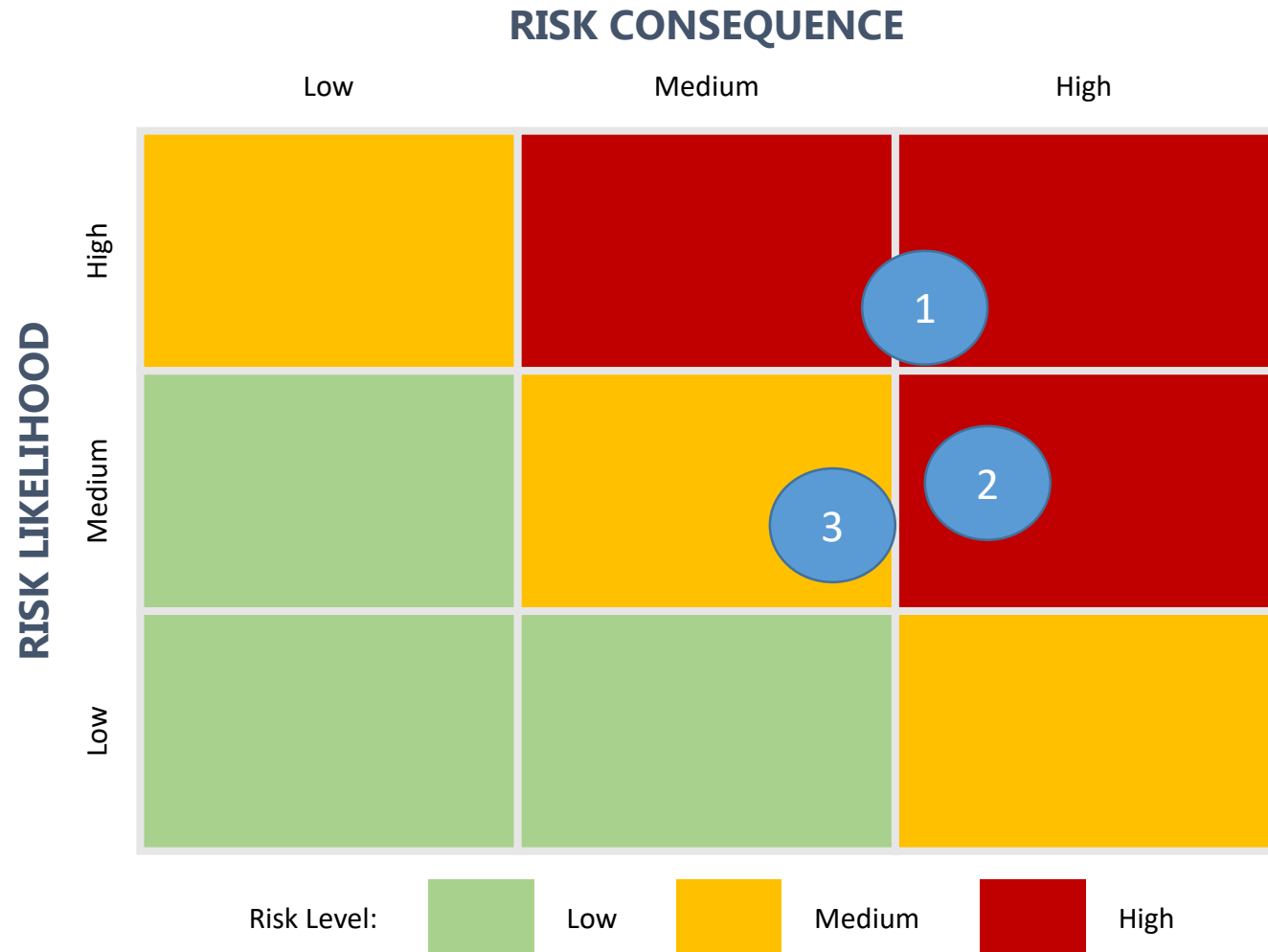


RISK ASSESSMENT MATRIX

Detailed Description on Page Two

#	BRIEF RISK DESCRIPTION	RISK MITIGATION PLAN
1	The Scottish Government are currently in an emergency Budget position – Cost Crisis	Prepare for a reduced budget and manage expectations that clearly define what is achievable
2	Demand in the Programme is too high to be addressed through supply chain	Take a realistic approach to capacity and control requirements through contract
3	Budget is approved and demand is high, our delivery network is wide and resource intensive in relation to due diligence	Put in place a controlled contract weighted toward an experienced organisation that understands requirements



Description	Actions planned/Controls in Place	Likelihood	Impact	Current Score	Confidence Level
<p><i>Risk 1</i></p> <p><i>If the Emergency Budget Situation continues, then it is unlikely that the risk tolerance and appetite for the policy will meet the budgetary requirements for the policy.</i></p>	<p>Risk 1</p> <p>A scalable model has been developed to show what level of coverage can be met within the lifetime of the parliament using less budget</p>	4	10	40	Reasonable
<p><i>Risk 2</i></p> <p><i>If the demand for policy is 100% coverage, then the supply chain of bikes in Scotland and UK wide will be impacted, with residual impacts on SMEs</i></p>	<p>Risk 2</p> <p>The policy response will need to be proportional to the supply of bikes entering the UK, a BRIA will be conducted before rollout to fully assess</p>	3	5	15	Substantial
<p><i>Risk 3</i></p> <p><i>If the budget for full coverage is approved and supply chain matches demand, then the ability to deliver may exceed capacity of delivery partners</i></p>	<p>Risk 3</p> <p>A competitive bidding process is the most effective way to issue a delivery contract, criteria can be set to match demand for a high capacity policy</p>	2	5	10	Substantial