

**From:** [Redacted]@gov.scot> **On Behalf Of** First Minister

**Sent:** 18 April 2023 19:22

RE: DRS letter to CSL

Sender: [Redacted] ) [Redacted]@gov.scot on behalf of the first minister

To: [Redacted] ) <[Redacted]@gov.scot>; Director of Environment & Forestry <director.enfor@gov.scot>; Minister for Green Skills, Circular Economy and Biodiversity2023 <MinisterforGSCEB@gov.scot>; First Minister FirstMinister@gov.scot

CC: McPhee D (David) <[Redacted]@gov.scot>; [Redacted]

<[Redacted]@gov.scot [Redacted]> <[Redacted]@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; Campbell E (Elisabeth) <[Redacted]@gov.scot>; Huyton H (Harry) <[Redacted]@gov.scot>; McCaig C (Callum) <[Redacted]

@gov.scot>; McAllister C (Colin) <[Redacted]@gov.scot>; Cabinet Secretary for Net Zero & Just Transition <CabSecNZJT@gov.scot>; Cabinet Secretary for Wellbeing Economy, Fair Work & Energy <CabSecWEFWE@gov.scot>; Minister for Small Business, Innovation & Trade <MinisterSBIT@gov.scot>; [Redacted]

[Redacted]@gov.scot

**Subject:** RE: DRS letter to CSL

Hi [Redacted]

Please find attached letter now issued.

Many thanks,

[Redacted]

**Deputy Private Secretary to the First Minister**

**Office of the First Minister**

5<sup>th</sup> Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG | [Redacted]

[Redacted]



Office of the First Minister of Scotland

**FirstMinister.gov.scot**

Prìomh Mhinistear na h-Alba

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—

Humza Yousaf MSP  
First Minister of Scotland



St Andrew's House, Regent Road, Edinburgh EH1 3DG  
T: 0300 244 4000

David Harris  
Chief Executive  
Circularity Scotland Ltd

18<sup>th</sup> April 2023

Dear David,

I'd like to thank you and your team for all your work and progress to date – I know you have made good progress overall in a short amount of time. I am also grateful for all the engagement you have had with officials in recent weeks on the options to progress the scheme. I recognise this is complex and that recent political and media criticism of your organisation and the scheme has not helped.

Following my statement to Parliament this afternoon, I am writing to reiterate my and the Scottish Government's full commitment to the Deposit Return Scheme.

The UK Government has not yet agreed an exclusion to the Internal Market Act. This is despite us engaging with them since 2021 on the matter and them indicating they would provide a decision by the Inter-Ministerial Group which took place yesterday. It is incredibly frustrating that this has still not happened and it has created significant uncertainty for businesses. I, my ministers and officials continue to engage closely with the UK Government to resolve this issue urgently. We have listened to businesses' concerns regarding the scheme, particularly retailers and small producers calling for a delay to allow them further time to get ready.

For these reasons, we have taken the decision to delay the launch of the scheme until 1 March 2024. This will give businesses 10 months to prepare and will allow for confirmation of the Internal Market Act exclusion, resolution of outstanding operational issues and extensive testing of IT and logistic systems.

The Minister for Circular Economy will continue to work with you and businesses to ensure a successful launch of the scheme next year which will be a major part of our efforts to reduce littering, cut emissions, and build a more circular economy.

Best wishes,  
H. Yousaf  
HUMZA YOUSAF

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See [www.lobbying.scot](http://www.lobbying.scot)

From: [Redacted]@gov.scot> On Behalf Of Minister for Green Skills, Circular Economy and Biodiversity2023  
Sent: 11 April 2023 15:10  
To: [Redacted]@gov.scot  
Cc: Minister for Green Skills, Circular Economy and Biodiversity2023 <MinisterforGSCEB@gov.scot>; Campbell E (Elisabeth) <[Redacted]@gov.scot>; McPhee D (David) <[Redacted]@gov.scot>; Huyton H (Harry) <[Redacted]@gov.scot>; [Redacted]@gov.scot>; Director of Environment & Forestry <director.enfor@gov.scot>  
Subject: FW: Circularity Scotland - additional information and responses to supplementary questions

Hi [Redacted]

Not sure if CSL shared the attached response to the Convener with you and the team, ignore if you have this already.

**[Redacted]**- Private Secretary to the Minister for Green Skills, Circular Economy and Biodiversity - Lorna Slater MSP

Scottish Government | St Andrew's House, Regent Road, Edinburgh EH1 3DG | Mob[Redacted] | Email: MinisterGSCEB@gov.scot

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Letter is available here:

[20230406\\_circularity\\_scotland\\_response.pdf \(parliament.scot\)](#)

**From:** [Redacted]< [Redacted]@Circularityscotland.com>  
**Sent:** 06 April 2023 18:47  
**To:** netzero.committee@Parliament.Scot  
**Cc:** Cabinet Secretary for Net Zero & Just Transition <CabSecNZJT@gov.scot>; Minister for Green Skills, Circular Economy and Biodiversity2023 <MinisterforGSCEB@gov.scot>; Director of Environment & Forestry <director.enfor@gov.scot>; [Redacted]< [Redacted]@Circularityscotland.com>; [Redacted] [Redacted]@Circularityscotland.com>; [Redacted]< [Redacted]@Circularityscotland.com>; [Redacted]< [Redacted]@Circularityscotland.com>  
**Subject:** Circularity Scotland - additional information and responses to supplementary questions

**For the attention of Edward Mountain MSP, Convener of the Net Zero, Energy and Transport Committee, Scottish Parliament**

Dear Convener,

Please find attached additional information and responses to supplementary questions from Circularity Scotland following senior executives' attendance at the committee session on 28 March, 2023.

We hope the committee finds the attached information useful.

Please do get in touch if any further information or clarification is required.

With kinds regards,

[Redacted].

**[Redacted]**

Tel.

[Redacted] Website: <https://circularityscotland.com/>

Follow us:



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From: Quinlan K (Kevin) <[Redacted]@gov.scot>

Sent: 29 May 2023 08:38

To: [Redacted]@Circularityscotland.com>; [Redacted]@gov.scot>; Campbell E (Elisabeth) <[Redacted]@gov.scot>; McPhee D (David) <[Redacted]@gov.scot>; [Redacted]@gov.scot>; [Redacted]@gov.scot>

Cc: [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>

Subject: RE: DRS Analysis of impact of DRS Inter-operability conditions?

[Redacted] – thanks. We spoke. We'll follow-up on this.

(CSL Team – gentle reminder to just send emails now to [Redacted]@gov.scot inbox not director.enfor@gov.scot as latter is being used by my interim replacement whilst I focus 100% on DRS.)

Kevin

Kevin Quinlan - Director Deposit Return Scheme, Scottish Government (tel: [Redacted])

**From:** [Redacted] <[Redacted] @Circularityscotland.com>  
**Sent:** 28 May 2023 18:32  
**To:** Director of Environment & Forestry <director.enfor@gov.scot>  
**Cc:** [Redacted] <[Redacted] @Circularityscotland.com> [Redacted] <[Redacted] @Circularityscotland.com>; [Redacted] <[Redacted] @Circularityscotland.com>; [Redacted] <[Redacted] @Circularityscotland.com>  
**Subject:** RE: DRS Analysis of impact of DRS Inter-operability conditions?

Kevin

We have also been looking at the potential impact of the terms of the exemption.

[Redacted]

We are happy to attend the meeting on Monday [Redacted].

Kind regards

[Redacted]

**[Redacted]** Chief Executive  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From:** [Redacted]@gov.scot  
**Sent:** Sunday, May 28, 2023 2:43 PM  
**To:** [Redacted] <[Redacted] @Circularityscotland.com>; [Redacted] @gov.scot; [Redacted] <[Redacted] @Circularityscotland.com>; [Redacted] @sepa.org.uk; [Redacted] @sepa.org.uk [Redacted]; [Redacted] @zerowastescotland.org.uk  
**Cc:** [Redacted] @gov.scot; [Redacted] @gov.scot; [Redacted]@gov.scot; David.Mcphee@gov.scot; [Redacted] <[Redacted] @gov.scot>; [Redacted] @gov.scot  
**Subject:** DRS Analysis of impact of DRS Inter-operability conditions?  
**Importance:** High

Colleagues – please see below [Redacted] analysis of the impact of the interoperability conditions in the UKG letter attached. Grateful for your quick reactions by cop today if possible. Grateful also if you can join a Teams call at 9.30

tmrw Mon (I will send an appmt) to discuss interoperability and the impact of the glass issue. SG officials are meeting FM at 1130 to take stock. Thanks.

Kevin  
[Redacted]

---

**From:** [Redacted]@Circularityscotland.com>  
**Sent:** 15 June 2023 21:32  
**To:** McPhee D (David) <[Redacted]@gov.scot>  
**Cc:** Quinlan K (Kevin) <[Redacted]@gov.scot>; Campbell E (Elisabeth) <[Redacted]@gov.scot>  
**Subject:** RE: Contact Details

Guys

Not much to report so far.

We will keep you posted.

[Redacted]

**[Redacted]** Chief Executive  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From:** [Redacted]@gov.scot  
**Sent:** Thursday, June 15, 2023 11:45 AM  
**To:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Cc:** [Redacted]@gov.scot; [Redacted]@gov.scot  
**Subject:** Contact Details

David,

As [Redacted] says he is away from tomorrow to Wednesday (inclusive). My work number is below and my personal number is [Redacted] if you need to get in touch with me in [Redacted] absence.

Thanks  
David

**David McPhee**  
**Deputy Director: Deposit Return Scheme**  
**Directorate for Environment and Forestry**  
**Tel: [Redacted]**

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From: [Redacted]@Circularityscotland.com>  
Sent: 06 May 2023 17:03  
To: McPhee D (David) <[Redacted]@gov.scot>; Campbell E (Elisabeth) <[Redacted]@gov.scot>; [Redacted]@Circularityscotland.com>  
Cc: Director of Environment & Forestry <director.enfor@gov.scot>; [Redacted]@Circularityscotland.com>  
Subject: RE: Method of engaging with [Redacted]

Hi David

[Redacted] is aware and intending to bring a [Redacted] rep to the retailer and hospitality sessions. [Redacted] weren't on the proposed list for the producer session and I don't think they are needed. We'll have a think about who best to field for that session.

