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NHS RECOVERY AND PERFORMANCE

OPENING REMARKS

- [Out of Scope]
- The published prospectus listed my key portfolio commitments which, fundamentally, include reducing waiting times and waiting lists year-on-year by 2026 – supported by the new NTCs and improved cancer diagnostics.
- [Out of Scope]
- [Out of Scope]
- [Out of Scope]
- [Out of Scope]
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- [Out of Scope]
- [Out of Scope]

KEY PRIORITIES FROM THE PROSPECTUS

- Reduced NHS waiting times year on year.
- Deliver year on year reductions in waiting lists with new National Treatment Centres (NTCs) in NHS Highland, NHS Forth Valley, NHS Golden Jubilee and further NTCs in development.
- [Out of Scope]

[Out of Scope]

LONG WAITS

[Out of Scope]

- [Out of Scope]

PLANNED CARE - OVERVIEW OF NATIONAL SITUATION

We recognise that our health service has experienced unprecedented pressures over the last year, including pandemic

Planned Healthcare: [Redacted s.38(1)(b)], [Redacted s.38(1)(b)], [Redacted s.38(1)(b)], [Redacted s.38(1)(b)]
A&E - [Redacted s.38(1)(b)], [Redacted s.38(1)(b)], [Redacted s.38(1)(b)], [Redacted s.38(1)(b)], [Redacted s.38(1)(b)],
[Redacted s.38(1)(b)] [Redacted s.38(1)(b)]
Cancer: [Redacted s.38(1)(b)], [Redacted s.38(1)(b)]

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backlogs, staff shortages and the most difficult winter the NHS has ever faced, with the pausing of all non-emergency treatment inevitably leading to planned care delays and an increase in waiting times.

- [Out of Scope]
 - [Out of Scope]
- [Out of Scope]

We continue to work with health and social care partners to better understand the pressures facing the system and to inform future service delivery through modelling demand and capacity.

- We have developed scenario modelling of elective care demand and capacity for a national level, and are now developing this for regional and Health board level.
- The modelling aims to demonstrate the relationship between demand, capacity, and the effect demand has on waiting time targets as National Treatment Centre (NTC) capacity comes online. The modelling also considers the resulting consequences of the Covid pandemic, an aging population and new ways of working.

NATIONAL TREATMENT CENTRES (NTCs)

Four NTCs will open this year providing significant additional and protected capacity for orthopaedics, ophthalmology and diagnostics.

- The new centres, NTC Fife and NTC-Highland, which opened this Spring, and NHS Forth Valley and the second phase of the NHS Golden Jubilee, opening later this year – will provide eight additional orthopaedic theatres; an additional inpatient/day-case ward; three endoscopy rooms and two general theatres.
- Once fully operational, the additional capacity will provide for more than 40,000 additional surgeries and procedures each year.
- The NTC Programme continues to work with the NTCs in NHS Lothian, Grampian, Tayside, Lanarkshire and Ayrshire and Arran on development of their business cases.

[Out of Scope]



DRAFT V.1

CORRECT AT 01/3/2023

Running Order for Official Opening of NTC Fife, Victoria Hospital, Kirkcaldy

- **Date:** Friday 24th March 2023
- **Time:** 10.00am – 11.30am or 2.00pm – 3.30pm (tbc)
- **Guest of honour:** Nicola Sturgeon MSP, First Minister of Scotland
- **Venue:** NTC Fife, Victoria Hospital, Kirkcaldy KY2 5AH (will confirm correct address)

