Scottish Government Unicorn Steering Group

INFORMATION RELATING TO THE 9 SEPTEMBER UNICORN STEERING GROUP

DOCUMENT 1

From: [redacted 30(c)]
Sent: 09 September 2022 08:12
To: [redacted 30(c)] Permanent Secretary; [redacted 38(1)b] Thomson KAL (Ken) (Director-General); Hynd JS (James); Irvine A (Alison); Griffin J (Joe); [redacted 38(1)b] [redacted 38(1)b] [redacted 38(1)b] Rogers S (Shirley); michelle.quinn@transport.gov.uk; Morrow J (Joseph); Lord Lyon; Chief Constable; [redacted 38(1)b] Chief Executive Transport Scotland; Kenny.macdonald@scotland.police.uk; Gillies H (Hugh); ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK; Brannen R (Roy); Humphreys J (Julie) (TCPFW); First Minister; Deputy First Minister and Cabinet Secretary for Covid Recovery (DFMCSCR@gov.scot); DG Strategy and External Affairs; Malcolm.Graham@scotland.police.uk; DCC Crime Ops Office; Quinn M (Michelle); [redacted 38(1)b]
Cc: Swinney J (John), MSP; John-Paul Marks; Bruce A (Andrew)
Subject: SG Unicorn Steering Group (Ministerial)
When: 09 September 2022 09:30-10:30 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.
Where: MS Teams/SGoRR

As you are aware, following the announcement of the death of HM The Queen, Operation Unicorn has now been activated.

The next meeting of the SG Unicorn Steering Group (Ministerial) will take place on Friday 9th September 2022 at 09:30 by Microsoft Teams and in person at the Scottish Government Resilience Room, St Andrew's House, Regent Road, Edinburgh. It will be chaired by Ken Thomson, Director General Strategy and External Affairs.

Please confirm if you are able to attend in person or if you will be dialling into the meeting.

The agenda for this meeting will follow shortly.

DOCUMENT 2

From: [redacted 30(C)]
Sent: 09 September 2022 09:16
To: Permanent Secretary <PermanentSecretary@gov.scot>; [redacted 38(1)b] Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; [redacted 38(1)b] [redacted 38(1)b] [redacted 38(1)b] Rogers S (Shirley) <Shirley.Rogers@gov.scot>; 'michelle.quinn@transport.gov.uk' <michelle.quinn@transport.gov.uk>; Morrow J (Joseph) <Lord.Lyon@gov.scot>; Lord Lyon <DLLJPLL@gov.scot>; 'Chief Constable' <cc.office@scotland.pnn.police.uk>; [redacted 38(1)b] Chief Executive Transport Scotland <ceo@transport.gov.scot>; 'Kenny.macdonald@scotland.police.uk' <Kenny.macdonald@scotland.police.uk>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; 'ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK' <ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; Humphreys J (Julie) (TCPFW) <Julie.Humphreys2@gov.scot>; First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; 'Malcolm.Graham@scotland.police.uk' <Malcolm.Graham@scotland.police.uk>; 'DCC Crime Ops Office' <DCC.CrimeOpsOffice@scotland.police.uk>; Quinn M (Michelle) <Michelle.Quinn@transport.gov.scot>; [redacted 38(1)b]
Cc: Swinney J (John), MSP <John.Swinney.msp@parliament.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>
Subject: RE: SG Unicorn Steering Group (Ministerial)

All

Please see attached the agenda for this morning's meeting.
[redacted 38(1)b]

[redacted 38(1)b]
Response Officer
Resilience Division
Scottish Government
Area 1R,
St Andrew's House,
Regent Road,
Edinburgh,
EH1 3DG
0131 244 [redacted 38(1)b] | 07 [redacted 38(1)b]

DOCUMENT 2.1

UNICORN STEERING GROUP (MINISTERIAL)

09:30 FRIDAY 9 SEPTEMBER

AGENDA

1. Situation update - Chair

2. Partner updates and key issues

   - Lord Lyon King of Arms (Or Lyon Clerk)
   - Police Scotland
   - Other partners will be covered by James Hynds.