Best wishes

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter





**From:** [Redacted]@gov.scot  
**Sent:** Saturday, May 6, 2023 10:11 AM  
**To:** [Redacted]< [Redacted]@Circularityscotland.com>; [Redacted]@gov.scot; Simon Jones <[Redacted]@Circularityscotland.com>  
**Cc:** director.enfor@gov.scot; [Redacted]< [Redacted]@Circularityscotland.com>  
**Subject:** RE: Method of engaging with [Redacted]

[Redacted]

I am assuming you are aware of the 3 sector meetings next week. If not I can forward on. It would be really helpful to have either a Biffa rep at those or someone (yourself maybe) who we can point to as representing [Redacted] and taking back feedback.

Thanks  
David

**From:** [Redacted]<[Redacted]Circularityscotland.com>  
**Sent:** 04 May 2023 08:08  
**To:** David McPhee <[Redacted]@gov.scot>; Elisabeth Campbell <[Redacted]@gov.scot>  
**Cc:** Director of Environment & Forestry <director.enfor@gov.scot>; [Redacted]< [Redacted]@Circularityscotland.com>; [Redacted]< [Redacted]@Circularityscotland.com>  
**Subject:** Method of engaging with [Redacted]

Hi David and Elizabeth

We are moving into an intensive phase of testing and commissioning with [Redacted], are reviewing our overall plan given the change of dates, [Redacted].

Many thanks

[Redacted]

**[Redacted]**  
Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
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From: [Redacted]@Circularityscotland.com>  
Sent: 19 May 2023 13:19  
To: McPhee D (David) <[Redacted]@gov.scot>  
Subject: RE: Transcript

Thanks David

[Redacted]  
Sent from Mail for Windows

**From:** [Redacted]@gov.scot  
**Sent:** 19 May 2023 13:18  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: Transcript

I will look to get one but the only question [Redacted] actually asked himself if the one below

**From:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Sent:** 19 May 2023 13:16  
**To:** David McPhee <[Redacted]@gov.scot>  
**Cc:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Subject:** RE: Transcript

Thanks a lot for this transcript David, it was helpful for our meeting with [Redacted], [Redacted] and [Redacted] from SGF today.

Could you please share the full transcript of the Speech from Lorna and the Questions / Responses to questions. I think it is important we have visibility of all the questions [Redacted] asked.

Kind regards  
[Redacted]

**From:** David.Mcphee@gov.scot <[Redacted]@gov.scot>  
**Sent:** Thursday, May 18, 2023 8:08 PM  
**To:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Subject:** Transcript

[Redacted]

As mentioned this is the transcript of the question

[Redacted]

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From: [Redacted]s@Circularityscotland.com>  
Sent: 26 May 2023 22:56  
To: Campbell E (Elisabeth) <[Redacted]@gov.scot>  
Cc: Quinlan K (Kevin) <[Redacted]@gov.scot>; McPhee D (David) <[Redacted]@gov.scot>  
Subject: Re: Letter from UKG on IMA Exclusion

Thanks Elisabeth.

Confirm receipt. Let us digest this and see what it means.

[Redacted]  
[Redacted]

On 26 May 2023, at 22:46, [Redacted]@gov.scot wrote:

[Redacted],

Sending this on tonight as I know you are doing speedy work on the viability of the Scottish DRS without glass so we can advise Ministers.

I believe UKG plan to put this on their website tomorrow.

If you need to chat and can't get hold [Redacted]this weekend you can reach me on [Redacted]

Thanks,

**Elisabeth Campbell**  
**Deputy Director, Deposit Return Scheme**

\*\*\*\*\*

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Department for Levelling Up,  
Housing & Communities



Department  
for Environment  
Food & Rural Affairs

**Rt Hon Michael Gove MP**

*Secretary of State for Levelling Up, Housing and  
Communities*

*Minister for Intergovernmental Relations*

**Department for  
Levelling Up, Housing  
and Communities**

2 Marsham Street  
London, SW1P  
4DF

**Rt Hon Alister Jack MP**

*Secretary of State for Scotland*

**Office of the Secretary of State for Scotland**

Dover House

Whitehall

London, SW1A 2AU

**Rt Hon Dr Thérèse Coffey MP**

*Secretary of State for Environment, Food and  
Rural Affairs*

**Department for Environment, Food and Rural  
Affairs**

2 Marsham Street  
London, SW1P  
4DF

**Rt Hon Humza Yousaf MSP**

*First Minister*

Scottish Government

St Andrew's House

Regents Road

Edinburgh, EH1 3DG

26 May 2023

Dear First Minister,

Thank you for your recent letters to the Prime Minister of 16 and 23 May requesting an exclusion from the UK Internal Market Act 2020 for the Scottish Government's Deposit Return Scheme (DRS). This letter sets out the Government's response to your request.

We have shared ambitions to increase recycling rates and reduce litter, ensuring resources are protected and kept in use for as long as possible, and waste is minimised. We should continue to work closely together on these shared objectives. It is also essential to cooperate closely to protect our shared market and avoid unnecessary barriers to trade, particularly in the context of the current cost of living pressures. The free flow of trade across the United Kingdom is vital to businesses and consumers, and it is right that the law creates a strong presumption of mutual recognition and non-discrimination across our shared market.

The UK Government notes the widespread and serious concerns expressed by businesses in Scotland about the development of different approaches to DRS across the UK. Consultation with businesses and a rigorous focus on making proposals work for consumers remains essential across

the UK. Despite our shared and separate responsibilities for economic growth, we nonetheless recognise that the implementation of this scheme is a matter for the Scottish Government and we have considered your request with respect to its impact on the UK internal market as a whole.

The information provided by the Scottish Government to support our decision making estimates that the majority of producers affected by the Scottish Government DRS are based outside Scotland. The proposals you have put forward will impact thousands of businesses in England, Wales and Northern Ireland as well as those based in Scotland. This will be particularly acute for small producers outside of Scotland who may choose to stop selling their products in Scotland. The UK Government also notes the powerful

representations made by a broad range of businesses across the UK that interoperability of schemes is critical to avoiding unnecessary barriers to trade. These are significant public interest considerations that must be taken into account alongside the Scottish Government's legitimate objectives in seeking to reduce and manage waste within its area of devolved competence.

Balancing these considerations carefully, the Government is prepared to agree to a temporary exclusion under section 10 of the UK Internal Market Act 2020 to enable the Scottish Government's DRS to launch next year, ahead of schemes planned for the rest of the UK, subject to a number of critical business and consumer safeguards. Specifically this means:

- The temporary exclusion will cover the period from the launch of the Scottish Government DRS until planned schemes are in place in the rest of the UK, at which point there will need to be maximum alignment and interoperability as a safeguard for businesses and consumers;
- Schemes across the UK will need to align on which containers are in scope. The temporary exclusion will enable your existing scheme to go ahead next year, covering PET plastic, aluminium, and steel cans only.
- A condition of this exclusion is that a maximum cap on deposit levels will have to be agreed with the rest of the UK before the Scottish scheme launches to ensure maximum interoperability and ease of use for consumers.

We are agreeing to this temporary exclusion in good faith and on the assumption that we will work together to ensure our schemes operate seamlessly to ensure a solution that works for businesses and consumers across the UK. To provide the necessary safeguards to avoid creating trade barriers across the UK, this means that the permanent, interoperable solution must ensure:

- Containers in scope are consistent across all schemes, with materials covering PET plastic, aluminium, and steel cans only;
- Processes are in place for collections and refunds of scheme items sold and returned in any part of the UK, with scheme administrators reconciling to ensure fair distribution of payments;
- Processes are in place to minimise the registration and reporting burden for producers, including only one administration fee required per participating company, and producers not required to join multiple schemes separately; and
- One marking (e.g. barcode) for use throughout all parts of the UK, and a single common UK logo, recognisable across all systems;

We recognise that you sought to include glass within your scheme, which would have created a potentially permanent divergence from the schemes planned for England and Northern Ireland. The UK Government notes the strong representations made by relevant businesses, including distillers and the hospitality sector, about the impact on trade and in particular consumer choice created by

permanently different arrangements on glass within the UK internal market. Our view is that this type of permanent divergence would be a very significant step for businesses and consumers, and there is insufficient justification for such an approach.

We hope that this decision provides you with the clarity that you sought, and we of course stand ready to discuss these issues further if that would be helpful. I am also copying this letter to the Deputy First Minister and the Minister for Green Skills in the Scottish Government.



**Rt Hon Michael Gove MP**  
*Secretary of State for Levelling Up,  
Housing and Communities*  
*Minister for Intergovernmental  
Relations*



**Rt Hon Alister Jack MP**  
*Secretary of State for  
Scotland*



**Rt Hon Dr Thérèse Coffey  
MP** *Secretary of State for  
Environment, Food and  
Rural Affairs*

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From: [Redacted]@Circularityscotland.com>  
Sent: 20 June 2023 10:18  
To: [Redacted]@gov.scot>; [Redacted]@Circularityscotland.com>; McPhee D (David) <[Redacted]@gov.scot>; [Redacted]@Circularityscotland.com>  
Cc: Quinlan K (Kevin) <[Redacted]@gov.scot>; Campbell E (Elisabeth) <[Redacted]@gov.scot>; [Redacted]@gov.scot>; [Redacted]@gov.scot>; [Redacted]@gov.scot>; [Redacted]@gov.scot>; [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>; [Redacted]@interpathadvisory.com>  
Subject: RE: PACE Support

[Redacted]

Thanks for the email.

I have cc'd [Redacted] our HR Director and [Redacted] from [Redacted].