Time	Action	
8.30am	[Redacted], Communications Health and Social Care, Scottish Government to meet Kirsty MacGregor, Associate Director of Communications, NHS Fife at entrance to new NTC building on the Victoria Hospital site for walk through. Also accompanied by NHS Fife, Communications Manager (Press and Media) - [Redacted]	Kirsty MacGregor [Redacted] <i>mob:[Redacted]</i> <i>[Redacted] mob:</i>
9.30am	Local and National Media invited to arrive for pre-event briefing and interview scheduling, filming location agreement. Media to meet in Education Conference Room on ground floor of NTC. Media representatives expected from BBC Scotland, STV, PA, Herald, Scotsman, Daily Record, Bauer, and local media outlets including Kingdom FM, Courier, Fife Free Pres. Media invitations tbc in liaison with SG Comms.	<i>Media to park in Car Park tbc –</i> <i>Please note: Media will be required to wear appropriate PPE in clinical areas and follow infection control procedures.</i>
10.00 am	First Minister arrives – via NTC main entrance Met on arrival outside by NHS Fife Chief Executive, Carol Potter and Chair of the NHS Fife Board – Tricia Marwick	<i>Car parking space reserved (Coned off) for FM car at NTC Carpark / drop off tbc</i>
10.05am	On arrival First Minister introduced to members of the project team in outpatients' area on Ground Floor	<i>Names tbc - will include rep from Graham Construction</i>
10.15am	First Minister invited to take a tour of the facilities and meet members of the clinical team and patients.	<i>Biogs and briefing notes to follow</i>

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	If time allows FM could also join staff for a cup of tea in new staff rest area and roof top garden.	<i>Media will be positioned at key points on the tour</i>
10.50am	Official unveiling of plaque to commemorate the opening of NTC - Fife	
10.55am	Private briefing opportunity ahead of media interviews	<i>Room tbc</i>
11.00 am	Media interviews with First Minister commence – coordinated by Scottish Government Communications, back drop for interviews tbc	<i>NHS Fife Project team members will also be available to give media interviews and patient interviewee is also being identified.</i>
11.30am	FM thanked for visit by NHS Fife CE and Chair and departs – via the main entrance to NTC	<i>Car to collect via patient drop off / pick-up area</i>

Action List:

Action	By Whom

NTC OFFICIAL OPENING DRAFT AGENDA

- Opening Remarks – [Redacted]Senior Responsible Officer.
- First Speech – NHS Highland Board Chairman / CEO.
- Clinical Team presentation - Their Journey to the NTC - [Redacted], [Redacted] and clinical team
- Dignitary Speech – Following introduction by the Chair
- Opening declaration – Dignitary invited to declare the opening of the premises using a curtain and wall mounted plaque.
- Closing remarks and vote of thanks – Senior Responsible Officer
- Opportunity for nominated officials and staff to meet the media – photographs and interviews.
- Tour of premises –selected small group of officials and staff. Opportunity for dignitary to meet patients and staff.
- Lunch

From: [Redacted]
Health Workforce Directorate: Sponsorship & Infrastructure
24 January 2023

PS/Cabinet Secretary for Health and Social Care

WORKFORCE DATA: MEASURING COMMITMENTS IN WORKFORCE GROWTH

Priority and Purpose

1. **Routine.** The purpose of this submission is to update the Cabinet Secretary on the proposed process for measuring and publicly reporting progress with the ministerial commitments to:
 - recruit an additional 1,500 clinical and non-clinical staff for the National Treatment Centres (NTCs), and
 - deliver 1,800 WTE growth in the workforce as committed to in the National Workforce Strategy.

Recommendation

2. The Cabinet Secretary is asked to note the proposed process for measuring and publicly reporting progress in respect of the above ministerial commitments.

Context and Issues

3. The NHS Recovery Plan, published in 2021, set out a commitment to recruit an additional 1,500 clinical and non-clinical staff by 2026 for the NTCs, and the Recovery Plan Progress Update published on 4 October 2022 highlights that we will support Health Boards to utilise a range of recruitment and retention options in order to meet this requirement. The Cabinet Secretary has publicly committed to publishing data in relation to this commitment from 2023 onwards.
4. The National Workforce Strategy published in March 2022 subsequently committed to growing our NHS workforce by 1,800 WTE in the next 5 years. When committed to, this was seen to be in addition to the 1,500 new staff for the NTCs.

