

E-Mail Chain	Description
01 Press release/Media Handling for FM visit to NTC Fife opening March 2023	Press release/Media Handling for FM visit to NTC Fife opening March 2023
02 Email noting NTC opening pictures are on SG Flickr site	Email noting NTC opening pictures are on SG Flickr site
03 POLICY PROSPECTUS - HEALTH AND SOCIAL CARE SECTION	Attached Document 02 Health and Social Care Policy Prospectus – Version 3
04 Ministerial Submission 22 December	Attached Document 04 CS Health - NTC Programme Update - 21 December 2022
05 Interview bid: Cab Sec Health - STV - NTCs/waiting times	Attached Document 05 Cab Sec NTC briefing STV 26 January 2023
06 Survey result cab sec interview 22 Feb	Attached Document 06 NTC Work force 22 Feb
07 NTC Quarterly meeting 06 March	Attached Document 07 Cab Sec briefing Pack 08 2023
08 Speaking note Fife 23 March 2023	Attached 08 First Minister speech - 20230324 - Opening of National Treatment Centre Fife
09 FM Briefing 24 March 2023	Attached Document 09 NTCP - Ministerial Briefing - NTC Fife Official Opening - 24 March 2023
10 NTC Lines 30 March 2023 (already released under another Foi 202300348359)	Response to press re NTC Lanarkshire 30 March 2023 covered under 202300348359
11 Invitation to FM to attend NTC Fife opening and potential running order for visit	Attached Document 13 Draft Running order NTC Fife 24 March.v1
12 Invitation to FM to attend NTC Highland opening and potential running order for visit	Attached Document 14 Draft Running order NTC Highland
13 Email sharing Slide deck for 08 March Cab Sec update on NTC programme	Attached Document 07 NTCP - Ministerial Advice - CS Briefing Pack - 8
14 Update to CabSec re Measuring Commitments in Workforce Growth	Update to CabSec re Measuring Commitments in Workforce Growth Attached Document 15 Ministerial Briefing - Routine - Measuring Commitments in Workforce Growth - 24 January 2023
15 Lines for BBC question re allocation of NTC capacity 20 feb 2023	Lines for BBC question re allocation of NTC capacity 20 feb 2023
16 Lines relating to Audit Scotland State of the NHS report	Lines relating to Audit Scotland State of the NHS report
17 Response to press re NTC Lanarkshire covered under 202300348359	Response to press re NTC Lanarkshire 30 March 2023 covered under 202300348359
18 Invitation to Officially Open National Treatment Centre – Fife	Invitation to Officially Open National Treatment Centre – Fife

19 CabSec NTC Highland opening invitaiton	Attached document 14 NTC OFFICIAL OPENING DRAFT AGENDA Highland
20 Submission NTCP 06 January 2023	Submission to CabSec from NTCP 06 January 2023

E-Mail Chain 01 Press release/Media Handling for FM visit to NTC Fife opening March 2023

From: [Redacted] <[Redacted]@gov.scot>

Sent: 22 March 2023 17:17

To: zzzFirst Minister 2021 to 2023 <zzzfirstminister@gov.scot>

Cc: Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; [Redacted] <[Redacted]@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Communications First Minister <CommunicationsFirstMinister@gov.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Morrison A (Alan) <Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: For consideration: Media handling and news release, NHS Fife visit

Good evening FMPO,

Please find media handling and a news release, which will be issued to coincide with the start of the visit, for the visit to NHS Fife on Monday. Grateful for the FM's consideration and please let me know if you require any further information. I'll update with the names of media attending once invites have been issued.

Many thanks,

[Redacted]

[Redacted] Media Manager | First Minister, Deputy First Minister & COVID Recovery

Scottish Government, St Andrew's House

e: [Redacted] <[Redacted]@gov.scot>

m: [Redacted]

Media handling

The treatment centre is a clinical setting, with around 30 patients scheduled to be in the building at the time of the visit, hence we will need to pool media for the visit. We propose the normal setup of two photographers, a TV report and camera operator, and a radio reporter.

NHS Fife have also asked that local media attend, and have proposed inviting reporters from the Courier, Fife Free Press and Dunfermline Press. I've said there is unlikely to be any issues with the three reporters attending, however we cannot promise any of FM's time to speak to them.

The entrance to the centre is an area where the FM could potentially be doorstepped, however any further media who arrive will not be admitted access to the building. Myself and [Redacted] from Health Comms will be in attendance to manage media, with support from NHS Fife colleagues.

On arrival, the First Minister will be invited to take part in a photograph outside the centre. Media will be positioned at key points on the tour: namely in Treatment Room Two, at the Education Suite with video link to theatre, at the consultation area on first floor with the NTC's first patient, [Redacted] and in the upper patient rooms. Media will then be escorted to ground floor for unveiling whilst FM visits staff area on second floor. In the staff area, an NHS photographer and SG photographer will be present for shots with staff and (weather permitting) a portrait on the roof. Media bids will take place at the end of the visit, either in the courtyard or in a section of the Outpatients area.

News release

Fife National Treatment Centre

First Minister opens new £33 million facility.

A new state-of-the-art healthcare facility which will significantly increase national capacity for orthopaedic surgery has been opened by the First Minister.

Fife National Treatment Centre (NTC) will provide additional capacity for more than 700 orthopaedic procedures a year including hip and knee surgery, by 2025-26. The new facility at Victoria Hospital in Kirkcaldy includes an orthopaedic outpatients department, three surgical theatres and a ward and short stay unit.

The £33 million centre is the first of four NTCs to open this year which will help address the backlog of planned care exacerbated by the pandemic. Further facilities are due to open at NHS Highland, NHS Forth Valley and the Golden Jubilee Hospital.

First Minister Nicola Sturgeon said:

“Our National Treatment Centre programme is a significant investment in frontline planned care infrastructure and is a crucial part of our NHS Recovery Plan.

“We are determined to ensure people receive the treatment they need as soon as possible so I am pleased to officially open the Fife centre, which will give people across the country faster access to life-changing orthopaedic surgery.

“The additional capacity provided through this new state-of-the-art facility will also help cut the backlog of planned care worsened by the global pandemic. With three further NTCs opening this year I am confident this programme will be a significant boost to the NHS as it recovers from COVID.”

Quote from NHS Fife tbc

From: [Redacted] <[Redacted]@gov.scot>

Sent: 24 March 2023 10:24

To: zzzFirst Minister 2021 to 2023 <zzzfirstminister@gov.scot>

Cc: Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Ingebrigtsen R (Ross)

<Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Hutchison D

(David) (Special Adviser) <David.Hutchison@gov.scot>; [Redacted] <[Redacted]@gov.scot>;

Communications NHS Recovery, Health and Social Care

<CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; Communications First Minister <CommunicationsFirstMinister@gov.scot>;

Frame G (Gordon) <Gordon.Frame@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Morrison A

(Alan) <Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>;

[Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: For consideration: Media handling and news release, NHS Fife visit

Good morning FMPO,

Please find details of media who will attend at Kirkcaldy this afternoon, and a running issues note. As mentioned, NHS Fife have invited the local reporters but no promises of speaking to FM have been made.

Grateful for the FM's consideration of the news release when possible.

Thanks,

Gareth

TV

Gordon Chree, STV (reporter)

[Redacted], STV (camera operator)

Radio

Gina Davidson, Global (reporter) (SO16 EEW)

Photographers

[Redacted], Getty (SL68 GPZ)

[Redacted], The Sun

Local reporters: Rachel Amery from The Courier and Callum McCormack from the Fife Free Press

Running issues Friday 24 March 2023

[Out of Scope]

NHS pressures

Issue

Efforts to improve NHS Scotland are proving "extremely difficult", according to a government watchdog, due to the health service's finances "remaining under severe pressure". Audit Scotland's Stephen Boyle appeared before the Scottish Parliament's Public Audit Committee in the wake of a report which cast a "damning verdict" on Health Secretary Humza Yousaf's NHS recovery plan. The report said Mr Yousaf's strategy lacks "detailed actions" to allow progress.

Lines

A Scottish Government spokesperson said:

"We remain focussed on ensuring health service recovers from the greatest challenge in its history. We must recognise the enormous impact the pandemic has

had on our health service, with the pausing of all non-emergency treatment inevitably leading to planned care delays and an increase in waiting times.

“We continue to work with NHS Boards to maximise capacity and reduce the length of time people are waiting for appointments and treatment. We know that challenges remain and there are still unacceptable waits in some specialities, including orthopaedics, but we are determined to provide the support necessary to drive improvements in these specialities.

“Four National Treatment Centres will open this year which will provide significant additional and protected capacity for orthopaedic capacity, including NTC-Fife which saw its first patient this week, and NTC-Highland opening next month. These Centres will provide significant additional protected capacity for orthopaedic, ophthalmic and diagnostic capacity.”