3. Communications issues

3. Actions and next steps

4. Date and time of next meeting

DOCUMENT 3

From: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>
Sent: 09 September 2022 11:29
To: [redacted 30(c)] Permanent Secretary <PermanentSecretary@gov.scot>; [redacted 38(1)b] Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; [redacted 38(1)b] [redacted 38(1)b] [redacted 38(1)b] Rogers S (Shirley) <Shirley.Rogers@gov.scot>; 'michelle.quinn@transport.gov.uk' <michelle.quinn@transport.gov.uk>; Morrow J (Joseph) <Lord.Lyon@gov.scot>; Lord Lyon <DLLJPLL@gov.scot>; 'Chief Constable' <cc.office@scotland.pnn.police.uk>; [redacted 38(1)b] Chief Executive Transport Scotland <ceo@transport.gov.scot>; 'Kenny.macdonald@scotland.police.uk' <Kenny.macdonald@scotland.police.uk>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; 'ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK' <ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; Humphreys J (Julie) (TCPFW) <Julie.Humphreys2@gov.scot>; First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; 'Malcolm.Graham@scotland.police.uk' <Malcolm.Graham@scotland.police.uk>; 'DCC Crime Ops Office' <DCC.CrimeOpsOffice@scotland.police.uk>; Quinn M (Michelle) <Michelle.Quinn@transport.gov.scot>; [redacted 38(1)b]
Cc: Swinney J (John), MSP <John.Swinney.msp@parliament.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>
Subject: RE: SG Unicorn Steering Group (Ministerial)

James –

As time was short at the end of our 09:30 call, I didn't reprise action points. Here they are. These also cover feedback from the DFM in the course of the subsequent Bridges Ministerial call. I should be grateful for assurance that these are logged, lead responsibility assigned, and will be actioned, including through reports back to the DFM in the course of today.

K

1. Report on arrangements for **the D+4 road move** from St Giles to Edinburgh Airport, including on:
    a. approach to road closures, confirming the intention for full rather than rolling closure
    b. estimate of range of numbers of people who may line the route, including in relation to how far people may travel, and how long they may be there
    c. report and assurance on stewarding capacity and arrangements
    d. report and assurance on accessibility issues, including access for those with mobility issues
    e. report and assurance on public safety and welfare arrangements, taking account of the demographic make-up up of the crowds, the length of time they may be there, arrangements for access to food and toilets and first aid
2. Confirm **lead responsibility within the Unicorn structure for welfare issues**, both in relation to those visiting / spectating at ceremonial events, and welfare support for residents in areas subject to road closures and limited access.
3. Report on **public-facing communication in relation to travel and transport**, in particular to Edinburgh, and on **intelligence on people flows and visitor numbers,** covering current messaging and scenarios in which it becomes necessary to discourage or (as a last resort, on safety grounds) limit access to Edinburgh or the city centre.

4. Assurance in relation to **personal protection for VIP participants / attendees** at Unicorn events.
5. **Confirmation of the "D+" timetable**: this was closed during the 09:30 meeting through feedback from the Lord Lyon, confirming the planning assumption that Friday 9 September is D day, the move from Balmoral is on Sunday, D+2, and the main ceremonial events in Edinburgh on D+3 and D+4.