Options Considered and Advice

5. Officials have been considering the most effective approach to demonstrating progress against these commitments in a way that is suitably transparent. In doing so, we have tested a number of different methodologies with workforce planners and have settled on an approach whereby we will routinely publish data on:
 - The total number of staff working in NTCs at a given point in time.
 - The proportion of those staff for whom their NTC role is their first appointment in NHS Scotland.

6. We would then present this information alongside data drawn from the overall national workforce statistics to show the total increase in staff across the NHS workforce. The increase in WTE staff across NHS Scotland delivered between the initial commencement of NTC recruitment in mid-2020 and spring 2022 will be used to contextualise our efforts to increase elective capacity over that period, acknowledging that said workforce growth will not solely be targeted towards elective care. [Redacted s.29(1)(a)]
7. All being well, this approach will allow us to demonstrate that the overall workforce has increased by at least 3,300 WTE staff to satisfy the cumulative growth requirements driven by the commitments. When measuring progress towards the commitments, it will be important to also account for a separate commitment to an additional 375 District Nurses as set out in the Integrated Workforce Plan (published December 2019) to be delivered by January 2025.
8. Some of the workforce growth being reported will be made up of staff employed in the NTCs themselves and it could be assumed that a further proportion of the new staff will have been employed to backfill roles vacated by existing NHS Scotland staff who have transferred to NTC roles, bringing the necessary skills and experience to support the effective operation of these sites as they become established.
9. The point in time nature of reporting means there will also be some staff included in any reported workforce growth who were perhaps initially new to NHS Scotland at the point at which they were recruited to an NTC site but have since taken up roles elsewhere in the service. This reflects that some staff turnover is inevitable over the lifecycle of a programme of this nature. The number of 'new staff' working in NTC settings at any given time will fluctuate for this reason and this will be reflected in the published data.
10. We intend to publish the data concerning the workforce alongside the NHS Scotland workforce statistics for the first time in June 2023 and on a 6 monthly basis thereafter. The first set of data will reflect the workforce position as at March 2023, by which point the majority of recruitment should be complete in advance on the NTCs in Highland, Fife and Forth Valley going live. Overall, good progress has now been made with recruitment across those sites.

Assessment of Options

11. In settling on the above approach for measuring growth in the NTC workforce, we considered a number of alternative options. The main alternative would have involved us tracking details of each individual appointed to an NTC role as well as details of individuals who have backfilled roles vacated by staff members who have moved from an existing NHS Scotland position to work in an NTC setting. Staff in both these groups could then be categorised so as to allow us to report on the proportion who were new/additional to NHS Scotland and so could be counted for the purposes of reporting against the ministerial commitment. This approach had the potential to allow us to demonstrate delivery of the NTC workforce commitment even in the event of the overall NHS Scotland workforce reducing in size.

12. On taking advice from workforce planners, it was suggested that this approach would be impractical as it would require the manual review of all posts vacated by existing NHS Scotland staff taking up new roles in NTC settings. Noting that the backfill of vacated roles could take some time (and could in turn lead to other posts requiring backfill), it was suggested that this methodology would introduce an excessive administrative burden with repeat checks being required over a potentially extended period. This approach would be further complicated where staff were moving across Board boundaries to take up roles in NTCs. For these reasons, workforce planners indicated the proposal would be resource intensive and difficult to implement.

Bute House Agreement Implications

13. There are no Bute House Agreement implications associated with this proposal.

Financial and Legal Considerations

14. There are no financial and legal considerations associated with this proposal. Collation and publication of data will be undertaken by NHS Education for Scotland on our behalf in line with their existing role in relation to workforce statistics.

Sensitivities

15. [Redacted s.30(b)(i)]
[Redacted s.29(1)(a)]

16. [Redacted s.30(b)(i)]
[Redacted s.29(1)(a)]

17. [Redacted s.29(1)(a)]

Quality Assurance

18. This Submission has been approved by [Redacted], Deputy Divisional Head, Health Workforce Planning & Development.

Conclusions and next Steps

19. The Cabinet Secretary is invited to note the proposed methodology for measuring progress with the ministerial commitment to recruit an additional 1,500 clinical and non-clinical staff for the National Treatment Centres (NTCs) and the commitment to growth of the overall NHS Scotland workforce by 1,800 WTE over the 5 years from March 2022.

