

Shipyards review of productivity and potential improvements study

Meeting 1 27/7/2022 1510-1610

Agenda

1. Introductions from the Teams (SG;FMPG;FMI) (10 mins)
2. SG - Scope of the project, timings and change control processes (10 mins)
3. FMPG - Key partnership – updates since from previous benchmark exercise by FMI (10 mins)
4. First Marine International – provide detail of the study format and discuss timings for next week's meetings (20 mins)
5. Questions and AOB (10 mins)

Teams Link if required

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-----Original Appointment-----

From: REDACTED

Sent: 25 July 2022 12:03

To: REDACTED David Tydeman; REDACTED@fergusonmarine.com

Cc: REDACTE@rhdhv.com; REDA@rhdhv.com; REDACTED@rhdhv.com; REDACTED ;
@rhdhv.com; Hall K (Kate); REDACTED ; REDACTED ; REDACTED ;

REDACTE

Subject: FMI - Review Study - Initial meeting call -Wednesday 27 July 2022 - Agenda

When: 27 July 2022 15:10-16:10 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.

Where: Microsoft Teams Meeting

Agenda attached for the meeting this afternoon. RED

Colleagues

Amending Meeting time as per David Tydemans request.

With thanks to everyone for taking the time to respond to me. I've now put in a slot for an initial introduction meeting on Thursday 28 July @1330 (GMT).

I'm happy to take agenda items from both FMPG and FMI. Essentially from an SG perspective I would like to set the scene for what both the Permanent Secretary and Ministers would envisage the study providing. Enable colleagues in FMPG to outline the important parts of the study for the team at the shipyard and offer colleagues in FMI to outline key parts of the study process.

In doing this we can get a flavour for the way forward, agree scope and key contacts that we can use to keep in touch as the project progresses. The meeting while then enable the group to share any early information with each other before a more formal mobilisation meeting that I hope we can set a date for at this meeting.

Please do let me know if there are others in your organisation who should be involved and I will ensure they are invited.

Regards

RED

REDACTED

Business Resilience Lead – Rapid Response Unit

Strategic Commercial Interventions Division

Scottish Government

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Rapid Response Unit RE@gov.scot

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From: David Tydeman <REDACTED@fergusonmarine.com>

Sent: 23 July 2022 07:44

To: REDACTED@gov.scot>

Cc: REDACTED@rhdhv.com; REDA@rhdhv.com; REDACTED@rhdhv.com; REDACTED

REDACTED@fergusonmarine.com>; REDACTED@rhdhv.com; Hall K (Kate)

<REDACT@fergusonmarine.com>; REDACTED@gov.scot>; REDACTED

REDACTED@gov.scot>; REDACTED@gov.scot>

Subject: Re: FMI - Review Study - Initial meeting call

I am away from the office Monday and back Tuesday

I'd like to be part of the kick off call please so please arrange for Tuesday after 1000, I can flex after then

We've waited nearly a year to get this going so will be important to start effectively to meet the needs of the business and the fmpg board

Thks

D

Sent from my iPhone

On 22 Jul 2022, at 17:48, REDACTED@gov.scot wrote:

Hi [REDACTED] / et al

Thanks to your team for the discussions this week. Now that contracts have been signed for the Shipyard review of productivity and potential improvements study, I thought it appropriate to bring each part of the important parties together. Over the next few weeks I am sure we will get to know each other well. We are all keen to support this process.

I would like to get an initial teams call in the diary next week (w/c 25/7) for us all, ahead of arranging meetings with colleagues at FMPG for onsite visits etc. Please let me know what days suit best and I'll get the ball rolling on this. In the meantime have a good weekend, we can pick up on Monday.

Regards

[REDACTED]

[REDACTED]

Business Resilience Lead – Rapid Response Unit
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FMI Initiation Meeting

27 July 2022

15:10-16:10

Attendees:

Scottish Government		
REDACTED	Kate Hall	REDACTED
REDACTED	REDACTED	
Ferguson Marine Port Glasgow		
David Tydeman	REDACTED	REDACTED
First Marine International		
REDACTED	REDACTED	REDACTED
REDACTED		

Kate Hall emphasised the importance of the project to SG.

It was agreed that the interim report would be provided on REDACTED with a draft final report due by REDACTED.

REDACTED

FMI and FMPG discussed and agreed timings for FMI's visit to the yard from 1 August 2022 when RED arrives in Glasgow which would focus on 5 key areas:

1. FMPG structure of ship cost
2. FMPG workforce
3. FMPG shipbuilding strategy
4. FMPG target throughput and product mix
5. Performance improvements undertaken since the 2020 FMI benchmarking study

FMI stated that they would send questionnaires to FMPG by first thing REDACTED.

It was agreed that the next progress meeting will take place in two weeks' time [10 August 2022].