[Out of Scope]

E-Mail Chain 02 Email noting NTC opening pictures are on SG Flickr site

From: [Redacted] <[Redacted]@gov.scot>

Sent: 24 March 2023 14:55

To: [Redacted] <[Redacted]@gov.scot>; zzzFirst Minister 2021 to 2023 <zzzfirstminister@gov.scot>

Cc: Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; [Redacted] <[Redacted]

@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Ingebrigtsen R (Ross)

<Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Hutchison D

(David) (Special Adviser) <David.Hutchison@gov.scot>; [Redacted] <[Redacted]@gov.scot>;

Communications NHS Recovery, Health and Social Care

<CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; Communications First Minister <CommunicationsFirstMinister@gov.scot>;

Frame G (Gordon) <Gordon.Frame@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Morrison A

(Alan) <Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>;

[Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: For consideration: Media handling and news release, NHS Fife visit

Colleagues,

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Images from this afternoons visit are now live on the SGFlickr site.

[Redacted]

Sent with BlackBerry Work (www.blackberry.com)

E-Mail Chain 03 POLICY PROSPECTUS - HEALTH AND SOCIAL CARE SECTION

From: Richard Foggo <Richard.Foggo@gov.scot> **On Behalf Of** Director of Population Health

Sent: 05 April 2023 15:34

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; David Hutchison <David.Hutchison@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; Caroline Lamb <Caroline.Lamb@gov.scot>; Minister for Drugs & Alcohol Policy <MinisterforDAP@gov.scot>; Minister for Public Health & Women's Health <MinisterPHWH@gov.scot>; Minister for Social Care, Mental Wellbeing & Sport <MinisterSCMWS@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: OFF SEN: POLICY PROSPECTUS - HEALTH AND SOCIAL CARE SECTION

Importance: High

PS/Cab Sec (cc Ministers, Davie) – please find attached first draft of HSC section of policy prospectus for initial comment. Refinement of text continues in background but the key elements are included. Caroline and I would be happy to discuss to pick up your comments. We can work on a revised draft this evening to let you see again before it's due with central team at 10am tomorrow.

Richard

Richard Foggo | Co-Director, Population Health | The Scottish Government | St Andrew's House, Edinburgh | @RichardFoggo | he, him.

From: [Redacted] <[Redacted]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: 05 April 2023 16:05

To: Director of Population Health <Directorofpopulationhealth@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; Lamb C (Caroline) <Caroline.Lamb@gov.scot>; Minister for Drugs & Alcohol Policy <MinisterforDAP@gov.scot>; Minister for Public Health & Women's Health <MinisterPHWH@gov.scot>; Minister for Social Care, Mental Wellbeing & Sport <MinisterSCMWS@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: OFF SEN: POLICY PROSPECTUS - HEALTH AND SOCIAL CARE SECTION

This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team [in line with SG records management policy](#).

Hi Richard,

Mr Matheson is broadly content, however regarding the NCS, he asks - Is the timetable for the bill still correct given we are due to discuss handling? He also asks, are we sure the additional elective centres due to open by the end of the year are on time?

Grateful for a reply as soon as possible please.

Kind regards,

[Redacted]

[Redacted]

Deputy Private Secretary - Cabinet Secretary for NHS Recovery, Health and Social Care, Michael Matheson MSP

Scottish Government, St Andrews House, Regent Road, Edinburgh, EH1 3DG

Tel: [Redacted]

E-mail: CabSecNRHSC@gov.scot

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From: Foggo R (Richard) **On Behalf Of** Director of Population Health

Sent: 05 April 2023 18:22

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Director of Population Health <Directorofpopulationhealth@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; Lamb C (Caroline) <Caroline.Lamb@gov.scot>; Minister for Drugs & Alcohol Policy <MinisterforDAP@gov.scot>; Minister for Public Health & Women's Health <MinisterPHWH@gov.scot>; Minister for Social Care, Mental Wellbeing & Sport <MinisterSCMWS@gov.scot>; [Redacted] <[\[Redacted\]@gov.scot](mailto:[Redacted]@gov.scot)>; Kynaston A (Anna) <Anna.Kynaston@gov.scot>; Wood A (Angie) <Angie.Wood@gov.scot>; Speirs P (Paula)

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<Paula.Speirs@gov.scot>; Burns J (John) <John.Burns@gov.scot>; McLaren D (Douglas)
<Douglas.McLaren@gov.scot>

Subject: RE: OFF SEN: POLICY PROSPECTUS - HEALTH AND SOCIAL CARE SECTION

Importance: High

[Redacted] – responses to Cab Sec’s questions below.

- [Out of Scope]
- John Burns confirms that the latest review of Highland, Forth Valley and GJNH NTCs shows completion this year. More detail is available if needed.

We have continued to work on the text making mainly stylistic changes (supported by Aislinn and our briefing team). If Cab Sec is content, I plan to seek Director agreement to all tracked changes, accept those and send a clean copy to the central team tomorrow AM. Cab Sec and Ministers will of course be copied in and there will be further chances to revise text based on feedback. I am not proposing to come back to Cab Sec with this first draft this evening.

Richard

Richard Foggo | Co-Director, Population Health | The Scottish Government | St Andrew’s House, Edinburgh | @RichardFoggo | he, him.

From: Foggo R (Richard) **On Behalf Of** Director of Population Health

Sent: 06 April 2023 16:59

To: Director of Population Health <Directorofpopulationhealth@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Cc: DG Health & Social Care <DGHSC@gov.scot>; Lamb C (Caroline) <Caroline.Lamb@gov.scot>; Minister for Drugs & Alcohol Policy <MinisterforDAP@gov.scot>; Minister for Public Health & Women's Health <MinisterPHWH@gov.scot>; Minister for Social Care, Mental Wellbeing & Sport <MinisterSCMWS@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Health and Social Care Directors <DLHSCPHSCD@gov.scot>; Health and Social Care Deputy Directors <HealthandSocialCareDeputyDirectors@gov.scot>; MacDonald D (Daniel) <Daniel.MacDonald@gov.scot>

Subject: RE: OFF SEN: POLICY PROSPECTUS - HEALTH AND SOCIAL CARE SECTION

Importance: High

PS/Cab Sec – with thanks to Cab Sec for his clearance yesterday. All Portfolios were asked to look again at the bullet points, to refine them to be shorter, more “outcome” focused, and limit to 10 if possible. I attach a draft that meets that requirement. This draft also includes proposed opening text. I should note that some hard choices have been made in getting the list to this point. If the Cab Sec has any concerns then we can try to pick those up this evening before it goes to FM, but otherwise there will be the chance to comment further at next stage. Also we will have other

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channels including mandate letters to cover the much wider ground that many colleagues wish to see covered.

We have been invited to be ambitious and there are some risks attached to each bullet, including financial risk. But we are tracking those risks and again we can pick up in discussion at next stage.

[Redacted] – to note revised HSC contribution as requested.

Richard

Richard Foggo | Co-Director, Population Health | The Scottish Government | St Andrew's House, Edinburgh | @RichardFoggo | he, him.

From: Foggo R (Richard) <Richard.Foggo@gov.scot> **On Behalf Of** Director of Population Health
Sent: 06 April 2023 17:33
To: Director of Population Health <Directorofpopulationhealth@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; [Redacted] <[Redacted]@gov.scot>
Cc: DG Health & Social Care <DGHSC@gov.scot>; Lamb C (Caroline) <Caroline.Lamb@gov.scot>; Minister for Drugs & Alcohol Policy <MinisterforDAP@gov.scot>; Minister for Public Health & Women's Health <MinisterPHWH@gov.scot>; Minister for Social Care, Mental Wellbeing & Sport <MinisterSCMWS@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Health and Social Care Directors <DLHSCPHSCD@gov.scot>; Health and Social Care Deputy Directors <HealthandSocialCareDeputyDirectors@gov.scot>; [Redacted] <[Redacted]@gov.scot>
Subject: RE: OFF SEN: POLICY PROSPECTUS - HEALTH AND SOCIAL CARE SECTION
Importance: High

Apologies, I note two errors in the bullets. I attach the correct version with (1) an expanded mental health bullet and (2) "as quickly as possible" added to the abortion bullet. Those are the only differences.

R

Richard Foggo | Co-Director, Population Health | The Scottish Government | St Andrew's House, Edinburgh | @RichardFoggo | he, him.

Attached Document 02 Health and Social Care Policy Prospectus – Version 3

E-Mail Chain 04 Ministerial Submission 22 December

From: [Redacted] <[Redacted]@gov.scot>

Sent: 21 December 2022 16:40

To: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: Burns J (John) <John.Burns@gov.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>; [Redacted] <[Redacted]@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Speirs P (Paula) <Paula.Speirs@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Deputy Director of Health Workforce <DeputyDirectorofHealthWorkforce@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Morrison A (Alan) <Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; Communications Health & Social Care <CommunicationsHealth&SocialCare@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>

Subject: Submission: National Treatment Centres Programme

PS / Cabinet Secretary for Health & Social Care

Please see attached routine submission on the National Treatment Centres Programme.

