 Mar 2018	12 Jan 2018	17 Nov 2017	FMEL to advise new date.
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**Agenda Item 9 g – Project update:
Engagement and Communications**

- Planning for 801 launch ceremony –delayed to 21 November 2017

From: {redacted}

Sent: 17 November 2017 09:47

To: {redacted}; {redacted}; {redacted}; {redacted}; {redacted}; {redacted}; James Anderson (James.Anderson@cmassets.co.uk); {redacted}; {redacted}; Kevin Hobbs; {redacted}; {redacted}; {redacted}; {redacted}@calmac.co.uk;

Ramsay.Muirhead@cmassets.co.uk; robbie.drummond@davidmacbrayne.co.uk; {redacted}; {redacted}

Cc: {redacted}; {redacted}

Subject: Network Strategy - Meeting - 5 December 2017 - Agenda and Request for Updates

Minutes:

**Network Strategy Programme Steering Group
New Vessel Programme Steering Group**

19 October 2017
Room 8N01 Buchanan House, Glasgow

PART 2 - New Vessel Project Updates

9. New Vessels Project

9.1 Build Workstream

Launch of vessel 801 (MV Glen Sannox) on 21 November 2017 is achievable.

Point to note – original launch for vessel 801 was August 2017; this is 3 months behind in timescale but was anticipated to have been near completion of fabrication.

CMAL internal projections are as follows

- Delivery of vessel 801 will be 15 months after launch
- Launch of 802, April 2018

From: {redacted}

Sent: 04 December 2017 12:28

To: {redacted} <{redacted}@cmassets.co.uk>; James Anderson (James.Anderson@cmassets.co.uk) <James.Anderson@cmassets.co.uk>; Kevin Hobbs <Kevin.Hobbs@cmassets.co.uk>; {redacted} <{redacted}@cmassets.co.uk>; Ramsay.Muirhead@cmassets.co.uk; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>

Cc: {redacted} <{redacted}@transport.gov.scot>

Subject: TS CMAL Liaison Meeting - 5 December 2017 - Agenda & Minutes (19 October 2017)

Minutes:

TS - CMAL LIAISON MEETING

19 October 2017 12:00 – 14:00 hrs

TS, Buchanan House, Glasgow

4.3. Vessel 801 (MV Glen Sannox) Launch

Confirmation that FM will conduct the launch on 21 November 2017.

On 14 Sep 2017, at 12:18, "{redacted}@transport.gov.scot" <{redacted}@transport.gov.scot> wrote:

Frankly I am amazed at the press haven't been following up on this following last week's news that the launch of the MV Glen Sannox had slipped to November.

From: Kevin Hobbs <Kevin.Hobbs@cmassets.co.uk>
Sent: 08 February 2017 10:49
To: {redacted} <{redacted}@transport.gov.scot>
Cc: {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>
Subject: FMEL Progress Note
Importance: High

At launching there are further payments in regard to painting and join up amounting to a further £7.2m; so in combination of the above there are payments due amounting to £14.75m. Launch milestone for 801 is 24/8/17 and 802 is 12/1/18

Kevin Hobbs

From: Kevin Hobbs <Kevin.Hobbs@cmassets.co.uk>
Sent: 02 October 2017 13:38
To: {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; Robbie Drummond <robbie.drummond@davidmacbrayne.co.uk>; {redacted} <{redacted}@calmac.co.uk>
Cc: James Anderson <James.Anderson@cmassets.co.uk>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@cmassets.co.uk>
Subject: Ardrossan - some thoughts
Importance: High

- The vessel is under construction and the physical parameters cannot be altered as we are within 2 months of launch

Kevin Hobbs

From: {redacted} <{redacted}@transport.gov.scot>
Sent: 21 November 2017 11:48
To: Minister for Transport and the Islands <{redacted}@gov.scot>; {redacted} <{redacted}@transport.gov.scot>; Cabinet Secretary for Finance and the Constitution <CabSecFC@gov.scot>
Cc: Cabinet Secretary for the Rural Economy and Connectivity <CabSecREC@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; PS/Transport Scotland <chiefexecutive@transport.gov.scot>; Transport Scotland Directors <DLECONPTSD@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; {redacted} <{redacted}@transport.gov.scot>; Press Transport Scotland <media@transport.gov.scot>; {redacted} <{redacted}@gov.scot>; {redacted} <{redacted}@gov.scot>
Subject: RE: Brodick Opening - Postponement

Please see below reply from {redacted}. {redacted} is attending today's vessel launch with Mr Yousaf along with {redacted} and {redacted}.

From: Kevin Hobbs [mailto:Kevin.Hobbs@cmassets.co.uk]
Sent: 24 March 2017 12:27
To: {redacted}
Cc: {redacted}; {redacted}; James Anderson; Erik Østergaard
Subject: Meeting FMEL/CBC 24th March 2017

- It is confirmed that 801 will be launched on 24th August 2017– this is credible
- The yard are targeting the launch of 802 on 17th November 2017

From: Kevin Hobbs <Kevin.Hobbs@cmassets.co.uk>
Sent: Wednesday, 2 August 2017 17:36
To: {redacted}
Cc: {redacted}; {redacted}; James Anderson
Subject: FMEL – Comments

- £5.2m released on launch of 801
- £5.2m released upon launch of 802