[Redacted]

**[Redacted]** Chief Executive

T: [Redacted]

Website: <https://circularityscotland.com/>

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**From:** [Redacted]@gov.scot <[Redacted]@gov.scot>  
**Sent:** Monday, June 19, 2023 8:10 AM  
**To:** [Redacted] <[Redacted]@Circularityscotland.com>; [Redacted]@gov.scot; [Redacted] <[Redacted]@Circularityscotland.com>; [Redacted] <[Redacted]@Circularityscotland.com>  
**Cc:** [Redacted]@gov.scot; [Redacted]@gov.scot; [Redacted]@gov.scot; [Redacted]@gov.scot; [Redacted] <[Redacted]@gov.scot>; [Redacted]@gov.scot  
**Subject:** RE: PACE Support

Good Morning [Redacted]

The PACE team are ready to provide any support your staff require. Can you let us know when your HR lead confirms if this is required and we will liaise with the team in Skills Development Scotland to make contact direct?

Kind regards,

**[Redacted] [Redacted] Young Persons Guarantee Team Leader | Skills Division | Directorate for Lifelong Learning and Skills | Scottish Government**

5 Atlantic Quay, 150 Broomielaw, Glasgow, G2 8LU  
[Redacted]@gov.scot, [Redacted]ext [Redacted]Mobile[Redacted]  
To find out more about Young Person's Guarantee in Scotland please visit The Young Person's Guarantee | My World of Work



**From:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Sent:** 16 June 2023 12:15  
**To:** McPhee D (David) <[Redacted]@gov.scot>; [Redacted] <[Redacted]@Circularityscotland.com>; [Redacted] <[Redacted]@Circularityscotland.com>  
**Cc:** Quinlan K (Kevin) <[Redacted]@gov.scot>; Campbell E (Elisabeth) <[Redacted]@gov.scot> [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>  
**Subject:** RE: PACE Support

Thanks David,

I will share this with [Redacted] who leads on HR for us.

Kind regards

[Redacted]

**From:** [Redacted]@gov.scot  
**Sent:** Friday, June 16, 2023 11:00 AM  
**To:** [Redacted] [Redacted]@Circularityscotland.com>; [Redacted]<[Redacted]@Circularityscotland.com>; [Redacted]<[Redacted]@Circularityscotland.com>  
**Cc:** [Redacted]@gov.scot; [Redacted]@gov.scot; [Redacted]@gov.scot; [Redacted]@gov.scot[Redacted]< [Redacted]@gov.scot>  
**Subject:** PACE Support

David, [Redacted], [Redacted]

I realise there is a lot going on just now but I wanted to make you aware of the support that PACE could offer your staff if needed. I have provided some info below. I can get someone at PACE to get in touch if that would be helpful?

Partnership Action for Continuing Employment (PACE) is the Scottish Government's initiative for responding to redundancy situations. PACE is a partnership of organisations dedicated to providing you with the advice and guidance you may need if you are at risk of redundancy. We can help you take stock, consider your career options, and make the decisions that are right for you. Speak to an expert adviser on 0800 917 8000 to find out more about the free and confidential support available to help you:

- understand the redundancy process, your rights and entitlements
- check what benefits you may be entitled to
- gain practical advice on getting a new job
- access career coaching services to help you decide on your next steps
- identify learning and training opportunities
- think about opportunities for self-employment.

For more information please:

Visit our website [www.redundancyscotland.co.uk](http://www.redundancyscotland.co.uk)

Get personalised support using the Redundancy Support Tool

Phone our PACE helpline 0800 917 8000

Read the PACE National Guide - [click here](#) for details of all the support available and how to access it

Drop in to your local Skills Development Scotland Centre to speak to an adviser - [click here](#) to find details of your local centre

Happy to discuss.

Thanks

David

**David McPhee**



**Deputy Director: Deposit Return Scheme**  
**Directorate for Environment and Forestry**  
**Tel: [Redacted]**

\*\*\*\*\*

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\*\*\*\*\*

From: [Redacted]@Circularityscotland.com>  
Sent: 31 May 2023 09:51  
To: [Redacted]@gov.scot>; McPhee D (David) <[Redacted]@gov.scot>; [Redacted]@Circularityscotland.com>  
Cc: [Redacted]Hailstones@gov.scot>  
Subject: RE: Pre Meeting Ahead of Meeting with British Glass on 2 June

Morning all

I assume this, and Friday's call, are cancelled given events?

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



-----Original Appointment-----

**From:** [Redacted]@gov.scot  
**Sent:** Wednesday, May 24, 2023 9:21 AM  
**To:** [Redacted]@gov.scot; [Redacted]@gov.scot[Redacted]  
**Cc:** [Redacted]  
**Subject:** Pre Meeting Ahead of Meeting with British Glass on 2 June  
**When:** 31 May 2023 10:00-10:30 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.  
**Where:** Microsoft Teams Meeting

Updated time.

---

Hi All,

Please accept this invite to a pre-meeting discussion ahead of the call with British Glass on Friday, 2 June.

Kind regards,  
[Redacted]

### Microsoft Teams meeting

**From:** [Redacted]< [Redacted]@Circularityscotland.com>

**Sent:** 23 May 2023 16:32

**To:** [Redacted]< [Redacted]@gov.scot>

**Cc:** David McPhee <[Redacted] @gov.scot>; [Redacted]<[Redacted]@gov.scot>; [Redacted]< [Redacted]@Circularityscotland.com>

**Subject:** RE: Meeting with British Glass on 2 June

Hi [Redacted]

We'd be happy to support, although we will need to have a call beforehand to agree where we will contribute (and where not) and to discuss the content of the call ([Redacted]). Either [Redacted] [Redacted] cover.

Best wishes

[Redacted]

**[Redacted]** Programme Director

T: [Redacted]

Website: <https://circularityscotland.com/>

Follow us: LinkedIn & Twitter



**From:** [Redacted]@gov.scot <[Redacted]@gov.scot>

**Sent:** Monday, May 22, 2023 5:38 PM

**To:** [Redacted]< [Redacted]@Circularityscotland.com>

**Cc:** [Redacted]@gov.scot; [Redacted]@gov.scot

**Subject:** Meeting with British Glass on 2 June

Hi [Redacted]

I hope you are well.

David McPhee is having a virtual meeting with British Glass on Friday 2 June between 11am-12pm. [Redacted] - no specific agenda has been agreed as yet. It would be helpful if someone from CSL was able to dial in to the meeting. Can you advise as to who from CSL is best placed to join the call?

Kind regards,

[Redacted]

[Redacted] Delivery Team Leader, Deposit Return Scheme | Scottish Government | Mobile: [Redacted]

\*\*\*\*\*

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From: [Redacted]@Circularityscotland.com>  
Sent: 30 May 2023 16:07  
To: Quinlan K (Kevin) <[Redacted]@gov.scot>  
Cc: [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>; [Redacted]@gov.scot>; Campbell E (Elisabeth) <[Redacted]@gov.scot>; McPhee D (David) <[Redacted]@gov.scot>; [Redacted]@gov.scot>  
Subject: RE: SEPA: DRS Analysis of impact of DRS Inter-operability conditions

Kevin

[Redacted]

We can see a way to use the skills, experience and capability deployed to get us to the current position, to in turn deploy against these new challenges. We would like to work with you and Defra to lay out a plan to deliver the requirements in the IMA exemption letter, then look to bring in industry in support of that delivery.

I'm broadening the distribution to include our whole Executive team – this IMA challenge affects every part of our business and we are all working quickly to adapt to the changes it brings.

Best wishes

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From:** Kevin.Quinlan@gov.scot <[Redacted]@gov.scot>  
**Sent:** Monday, May 29, 2023 2:59 PM  
**To:** [Redacted]@sepa.org.uk; david.harley@sepa.org.uk; [Redacted]@sepa.org.uk; [Redacted]< [Redacted]@Circularityscotland.com>  
**Cc:** [Redacted]@gov.scot; [Redacted]@gov.scot; [Redacted]@gov.scot; [Redacted]< [Redacted]@Circularityscotland.com>; [Redacted]@gov.scot  
**Subject:** RE: SEPA: DRS Analysis of impact of DRS Inter-operability conditions

[Redacted] many thanks.

[Redacted]. grateful if you can give us your perspective of issues of particular note for CSL over and above what is in the attached. Please do so as third column "CSL perspective" to enable us to get this off to DEFRA first thing to discuss with them. Thanks .

Kevin

Kevin Quinlan - Director Deposit Return Scheme, Scottish Government (tel: [Redacted])

**From:** [Redacted]< [Redacted]@sepa.org.uk>  
**Sent:** 29 May 2023 14:47  
**To:** [Redacted]< [Redacted]@sepa.org.uk>; Quinlan K (Kevin) <Kevin.Quinlan@gov.scot>; [Redacted]< [Redacted]@sepa.org.uk>  
**Cc:** [Redacted]< [Redacted]@gov.scot>; Campbell E (Elisabeth) <Elisabeth.Campbell@gov.scot>; McPhee D (David) <David.Mcphee@gov.scot>  
**Subject:** SEPA: DRS Analysis of impact of DRS Inter-operability conditions

Good afternoon

Please find attached our response on the impact of DRS inter-operability conditions as requested. We have grouped our comments and those [Redacted] together for

ease of reference. We have also detailed a "need" for each which is what we think may be required to be done/fixed to proceed.

If you have any questions or would like further detail, please get let me know.

Thanks

[Redacted]

[Redacted]Unit Manager - Deposit Return Scheme  
Scottish Environment Protection Agency, Angus Smith Building, 6 Parklands  
Avenue, Eurocentral, Holytown, North Lanarkshire, ML1 4WQ

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Dh'fhaodadh gum bi am fiosrachadh sa phost-d seo agus ceanglachan sam bith a tha na chois diomhair, agus cha bu chòir am fiosrachadh a bhith air a chleachdadh le neach sam bith ach an luchd-faighinn a bha còir am fiosrachadh fhaighinn. Chan fhaod neach sam bith eile cothrom fhaighinn air an fhiosrachadh a tha sa phost-d no a tha an cois a' phuist-d, chan fhaod iad lethbhreac a dhèanamh dheth no a chleachdadh arithist. Mura h-ann dhuibhse a tha am post-d seo, feuch gun inns sibh dhuinn sa bhad le bhith cur post-d gu [postmaster@sepa.org.uk](mailto:postmaster@sepa.org.uk). Oifis chlàraichte: Togalach Aonghais Mhic a' Ghobhainn, 6 Craobhraid Parklands, Eurocentral, Baile a' Chuilinn, Siorrachd Lannraig a Tuath, ML1 4WQ. Fo Achd Riaghladh nan Cumhachdan Rannsachaidh 2000, dh'fhaodadh gun tèid an siostam puist-d aig SEPA a sgrùdadh bho àm gu àm.