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted 38(1)b] | 07[redacted 38(1)b]| dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

INFORMATION RELATING TO THE 10 SEPTEMBER UNICORN STEERING GROUP

DOCUMENT 4

From: [redacted 30(c)]
Sent: 09 September 2022 18:31
To: [redacted 30(c)] [redacted 38(1)b] [redacted 38(1)b] Brannen R (Roy); Bruce A (Andrew); Chief Constable; Chief Executive Transport Scotland; [redacted 38(1)b] [redacted 38(1)b] DCC Crime Ops Office (DCC.CrimeOpsOffice@scotland.pnn.police.uk); Deputy First Minister and Cabinet Secretary for Covid Recovery; DG Education & Justice; DG Net Zero; DG Strategy and External Affairs; Director of Communications, Ministerial Support; Gillies H (Hugh); [redacted 38(1)b] [redacted 38(1)b] Griffin J (Joe); Hynd JS (James); Irvine A (Alison); John-Paul Marks; Kenny Macdonald; Kenny Macdonald ; [redacted 38(1)b] Lord Lyon; [redacted 38(1)b] [redacted 38(1)b] Malcolm Graham ; McAllister C (Colin); Morrow J (Joseph); Permanent Secretary; Quinn M (Michelle); Rogers S (Shirley); [redacted 30(c)] SGUnicornHub; Thomson KAL (Ken) (Director-General); [redacted 38(1)b]
Subject: SG Unicorn Steering Group (Ministerial)
When: 10 September 2022 09:30-10:30 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.
Where: MS Teams/SGoRR

As you are aware, following the announcement of the death of HM The Queen, Operation Unicorn has now been activated.

The next meeting of the SG Unicorn Steering Group (Ministerial) will take place on Saturday 10 September 2022 at 09:30 by Microsoft Teams and in person at the Scottish Government Resilience Room, St Andrew's House, Regent Road, Edinburgh. It will be chaired by Ken Thomson, Director General Strategy and External Affairs.

Please confirm if you are able to attend in person or if you will be dialling into the meeting.

The agenda for this meeting will follow shortly.

DOCUMENT 5

From: [redacted 30(c)]
Sent: 09 September 2022 18:35
To: [redacted 38(1)b] [redacted 38(1)b] Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Chief Constable <cc.office@scotland.pnn.police.uk>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted 38(1)b] [redacted 38(1)b] DCC Crime Ops Office (DCC.CrimeOpsOffice@scotland.pnn.police.uk) <DCC.CrimeOpsOffice@scotland.pnn.police.uk>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Education & Justice <dgej@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Director of Communications, Ministerial Support <DirectorCMS@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; [redacted 38(1)b] [redacted 38(1)b] Griffin J (Joe) <Joe.Griffin@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Kenny Macdonald <Kenny.macdonald@scotland.police.uk>; Kenny Macdonald <ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK>; [readacted 38(1)b] Lord Lyon <DLLJPLL@gov.scot>; [redacted 38(1)b] [redacted 38(1)b] Malcolm Graham <malcolm.graham@scotland.police.uk>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Morrow J (Joseph) <Lord.Lyon@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; Quinn M (Michelle) <Michelle.Quinn@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; [redacted 30(c)] SGUnicornHub <SGUnicornHub@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; [redacted 38(1)b]
Subject: RE: SG Unicorn Steering Group (Ministerial)

Good evening,

Please find attached the agenda for tomorrow's SG Unicorn Steering Group (Ministerial).

Kind regards,
[redacted 38(1)b]
Information Officer
Scottish Government Resilience Room (SGoRR)
St Andrews House
Regent Road
EDINBURGH
EH1 3DG

T: 0131 244 [redacted 38(1)b]
E: [redacted 30(c)]
Duty Officer Pager (Emergency Contact): 07 [redacted 38(1)b]

DOCUMENT 5.1

UNICORN STEERING GROUP (MINISTERIAL)

09:30 – Saturday 10 September

AGENDA

1. Situation update - Chair
2. Partner updates and key issues
3. Communications issues
4. Actions and next steps
5. Date and time of next meeting