Thanks

[Redacted]

[Redacted] Team Leader – Planned Care Policy & Performance | Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | Atlantic Quay 5 | Glasgow | G2 8LU | [Redacted]

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From: [Redacted] <[Redacted]@gov.scot> **On Behalf Of** Cabinet Secretary for Health and Social Care

Sent: 22 December 2022 13:10

To: [Redacted] <[Redacted]@gov.scot>; Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: Burns J (John) <John.Burns@gov.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>; [Redacted] <[Redacted]@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Speirs P (Paula) <Paula.Speirs@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Deputy Director of Health Workforce <DeputyDirectorofHealthWorkforce@gov.scot> [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Morrison A (Alan) <Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; Communications Health & Social Care <CommunicationsHealth&SocialCare@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>

Subject: RE: Submission: National Treatment Centres Programme

This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team [in line with SG records management policy](#).

Thanks [Redacted],

Mr Yousaf has noted the submission, and commented that it would be helpful to have quarterly meetings with the team to gain the assurances over the NTC programme, grateful if you can send over names for who should attend from your side.

He still has some concerns about overruns and workforce recruitment. What is military honorary recruitment which is referenced in the sub?

Thanks,

[Redacted]

[Redacted]

Private Secretary to the Cabinet Secretary for Health and Social Care – Humza Yousaf

The Scottish Government

St Andrew's House | Regent Road | Edinburgh | EH1 3DG

[Redacted]



All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Attached 04 CS Health - NTC Programme Update - 21 December 2022

E-Mail Chain 05 Interview bid: Cab Sec Health - STV - NTCs/waiting times

Hi PO

Please see attached briefing should CS wish to accept this bid.

Thanks

[Redacted]

[Redacted]

Team Leader – Planned Care Policy & Performance | Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | Atlantic Quay 5 | Glasgow | G2 8LU | [Redacted]

From: [Redacted] <[Redacted]@gov.scot>

Sent: 26 January 2023 16:12

To: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; Communications Health & Social Care <CommunicationsHealthandSocialCare@gov.scot>; [Redacted] <[Redacted]@gov.scot> [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Sherwood M (Margaret) <Margaret.Sherwood@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; NTC Programme Mailbox <NTCProgrammeMailbox@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>

Subject: Interview bid: Cab Sec Health - STV - NTCs/waiting times

PO,

STV have asked for an interview with the Cab Sec on delays to NTCs opening and long waits for patients, some of whom are paying for private care rather than wait for NHS treatment:

We are looking for an on-camera interview with the cabinet secretary or another appropriate minister for a story we are working on for the STV News at Six. Ideally we would like to do this tomorrow. It is about the current backlog in NHS surgical procedures. We are looking to ask about the following areas:

- 1) *An update on the National Treatment Centres – when will these be fully operational? Why have they been delayed?*
- 2) *Until the NTCs are up and running, what is currently being done to manage / tackle the backlog, e.g., patients been shifted between health boards? Paying private hospitals to carry out surgeries?*
- 3) *A recent study found even with the NTCs, and if we returned to pre-pandemic levels, the 1 year waiting time target still cannot be met – reaction to this? - Predicted waiting times for orthopaedic surgery | Bone & Joint Research (boneandjoint.org.uk)*
- 4) *We have interviewed case studies who have decided to pay for their surgery privately rather than stay on lengthy waiting lists – how concerning is this?*

WHO	OUTLET	TIME	LIVE/PRE-REC	INTERVIEWER	TOPICS	Recommendation	Other details (if required)
Mr Yousaf	STV News	News at 6	Live or pre-rec	Tbc	Delays to NTCs/patient waits	Accept	

Comms and Spads have discussed and agree the Cab Sec should undertake if his diary permits.

Is the Cab Sec content to take part in this interview?

Thanks

[Redacted]

Senior Media Manager | Communications Health | Scottish Government

Tel – *[Redacted]* | *[Redacted]*@gov.scot

Attached 05 Cab Sec NTC briefing STV 26 January 2023

E-Mail Chain 06 Survey result cab sec interview 22 Feb

From: [Redacted] <[Redacted]@gov.scot>
Sent: 16 February 2023 16:32
To: [Redacted] <[Redacted]@bbc.co.uk>
Subject: Cab Sec interview

Hi [Redacted]

As discussed Cab Sec for Health will be available for interview at 16.15-17.00 on Wednesday 22 February. It will take place in room TG.20 – TG.21 at Parliament.

Feel free to give me a call if you have any questions.

Kind regards

[Redacted]

[Redacted] Senior Media Manager - Communications Health and Social Care

Scottish Government

Tel: [Redacted]

[Redacted]@gov.scot

From: [Redacted] <[Redacted]@bbc.co.uk>
Sent: 17 February 2023 10:59
To: [Redacted] <[Redacted]@gov.scot>
Subject: RE: Cab Sec interview

Thanks, [Redacted]

Would it be possible to get access to the room 90 minutes before the interview, to get our kit in and set up, please? So that would be 2.45pm.

Many thanks, [Redacted]

Official Sensitive

From: [Redacted] <[Redacted]@gov.scot>
Sent: 20 February 2023 11:26
To: [Redacted] <[Redacted]@bbc.co.uk>
Subject: RE: Cab Sec interview

Hi [Redacted]

I have asked and will let you know ASAP.

[Redacted]

From: [Redacted] <[Redacted]@bbc.co.uk>
Sent: 20 February 2023 12:26
To: [Redacted] <[Redacted]@gov.scot>
Subject: RE: Cab Sec interview

Brilliant - I appreciate that, Colin.

You'll have a missed call and a text message from me. I wanted to flag up a survey that we've done, which we should have the results of on Wednesday.

The questions centre on three areas; confidence in accessing NHS services when needed, willingness to go private for elective procedures and support for a further tax rise to fund the health service.

Thanks, [Redacted]

From: [Redacted] <[Redacted]@gov.scot>
Sent: 22 February 2023 10:01
To: [Redacted] <[Redacted]@bbc.co.uk>
Subject: RE: Cab Sec interview

Hi

[Redacted]

Thanks for the heads up about the survey questions.

Would you be able to share the results with us beforehand?

Regards

[Redacted]

From: [Redacted] <[Redacted]@bbc.co.uk>

Sent: 22 February 2023 11:07

To: [Redacted] <[Redacted]@gov.scot>

Subject: RE: Cab Sec interview

Sure, here they are below, [Redacted]. You'll see the numbers are not in sequence. Our programme only has the questions related three areas; private health provision, confidence in using NHS services when needed, and tax.

In terms of the interview, I've asked another assistant producer to come along to help set up. Her name is [Redacted]. Also there will be [Redacted] (he's our assistant producer and a parliament passholder). Gavin Hopkins is our camera operator. They still intend to arrive at 3pm, just in the off-chance the room is free earlier than 4pm.

[Redacted]number is [Redacted].

They have your number too.

Thanks, [Redacted]

[Out of Scope]

Lines to take:

- [Out of Scope]
- [Out of Scope]
- [Out of Scope]
- This includes targets announced in July last year to address the backlog of planned care in our NHS and the delivery of the £1bn NHS Recovery Plan to support sustainable improvements and new models of care like the National Treatment Centre Programme.

- Scotland has four National Treatment Centres due to open this year in NHS Fife, NHS Forth Valley, NHS Highland and the second phase of the NHS Golden Jubilee, initially providing significant additional procedures, dependent on workforce. This includes significant additional capacity for orthopaedics, including hip and knee replacement.
- NTC capacity will be considered a national resource and allocations were decided by representatives from all boards and based on the latest Waiting Times management information available to Scottish Government at the time of decision.
- This approach ensures NTCs are targeting the longest waiting patients and based on the principle of equity of access. The allocations will be reviewed again in March 2023.
- [Out of Scope]

[Out of Scope]

From: [Redacted] <[Redacted]@gov.scot>

Sent: 22 February 2023 15:16

To: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: FW: Survey results: Cab Sec interview

PO / Cabinet Secretary for Health & Social Care

Ahead of the pre-brief for the Disclosure interview this afternoon, the BBC has shared survey results below from the survey they conducted on confidence in accessing NHS services when needed, willingness to go private for elective procedures and support for a further tax rise to fund the health service. Lines to Take have been pulled from the briefing sent through last night.

Thanks

[Redacted]

[Redacted]



From: [Redacted] <[Redacted]@gov.scot>
Sent: 22 February 2023 16:26
To: [Redacted] <[Redacted]@gov.scot>; zzzCabinet Secretary for Health and Social Care 2021 to 2023 <zzzCabSecHSC@gov.scot>
Cc: [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot> [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>
Subject: RE: Survey results: Cab Sec interview

Please find attached data on NTC recruitment.

Best regards

[Redacted]- Head of Capacity Building and Recruitment Strategy
Health Workforce Directorate
Scottish Government | GR St Andrew's House | Edinburgh | EH1 3DG | Tel [Redacted] | Mob [Redacted]

[cid:image002.png@01D946D9.8CC37E90]

Attached 06 NTC Work force 22 Feb

E-Mail Chain 07 NTC Quarterly meeting 06 March

From: [Redacted] <[Redacted]@gov.scot>
Sent: 26 January 2023 17:32
To: [Redacted] <[Redacted]@gov.scot>; Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>
Cc: [Redacted] <[Redacted]@gov.scot>; Communications Health & Social Care <CommunicationsHealthandSocialCare@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; NTC Programme Mailbox <NTCProgrammeMailbox@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>; Morrison A (Alan) <Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>
Subject: RE: Interview bid: Cab Sec Health - STV - NTCs/waiting times

Hi PO

Please see attached briefing should CS wish to accept this bid.