From: [Redacted]@Circularityscotland.com>  
Sent: 29 May 2023 09:17  
To: McPhee D (David) <[Redacted]@gov.scot>  
Subject: RE: Recycling of Glass

Cullet is effectively high quality colour sorted glass – see Recycled Glass ([sibelco.com](http://sibelco.com))

Best

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From:** [Redacted]@gov.scot  
**Sent:** Monday, May 29, 2023 9:14 AM  
**To:** [Redacted]<[Redacted]@Circularityscotland.com>  
**Subject:** RE: Recycling of Glass

Daft laddie question, is Cullet the company you are working with on this or is it something else?

**From**[Redacted]< [Redacted]@Circularityscotland.com>  
**Sent:** 29 May 2023 09:09  
**To:** David McPhee <[Redacted]@gov.scot>; [Redacted]< [Redacted]@Circularityscotland.com>  
**Cc:** Kevin Quinlan <[Redacted]@gov.scot>; [Redacted]@gov.scot>; Elisabeth Campbell <[Redacted]@gov.scot>  
**Subject:** RE: Recycling of Glass

Hi David

This is the line we are using (indeed used yesterday for the BBC) – “Circularity Scotland has set a remelt target of 90% to cullet, rising to 95%, to ensure that as much glass collected as possible is reused for drinks containers. Any claims that the majority of glass collected under Scotland's DRS would be used for road aggregate would be entirely untrue.”

Best wishes

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter





**From:** [Redacted]@gov.scot  
**Sent:** Monday, May 29, 2023 8:25 AM  
**To:** [Redacted]<[Redacted]@Circularityscotland.com>; [Redacted]<[Redacted]@Circularityscotland.com>  
**Cc:** [Redacted]@gov.scot; [Redacted]@gov.scot>; [Redacted]@gov.scot  
**Subject:** RE: Recycling of Glass

Thanks [Redacted]

**From:** [Redacted]@Circularityscotland.com>  
**Sent:** 29 May 2023 08:24  
**To:** David McPhee <[Redacted]@gov.scot>; [Redacted]<[Redacted]@Circularityscotland.com>  
**Cc:** Kevin Quinlan <[Redacted]@gov.scot>; [Redacted]@gov.scot>; Elisabeth Campbell <[Redacted]@gov.scot>  
**Subject:** RE: Recycling of Glass

Hi David

[Redacted] is on leave, but I'll get something to you shortly.

Best wishes

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From:** [Redacted]@gov.scot  
**Sent:** Monday, May 29, 2023 8:22 AM  
**To:** [Redacted]<[Redacted]@Circularityscotland.com>

**Cc:** [Redacted@gov.scot; [Redacted]@gov.scot>; [Redacted]@gov.scot;  
[Redacted]@Circularityscotland.com>  
**Subject:** Recycling of Glass

Hi [Redacted]

I think I am right in saying that CSL have been asked in recent times about their intentions around glass recycling – with the accusation that the glass will be used for aggregate for roads rather than high quality recycling. Could you provide the lines you have used against that accusation [Redacted] had told me that the quality of glass recycling would actually be better under DRS than currently).

Thanks

David

**David McPhee**  
**Deputy Director: Deposit Return Scheme**  
**Directorate for Environment and Forrestry**  
**Tel: [Redacted]**

\*\*\*\*\*

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**From:** [Redacted]@Circularityscotland.com>  
**Sent:** 25 May 2023 12:17  
**To:** [Redacted]@gov.scot>  
**Cc:** [Redacted]@Circularityscotland.com>; McPhee D (David)  
<[Redacted]@gov.scot>; [Redacted]@gov.scot>; [Redacted]@gov.scot>;  
[Redacted]@gov.scot>; [Redacted]@gov.scot>  
**Subject:** RE: Actions from Minister meeting

Thanks [Redacted]

This is a useful start but obviously a lot more data is needed to help scale and shape the nature of the service to be provided. I have a few questions etc:

[Redacted]



In seeking information from retailers to obtain some of the data above there may be some leverage to deploy to persuade them to share it – the sooner there is a well researched service spec available the easier it will be for ANO to develop a centralised service – or for they themselves to consider delivering the service.

Best wishes

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From:** [Redacted]@gov.scot <[Redacted]@gov.scot>  
**Sent:** Wednesday, May 24, 2023 6:18 PM  
**To:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Cc:** [Redacted] <[Redacted]@Circularityscotland.com>; [Redacted]@gov.scot; [Redacted]@gov.scot; [Redacted]gov.scot; [Redacted]@gov.scot; [Redacted]@gov.scot  
**Subject:** RE: Actions from Minister meeting

Hi [Redacted]

We procured a dataset from Kantar to understand total grocery spend and total online spend. [Redacted]

[Redacted]

I have got in touch with SRC to find out if they might be aware of any geographical data, and am awaiting a response.

Separately, I understand [Redacted] in my team is looking at finding some time for us to meet in the course of the next week and happy to add available data as a discussion point in this meeting.

Let me know if you have any questions. I will be on annual leave until Wednesday, however happy to have a quick chat if needed as soon as I am back.

Thanks,

[Redacted]

**[Redacted] Deposit Return Scheme**  
Online Takeback & Retail Team Leader  
Directorate for Environment & Forestry  
Scottish Government



**From:** [Redacted] <[Redacted]@gov.scot>  
**Sent:** 24 May 2023 16:31  
**To:** [Redacted] <[Redacted]@Circularityscotland.com>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>  
**Cc:** [Redacted] <[Redacted]@Circularityscotland.com>; McPhee D (David) <[Redacted]@gov.scot>  
**Subject:** RE: Actions from Minister meeting

Thanks [Redacted]  
Confirming actions are in hand – [Redacted] will get you data shortly [Redacted] on top of other two points

I am back 7<sup>th</sup> June in theory but we'll see how that plays out in practice. Laptop will be packed (unfortunately)

[Redacted]

**From:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Sent:** 24 May 2023 15:30  
**To:** [Redacted] <[Redacted]@gov.scot>  
**Cc:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Subject:** Actions from Minister meeting

Hi [Redacted]

Conscious (from your earlier email) that you are out for the rest of the week, and guessing that David hasn't got to his actions from the call (!):

- Could you send over the data you referenced with regard to volumes for online takeback
- We will connect you to [Redacted] to discuss glass PRN
- We will also connect you to [Redacted] regarding glass

When are you back?

Best wishes

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



From: [Redacted]@Circularityscotland.com>  
Sent: 22 May 2023 14:32  
To: McPhee D (David) <[Redacted]@gov.scot>  
Subject: RE: Clarity on SG DRS team

Thanks David – I admire your enthusiasm for calmer waters by next Tuesday!

It would be good to meet then – it's a bit of a busy day already so 9 is looking best for me at moment.

Best wishes

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From:** [Redacted]@gov.scot <[Redacted]@gov.scot>  
**Sent:** Monday, May 22, 2023 2:17 PM  
**To:** [Redacted][Redacted]Circularityscotland.com>; [Redacted]@gov.scot  
**Cc:** [Redacted]< [Redacted]@Circularityscotland.com>; director.enfor@gov.scot  
**Subject:** RE: Clarity on SG DRS team

[Redacted]

This is the latest organogram but, as you note, it may be out of date fairly quickly again. We would hope to have some stability soon.

To potentially help some summary info below:

- David and Elisabeth Joint DD's – Both cover everything but David is point contact on policy and comms and Elisabeth is point contact on Governance and Exemptions
- [Redacted] is Unit head for policy, his team leaders are:
  - [Redacted]– responsible for producers and hospitality
  - [Redacted]for Retail and online takeback
  - [Redacted]responsible other policy issues
- [Redacted]unit head for governance and assurance
  - [Redacted]– programme manager
  - [Redacted]– lead on regulation and wider governance
  - [Redacted]– Lead on cross cutting policy issues including trading standards issues
- [Redacted]– Responsible for Communications and Engagement
  - [Redacted]– Comms and engagement
  - [Redacted]being replaces as moving on) – Head of correspondence including FOI/EIR
- [Redacted]– Leading on Exemptions

Some of this may change and there is a likelihood that they will ask their team members to take forward work which may include engaging with your teams but this is the broad areas of coverage.

Let's maybe try and catch up on this next Tuesday when things calm down – I can come into Glasgow and we can meet in person.

Thanks

David

**From:** [Redacted]<[Redacted]Circularityscotland.com>

**Sent:** 22 May 2023 13:52

**To:** David McPhee <[Redacted]@gov.scot>; Elisabeth Campbell <[Redacted]@gov.scot>

**Cc:** [Redacted]< [Redacted]@Circularityscotland.com>; Director of Environment & Forestry <director.enfor@gov.scot>

**Subject:** RE: Clarity on SG DRS team

David

We have a version of the organogram but as became apparent when you and I discussed it 2 weeks ago, it seems already to be out of date. Could you send over the current version?

I appreciate that we can work out where everyone sits but that doesn't really help. I want to be able to say to the members of our team involved in retailers something like [Redacted] from the SG team will be your point of contact for issue management – her email address will show she work for [Redacted] but that's OK'. I don't want to ask them to look over a 57-person org chart to figure out who she is. Hence the request for clarity on who is doing what so we can align our team accordingly.

[Redacted]

Best wishes

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From:** [Redacted]@gov.scot <[Redacted]@gov.scot>  
**Sent:** Monday, May 22, 2023 1:14 PM  
**To:** [Redacted] <[Redacted]@Circularityscotland.com>; [redacted]@gov.scot  
**Cc:** [Redacted] <[Redacted]@Circularityscotland.com>; director.enfor@gov.scot  
**Subject:** RE: Clarity on SG DRS team

Hi [Redacted]

I think when we spoke the other week you said you had the organogram? I know we agreed we would send you a bit more detail on what everyone was doing but the organogram sets out where everyone sits ([Redacted] is [Redacted] programme management team).