[Redacted]

Health Workforce Directorate: Sponsorship & Infrastructure

January 2023

Cabinet Secretaries and Ministers Copy List	For Action	For Information Portfolio interest	For Information Constituency interest	For Information General awareness
Cabinet Secretary for Health and Social Care				X

Officials Copy List
[Redacted] Steve Lea-Ross [Redacted] [Redacted] [Redacted] [Redacted] [Redacted] [Redacted]

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CABINET SECRETARY FOR HEALTH
10 JANUARY: STATEMENT ON NHS WINTER PRESSURES

STATEMENT BRIEFING: CABINET SECRETARY FOR HEALTH

Statement title	Statement on NHS Winter Pressures
Debate timing	10 January 2023 Time TBC (likely 2PM)
Venue and full address	Scottish Parliament
Background/Purpose	<ul style="list-style-type: none"> Statement to provide an update on mitigating winter pressures.
Key messages	<ul style="list-style-type: none"> [Out of Scope] [Out of Scope] [Out of Scope] [Out of Scope] [Out of Scope] [Out of Scope] Our NHS Recovery Plan, and these additional actions, demonstrate that this Government is determined to engage, adapt, invest and reform where needed to support an NHS which supports everyone in Scotland.
Annexes	<p>Annex A – [Out of Scope] Annex B – NHS Winter Pressures Annex C – [Out of Scope] Annex D - [Out of Scope] Annex E – E1 [Out of Scope] E2 Planned Care/[Out of Scope] E3 [Out of Scope] Annex F – NHS Workforce Annex G – [Out of Scope] Annex H – [Out of Scope] Annex I – [Out of Scope] Annex J – [Out of Scope] Annex K – [Out of Scope] Annex L – [Out of Scope] Annex M – [Out of Scope] Annex N – Financial situation Annex O – [Out of Scope]</p>
Official Support	SBIU

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CABINET SECRETARY FOR HEALTH
10 JANUARY: STATEMENT ON NHS WINTER PRESSURES**

[Out of Scope]

ANNEX B: NHS WINTER PRESSURES

[Out of Scope]

TOP LINES

- [Out of Scope]
- Our update on the first year of our £1bn recovery plan shows real progress is being made, as our NHS works to deliver innovative solutions to drive tangible improvements. Four National Treatment Centres will provide 8 additional orthopaedic theatres, initially providing over 12,250 additional procedures, dependent on workforce and NHS 'Near Me is widely used for health and care appointments with around 20,000 consultations being held every week.

Q&A

The NHS Recovery Plan is not working. Shouldn't it be scrapped?

- [Out of Scope]
- We're continuing to roll out four National Treatment Centres over the next year, increasing capacity for additional specialities including diagnostics, general surgery, orthopaedics and ophthalmology. It also puts in place significant support for the workforce, and allows us to scale up the use of NHS Near Me and other digital solutions.
- [Out of Scope]

ANNEX E2: PLANNED CARE

TOP LINES

INPATIENT/DAY CASE – TWO-YEAR WAITS TARGET

We are working intensively with NHS Grampian, NHS Greater Glasgow & Clyde and NHS Lothian - who together account for 65% of all patients waiting over 2 years - to support them to address long waits.

- [Out of Scope].

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- Additional capacity will also be available at the new Highland National Treatment Centre, opening next year, and we are working with the Boards to agree a capacity allocation for NHS Grampian for patients waiting on orthopaedic surgery.

NHS HIGHLAND ORTHOPAEDIC WAITS

[Out of Scope]

In 2023, there are four National Treatment Centres (NTCs) due to open across Scotland.

- These new centres, located in NHS Fife, NHS Forth Valley, NHS Highland, and the second phase expansion of the NHS Golden Jubilee University National Hospital, will provide significant additional protected capacity for orthopaedic, ophthalmic and diagnostic capacity.
- They will provide more than 12,250 additional procedures, the majority of which will be in orthopaedics.