Thanks

[Redacted]

[Redacted]

Team Leader – Planned Care Policy & Performance | Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | Atlantic Quay 5 | Glasgow | G2 8LU | [Redacted]



From: [Redacted] <[Redacted]@gov.scot>

Sent: 26 January 2023 16:12

To: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; Communications Health & Social Care <CommunicationsHealthandSocialCare@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Sherwood M (Margaret) <Margaret.Sherwood@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]gov.scot>; [Redacted] <[Redacted]@gov.scot>; NTC Programme Mailbox <NTCProgrammeMailbox@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>

Subject: Interview bid: Cab Sec Health - STV - NTCs/waiting times

PO,

STV have asked for an interview with the Cab Sec on delays to NTCs opening and long waits for patients, some of whom are paying for private care rather than wait for NHS treatment:

We are looking for an on-camera interview with the cabinet secretary or another appropriate minister for a story we are working on for the STV News at Six. Ideally we would like to do this tomorrow. It is about the current backlog in NHS surgical procedures. We are looking to ask about the following areas:

- 1) An update on the National Treatment Centres – when will these be fully operational? Why have they been delayed?
- 2) Until the NTCs are up and running, what is currently being done to manage / tackle the backlog, e.g., patients been shifted between health boards? Paying private hospitals to carry out surgeries?
- 3) A recent study found even with the NTCs, and if we returned to pre-pandemic levels, the 1 year waiting time target still cannot be met – reaction to this? - *Predicted waiting times for orthopaedic surgery | Bone & Joint Research (boneandjoint.org.uk)*
- 4) We have interviewed case studies who have decided to pay for their surgery privately rather than stay on lengthy waiting lists – how concerning is this?

WHO	OUTLET	TIME	LIVE/PRE-REC	INTERVIEWER	TOPICS	Recomm
Mr Yousaf	STV News	News at 6	Live or pre-rec	Tbc	Delays to NTCs/patient waits	Accept

Comms and Spads have discussed and agree the Cab Sec should undertake if his diary permits.

Is the Cab Sec content to take part in this interview?

Thanks

[Redacted]

Senior Media Manager | Communications Health | Scottish Government

Tel – [Redacted] | [Redacted]@gov.scot

Attached 07 Cab Sec briefing Pack 08 2023

E-Mail Chain 08 Speaking note Fife 23 March 2023

PS/FM

Please find attached a short speaking note for FM's visit to the National Treatment Centre Fife.

Regards

[Redacted]

[Redacted]

Deputy Speechwriter

First Minister's Policy Unit

Scottish Government

Tel: [Redacted]

Mob: [Redacted]

Attached 08 First Minister speech - 20230324 - Opening of National Treatment Centre Fife

E-Mail Chain 09 FM Briefing 24 March 2023

From: [Redacted] <[Redacted]@gov.scot>

Sent: 22 March 2023 15:33

To: zzzFirst Minister 2021 to 2023 <zzzfirstminister@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Spads Admin <Spads_Admin@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Strategic Briefing Unit for Health <SBUHealth@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: Briefing FM - opening of NTC Fife (Kirkcaldy) 24 March 2023

Official Sensitive

FMPO,

Please find attached FM's brief for the opening of NTC Fife in Kirkcaldy this Friday.

Gareth will follow up with the media briefing and the press release.

Let me know if anything else is required.

Thanks,

[Redacted], Team Leader – Planned Care Policy & Performance, Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | 5 Atlantic Quay, 150 Broomielaw, Glasgow G2 8LU

e: [Redacted]@gov.scot | m: [Redacted]

Attached 09 NTCP - Ministerial Briefing - NTC Fife Official Opening - 24 March 2023

E-Mail Chain 10 NTC Lanarkshire Lines 30 March 2023 (already released under another Foi 202300348359)

From: [Redacted] <[Redacted]@gov.scot>

Sent: 30 March 2023 15:39

To: zzzCabinet Secretary for Health and Social Care 2021 to 2023 <zzzCabSecHSC@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; Hutchison D (David) (Special Adviser)

<David.Hutchison@gov.scot>; Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>;

Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily)

<Emily.Mackintosh@gov.scot>; Communications NHS Recovery, Health and Social Care

<CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Morrison A (Alan)

<Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>;

[Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>;

[Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: Lines to clear: National Treatment Centre

PO,

The Cumbernauld News has asked for a response to the below news release from Labour MSP Mark Griffin who has criticised delays to a planned centre in Lanarkshire.

Mr Griffin cites an FoI which shows the planned NTC may not open until 2028.

We have agreed the comment below with Spads and officials.

Grateful for clearance.

SG Spokesperson said:

“Our National Treatment Centre programme is a huge investment in frontline planned care infrastructure and will significantly increase planned care capacity.

“Following the opening of NTC Fife, three further centres will open this year. NHS Highland in Spring, NHS Forth Valley in Autumn and NHS Golden Jubilee later in the year.

“The opening date of NTC Lanarkshire will be determined through the development of the business case being progressed by NHS Lanarkshire. The NTC Programme Board continue to work closely with NHS Lanarkshire.”

Thanks

[Redacted]

Senior Media Manager | Communications Health | Scottish Government

Tel – [Redacted] | [Redacted]@gov.scot

New Freedom of Information (FOI) responses have sparked accusations that the Scottish Government have consistently ‘hushed-up’ lengthy delays to the National Elective Treatment Centre planned for Cumbernauld.

This treatment centre, which was announced by the Scottish Government just three weeks before the 2021 Scottish Parliamentary Election, was initially set to open in 2026. Yet last month Labour’s Mark Griffin uncovered via Freedom of Information that the centre will not open until at least 2028, with even that date seen as ‘challenging’.

He has now unearthed additional documents showing that though Scottish Government officials were told about the delay in September 2022, the government chose to omit it from subsequent public announcements about the National Elective Treatment programme.

In emails to the Scottish Government on 27th September 2022, when asked when the centre was expected to open NHS Lanarkshire advised the Scottish Government that an upcoming NHS Recovery Plan update was a “*good opportunity to update and manage the expectations with regards to our NTC planning*” and urged that the estimated completion date be changed to “*indicate 2028 or during financial year 27/28*”.

September 2022's internal Stocktake Report – which tracks a project's progress internally – confirmed that the new date for patients to begin being treated had changed to quarter one of 2028/29.

The recovery plan update, published the next month in October 2022 - the same day the then Cabinet Secretary for Health and Social Care, Humza Yousaf updated Parliament on the plan - failed to make any mention of this new date, instead saying it would be 'defined' later.

Mr Griffin said: **"It took FOI requests to find out about the delay in the first place and now it has taken FOI requests to discover that the delay has been kept out of the public domain for months.**

It is not acceptable for delays to much needed projects like this to be hushed up so that Scottish Government Ministers can save face.

People in Cumbernauld deserve complete transparency, firm assurances about this centre's future and a renewed commitment that the town will see this promised investment".

E-Mail Chain 11 Invitation to FM to attend NTC Fife opening and potential running order for visit

From: [Redacted] <[Redacted]@gov.scot>

Sent: 20 February 2023 16:58

To: First Minister <firstminister@gov.scot>

Cc: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: Invitation to Officially Open National Treatment Centre - Fife

PO / First Minister

As the First Minister will be aware, Four National Treatment Centres will open this year providing significant additional protected capacity for orthopaedic, ophthalmic and diagnostic capacity. The NTC programme is a huge investment in frontline planned care infrastructure and over the next five years it will provide the single biggest increase in planned care capacity ever created in the NHS in Scotland.

The first of these centres, National Treatment Centre – Fife is due to open and see its first patients during **w/c 20 March**, subject to receiving 'supported status' from NHS Assure.

Official Sensitive

NHS Fife Chair and former Presiding Officer of the Scottish Parliament, Tricia Marwick would like to invite the First Minister to officially open the centre before the FM's term of office comes to an end.

Tricia Marwick has been deeply involved in the development of NTC – Fife over the past few years and her own term as Chair also end on 31 March.

I would be grateful if you could consider if it would be at all possible to schedule in this engagement within the small window of opportunity towards the end of the first week of NTC – Fife opening, **preferably on Friday 24 March.**

Many thanks

[Redacted]

[Redacted]

Team Leader – Planned Care Policy & Performance | Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | Atlantic Quay 5 | Glasgow | G2 8LU | [Redacted]



From: [Redacted] <[Redacted]@gov.scot>

Sent: 23 February 2023 17:43

To: First Minister <firstminister@gov.scot>

Cc: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Fife

Hi PO

Apologies for chasing, is there any update on the invite from NHS Fife to the First Minister to open National Treatment Centre – Fife on Friday 24 March.

If FM is able to attend we will work with comms and the board to make the necessary arrangements.