[Redacted]

Thanks  
David

**From:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Sent:** 22 May 2023 13:05  
**To:** David McPhee <[Redacted]@gov.scot>; Elisabeth Campbell <[Redacted]@gov.scot>

**Cc:** [Redacted]< [Redacted]@Circularityscotland.com>; Director of Environment & Forestry <director.enfor@gov.scot>  
**Subject:** Clarity on SG DRS team

Hi David and Elisabeth

- [Redacted]

Thanks

[Redacted]

[Redacted] Programme Director

T: [Redacted]

Website: <https://circularityscotland.com/>

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From: [Redacted]@Circularityscotland.com>  
Sent: 22 May 2023 08:48  
To: McPhee D (David) <[Redacted]@gov.scot>  
Subject: RE: CSL Sites Query

David

[Redacted]

Best wishes

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From:** David.Mcphee@gov.scot <[Redacted]@gov.scot>  
**Sent:** Monday, May 22, 2023 8:44 AM  
**To:** [Redacted] <[Redacted]@Circularityscotland.com>; [Redacted]@gov.scot  
**Subject:** RE: CSL Sites Query

[Redacted]

[Redacted] – is there something public we could point to on your website as well that may be helpful? Understand if not.

Cheers

David

**From:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Sent:** 22 May 2023 08:40  
**To:** [Redacted] <[Redacted]@gov.scot>  
**Cc:** David McPhee <[Redacted]@gov.scot>  
**Subject:** RE: CSL Sites Query

Hi [Redacted]

[Redacted].

Best wishes

[Redacted]

**[Redacted]**  
Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter





**From:** [Redacted]@gov.scot <[Redacted]@gov.scot>  
**Sent:** Sunday, May 21, 2023 5:22 PM  
**To:** [Redacted]< [Redacted]@Circularityscotland.com>  
**Subject:** FW: CSL Sites Query

Hi [Redacted]

I hope you had a good weekend.

Just flagging the request below. Grateful for a response by 10am (on Monday, 22 May).

Thanks  
[Redacted]

**From:** [Redacted]  
**Sent:** 19 May 2023 10:29  
**To:** [Redacted]< [Redacted]@Circularityscotland.com>  
**Subject:** CSL Sites Query

Hi [Redacted]

I hope you are well.

I am responding to a question asked in Parliament relation to DRS recycling centres. I am hoping you can help provide some information that i can use in my response. Grateful for a response by **10am on Monday, 22 May.**

Q. To ask the Scottish Government, further to the answer to question S6W-17316 by Lorna Slater on 5 May 2023, whether it will provide a list of the sites referred to along with the stage of construction and/or operational progress achieved for each.

A.

S6W-17316

Q: To ask the Scottish Government what progress has been made on constructing sorting and bulking centres for the Deposit Return Scheme, and when each facility is projected to be operational.

A: Circularity Scotland is developing and constructing the logistical network that will support the effective operation of the scheme when it launches on 1 March 2024, and it has signed contracts with Biffa for operations, logistics, and plastics



reprocessing. It has secured a number of sites across Scotland to deliver the scheme, including sites in Aberdeen and Motherwell, creating up to 200 jobs.

Kind regards,

[Redacted]

[Redacted], Deposit Return Scheme | Scottish Government | Mobile: [Redacted]

\*\*\*\*\*

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From: [Redacted]@Circularityscotland.com>

Sent: 10 May 2023 09:39

To: McPhee D (David) <[Redacted]@gov.scot>

Subject: RE: Deposit Return Scheme - Retailers Sectoral Group

Hi David

I had sent [Redacted] some proposed changes to the issues list at the end of April. I see from this version that not all changes have been incorporated – in particular many of the changes to Lead Stakeholder. [Redacted]

Best wishes

[Redacted]

**[Redacted]**

Programme Director

T: [Redacted]

Website: <https://circularityscotland.com/>

Follow us: LinkedIn & Twitter



From: [Redacted]@gov.scot  
Sent: Tuesday, May 9, 2023 2:22 PM  
To: [Redacted]@sgfscot.co.uk>; [Redacted]@brc.org.uk; [Redacted]@nfrn.org.uk;  
[Redacted]@nfrn.org.uk; [Redacted]@oneooneretail.co.uk;  
[Redacted]@sgfscot.co.uk>; [Redacted]@acs.org.uk>; [Redacted]@acs.org.uk>;  
[Redacted]@tesco.com; [Redacted]@tesco.com>; [Redacted]@asda.co.uk;  
[Redacted]@morrisonspc.co.uk; [Redacted]@lidl.co.uk>; [Redacted]@lidl.co.uk;  
[Redacted]@lidl.co.uk; [Redacted]@lidl.co.uk>; [Redacted]@aldi.co.uk>;  
[Redacted]@sainsburys.co.uk; [Redacted]@sainsburys.co.uk>;  
[Redacted]@coop.co.uk; [Redacted]@coop.co.uk>; [Redacted]@coop.co.uk>;  
[Redacted]@amazon.com; [Redacted]@amazon.com;  
[Redacted]@Circularityscotland.com>; [Redacted]@sepa.org.uk;  
[Redacted]@sepa.org.uk; [Redacted]@gov.scot; [Redacted]@gov.scot;  
[Redacted]@zerowastescotland.org.uk; [Redacted]@gov.scot;  
[Redacted]@gov.scot; [Redacted]@nhs.scot;  
[Redacted]@zerowastescotland.org.uk; [Redacted]@marks-and-spencer.com>;  
[Redacted]@scotmid.co.uk; [Redacted]@johnlewis.co.uk;  
[Redacted]@Circularityscotland.com>; [Redacted]@gov.scot>;  
[Redacted]@rvmsystems.com  
Cc: [Redacted]@morrisonspc.co.uk; [Redacted]@morrisonspc.co.uk>;  
[Redacted]@sepa.org.uk; [Redacted]@amazon.co.uk;  
[Redacted]@OneOOneRetail.co.uk; [Redacted]@nhs.scot; [Redacted]@nhs.scot;  
[Redacted]@gov.scot; [Redacted]@gov.scot; [Redacted]@gov.scot;  
[Redacted]@gov.scot  
Subject: Deposit Return Scheme - Retailers Sectoral Group

To all,

We have a DRS Retailer sector meeting tomorrow and as mentioned in the meeting request one of the things that we want to discuss with you is the ongoing issues log. I have attached a version of this. The issues are characterised as they were relayed to us but we can adjust the description of the issues as needed. Once we meet and discuss these issues we can provide progress updates on each of the issues to ensure we are all up to date on progress and we will also set out timescales and actions that we believe need to be taken forward.

Prior to the meeting I would welcome any thoughts you may have on:

- Whether there are any issues missing from this list
- The priority given to the issues on the list (recognising that if everything is a top priority then nothing really is)
- The issues you would most like to discuss at the meeting (top 3 to 5)
- Any ideas you may have around progressing some of these issues.

We will use part of our meeting this week to focus on the top issues and ensure everyone is aware of the action being taken on these and to get feedback. We will then use future updates of this issues log to help drive action and update members of the group on progress.

As always I am happy to discuss. Look forward to seeing you at the meeting tomorrow.

Thanks  
David

David McPhee  
Deputy Director: Deposit Return Scheme  
Directorate for Environment and Forestry

\*\*\*\*\*

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\*\*\*\*\*

From: [Redacted]@Circularityscotland.com>  
Sent: 10 May 2023 07:24  
To: [Redacted]@gov.scot>; [Redacted]@Circularityscotland.com>;  
[Redacted]@Circularityscotland.com>  
Cc: Campbell E (Elisabeth) <[Redacted]@gov.scot>; McPhee D (David) <[Redacted]@gov.scot>; Director of Environment & Forestry <director.enfor@gov.scot>; [Redacted]@gov.scot>  
Subject: RE: Meeting with Defra / DBT - drinks market in the UK

Hi [Redacted]

We'll be able to field the appropriate people. It would help if it was more mid morning (before 11) if possible.

Thanks

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter





**From:** [Redacted]@gov.scot <[Redacted]@gov.scot>  
**Sent:** Tuesday, May 9, 2023 5:10 PM  
**To:** [Redacted]< [Redacted]@Circularityscotland.com>; [Redacted]< [Redacted]@Circularityscotland.com>; [Redacted]< [Redacted]@Circularityscotland.com>  
**Cc:** [Redacted]@gov.scot; [Redacted]@gov.scot; director.enfor@gov.scot; [Redacted]@gov.scot  
**Subject:** Meeting with Defra / DBT - drinks market in the UK  
**Importance:** High

Afternoon David, [Redacted], [Redacted]

You'll be aware that we've been working with Defra to try to tie off outstanding questions about the IMA exclusion. So far most questions have been about the policy, but we have some questions from Dept Business & Trade on the overall drinks market in Scotland. I have suggested these would be far more competently answered by CSL than by me. With apologies for the short notice (but reflecting the pace at which we are pushing this work forward), Defra have asked if someone from CSL might be available to discuss tomorrow (Wednesday) mid-late morning? They are hoping that DBT analysts can attend to hear from you direct (we will also be there).

Grateful if you could let me know availability and I will liaise with Defra to get something in the diary.