INFORMATION RELATING TO THE 11 SEPTEMBER UNICORN STEERING GROUP

DOCUMENT 6

From: [redacted 30(c)]
Sent: 10 September 2022 15:13
To: [redacted 30(c)] [redacted 38(1)b] [redacted 38(1)b] Brannen R (Roy); Bruce A (Andrew); Chief Constable; Chief Executive Transport Scotland; [redacted 38(1)b] [redacted 38(1)b] DCC Crime Ops Office (DCC.CrimeOpsOffice@scotland.pnn.police.uk); Deputy First Minister and Cabinet Secretary for Covid Recovery; DG Education & Justice; DG Net Zero; DG Strategy and External Affairs; Director of Communications, Ministerial Support; Gillies H (Hugh); Gordon A (Amanda); [redacted 38(1)b] Griffin J (Joe); Humphreys J (Julie) (TCPFW); Hynd JS (James); Irvine A (Alison); John-Paul Marks; Kenny Macdonald; Kenny Macdonald ; [redacted 38(1)b] Lord Lyon; [redacted 38(1)b] [redacted 38(1)b] Malcolm Graham ; McAllister C (Colin); Morrow J (Joseph); Permanent Secretary; Quinn M (Michelle); Rogers S (Shirley); [redacted 30(c)] SGUnicornHub; SGUnicornSilver; Thomson KAL (Ken) (Director-General); [redacted 38(1)b]
Subject: SG Unicorn Steering Group (Ministerial)
When: 11 September 2022 09:30-10:30 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.
Where: MS Teams/SGoRR

The next meeting of the SG Unicorn Steering Group (Ministerial) will take place on Sunday 11 September 2022 at 09:30 (and daily thereafter) by Microsoft Teams and in person at the Scottish Government Resilience Room, St Andrew's House, Regent Road, Edinburgh. It will be chaired by Ken Thomson, Director General Strategy and External Affairs.

Please confirm if you are able to attend in person or if you will be dialling into the meeting.

The AGENDA IS BELOW:

1. Situation update - Chair
2. Partner updates and key issues
3. Communications issues
4. Actions and next steps
5. Date and time of next meeting

DOCUMENT 7

From: [redacted 30(c)]
Sent: 11 September 2022 12:41
To: [redacted 38(1)b] [redacted 38(1)b] Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Chief Constable <cc.office@scotland.pnn.police.uk>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted 38(1)b] [redacted 38(1)b] DCC Crime Ops Office (DCC.CrimeOpsOffice@scotland.pnn.police.uk) <DCC.CrimeOpsOffice@scotland.pnn.police.uk>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Education & Justice <dgej@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Director of Communications, Ministerial Support <DirectorCMS@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Gordon A (Amanda) <Amanda.Gordon@gov.scot>; [redacted 38(1)b] Griffin J (Joe) <Joe.Griffin@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Kenny Macdonald <Kenny.macdonald@scotland.police.uk>; Kenny Macdonald <ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK>; [redacted 38(1)b] Lord Lyon <DLLJPLL@gov.scot>; [redacted 38(1)b] [redacted 38(1)b] Malcolm Graham <malcolm.graham@scotland.police.uk>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Morrow J (Joseph) <Lord.Lyon@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; Quinn M (Michelle) <Michelle.Quinn@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; [redacted 30(c)] SGUnicornHub <SGUnicornHub@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; [redacted 38(1)b] Humphreys J (Julie) (TCPFW) <Julie.Humphreys2@gov.scot>
Cc: DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; Swinney J (John), MSP <John.Swinney.msp@parliament.scot>; CC Office PSoS <CC.Office@scotland.police.uk>; [redacted 38(1)b] [redacted 38(1)b] [redacted 30(c)] [redacted 30(c)] [redacted 38(1)b] [redacted 38(1)b] [redacted 38(1)b]
Subject: Actions from SG Unicorn Steering Group (Ministerial)

Colleagues,

Please find below the agreed actions from today's Ministerial Steering Group:

Unicorn Steering Group Ministerial – 11 September 2022 - 0930

Actions

- Ensure correct level of messaging to public on attendance at events and on traffic - **Communications**
- Feedback to DFM later today (11th September) on how the gathering of the congregation for the service at St Giles is progressing - **Unicorn Hub**
- Keep DFM updated on numbers gathering to watch cortege from roadside - **Unicorn Hub**
- Report to DFM back from Deep Dive - **Ken Thomson**