Thanks

[Redacted]

[Redacted]

Team Leader – Planned Care Policy & Performance | Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | Atlantic Quay 5 | Glasgow | G2 8LU | [Redacted]



From: [Redacted] <[Redacted]@gov.scot>

Sent: 01 March 2023 16:16

To: First Minister <firstminister@gov.scot>

Cc: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Fife

Hi [Redacted]

Thanks for the chat earlier to discuss the potential FM opening of NTC – Fife on Friday 24 March. I have now attached a draft running order setting out the plan for event for your further consideration.

As flagged earlier, given the short window between the current projected ‘first patients treated’ date of 20 March and the official opening on 24 March, there is a risk that NTC - Fife not being operational. This risk is reducing and we will have a better handle tomorrow once the NTC Programme SRO has spoken to the Board to get an update on progress. I will provide a further update tomorrow.

Thanks

[Redacted]

[Redacted]

Team Leader – Planned Care Policy & Performance | Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | Atlantic Quay 5 | Glasgow | G2 8LU | [Redacted]

E-Mail Chain 12 Invitation to FM to attend NTC Highland opening and potential running order for visit

From: [Redacted] <[Redacted]@gov.scot>

Sent: 21 April 2023 13:26

To: First Minister <FirstMinister@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; Douglas McLaren <Douglas.McLaren@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@nhs.scot>; [Redacted] <[Redacted]@nhs.scot>; [Redacted] <[Redacted]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; Jennie Gollan <Jennie.Gollan@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot>; Jack Middleton <Jack.Middleton@gov.scot>; Spads Admin <Spads_Admin@gov.scot>

Subject: Invitation to Officially Open National Treatment Centre - Highland

PO / First Minister,

Request for First Minister attendance to open a new National Treatment Centre.

As the First Minister will be aware, 4 National Treatment Centres will open this year providing significant additional protected capacity for orthopaedic, ophthalmic and diagnostic capacity. The NTC programme is a huge investment in frontline planned care infrastructure and over the next five years it will provide the single biggest increase in planned care capacity ever created in the NHS in Scotland.

NTC Fife was opened in March by the previous First Minister as her last public engagement. The second of these centres, **National Treatment Centre – Highland** has now opened and saw its first patients **this week**.

NHS Highland would like to invite the First Minister to officially open the centre on **Monday 5 June**. I have attached a draft agenda which includes speeches, presentations, the unveiling of the plaque, an opportunity for media engagement, a tour of the facilities and lunch.

Provided the First Minister is content to undertake the official opening, we will work closely with the Comms team to ensure a successful event. Should the First Minister be unable to attend, we would seek Cab Sec NHS Recovery, Health and Social Care attendance.

Many thanks

[Redacted]

Official Sensitive

[Redacted], Team Leader – Planned Care Policy & Performance, Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | 5 Atlantic Quay, 150 Broomielaw, Glasgow G2 8LU

e: [Redacted]@gov.scot | m: [Redacted]

From: [Redacted] <[Redacted]@gov.scot>

Sent: 25 April 2023 10:36

To: First Minister <FirstMinister@gov.scot>

Cc: [Redacted] <[Redacted]@nhs.scot>; [Redacted] <[Redacted]@nhs.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Highland

Hi – apologies to chase. The Highland team are keen for a quick response as there is a long lead time to create the plaque so they need to know who is opening the event.

Thanks,

[Redacted], Team Leader – Planned Care Policy & Performance, Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | 5 Atlantic Quay, 150 Broomielaw, Glasgow G2 8LU

e: [Redacted]@gov.scot | m: [Redacted]

Attached 14 Draft Running order NTC Highland

E-Mail Chain 13 Email sharing Slide deck for 08 March Cab Sec update on NTC programme

-----Original Appointment-----

From: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Sent: 09 January 2023 12:16

To: Cabinet Secretary for Health and Social Care; 'Yousaf H (Humza), MSP'; [Redacted]; Morrison A (Alan); [Redacted]; [Redacted]; [Redacted]; [Redacted]

Cc: [Redacted]; [Redacted]; [Redacted]

Subject: 11:00 -11:30 - NTC Programme Quarterly meeting.

When: 08 March 2023 11:00-11:30 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.

Where: ms teams -

Microsoft Teams meeting

Join on your computer, mobile app or room device

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Phone Conference ID: 670 477 481#

[Find a local number](#) | [Reset PIN](#)

[SCOTS Connect](#)

[Learn more](#) | [Help](#) | [Meeting options](#)

From: [Redacted] <[Redacted]@gov.scot>

Sent: 06 March 2023 12:20

To: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Morrison A (Alan) <Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: 11:00 -11:30 - NTC Programme Quarterly meeting.

PO / CSH

Please see attached slidedeck which will be presented to Ms Yousaf at the NTC Programme meeting on Wed.

Thanks

[Redacted]

[Redacted]

Team Leader – Planned Care Policy & Performance | Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | Atlantic Quay 5 | Glasgow | G2 8LU | [Redacted]



Attached 07 NTCP - Ministerial Advice - CS Briefing Pack – 8 March 2023

E-Mail Chain 14 Update to CabSec re Measuring Commitments in Workforce Growth

From: [Redacted] <[Redacted]@gov.scot>

Sent: 24 January 2023 08:57

To: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; Deputy Director of Health Workforce <DeputyDirectorofHealthWorkforce@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: Submission - Routine - Measuring Commitments in Workforce Growth - 24 January 2023

PS/ Cabinet Secretary for Health and Social Care

Please see attached routine submission to update the Cabinet Secretary on the proposed process for measuring and publicly reporting workforce growth, in respect of the 1,500 additional National Treatment Centre staff and 1,800 WTE staff, set out in the National Workforce Strategy.

Kind regards

[Redacted]

[Redacted]

Sponsorship and Infrastructure | Health Workforce Directorate | Scottish Government | St. Andrew's House | Regent Road | Edinburgh | EH1 3DG



Official Sensitive

From: [Redacted] <[Redacted]@gov.scot> **On Behalf Of** Cabinet Secretary for Health and Social Care
Sent: 25 January 2023 10:46
To: [Redacted] <[Redacted]@gov.scot>; Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>
Cc: [Redacted] <[Redacted]@gov.scot>; Deputy Director of Health Workforce <DeputyDirectorofHealthWorkforce@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>
Subject: RE: Submission - Routine - Measuring Commitments in Workforce Growth - 24 January 2023

Hi [Redacted]

Mr Yousaf has noted and states that this seems a sensible approach to him. He notes that officials are right to flag the deliberate misinterpretation of additional staff recruited to NTCs by the Opposition, but pointing to the additional staff recruited to the NHS can help counter that point.

Kind regards,

[Redacted]

[Redacted]

Deputy Private Secretary - Cabinet Secretary for Health and Social Care, Humza Yousaf MSP
Scottish Government, Room 1.E.10 St Andrews House, Regent Road, Edinburgh, EH1 3DG

Tel: [Redacted]

E-mail: CabSecHSC@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Attached 15 Ministerial Briefing - Routine - Measuring Commitments in Workforce Growth - 24 January 2023

E-Mail Chain 15 Lines for BBC question re allocation of NTC capacity 20 feb 2023

From: [Redacted] <[Redacted]@gov.scot>

Sent: 20 February 2023 13:41

To: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; Communications Health & Social Care <CommunicationsHealthandSocialCare@gov.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Morrison A (Alan) <Alan.Morrison@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>

Subject: Lines to clear: national treatment centres - BBC

PO,

BBC have asked for whether the allocation of NTC capacity is managed by the Scottish Government. They have also asked for a comment on increases in the cost of the planned NTCs in Lothian.

I have copied the full query at the foot of this email for reference.

We have agreed the response below with Spads and officials.

Is the Cab Sec content?

SG Spokesperson said:

“Four National Treatment Centres (NTC) will open this year providing significant additional protected capacity for orthopaedic, ophthalmic and diagnostic capacity. The NTC programme is a huge investment in frontline planned care infrastructure and, over the next five years, will provide the single biggest increase in planned care capacity ever created in the NHS.

“NTC capacity will be considered a national resource and allocations were decided by representatives from all boards and based on the latest Waiting Times management information available to Scottish Government at the time of decision.

“This approach ensures NTCs are targeting the longest waiting patients. The allocations will be reviewed again in March 2023.”

Thanks

[Redacted]

can I confirm that allocation of the extra capacity at the new NTCs is being managed and allocated centrally by the Scottish government?

I was reading these NHS Fife board papers (<https://www.nhsfife.org/media/38203/boardbook-fife-nhs-board-final-20230131.pdf>), and they suggest that is the case:

“Elective Orthopaedic Centre Building and staff expected to be in place by January. Fife allocation from NTC has been reduced to 26 patients from 336 patients which will mean that the backlog of Orthopaedic patients will increase month on month

“As a consequence of the pandemic, patients requiring orthopaedic surgery are waiting longer, therefore Scottish Government have adjusted the allocation, resulting in NHS Fife no longer holding a significant share of the third theatre. As a result, the initial opening of the Centre will likely not see the improvement in local waiting times as originally expected. Discussions with Scottish Government are underway to ensure Fife’s waiting lists do not increase due to the loss of the Fife capacity share of the third theatre”

Secondly, NHS Lothian has increased the estimated the cost of the two NTCs in its area. I have a line from NHS Lothian (detail below) but wanted to see if the SG has anything to say about these extra costs will be met, will they be funded centrally?

