

**From:** [Redacted]  
**Sent:** 31 March 2021 15:19  
**To:** [Redacted]  
**Subject:** RE: LETTER OF COMFORT

Hi [Redacted] – thanks it would be good if you would respond to [Redacted] direct.

Kind regards

[Redacted]

[Redacted] | Assistant Business Manager | Directorate Business Support Unit | Chief  
Nursing Officer's Directorate  
Scottish Government  
[Redacted]

**From:** [Redacted]  
**Sent:** 31 March 2021 14:43  
**To:** [Redacted]  
**Subject:** RE: LETTER OF COMFORT

Hi [Redacted],

Just seen that email. I'll check with Shalinay and get back to you. I can reply to Hazel directly if you'd prefer?

Thanks,

[Redacted]

[[Redacted]

**From:** [Redacted]  
**Sent:** 31 March 2021 14:13  
**To:** [Redacted]  
**Subject:** FW: LETTER OF COMFORT

Hi [Redacted] – just checking that you will send Hazel the quarterly reporting template.

Kind regards

[Redacted]

[Redacted] Assistant Business Manager | Directorate Business Support Unit | Chief  
Nursing Officer's Directorate  
Scottish Government  
Email[Redacted]

**From:** Borland, Hazel <[Hazel.Borland@aapct.scot.nhs.uk](mailto:Hazel.Borland@aapct.scot.nhs.uk)>

**Sent:** 31 March 2021 14:07 [Redacted]

**To:** [Redacted]

**Cc:** [Redacted]

**Subject:** RE: LETTER OF COMFORT

Many thanks for this letter [Redacted] Much appreciated.

Is it possible for you to send me the quarterly reporting template please so that I am ready for when these restart again? Thanks very much

best wishes

[Redacted]

[Redacted]

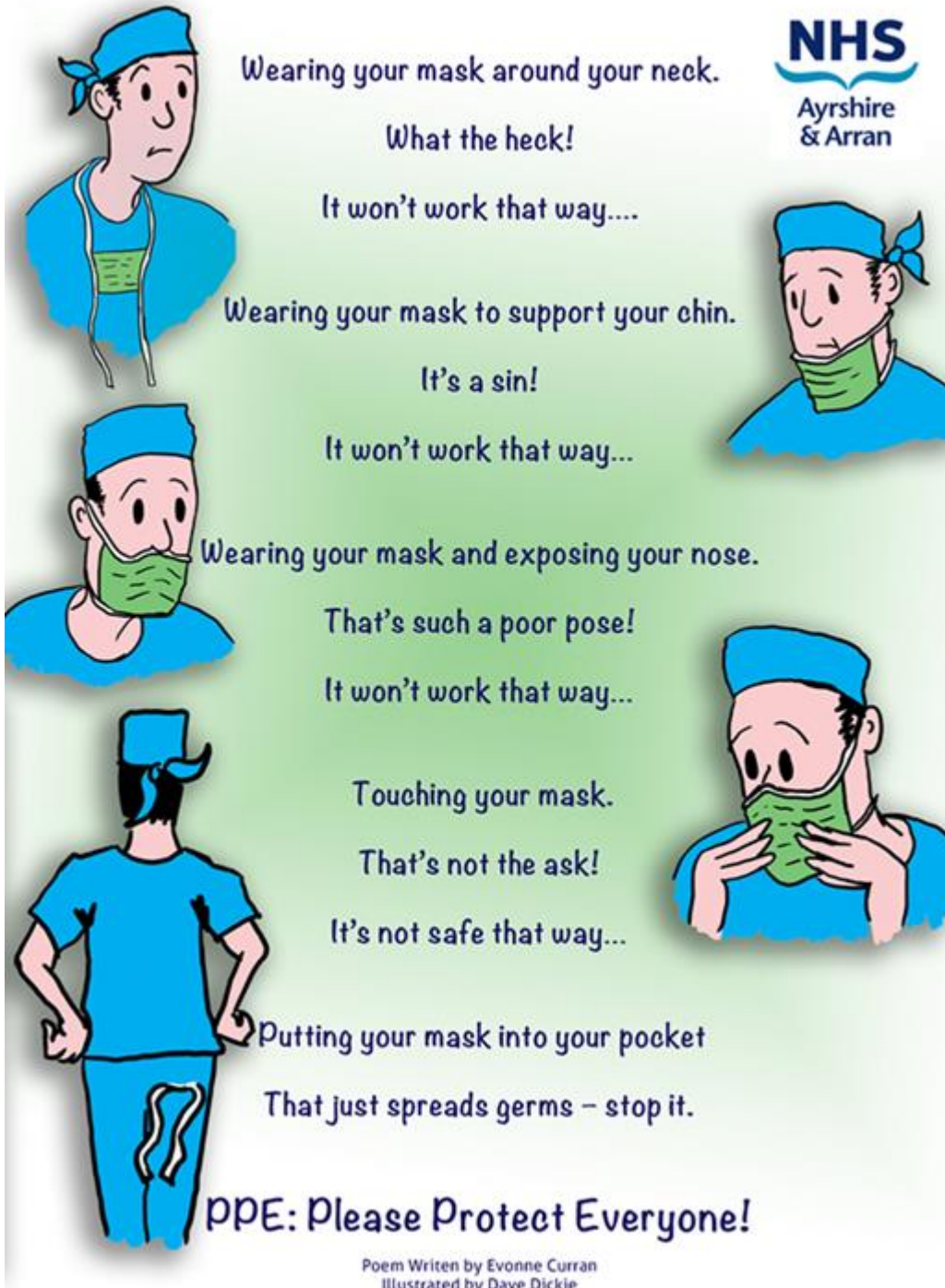
**Nurse Director**

**Deputy Chief Executive**

**(please note new email address: [hazel.borland@aapct.scot.nhs.uk](mailto:hazel.borland@aapct.scot.nhs.uk) )**

NHS Ayrshire and Arran, Eglinton House, Ailsa Hospital  
Dalmellington Road, AYR. KA6 6AB

[Redacted]



**From:** [Redacted]  
**Sent:** 31 March 2021 14:01  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** LETTER OF COMFORT

Dear [Redacted]

Please find attached a letter of comfort from Christine Ward, Deputy Director, Chief Nursing Officer Directorate, regarding your Band 8A allocation to support

implementation of the Health and Care (Staffing) (Scotland) Act 2019 for the period up to 31 March 2022.

We will contact you again in due course with any confirmed allocation, but in the meantime, if you have any questions, please contact the senior policy lead for Health and Care (Staffing) (Scotland) Act, [Redacted].

Kind regards

[Redacted]

[Redacted]

\*\*\*\*\*

This e-mail (and any files or other attachments transmitted with it) is intended solely for the attention of the addressee(s). Unauthorised use, disclosure, storage, copying or distribution of any part of this e-mail is not permitted. If you are not the intended recipient please destroy the email, remove any copies from your system and inform the sender immediately by return.

Communications with the Scottish Government may be monitored or recorded in order to secure the effective operation of the system and for other lawful purposes. The views or opinions contained within this e-mail may not necessarily reflect those of the Scottish Government.

\*\*\*\*\*

-----  
-----

This email is intended for the named recipient only. If you have received it by mistake, please (i) contact the sender by email reply; (ii) delete the email from your system; . and (iii) do not copy the email or disclose its contents to anyone.

-----  
-----