Main questions are around:

- A broad market overview
- What trade looks like across the UK
- What types of businesses are affected by DRS
  - o Where businesses are based in UK
  - o Different sizes of business

Thanks,

**[Redacted] [Redacted] Head of Deposit Return Scheme Unit, Circular Economy Division, Environment & Forestry | Scottish Government**

**M[Redacted] A: 3GS Victoria Quay Edinburgh EH6 6QQ**

\*\*\*\*\*

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\*\*\*\*\*

From: [Redacted]@Circularityscotland.com>  
Sent: 05 May 2023 17:28  
To: [Redacted]@gov.scot>  
Cc: [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>; McPhee D (David) <[Redacted]@gov.scot>  
Subject: RE: FM Meeting with Large Producers

Hi [Redacted]

I spoke with [Redacted] about this, and understand the invitation will be for larger producers only, so will assume you'll remove the likes of [Redacted] from the list. I think David also said he would contact the 3 signatory trade association who sent the letter to the FM, to seek their views on which of their members would be appropriate to invite. You should probably therefore take their steer as a priority, but we would always suggest including the 4 Scottish-based bottlers and a few others, as follows:

- CCEP
- Highland Spring
- AG Barr
- C&C Group
- Heineken
- Diageo
- Britvic

Best wishes

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From** [Redacted] <[Redacted]@Circularityscotland.com>  
**Sent:** Friday, May 5, 2023 10:35 AM

**To:** [Redacted]< [Redacted]@Circularityscotland.com>  
**Subject:** FW: FM Meeting with Large Producers

**[Redacted]** Chief Operating Officer  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From:** [Redacted]@gov.scot <[Redacted]@gov.scot>  
**Sent:** 05 May 2023 09:27  
**To:** [Redacted]< [Redacted]@Circularityscotland.com>; [Redacted]< [Redacted]@Circularityscotland.com>  
**Subject:** FM Meeting with Large Producers

Hi [Redacted] [Redacted]

[Redacted] it was good to meet you yesterday.

Kevin Quinlan and David McPhee wish to set up a meeting between the First Minister and large producers at pace – likely to be in the next week or so. I would be grateful if you could advise which producers should be invited **by 1pm today**, bearing in mind that we will want to keep the meeting reasonably tight to keep it manageable. To get the ball rolling, I have put together a table with the names of large producers for consideration. Please complete the table and feel free to add other producers to the list.

|   | <b>Producer</b>   | <b>Recommend Attendance (Y/N)</b> | <b>Comments</b> |
|---|---|-----------------------------------|-----------------|
| 1 | BSDA  |                                   |                 |
| 2 | Coca Cola   |                                   |                 |
| 3 | Barrs   |                                   |                 |
| 4 | Someone from water (Any suggestions) – Highland Spring, or could be Natural Spring Waters Association |                                   |                 |
| 5 | Beer and Pub Association (suggest also have a big brewer – Tenents or Heineken)                       |                                   |                 |
| 6 | SIBA  |                                   |                 |

|    |   |  |  |
|----|---|--|--|
| 7  | Food and Drink Scotland   |  |  |
| 8  | Scottish Wholesalers Association  |  |  |
| 9  | Wine and spirits Trade Association  |  |  |
| 10 | Scotch Whisky Association   |  |  |
| 11 | C&C Group (plc is a premium drinks company which owns, manufactures, markets and distributes a unique portfolio of beer and cider brands – including tennent's) |  |  |
| 12 | Invite the membership orgs? to invite a selection of their members?   |  |  |

Kind regards,

[Redacted]

[Redacted]Operational Delivery Team Leader, Deposit Return Scheme | Scottish Government | Mobile[Redacted]

\*\*\*\*\*

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\*\*\*\*\*

From: [Redacted]@Circularityscotland.com>  
 Sent: 05 May 2023 07:33  
 To: McPhee D (David) <[Redacted]@gov.scot>  
 Subject: RE: Deposit Return Scheme - Hospitality Sectoral Group  
 Hi David

I'll check in with [Redacted].

Do you have time a for a quick call this morning?

Best wishes  
 [Redacted]

[Redacted] Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From:** [Redacted]@gov.scot  
**Sent:** Friday, May 5, 2023 7:26 AM  
**To:** [Redacted]< [Redacted]@Circularityscotland.com>  
**Subject:** RE: Deposit Return Scheme - Hospitality Sectoral Group

[Redacted]– as discussed will you invite the appropriate rep from Biffa to each of the groups?

-----Original Appointment-----

**From:** [Redacted]< [Redacted]@Circularityscotland.com>  
**Sent:** 05 May 2023 07:20  
**To:** David McPhee  
**Subject:** Accepted: Deposit Return Scheme - Hospitality Sectoral Group  
**When:** 12 May 2023 12:00-13:00 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.  
**Where:** Microsoft Teams Meeting

\*\*\*\*\*

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**From:** [Redacted]@Circularityscotland.com>  
**Sent:** 01 May 2023 09:05  
**To:** McPhee D (David) <[Redact]@gov.scot>  
**Subject:** Email from [Redact]

Hi David



Just going through notes and I see from our call last week you were going to forward me an email from [Redacted]? Can't remember the context – hopefully you can!

Thanks

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



From: [Redacted]@Circularityscotland.com>  
Sent: 27 April 2023 17:08  
To: McPhee D (David) <[Redacted]@gov.scot>; [Redacted]@acs.org.uk>  
Cc: [Redacted]@Circularityscotland.com>; [Redacted]@acs.org.uk>  
Subject: Introductions Scottish Government/Acs

Hi David

[Redacted] and I had a useful call with [Redacted] and [Redacted] from the ACS this morning. I think you know each other but just in case, and to highlight some specific requests, I've copied them on this email and would ask that you reach out to open up discussions on the points below that they asked me to raise with you:

- ACS would like to participate in the proposed ministerial assurance group
- ACS would like to be involved in the fine tuning of the revised exemptions process highlighted by the minister last week

Best wishes

[Redacted]

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
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From: [Redact]@Circularityscotland.com>  
Sent: 27 April 2023 07:22  
To: [Redact]@Circularityscotland.com>; [Redact]@gov.scot>  
Cc: McPhee D (David) <[Redact]@gov.scot>; [Redact]@gov.scot>  
Subject: RE: Producer fees

Handling fees are also in the public domain

**[Redacted]** Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From:** [Redacted]<[Redacted]@Circularityscotland.com>  
**Sent:** Wednesday, April 26, 2023 10:39 PM  
**To:** [Redacted]< [Redacted]@Circularityscotland.com>;  
[Redacted]<[Redacted]@gov.scot>  
**Cc:** [Redacted]@gov.scot; [Redacted]@gov.scot  
**Subject:** Re: Producer fees

[Redacted]

Forecast producer fees are outlined in a document on the public CSL website: <https://circularityscotland.com/help-centre/documents/producer-fee-faqs.pdf>

[Redacted]

**From:** [Redacted]@gov.scot <[Redacted]@gov.scot>  
**Sent:** Wednesday, April 26, 2023 8:44:32 PM  
**To:** [Redacted]< [Redacted]@Circularityscotland.com>;  
[Redacted]<[Redacted]@Circularityscotland.com>  
**Cc:** [Redacted]@gov.scot>; [Redacted]@gov.scot <[Redacted]@gov.scot>  
**Subject:** Producer fees

Hi both,

Just to flag, we've had an FOI asking for briefings for the Ministerial statement in March and as part of that briefing we included the producer fees for each type of container. Can I double check if the producer fees are in the public domain? I assume they are as businesses will know how much they pay per container and it will be in the producer agreement? We also included the retailer handling fee comparison to other countries which I'm pretty sure is in the public domain but wanted to check that too.

Thanks,

[Redacted]

**[Redacted] Policy Engagement and Capability Manager  
Circular Economy – Deposit Return Scheme  
(Pronouns: she/her)**

M[Redacted]

\*\*\*\*\*

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\*\*\*\*\*

From: Quinlan K (Kevin) <[Redacted]@gov.scot>

Sent: 27 May 2023 16:41

To: [Redacted]@Circularityscotland.com

Cc: [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>;

[Redacted]@Circularityscotland.com>; [Redacted]@gov.scot>; Campbell E

(Elisabeth) <[Redacted]@gov.scot>; McPhee D (David) <[Redacted]@gov.scot>;

[Redacted]@gov.scot>; [Redacted]@gov.scot>

Subject: FW: Publication of letter to UKG

[Redacted]

PSA letter. It is a strongly worded but as you can imagine we are realistic about the extent to which UKG will change its mind. As I understand it our political advisors are still considering whether to publish the letter.

Consequently we need to continue to focus on collective energies to see whether there is a path through all this. We have a stocktake with the FM on Monday at 11.30. It would be good to have a word anytime you are free before then Monday am. Please let me know what time suits.

Thanks

Kevin

Kevin Quinlan - Director Deposit Return Scheme, Scottish Government (tel:  
[Redacted])

Minister for Green Skills, Circular Economy  
and Biodiversity  
Lorna Slater MSP

□□□□

T: 0300 244 4000  
E: scottish.ministers@gov.scot

**Rt Hon Michael Gove MP**

Secretary of State for Levelling Up, Housing and  
Communities  
Minister for Intergovernmental Relations

**Rt Hon Alister Jack MP**

Secretary of State for Scotland

**Rt Hon Dr Thérèse Coffey MP**

Secretary of State for Environment, Food and  
Rural Affairs

27 May 2023

Dear Secretaries of State for DEFRA, Scotland and Levelling Up

Thank you for copying me into your letter of 26 May. It is most disappointing that this arrived with the First Minister at 9.45pm on a Friday evening while press reports covering its contents had been running for over 12 hours.

Your letter sets out a response to the First Minister's letters of 16 and 23 May on the Internal Market Act exclusion for Scotland's Deposit Return Scheme (DRS), although, of course, we have been engaging on that exclusion since July 2021, following the common frameworks process in good faith over that time.

I am deeply disappointed that you have not agreed to a full Internal Market Act exclusion for Scotland's DRS: the DRS for which the Scottish Parliament voted.

There are a number of issues around inter-operability on which I will ask my officials to engage with you further. My initial response today focuses on your decision to take glass out of the Scottish scheme.

We have provided a significant amount of evidence around the inclusion of glass in the scheme. This showed:

- In line with international experience, DRS is the best way to increase the levels of glass recycling, which are currently stuck at 63%, up to 90%.
- There is a net benefit (NPV) in the inclusion of glass in the Scottish DRS of around £310 million over 25 years.
- The inclusion of glass will save around 1.3 million tonnes of CO2 equivalent

- over 25 years – this is over 30% of the total emissions savings of the scheme.
- 85% of the public in Scotland support the inclusion of glass in the DRS. Environmental groups also strongly support the inclusion of glass.
  - Glass is one of the most common items to pollute our beaches and public spaces and the litter item that causes most concern - particularly among parents and pet owners - because of its potential to cause injury.