The latest board papers (P129 of the document / page 132 of the PDF) has the estimated cost of new eye services at the RIE at £123m, up from £112.5m in the project’s outline business case. Also, with regards to the NTC at St John’s (P129 of the document / page 132 of the PDF) the paper states the estimated cost is £184m, up from £70.9m in the OBC, quoted in this 2021 SG document <https://www.gov.scot/publications/infrastructure-investment-plan-2021-22-2025-26-major-capital-projects-progress-update-september-2021/pages/3/>

Jim Crombie, Deputy Chief Executive, NHS Lothian, said: “NHS Lothian is undertaking a significant programme of work involving extensive collaboration with the Scottish Government to create leading, state-of-the-art facilities. We have been given permission to proceed to a Full Business Case which will be submitted in 2024 (NTC (L) and 2025 (Princess Alexandra Eye Pavilion) and there is currently a projected operational date of 2027.

"However, until conclusion of the Full Business Case, and agreement with the Scottish Government, cost projections and completion dates remain forecast only and dependent on a number of factors. Ongoing design developments, assurance processes and inflation are among those factors and will have an ongoing impact on cost projections in particular.”

Email 16 Lines relating to Audit Scotland State of the NHS report

From: [Redacted] <[Redacted]@gov.scot>

Sent: 21 February 2023 16:56

To: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: First Minister <firstminister@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Hutchison D (David)

Official Sensitive

(Special Adviser) <David.Hutchison@gov.scot>; Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Strategic Briefing Unit for Health <SBUHealth@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Burns J (John) <John.Burns@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Speirs P (Paula) <Paula.Speirs@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Deputy Director of Health Workforce Pay Practice and Partnership <Deputydirectorhscwpp@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>

Subject: Proactive comment for clearance: Audit Scotland - State of the NHS Report

PO,

Please see the below proactive statement we have prepared for the publication of Audit Scotland's report on the NHS.

I have copied Audit Scotland's release, which they will issue under embargo tomorrow at 9am, at the foot of this email for reference.

We intend to send the below statement to PA tomorrow morning after the Audit Scotland release has issued.

We have agreed the comment below with Spads and officials.

Is the Cab Sec content?

Health Secretary Humza Yousaf said:

"This report reaffirms both the challenges and successes of the continued recovery of our NHS from a global pandemic - the biggest shock in its history. We have never hidden the scale of the task and recovery will not take weeks or months, but years.

"That recovery, outlined in our £1 billion plan, is backed by record investment and has delivered real success, including the COVID-19 vaccination drive and a significant reduction in the number of two-year outpatient waits. We are determined to build on this and will report on progress annually, ensuring updates are as specific as practicable.

"I remain deeply grateful to the hard-working health and social care staff who are delivering essential care, day in, day out. We have offered the largest pay package in the history of NHS Scotland to Agenda for Change staff, provided wellbeing support and invested £11 million to further domestic and international recruitment.

“NHS investment and workforce numbers are at historically high levels and I am pleased the report highlights the trend in health spending in Scotland is one of growth, despite the UK Government withdrawing funding for COVID-19 related costs. We have allocated more than £19 billion of funding for health and social care in 2023-24 which meets our investment target three years.

“We are working with Boards to clear the backlog of planned care, despite the impact of the pandemic and recent winter pressure on long waits. Our National Treatment Centre programme will provide the single biggest increase in planned care capacity ever created in the NHS. The Scottish Government will consider the report recommendations as we continue to build our recovery from COVID-19.”

Thanks

[Redacted]

Senior Media Manager | Communications Health | Scottish Government

Tel – [Redacted] | [Redacted]@gov.scot

Embargoed until 00:01 hours, 23 February 2023

Full transparency on NHS recovery needed

[Out of Scope]

For further information contact [Redacted] Tel: [Redacted] [Redacted]@audit-scotland.gov.uk or media@audit-scotland.gov.uk

Notes to Editor:

1. [Out of Scope]

2. [Out of Scope]

3. There have been delays to opening three new National Treatment Centres - a key element in increasing activity levels.

4. Some progress has been made against the recruitment targets set out in the NHS Recovery Plan, but boards are finding it challenging to grow their workforce numbers to the required level.

5. [Out of Scope]

From: [Redacted] <[Redacted]@gov.scot>

Sent: 21 February 2023 17:02

To: [Redacted] <[Redacted]@gov.scot>; Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: First Minister <firstminister@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Strategic Briefing Unit for Health <SBUHealth@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Burns J (John) <John.Burns@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Speirs P (Paula) <Paula.Speirs@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Boyce J (James) <James.Boyce@gov.scot>; Nairn K (Kenny) <Kenny.Nairn@gov.scot>; McCallum R (Richard) <Richard.McCallum@gov.scot>; Deputy Director of Health Workforce Pay Practice and Partnership <Deputydirectorhscwippe@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; Office of the Chief Operating Officer, NHS Scotland <COO@gov.scot>
Subject: RE: Proactive comment for clearance: Audit Scotland - State of the NHS Report

Thanks [Redacted]– also looping in COO box and Richard McCallum for awareness.

[Redacted]

From: [Redacted] <[Redacted]@gov.scot> **On Behalf Of** Cabinet Secretary for Health and Social Care

Sent: 22 February 2023 09:02

To: [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: First Minister <firstminister@gov.scot>; [Redacted] <[Redacted]@gov.scot>; David Hutchison <David.Hutchison@gov.scot>; Stuart Nicolson <Stuart.Nicolson@gov.scot>; Ross Ingebrigtsen <Ross.Ingebrigtsen@gov.scot>; Emily Mackintosh <Emily.Mackintosh@gov.scot> [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Strategic Briefing Unit for Health <SBUHealth@gov.scot>; [Redacted] <[Redacted]@gov.scot>; John Burns <John.Burns@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Paula Speirs <Paula.Speirs@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Richard McCallum <Richard.McCallum@gov.scot>; Deputy Director of Health Workforce Pay Practice and Partnership

Health Workforce Pay Practice and Partnership <Deputydirectorhscwpppe@gov.scot[Redacted]
<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; McLaren D (Douglas)
<Douglas.McLaren@gov.scot>; Office of the Chief Operating Officer, NHS Scotland <COO@gov.scot>
Subject: RE: Proactive comment for clearance: Audit Scotland - State of the NHS Report
Importance: High

Thanks [Redacted],

We have discussed with officials and they have advised against including a figure on capacity as projections included in the NHS Recovery Plan have dropped significantly and policy colleagues expect further fluctuation in capacity this year as NTCs continue to report their figures. Therefore we advise against including a figure. I have highlighted the line we had already included on two year waits.

Is the Cab Sec content for this to issue?

Health Secretary Humza Yousaf said:

“This report reaffirms both the challenges and successes of the continued recovery of our NHS from a global pandemic - the biggest shock in its history. We have never hidden the scale of the task and recovery will not take weeks or months, but years.

“That recovery, outlined in our £1 billion plan, is backed by record investment and has delivered real success, including the COVID-19 vaccination drive and **a significant reduction in the number of two-year outpatient waits**. We are determined to build on this and will report on progress annually, ensuring updates are as specific as practicable.

“I remain deeply grateful to the hard-working health and social care staff who are delivering essential care, day in, day out. We have offered the largest pay package in the history of NHS Scotland to Agenda for Change staff, provided wellbeing support and invested £11 million to further domestic and international recruitment.

“NHS investment and workforce numbers are at historically high levels and I am pleased the report highlights the trend in health spending in Scotland is one of growth, despite the UK Government withdrawing funding for COVID-19 related costs. We have allocated more than £19 billion of funding for health and social care in 2023-24 which meets our investment target three years.

“We are working with Boards to clear the backlog of planned care, despite the impact of the pandemic and recent winter pressure on long waits. Our National Treatment Centre programme will provide the single biggest increase in planned care capacity ever created in the NHS. The Scottish Government will consider the report recommendations as we continue to build our recovery from COVID-19.”

Thanks

[Redacted]

Official Sensitive

From: [Redacted] <[Redacted]@gov.scot>

Sent: 22 February 2023 10:44

To: [Redacted] <[Redacted]@gov.scot>; Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Cc: First Minister <firstminister@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Strategic Briefing Unit for Health <SBUHealth@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Burns J (John) <John.Burns@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Speirs P (Paula) <Paula.Speirs@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; McCallum R (Richard) <Richard.McCallum@gov.scot>; Deputy Director of Health Workforce Pay Practice and Partnership <Deputydirectorhscwpe@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; Office of the Chief Operating Officer, NHS Scotland <COO@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>

Subject: RE: Proactive comment for clearance: Audit Scotland - State of the NHS Report

Adding [Redacted], NTC SRO to this chain.

