

**From:** [Redacted]  
**Sent:** 29 March 2021 15:06  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** LETTER OF COMFORT

Dear [redacted]

Please find attached a letter of comfort from Christine Ward, Deputy Director, Chief Nursing Officer Directorate, regarding your Band 8A allocation to support implementation of the Health and Care (Staffing) (Scotland) Act 2019 for the period up to 31 March 2022.

We will contact you again in due course with any confirmed allocation, but in the meantime, if you have any questions, please contact the senior policy lead for Health and Care (Staffing) (Scotland) Act, [Redacted].

Kind regards

[Redacted]

**[Redacted]** | Assistant Business Manager | Directorate Business Support Unit |  
Chief Nursing Officer's Directorate  
Scottish Government  
Email: [Redacted]  
I work Monday-Thursday