Indeed, the UK Government's own 2021 analysis of deposit return schemes across the UK showed that the social and economic benefits of reduced litter and emissions saved are increased by 64% when glass is included (from £3.6bn to £5.9bn).

The UK government proposed the inclusion of glass in the consultation on the UK-wide deposit return scheme and we proceeded with the understanding that all nations of UK would include glass. As recently as January this year, in your own DRS consultation response, you acknowledged that the Welsh scheme would include glass and that it is the responsibility of each nation of the UK to decide the scope of its own DRS. Therefore, it is incredibly unhelpful that you are changing the goalposts at this late stage.

Worldwide DRSs are proven to be best way to drive up glass recycling rates to around 90%. That is why all but 6 of the 51 DRSs worldwide include glass (and those that do not, such as the Netherlands, have long established separate glass bottle return arrangements).

So, in light of what seems to me to be compelling evidence for a DRS which includes glass – environmentally, socially and economically – I am at a loss to understand your decision which stands in stark contrast to that evidence. Global best practice includes glass. Within the UK, both Scotland and Wales want to include glass. And, in a scheme which engages individual consumer behaviour, public opinion supports inclusion of glass.

It is also incredibly unhelpful to have eleventh hour demands placed on us when we have been in discussion with you about our DRS scheme for almost two years. That is why I am so disappointed that you are seeking to remove our ability to include glass in this scheme and therefore our ability to realise these benefits.

As above I will ensure that my officials engage in further detail with your officials on matters of alignment and seek clarity if and when the UK Government progresses its commitment to implement a deposit return scheme.

I remain committed to the benefits of a DRS, but now need to fully consider the implications of your decision and discuss these with businesses and delivery partners before deciding how to proceed. Your demands not only undermine devolution but present a severe challenge to the viability of Scotland's DRS. Alternatively, given the evidence I have cited above there is still an opportunity for the UK Government to immediately reverse its decision and enable Scotland to pave the way for the all-in DRS scheme including glass. All the evidence says that this is the right course of action.

Kind regards



**LORNA SLATER**

From: [Redacted]@Circularityscotland.com>  
Sent: 05 June 2023 16:09  
To: [Redacted]@gov.scot>  
Cc: [Redacted]@gov.scot>; Director of Environment & Forestry <director.enfor@gov.scot>; McPhee D (David) <[Redacted]@gov.scot>; Campbell E (Elisabeth) <[Redacted]@gov.scot>  
Subject: CSL Press Release 5 June 2023

Hi [Redacted]

Please see attached release which will be issued this afternoon.

[Redacted]  
[Redacted]  
Chief Marketing and Communications Officer

Website: <https://circularityscotland.com/>

Follow us:



**Scotland and UK cannot afford to lose Deposit Return Scheme**

- **Deposit Return Scheme Scotland ready to launch in March 2024 – even if glass is not included**
- **Businesses have invested c.£300m in DRS infrastructure and are creating more than 650 jobs**
- **DRS in Scotland must be platform for delivering schemes in rest of UK**
- **Scheme's benefits obscured by negative political debate**

Scotland and the UK cannot afford to lose the Deposit Return Scheme (DRS), the organisation set up by industry to deliver Scotland's scheme has warned.

Circularity Scotland, which was appointed by the Scottish Government in 2021 to administer the first scheme of its kind in the UK, said DRS has become mired in political differences. It said this has obscured the environmental and financial benefits of deposit return, evident in more than 50 other schemes around the world.

To date, circa £300 million has been invested in Scotland's scheme by drinks producers, retailers and business delivering the scheme's infrastructure. Alongside this, more than 650 jobs are being created across Circularity Scotland and its partners.

Circularity Scotland said the scheme – which will see a 20p deposit added to drinks containers to be refunded when they are returned empty – is crucial to Scotland's commitment to climate change targets and will remove hundreds of millions of bottles and cans from streets, beaches and green spaces. It will also play an important role in helping producers and retailers across Scotland deliver on their own commitments to Environmental, Social and Governance, and Net Zero targets.

The not-for-profit company was established by business and industry to meet their obligations to protect and clean up the environment. Its members, who include Coca Cola Europacific Partners, AG Barr, Heineken and Tennent Caledonian, stated at the time their commitment to the establishment of a DRS in Scotland to address the many litter and environmental issues caused by their packaging.

Circularity Scotland insisted that a Scottish pilot DRS which is then scaled up is the logical path to delivering “an interoperable pan-UK scheme”.

The Deposit Return Scheme will see millions of metal and plastic drinks containers recycled, dramatically increasing recycling rates in Scotland and contributing to the country's goal of achieving Net Zero emissions by 2045. A cross-party majority of MSPs voted for the regulations which established the Deposit Return Scheme in 2020.

The UK Government has not provided an Internal Market Act exemption for the inclusion of glass within the scheme at this time. However, Circularity Scotland said it has made good progress mitigating the very significant sunk costs for infrastructure relating to the glass element of the scheme in just a matter of days. It said that the groundwork is firmly in place for the Scottish scheme to still go live as planned on 1 March, 2024 without glass, and must form the pilot for deposit return elsewhere in the UK.

Chief Executive David Harris said: *“Over the last two years, Circularity Scotland has worked with our business and industry partners to build a scheme that Scotland can be proud of.*

*“We have all invested millions of pounds, creating hundreds of jobs and have brought together the best and brightest people to deliver a ground-breaking scheme which can be the foundation for schemes elsewhere in the United Kingdom.”*

Mr Harris said this investment was being threatened and confidence was being eroded by constant negative attitudes to the scheme and doubts being cast over its future.



*He said: “I am disappointed at how the laudable aims of this scheme and its environmental and business benefits have become the target of negativity and misinformation. The scheme we have built for the people of Scotland brings together proven best practice from around the world.*

*“The Scottish Government has highlighted that the removal of glass from the scheme changes the economic model of the scheme and the breadth of the environmental benefits it will provide.*

*“However, there would be a risk to jobs and investment if the scheme does not go ahead for cans and plastic, not to mention the ongoing environmental impact we will see from too many of these containers continuing to end up as waste.*

*“We therefore ask everyone to get behind the scheme and we will continue to share our knowledge, expertise and innovation with our partners across the UK as they plan and develop their schemes.”*

Turning to DRS scheme plans for England, Wales and Northern Ireland, Mr Harris warned that failing to go ahead with DRS in Scotland could have serious consequences elsewhere.

He said: *“Launching in Scotland is an essential vanguard and pathfinder for a scaled up and interoperable pan-UK scheme. Adopting this approach and avoiding a ‘big bang’ launch makes a lot of sense and is achievable.*

*“Scotland is a valuable opportunity to prove the concept of a self-funding Deposit Return Scheme, accessible to all producers”*

**-ENDS-**

**Enquiries:**

**Circularity Scotland**

[Redacted]

[Redacted]

[Redacted]

**Notes:**

**Circularity Scotland’s membership**

**Producer members:** A.G. Barr plc; AB InBev UK Limited; Accolade Wines Limited; Asahi UK Ltd; Booker; Britvic Soft Drinks Limited; Coca-Cola European Partners Great Britain Limited; Danone Waters UK & Ireland; Diageo; Heineken UK Limited; Highland Spring Ltd; Nestlé Waters UK; Refresco Beverages UK Limited; Suntory Beverage and Food GB&I; Tennent Caledonian Breweries UK Limited.

**Retail members:** Co-operative Group Limited; Lidl Great Britain Limited; Marks and Spencer plc; Sainsbury’s Supermarkets Limited; Tesco Stores Limited; Aldi Scotland; Wm Morrison Supermarkets plc; Asda.

**Trade associations:** Association of Convenience Stores; National Federation of Retail Newsagents; Scottish Wholesale Association; SIBA; The British Beer and Pub

Association; The British Soft Drinks Association; The Wine and Spirit Trade Association; The Scottish Grocers' Federation.

## Background

- Circularity Scotland is a not-for-profit membership company, established on behalf of industry to meet their obligations under the DRS as efficiently and cost-effectively as possible. Deposit return is a cornerstone of Scotland's commitment to meeting its Net Zero targets. Membership of Circularity Scotland comprises producers, retailers, hospitality and wholesalers and trade associations, who together represent more than 90% of the market in Scotland.
- Businesses have invested circa £300 million in Scotland's DRS at no cost to taxpayers.
- More than 650 jobs are being created across Scotland through Circularity Scotland and our partners.
- Biffa is creating DRS regional hubs at sites including Skye, Thurso, Oban, Dumfries, Dundee, Inverness, Motherwell, Aberdeen, Glasgow, Bonnyrigg and Grangemouth - creating opportunities nationwide.
- Circularity Scotland employs more than 50 people at its office in Glasgow.
- The Scottish Government's 2020 Strategic Environmental Assessment indicates that recycling of glass drink containers in Scotland is at 63%.
- More than 50 countries around the world have successfully implemented a deposit return scheme to tackle the blight of litter and contribute to a greener world. All four home UK nations have agreed that we need a DRS in the UK for the same reasons.

From: [Redacted]@defra.gov.uk>

Sent: 10 May 2023 11:50

To: [Redacted]@gov.scot>; [Redacted]@Circularityscotland.com; Elisabeth

Campbell <[Redacted]@gov.scot>; [Redacted]@gov.scot>;

[Redacted]@defra.gov.uk>; [Redacted]@defra.gov.uk>; [Redacted]@beis.gov.uk>;

[Redacted]@beis.gov.uk>; [Redacted]@beis.gov.uk>; [Redacted]@beis.gov.uk>

Cc: [Redacted]@Circularityscotland.com; [Redacted]@Circularityscotland.com;

[Redacted]@defra.gov.uk>; [Redacted]@gov.scot>

Subject: Actions: DRS in Scotland - meeting with CSL

All,

Thanks again for making the time this morning, felt it was a fruitful discussion.