Scottish Government | Directorate for Chief Operating officer, NHS Scotland | St Andrews House | Regent Road | Edinburgh | EH1 3DG | [Redacted] | [Redacted]



Scottish Government
Riaghaltas na h-Alba
gov.scot

E-Mail Chain 17 Response to press re NTC Lanarkshire

From: [Redacted] <[Redacted]@gov.scot>

Sent: 30 March 2023 15:39

To: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Morrison A (Alan) <Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>;
[Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted]
<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>;
[Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted]
<[Redacted]@gov.scot>

Subject: Lines to clear: National Treatment Centre

PO,

The Cumbernauld News has asked for a response to the below news release from Labour MSP Mark Griffin who has criticised delays to a planned centre in Lanarkshire.

Mr Griffin cites an FoI which shows the planned NTC may not open until 2028.

We have agreed the comment below with Spads and officials.

Grateful for clearance.

SG Spokesperson said:

“Our National Treatment Centre programme is a huge investment in frontline planned care infrastructure and will significantly increase planned care capacity.

“Following the opening of NTC Fife, three further centres will open this year. NHS Highland in Spring, NHS Forth Valley in Autumn and NHS Golden Jubilee later in the year.

“The opening date of NTC Lanarkshire will be determined through the development of the business case being progressed by NHS Lanarkshire. The NTC Programme Board continue to work closely with NHS Lanarkshire.”

Thanks

[Redacted]

Senior Media Manager | Communications Health | Scottish Government

Tel – [Redacted] | [Redacted]@gov.scot

New Freedom of Information (FOI) responses have sparked accusations that the Scottish Government have consistently ‘hushed-up’ lengthy delays to the National Elective Treatment Centre planned for Cumbernauld.

This treatment centre, which was announced by the Scottish Government just three weeks before the 2021 Scottish Parliamentary Election, was initially set to open in 2026. Yet last month Labour’s Mark Griffin uncovered via Freedom of Information that the centre will not open until at least 2028, with even that date seen as ‘challenging’.

He has now unearthed additional documents showing that though Scottish Government officials were told about the delay in September 2022, the government chose to omit it from subsequent public announcements about the National Elective Treatment programme.

In emails to the Scottish Government on 27th September 2022, when asked when the centre was expected to open NHS Lanarkshire advised the Scottish Government that an upcoming NHS Recovery Plan update was a “*good opportunity to update and manage the expectations with regards to our NTC planning*” and urged that the estimated completion date be changed to “*indicate 2028 or during financial year 27/28*”.

September 2022’s internal Stocktake Report – which tracks a project’s progress internally – confirmed that the new date for patients to begin being treated had changed to quarter one of 2028/29.

The recovery plan update, published the next month in October 2022 - the same day the then Cabinet Secretary for Health and Social Care, Humza Yousaf updated Parliament on the plan - failed to make any mention of this new date, instead saying it would be ‘defined’ later.

Mr Griffin said: **“It took FOI requests to find out about the delay in the first place and now it has taken FOI requests to discover that the delay has been kept out of the public domain for months.**

It is not acceptable for delays to much needed projects like this to be hushed up so that Scottish Government Ministers can save face.

People in Cumbernauld deserve complete transparency, firm assurances about this centre’s future and a renewed commitment that the town will see this promised investment”.

From: [Redacted] <[Redacted]@gov.scot> **On Behalf Of** Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: 30 March 2023 15:43

To: [Redacted] <[Redacted]@gov.scot>; Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; Hutchison D (David) (Special Adviser)

Official Sensitive

<David.Hutchison@gov.scot>; Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Morrison A (Alan) <Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: Lines to clear: National Treatment Centre

Hi [Redacted],

Thanks for this – will look to share with Mr Matheson for clearance.

Just for awareness for comms colleagues, the new email address for the portfolio be CabSecNRHSC@gov.scot

Thanks,

[Redacted]

[Redacted]

Deputy Private Secretary to the Cabinet Secretary for NHS Recovery, Health and Social Care
Scottish Government

From: [Redacted] <[Redacted]@gov.scot>

Sent: 30 March 2023 17:31

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Morrison A (Alan) <Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: Lines to clear: National Treatment Centre

Copying late colleagues.

From: [Redacted] <[Redacted]@gov.scot>

On Behalf Of Cabinet Secretary for NHS Recovery, Health and Social Care

Sent: 30 March 2023 17:44

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Morrison A (Alan) <Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: Lines to clear: National Treatment Centre

Thanks [Redacted],

Grateful if these can go on spad clearance.

Thanks,

[Redacted]

[Redacted]

Private Secretary to the Cabinet Secretary for NHS Recovery, Health and Social Care – Michael Matheson

The Scottish Government

St Andrew's House | Regent Road | Edinburgh | EH1 3DG

[Redacted]



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From [Redacted] <[Redacted]@gov.scot>

Sent: 30 March 2023 17:47

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>; Nicolson S (Stuart) (Special Adviser) <Stuart.Nicolson@gov.scot>; Ingebrigtsen R (Ross) <Ross.Ingebrigtsen@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; Communications NHS Recovery, Health and Social Care <CommunicationsNHSRecoveryHealthAndSocialCare@gov.scot>; Morrison A (Alan) <Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: Lines to clear: National Treatment Centre

Thanks [Redacted] - these had SPAD clearance already so will get them issued now- thanks!

E-Mail Chain 18 Invitation to Officially Open National Treatment Centre - Fife

From: [Redacted] <[Redacted]@gov.scot>

Sent: 20 February 2023 16:58

To: First Minister <firstminister@gov.scot>

Cc: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: Invitation to Officially Open National Treatment Centre - Fife

PO / First Minister

As the First Minister will be aware, Four National Treatment Centres will open this year providing significant additional protected capacity for orthopaedic, ophthalmic and diagnostic capacity. The NTC programme is a huge investment in frontline planned care infrastructure and over the next five years it will provide the single biggest increase in planned care capacity ever created in the NHS in Scotland.

The first of these centres, National Treatment Centre – Fife is due to open and see its first patients during **w/c 20 March**, subject to receiving 'supported status' from NHS Assure.

NHS Fife Chair and former Presiding Officer of the Scottish Parliament, Tricia Marwick would like to invite the First Minister to officially open the centre before the FM's term of office comes to an end.

Tricia Marwick has been deeply involved in the development of NTC – Fife over the past few years and her own term as Chair also end on 31 March.

I would be grateful if you could consider if it would be at all possible to schedule in this engagement within the small window of opportunity towards the end of the first week of NTC – Fife opening, **preferably on Friday 24 March**.

Many thanks

[Redacted]

[Redacted]

Team Leader – Planned Care Policy & Performance | Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | Atlantic Quay 5 | Glasgow | G2 8LU | [Redacted]



From: [Redacted] <[Redacted]@gov.scot>

Sent: 23 February 2023 17:43

To: First Minister <firstminister@gov.scot>

Cc: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>;

[Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Fife

Hi PO

Apologies for chasing, is there any update on the invite from NHS Fife to the First Minister to open National Treatment Centre – Fife on Friday 24 March.

If FM is able to attend we will work with comms and the board to make the necessary arrangements.

Thanks

[Redacted]

[Redacted]

Team Leader – Planned Care Policy & Performance | Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | Atlantic Quay 5 | Glasgow | G2 8LU | [Redacted]



From: [Redacted] <[Redacted]@gov.scot>

Sent: 01 March 2023 16:16

To: First Minister <firstminister@gov.scot>

Cc: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Fife

Hi [Redacted]

Thanks for the chat earlier to discuss the potential FM opening of NTC – Fife on Friday 24 March. I have now attached a draft running order setting out the plan for event for your further consideration.

As flagged earlier, given the short window between the current projected ‘first patients treated’ date of 20 March and the official opening on 24 March, there is a risk that NTC - Fife not being operational. This risk is reducing and we will have a better handle tomorrow once the NTC Programme SRO has spoken to the Board to get an update on progress. I will provide a further update tomorrow.

Thanks

[Redacted]

[Redacted]

Team Leader – Planned Care Policy & Performance | Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | Atlantic Quay 5 | Glasgow | G2 8LU | [Redacted]

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From: [Redacted] <[Redacted]@gov.scot> **On Behalf Of** First Minister

Sent: 01 March 2023 16:23

To: [Redacted] <[Redacted]@gov.scot>; First Minister <firstminister@gov.scot>

Cc: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Visits and Events <VisitsandEvents@gov.scot>; Communications First Minister <CommunicationsFirstMinister@gov.scot>; Hutchison D (David) (Special Adviser) <David.Hutchison@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Fife

Thanks [Redacted]

Adding comms, SpAds & V&E.

Many Thanks

[Redacted]

Deputy Private Secretary to the First Minister

Office of the First Minister

5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG



Office of the First Minister of Scotland
FirstMinister.gov.scot
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<[Redacted]@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Fife

Hi [Redacted],

Just checking if you have any update on the below relating to risk? Not sure what time your call was scheduled for so apologies if it is still on going.

Many Thanks

[Redacted]

Deputy Private Secretary to the First Minister

Office of the First Minister

5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG



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From: [Redacted] <[Redacted]@gov.scot>

Sent: 02 March 2023 16:48

To: First Minister <firstminister@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Fife

[Redacted]

Many thanks for your note. As the NTC Programme SRO I had a call with the NHS Fife NTC SRO this afternoon and would highlight the following:

The Board remain on programme to operate on their first patient in the new Centre on 20 March.