NTC - Highland is currently projected to open in April 2023.

- It will host NHS Highland's entire eye care service, including surgical and outpatient facilities.
- It will also deliver a range of elective orthopaedic care, offering uncomplicated hip and knee replacements, foot, ankle and hand surgery.
- The new facility will have five operating theatres, 24 beds, 13 consultation rooms, clinics and outpatient departments, [Redacted s.29(1)(a)].

An additional 1,500 staff will be recruited across all sites.

- Recruitment of staff for NTC – Highland is well under way. NHS Highland are utilising a range of strategies, including domestic and international recruitment campaigns, to ensure the site has the necessary staff to open by Spring 2023
- The Centre for Sustainable Delivery (CfSD), established in 2021, has a central role in the recovery and redesign of NHS Scotland. This includes supporting increasing capacity, reducing unnecessary demand, and embedding new innovations and ways of working locally and nationally.
- It will also focus on enhancing same day surgery, for example, significant progress is being made in the delivery of same-day discharge arthroplasty, allowing patients to be safely discharged home on the same day as their procedure, increasing capacity within Orthopaedics.

ANNEX F: NHS WORKFORCE

[Out of Scope]

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10 JANUARY: STATEMENT ON NHS WINTER PRESSURES

National Treatment Centres (NTCs)

- The Covid-19 pandemic and resultant demand for planned care since March 2020 has intensified the need to bring forward recruitment for the National Treatment Centres (NTCs) to enable the NTCs to operate at capacity sooner than originally planned.
- The target to recruit an additional 1500 (headcount) new staff for the National Treatment Centres is being closely monitored by the NTC Workforce Group to ensure that any displacement of staff is identified and backfill staff can be recruited to ensure there is no disruption to services. Health Boards are providing 6 weekly progress updates on recruitment.
- There has been positive recruitment progress for NTC sites due to go-live early next year. Given that NTC recruitment is the responsibility of each NTC Board, the recruitment data we collate is management information at this stage. We are however working to develop a process which will allow us to demonstrate the level of additionality which has been introduced over the lifetime of the NTC programme. We intend to publish the first set of statistics in June, coinciding with go-live of the next tranche of centres (Fife, Forth Valley and Highland).
- In the meantime we continue to closely monitor progress for those NTC projects in an active recruitment phase and provide support where necessary. As part of this, we continue to receive 6 weekly NTC Workforce Trackers from each project.
- In addition to that we have commissioned NHS Education for Scotland to support diversification of the workforce to offer new and exciting career options that build in flexibility and resilience in teams.

Why are there so many nursing vacancies and what are you doing to fix this?

- [Out of Scope]
- As we work to expand the capacity of the NHS, including through the creation of National Treatment Centres, the increase in vacancies reflects efforts to recruit additional nurses to the service.

What are the Scottish Government doing to ensure delivery of the commitment to recruit 1500 additional staff for the NTCs?

- We recognise that a significant clinical and non-clinical workforce will be required for the delivery of elective care through our NTCs. As well as supporting local recruitment efforts by Boards and reviewing training pipelines to reflect future workforce demand as a result of the NTCs, we are building links with the Royal Colleges to expand both international training and recruitment schemes for

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10 JANUARY: STATEMENT ON NHS WINTER PRESSURES

medical and nursing staff.

- We know through dialogue with Boards that good progress is being made with recruitment to those Centres in Fife, Forth Valley and Highland that are due to open in the coming months.
- We have recently concluded work with forthcoming NTCs (due to open by mid-2023) to establish their needs with regards to international recruitment and have committed up to £550,000 to support the recruitment of almost 50 clinical staff from overseas as part of the £7.98 international recruitment package.
- We are also keen to support new pathways into careers in Health & Social Care and are taking forward work through, for example, our NHS Scotland Youth Academy to attract those who may not have initially identified the NHS as a career of first choice

How many additional staff have now been recruited to the NTCs?