Some actions, please shout if anything incorrect or excluded:

| Action | Owner | Timing |
|--------|-------|--------|
|--------|-------|--------|

|  |            |                |
|--|------------|----------------|
| DBT to share generic UKIM logic model template and specific questions re:DRS   | [Redacted] | Afternoon 10/5 |
| Defra & SG to collate information to send back tom DBT   | [Redacted] | Close 11/5     |
| CSL to provide data to support the DBT ask (as collated above). Expected to include: <ul style="list-style-type: none"> <li>- Breakdown of categories of producer selling in Scotland (Domestic/National/International)</li> <li>- Breakdown of signed up producers covering 95% selling in Scotland (category/size/market share/expected labelling approach)</li> <li>- Breakdown of not signed up producers covering 5% selling in Scotland</li> </ul> | [Redacted] | 11/5           |
| Set up meeting on Friday Morning to discuss  | [Redacted] | Complete       |

Thanks,

[Redacted]

[Redacted] (he/him) | **Interim Head, Resources and Waste Economics** | Environmental Quality Directorate | Department for the Environment, Food and Rural Affairs | [Redacted] [Redacted]defra.gov.uk | Ground Floor, 2 Marsham Street, London, SW1P 4DF

I work flexibly around my family commitments, so may email at odd times – please do not respond outside your own working hours.

-----Original Appointment-----

**From:** [Redacted]@gov.scot <[Redacted]@gov.scot>

**Sent:** 10 May 2023 08:58

**To:** [Redacted]gov.scot; [Redacted]@Circularityscotland.com; [Redacted]@gov.scot; [Redacted]@gov.scot; [Redacted] [Redacted]

[Redacted]**Cc:** [Redacted]@Circularityscotland.com;

[Redacted]@Circularityscotland.com; [Redacted]; [Redacted]@gov.scot

**Subject:** DRS in Scotland - meeting with CSL

**When:** 10 May 2023 10:00-10:45 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.

**Where:** Microsoft Teams Meeting

Morning all,

Thanks for coming together at short notice – hope this time suits for discussion of questions on drinks market and DRS.

[Redacted]

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From: [Redacted]@gov.scot>  
Sent: 12 May 2023 12:16  
To: [Redacted]@Circularityscotland.com>  
Subject: RE: Response to DBT Questions for IMA 10MAY23

Hi [Redacted]

Best number is [Redacted]

[Redacted]

**From:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Sent:** 12 May 2023 11:09  
**To:** [Redacted] <[Redacted]@gov.scot>  
**Subject:** RE: Response to DBT Questions for IMA 10MAY23

[Redacted]

Whats the best number for you?

[Redacted]

**From:** [Redacted]gov.scot <[Redacted]gov.scot>  
**Sent:** Wednesday, May 10, 2023 4:45 PM  
**To:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Cc:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Subject:** RE: Response to DBT Questions for IMA 10MAY23

Thank you both! I'm stuck in calls / domestic stuff but if content I will share with Defra and we will pull together anything further over the course of tomorrow.

[Redacted]

**From:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Sent:** 10 May 2023 16:27  
**To:** [Redacted] <[Redacted]@gov.scot>  
**Cc:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Subject:** Response to DBT Questions for IMA 10MAY23

Hi [Redacted]

See attached a first pass at responses to the questions [Redacted]

issued earlier. I'll call shortly to discuss but if I can't reach you then as discussed I'm happy for you to feed this in via Defra to [Redacted] and co at DBT.

Best wishes

[Redacted]

\*\*\*\*\*

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**From:** [Redacted]@gov.scot>  
**Sent:** 17 May 2023 09:49  
**To:** [Redacted]@Circularityscotland.com>  
**Subject:** Regs laid today

Hi [Redacted]

Just confirming DRS amending Regs will be laid today. Looking like scrutiny session 6 June.

[Redacted]

**[Redacted]** Head of Deposit Return Scheme Unit, Circular Economy Division, Environment & Forestry | Scottish Government  
**[Redacted]** A: 3GS Victoria Quay Edinburgh EH6 6QQ

From: [Redacted]@gov.scot>  
Sent: 10 May 2023 09:05  
To: [Redacted]@Circularityscotland.com>  
Subject: RE: Can you do a quick call - suggestion for another participant on 10am call?

Perfectly happy for you to suggest to him – I was suggesting [Redacted] due to your knowledge of the drinks market, so [Redacted] equally relevant

**From:** [Redacted]<[Redacted]@Circularityscotland.com>  
**Sent:** 10 May 2023 09:04  
**To:** [Redacted]< [Redacted]@gov.scot>  
**Subject:** RE: Can you do a quick call - suggestion for another participant on 10am call?

I was going to propose [Redacted] from [Redacted] – he can speak better than any of us to the nature of the UK drinks market

**[Redacted]**  
Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
Follow us: LinkedIn & Twitter



**From:** [Redacted]@gov.scot <[Redacted]@gov.scot>  
**Sent:** Wednesday, May 10, 2023 9:03 AM  
**To:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Subject:** RE: Can you do a quick call - suggestion for another participant on 10am call?

Morning [Redacted] – I'm in calls now until 10 but happy for you to bring others along

**From:** [Redacted] <[Redacted]@Circularityscotland.com>  
**Sent:** 10 May 2023 09:02  
**To:** [Redacted] <[Redacted]@gov.scot>  
**Subject:** Can you do a quick call - suggestion for another participant on 10am call?

**[Redacted]**  
Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
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From: [Redacted]@Circularityscotland.com>  
Sent: 12 May 2023 11:17  
To: [Redacted]@gov.scot>  
Cc: [Redacted]@Circularityscotland.com>  
Subject: Product volumes for major producers yet to register

Hi [Redacted]

As mentioned on the call, and tweaked slightly with the benefit of a more considered calculation, the 4 largest producers we are aware of who have yet to register/provide product details but intend to once there is greater certainty are:

- Producer 1 24m
- Producer 2 36m
- Producer 3 36m
- Producer 4 9m
- Total 105m (4% of 2.5bn)

Best wishes  
[Redacted]

**[Redacted]**  
Programme Director  
T[Redacted]  
Website: <https://circularityscotland.com/>  
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From: [Redaction]@nhs.scot>  
Sent: 22 May 2023 12:00  
To: [Redacted]@Circularityscotland.com; [Redacted]@Circularityscotland.com>;  
[Redacted]@Circularityscotland.com <[Redacted]@Circularityscotland.com>  
Cc: [Redacted]@zerowastescotland.org.uk>; [Redacted]@gov.scot>;  
[Redacted]@gov.scot>; [Redacted]@gov.scot>; [Redacted]@nhs.scot>;  
[Redacted]@gov.scot>  
Subject: Updates to the Operational issues log

Dear [Redacted]

I hope you are well. I am currently working within the Deposit Return Scheme Project Management Office and have been focusing on reviewing and updating the Operational issues Log.

As part of the DRS governance framework, we will meet with stakeholders from the Producer, Retail and Hospitality sectors on a regular basis to discuss operational issues. The Retail working group will meet on Wednesday afternoon, and the Producer and Hospitality groups meet on Thursday. Ahead of these meetings, we will share a copy of the action log with stakeholders. We are aiming to share the log with stakeholders by COB today.

Can you please review the actions in the attached spreadsheet and update columns F, I and L with the latest information. **I would be grateful for a response by 4pm today.**

I apologise for the tight turnaround sought. Going forward, we will ensure that the issues log is shared with you in good time that such short turnaround times are not required.

*Kind regards*

**[Redacted]Project Manager**

NHS National Services Scotland | Gyle Square | EDINBURGH | EH12 9EB  
m[Redacted] [Redacted]@nhs.scot w: NSS PgMS

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From: [Redacted]@gov.scot>  
Sent: 24 May 2023 13:56  
To: [Redacted]@Circularityscotland.com>; [Redacted]@Circularityscotland.com>  
Subject: RE: Discussion about <5k SKUs

Hi [Redacted]

I've just had another meeting put in the diary at 4pm – I'm trying to rearrange but if need be could you do 3.30 or 4.30?

[Redacted]

**From:** [Redacted]< [Redacted]@Circularityscotland.com>  
**Sent:** 24 May 2023 13:30



**To:** [Redacted]< [Redacted]@Circularityscotland.com>; [Redacted]< [Redacted]@gov.scot>  
**Subject:** RE: Discussion about <5k SKUs

Hi [Redacted]

I can do 4 today, let me send you an invite.

Regards

[Redacted]Business Architect  
[Redacted]  
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**From**[Redacted]< [Redacted]@Circularityscotland.com>  
**Sent:** Wednesday, May 24, 2023 1:24 PM  
**To:** [Redacted]@gov.scot  
**Cc:** [Redacted ] [Redacted]@Circularityscotland.com>  
**Subject:** RE: Discussion about <5k SKUs

Hi [Redacted]I'm afraid I won't be able to do that but [Redacted]– if you are available could you have a call with [Redacted]?

Best wishes

[Redacted]

**[Redacted]**  
Programme Director  
T: [Redacted]  
Website: <https://circularityscotland.com/>  
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**From:** [Redacted]@gov.scot <[Redacted]@gov.scot>  
**Sent:** Wednesday, May 24, 2023 1:22 PM  
**To:**[Redacted]<[Redacted]@Circularityscotland.com>  
**Cc:**[Redacted]< [Redacted]@Circularityscotland.com>  
**Subject:** RE: Discussion about <5k SKUs

Hi [Redacted]

I am only around today but could speak after 4pm?

[Redacted]

**From:** [Redacted]< [Redacted]@Circularityscotland.com>  
**Sent:** 24 May 2023 10:20  
**To:**[Redacted]< [Redacted]@gov.scot>  
**Cc:**[Redacted]< [Redacted]@Circularityscotland.com>  
**Subject:** Discussion about <5k SKUs

Hi [Redacted]

Would you have some time (ideally this week) for a chat with me and [Redacted] our business architect) on our interpretation and approach to implementation of the 5k SKU changes?

Thanks

[Redacted]

[Redacted]Programme Director  
[Redacted]  
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