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The Board have commenced the final phases of the commissioning programme and whilst there are a number of issues to address none of these at this stage would appear to have an impact on the delivery of the planned first treatment date.

We will continue to liaise closely with the local project team and should anything change in respect of the plan we will advise at the earliest opportunity.

Thanks for all your support in facilitating the official opening.

Kind regards

[Redacted]

From: [Redacted] <[Redacted]@gov.scot> **On Behalf Of** First Minister

Sent: 02 March 2023 18:04

To: [Redacted] <[Redacted]@gov.scot>; zzzFirst Minister 2021 to 2023 <zzzfirstminister@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; Mackintosh E (Emily) <Emily.Mackintosh@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Fife

Hi [Redacted],

Thank you for coming back on this so quickly, that's good news.

I would be grateful if either yourself or [Redacted] could provide us with weekly updates going forward, I suspect that this will be FM's last official visit so if it looks like there are going to be any delays to the opening we will need to explore other options and will be good to be able to do so as far in advance as possible.

[Redacted] – thank you for passing on the outline of a plan I understand there has been some discussion with our V&E team can I just have confirmation on timings before I confirm in the diary. I think 1 hour will be sufficient and happy to go with 10:00 – 11:00 if suitable on your end?

Many Thanks

[Redacted]

Deputy Private Secretary to the First Minister

Office of the First Minister

5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG



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FirstMinister.gov.scot
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From: [Redacted] <[Redacted]@gov.scot>

Sent: 03 March 2023 10:01

To: zzzFirst Minister 2021 to 2023 <zzzfirstminister@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Cc: Mackintosh E (Emily) <Emily.Mackintosh@gov.scot> [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>

Subject: RE: Invitation to Officially Open National Treatment Centre - Fife

Hi [Redacted]

Attached is the readout from the meeting.

Can I confirm with the NHS Fife that FM will undertake this engagement?

Thanks

[Redacted]

[Redacted]

Team Leader – Planned Care Policy & Performance | Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | Atlantic Quay 5 | Glasgow | G2 8LU | [Redacted]



Attached 13 Draft Running order NTC Fife 24 March.v1

Attached Email chain FM Visit Planning - Fife National Treatment Centre [Out of Scope]

E-Mail Chain 19 CabSec NTC Highland opening invitaiton

From: [Redacted] <[Redacted]@gov.scot>

Sent: 21 April 2023 10:41

To: Cabinet Secretary for NHS Recovery, Health and Social Care <CabSecNRHSC@gov.scot>

Cc: [Redacted] <[Redacted]@gov.scot>; McLaren D (Douglas)

<Douglas.McLaren@gov.scot> [Redacted] <[Redacted]@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>;

[Redacted] <[Redacted]@nhs.scot>; [Redacted] <[Redacted]@nhs.scot>; [Redacted]

<[Redacted]@gov.scot>

Subject: Invitation to Officially Open National Treatment Centre - Highland

PO / Cabinet Secretary,

Request for Cabinet Secretary attendance to open a new National Treatment Centre.

As the Cabinet Secretary will be aware, 4 National Treatment Centres will open this year providing significant additional protected capacity for orthopaedic, ophthalmic and diagnostic capacity. The NTC programme is a huge investment in frontline planned care infrastructure and over the next five years it will provide the single biggest increase in planned care capacity ever created in the NHS in Scotland.

NTC Fife was opened in March by the previous First Minister as her last public engagement. The second of these centres, **National Treatment Centre – Highland** has now opened and saw its first patients **this week**.

NHS Highland would like to invite the Cabinet Secretary to officially open the centre on **Monday 5 June**. I have attached a draft agenda which includes speeches, presentations, the unveiling of the plaque, an opportunity for media engagement, a tour of the facilities and lunch.

Provided the Cabinet Secretary is content to undertake the official opening, we will work closely with the Comms team to ensure a successful event.

Many thanks

[Redacted]

[Redacted], Team Leader – Planned Care Policy & Performance, Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | 5 Atlantic Quay, 150 Broomielaw, Glasgow G2 8LU

e: [Redacted]@gov.scot | m: [Redacted]

Attached Document 14 NTC Official opening draft agenda highland

E-Mail Chain 20 Submission NTCP 06 January 2023

From: [Redacted] <[Redacted]@gov.scot>

Sent: 21 December 2022 16:40

To: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: Burns J (John) <John.Burns@gov.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>; [Redacted] <[Redacted]@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Speirs P (Paula) <Paula.Speirs@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Deputy Director of Health Workforce <DeputyDirectorofHealthWorkforce@gov.scot> [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Morrison A (Alan) <Alan.Morrison@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; McLaren D (Douglas) <Douglas.McLaren@gov.scot>; Communications Health & Social Care

Official Sensitive

<CommunicationsHealth&SocialCare@gov.scot>; Hutchison D (David) (Special Adviser)

<David.Hutchison@gov.scot>

Subject: Submission: National Treatment Centres Programme

PS / Cabinet Secretary for Health & Social Care

Please see attached routine submission on the National Treatment Centres Programme.

Thanks

[Redacted]

[Redacted]

Team Leader – Planned Care Policy & Performance | Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | Atlantic Quay 5 | Glasgow | G2 8LU | [Redacted]



From: [Redacted] <[Redacted]@gov.scot> **On Behalf Of** Cabinet Secretary for Health and Social Care

Sent: 22 December 2022 13:10

To: [Redacted] <[Redacted]@gov.scot>; Cabinet Secretary for Health and Social Care

<CabSecHSC@gov.scot>

Cc: Burns J (John) <John.Burns@gov.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>;

[Redacted] <[Redacted]@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Speirs P (Paula)

<Paula.Speirs@gov.scot>; [Redacted] <[Redacted]@gov.scot> [Redacted] <[Redacted]@gov.scot>;

Deputy Director of Health Workforce <DeputyDirectorofHealthWorkforce@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>;

[Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>;

[Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted]

<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot> [Redacted] <[Redacted]@gov.scot>;

McLaren D (Douglas) <Douglas.McLaren@gov.scot>; Communications Health & Social Care

<CommunicationsHealth&SocialCare@gov.scot>; Hutchison D (David) (Special Adviser)

<David.Hutchison@gov.scot>

Subject: RE: Submission: National Treatment Centres Programme

This email is for the official record and confirms a Ministerial Decision. This email must be placed in the official record (eRDM) by your team [in line with SG records management policy.](#)

Thanks [Redacted],

Mr Yousaf has noted the submission, and commented that it would be helpful to have quarterly meetings with the team to gain the assurances over the NTC programme, grateful if you can send over names for who should attend from your side.

He still has some concerns about overruns and workforce recruitment. What is military honorary recruitment which is referenced in the sub?

Thanks,

[Redacted]

[Redacted]

Private Secretary to the Cabinet Secretary for Health and Social Care – Humza Yousaf

The Scottish Government

St Andrew's House | Regent Road | Edinburgh | EH1 3DG

[Redacted]



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From: [Redacted] <[Redacted]@gov.scot>

Sent: 06 January 2023 14:02

To: Cabinet Secretary for Health and Social Care <CabSecHSC@gov.scot>

Cc: Burns J (John) <John.Burns@gov.scot>; Frame G (Gordon) <Gordon.Frame@gov.scot>; [Redacted] <[Redacted]@gov.scot>; DG Health & Social Care <DGHSC@gov.scot>; Speirs P (Paula) <Paula.Speirs@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Deputy Director of Health Workforce <DeputyDirectorofHealthWorkforce@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; Morrison A (Alan) <Alan.Morrison@gov.scot>; [Redacted]

Official Sensitive

<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot> [Redacted] <[Redacted]@gov.scot>;
[Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted]
<[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>; [Redacted] <[Redacted]@gov.scot>;
McLaren D (Douglas) <Douglas.McLaren@gov.scot>; Communications Health & Social Care
<CommunicationsHealth&SocialCare@gov.scot>; Hutchison D (David) (Special Adviser)
<David.Hutchison@gov.scot>

Subject: RE: Submission: National Treatment Centres Programme

Hi [Redacted]

Could you please invite the following people to the quarterly NTC Programme meetings:

[Redacted], Alan Morrison, [Redacted], [Redacted], [Redacted] and [Redacted].

Re Military Honorary Contacts, the Clinical Nurse Manager in NTC Highland has been having exploratory discussions with military officials from the three Services (Army/Navy/Air Force) to discuss the potential to offer current Medical Military service personnel placements within NHS Highland to support their ongoing CPD needs and to address areas of known recruitment challenge e.g. theatres. If this were to come to fruition an Honorary Contract would need to be in place. An Honorary Contract is a written agreement issued to authorised individuals who are not employees of the Board where the individual is required to perform a particular function within a specific remit. Without an honorary contract the worker will not be covered by NHS indemnity. Health Workforce colleagues will provide a further update on the progress of these discussion at the first quarterly meeting.

Thanks

[Redacted]

[Redacted]

Team Leader – Planned Care Policy & Performance | Directorate for Chief Operating Officer, NHS Scotland | Scottish Government | Atlantic Quay 5 | Glasgow | G2 8LU | [Redacted]