- We are currently putting in place new arrangements to monitor progress with the commitment to deliver 1,500 additional NTC staff [Redacted s.29(1)(a)]. We hope to have this in place in time for the NTCs in Fife and Forth Valley coming online in early 2023.

ANNEX N: FINANCIAL SITUATION

2022-23 funding

- [Out of Scope]
- [Out of Scope]
- £554 million investment in health infrastructure supports continued delivery of our NHS Recovery Plan by supporting capacity and treatments through expansion of our network of National Treatment Centres.
- [Out of Scope]

Key Areas of Investment for 2023-24

- [Out of Scope]
- [Out of Scope]
- **This Budget also supports our front line services, service recovery and essential reform.**
- [Out of Scope]
- [Out of Scope]

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10 JANUARY: STATEMENT ON NHS WINTER PRESSURES

- **£578 million investment in health infrastructure** – building an NHS that is fit for the future through delivery of world-class facilities, including our network of National Treatment Centres [Out of Scope].

Have EBR savings been repeated in 2023-24?

- [Out of Scope]
- [Out of Scope]
- Despite this, additional SG funding has allowed core priorities including national treatment centres, [Out of Scope] to be protected.

**“Equality, opportunity, community New
leadership – A fresh start”**

Cabinet Secretary for NHS Recovery, Health and Social Care
Commitment Delivery Tracker

Reporting Period : May 2023

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Commitment	Reduced NHS waiting times year on year		Current Delivery Status	[Redacted s.29(1)(a)]
Lead Director(s)	John Burns	Directorate Contacts	Douglas McLaren, [Redacted s.38(1)(b)], [Redacted s.38(1)(b)], [Redacted s.38(1)(b)]	
Hot Issues	<p>[Out of Scope]</p> <p>[Out of Scope]</p> <p>[Out of Scope]</p>			
Definition of how Successful Delivery will be measured:	<p>MI is reviewed regularly against the planned care long waits targets to understand progress. Targets to tackle long waits include all waits over 2 years, 18 months and one year waits with the last of the targets being delivered in September 2024 for inpatient / daycases in most specialities.</p> <p>In addition, officials are working with CfSD to prepare to track progress against high impact changes, service redesign through Annual Delivery plans and multi year plans. The multiyear plans (up to 2026), which incorporates scenario modelling of planned care demand and capacity, aims to demonstrate the relationship between demand, capacity, and the effect demand has on waiting time targets , also as National Treatment Centre (NTC) capacity comes online. Through the redesign work we will develop and strengthened measures for tracking progress as we finalise 2023/24 plans.</p>			
Actions Taken since Last Report	N/A			
Planned Actions	[Out of Scope] maximising throughput through NTCs, high-volume pathway redesign, and maximising digital capacity.			
DG Level Risk	HSC02 - If we do not build capacity into the NHS system to effectively and sustainably manage current and future demand across health and social care services through efficiencies and introducing alternative pathways of care then demand for services may outstrip current capacity, resulting in increasing delays in accessing services and poorer patient outcomes.			

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Commitment	New National Treatment Centres (NTCs) in NHS Highland, NHS Forth Valley, NHS Golden Jubilee and further NTCs in development		Current Delivery Status	[Redacted s.29(1)(a)]
Lead Director	John Burns	Directorate Contacts	Alan Gray (SRO), Emma Stewart (Policy), Isabella de Wit (Workforce), James Boyce (Performance)	
Hot Issues	<p>By end of 2023, five of the ten NTCs will be opened – GJ Phase 1 and 2, Fife, Highland and Forth Valley (Green). However, [Redacted s.29(1)(a)] . Even with funding confirmed only one of the remaining Centres will be open by 2025/26 (A&A). [Redacted s.29(1)(a)]. Activity and workforce projections for the Centres due to open this year will deliver 25,000 out of the NHS Recovery Plan target of 40,000 by 2025/26 and c700 of the 1,500 additional staff committed to.</p>			
Definition of how Successful Delivery will be measured:	<ul style="list-style-type: none"> Five new centres opened by end of 2023, delivering 25,000 additional procedures by 2025/26. A process for measurement and reporting on the additional activity has been agreed with PHS. Confirmed funding and a timescale for delivery of the remaining NTCs in development. 			
Current Progress towards Successful Delivery	<ul style="list-style-type: none"> Three of the Centres have opened – NTC Fife, NTC Highland and GJ Phase 1. This will deliver 13,500 additional procedures in 2023/24 against the NHS Recovery Plan target of 19,000. Additional activity for the GJ Phase 2 is still to be confirmed but we anticipate that FV will deliver c1,000 additional procedures and there will be additional ophthalmology activity in NTC Highland from Autumn 2023. For projects in development A&A Final Business Case will be reviewed at Capital Investment Group in May and the outline business case for NTC Tayside in June. 			
Actions Taken since Last Report	<p>[Redacted s.29(1)(a)].</p>			
Planned Actions	<ul style="list-style-type: none"> The NTC Programme Board will continue to oversee the opening of the remaining two centres the current phase – FV (opening August) and GJ Phase 2 (opening December) Briefing drafted to support engagement with Ministers regarding funding for final phase and remaining centres. 			
DG Level Risk	<p>HSC02 - If we do not build capacity into the NHS system to effectively and sustainably manage current and future demand across health and social care services through efficiencies and introducing alternative pathways of care then demand for services may outstrip current capacity, resulting in increasing delays in accessing services and poorer patient outcomes.</p>			

BACKGROUND NOTE FOR S6W-17328

(To be completed as necessary with any additional information)

Jackie Baillie is the deputy leader of Scottish Labour and is her parties spokesperson for health and social care. She frequently comments on health services including recent reprovision of Orthopaedic services within Ayrshire and Arran health board from Ayr to Crosshouse hospital.

- In October 2015, the Scottish Government first announced a major capital investment to deliver a network of elective, diagnostic and treatment centres across Scotland. This commitment was reaffirmed in the 2016-17 Programme for Government.
- The original basis for the £320 million programme (initially £200m) was to provide additional protected elective capacity and infrastructure to meet the needs of the elderly population, which is projected to grow by 25-30% between 2015 - 2035. However, the need for the Centres has been further intensified by the Covid-19 pandemic and the resultant pent up demand for planned care since March 2020. The NTCs will therefore become a vital element of the NHS Recovery Plan, helping to bring waiting times back within targets, as they open over the coming years.
- The phased opening of the National Treatment Centres is now being accelerated to support NHS Covid recovery and help the increase in demand that is anticipated to arise from demographic changes.
- The National Treatment Centres Programme is central to the NHS recovery plan which sets out actions to address the backlog in planned care as a result of Covid and to meet ongoing healthcare needs for people across Scotland.
- We are investing over £400 million in a network of 10 National Treatment Centres.
- The National Treatment Centres (NTCs) Programme is the single biggest increase in planned care capacity ever created in NHS Scotland.
- Over 2023 two NTCs in have opened NHS Fife in March NHS Highland in April, NHS Forth Valley, and the second phase expansion of the Golden Jubilee will come on stream later in the year substantially increasing capacity in orthopaedics.

Overall

The National Treatment Centres will provide capacity for over 40,000 additional In Patient / Day Case surgeries and procedures across 12 specialties each year.

- The NTCs will deliver additional capacity for CT and MRI, outpatients, day surgery and short-stay theatre procedures for specialties including orthopaedics, ophthalmology and general surgery.
- This is in addition to the 15,500 additional procedures to be delivered in existing NHS Board facilities in each year of the NHS Recovery Plan.

The NTC Programme is a huge investment in frontline planned care infrastructure and over the next five years it will provide the single biggest increase in planned care capacity ever created in the NHS.

- Once fully operational, each year the NTCs will provide capacity to deliver an additional 40,000 additional planned elective procedures, including orthopaedics, cataracts and diagnostic care.
- The Centres opening in 2023 NHS Fife, NHS Forth Valley, NHS Highland and NHS Golden Jubilee will provide significant additional capacity in orthopaedics.

Contact Name: [Redacted]