Kind regards,

[redacted 38(1)b]
[redacted 38(1)b]Information Officer

Scottish Government Resilience Room (SGoRR)
St Andrews House
Regent Road
EDINBURGH
EH1 3DG

T: 0131 244 [redacted 38(1)b]
E: [redacted 30(c)]
Duty Officer Pager (Emergency Contact): 07 [redacted 38(1)b]

DOCUMENT 8

From: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>
Sent: 11 September 2022 07:52
To: [redacted 30(c)] [redacted 38(1)b] [redacted 38(1)b] Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Chief Constable <cc.office@scotland.pnn.police.uk>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted 38(1)b] [redacted 38(1)b] DCC Crime Ops Office (DCC.CrimeOpsOffice@scotland.pnn.police.uk) <DCC.CrimeOpsOffice@scotland.pnn.police.uk>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Education & Justice <dgej@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Director of Communications, Ministerial Support <DirectorCMS@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Gordon A (Amanda) <Amanda.Gordon@gov.scot>; [redacted 38(1)b] Griffin J (Joe) <Joe.Griffin@gov.scot>; Humphreys J (Julie) (TCPFW) <Julie.Humphreys2@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Kenny Macdonald <Kenny.macdonald@scotland.police.uk>; Kenny Macdonald <ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK>; [redacted 38(1)b] Lord Lyon <DLLJPLL@gov.scot>; [redacted 38(1)b] [redacted 38(1)b] Malcolm Graham <malcolm.graham@scotland.police.uk>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Morrow J (Joseph) <Lord.Lyon@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; Quinn M (Michelle) <Michelle.Quinn@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; [redacted 30(c)] SGUnicornHub <SGUnicornHub@gov.scot>; SGUnicornSilver <SGUnicornSilver@gov.scot>; [redacted 38(1)b]
Subject: RE: SG Unicorn Steering Group (Ministerial)

Colleagues –

Below is a checklist of issues and events for item 2 of the agenda for this morning's meeting, drawn from my update to DFM of last night (not to all). The DFM also indicated he wishes to look ahead to Unicorn events from today onwards, and these are listed below.

SGoRR colleagues, please have printed copies to hand in SGoRR

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted 38(1)b] | 07 [redacted 38(1)b]| dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

Issues from D+2 morning Gold

- Report from Joe Griffin

Issues from D+1 meeting

1. Confirmation of programme - closed
2. D+4 move: stewarding - closed
3. Registration of death - open

Further issues for D+2 meeting

4. Public order issue in Glasgow on D+1 - closed
5. Rangers v Napoli on D+4 - open
6. VIP requests for invitations to the Service of Thanksgiving - open
7. Arrangements for the Vigil from D+3 into D+4 – look-ahead
8. Review of welfare issues across all Unicorn events – in hand

Unicorn events from D+2 (timings are from outline plan)

- **D+2** - Early Morning Rehearsal for the **D+3** Coffin Procession from the Palace of Holyroodhouse to St. Giles's Cathedral, Edinburgh.

- **D+2** - Coffin moved to Edinburgh, departing Balmoral approx. **1000 hours** to arrive at Holyroodhouse approximately **1600 hours.** Coffin remains at Palace of Holyroodhouse overnight.

- **D+2** - Proclamation at Mercat Cross at **1200 hours** then at Edinburgh Castle Drawbridge at **1230 hours**.

- **D+3** - **1245 hours** The King and Queen Consort arrive at Edinburgh Airport

- **D+3** - **1435 hours** Coffin borne in Procession from the Palace of Holyroodhouse to St. Giles's Cathedral, Edinburgh.

- **D+3** - **1500 hours** Service in St Giles' Cathedral.

- **D+3** - **1730 hours** Motion of Condolence at Scottish Parliament followed by a Reception at The Scottish Parliament attended by The King and Queen Consort.

- **D+3-4** - Coffin Rests in St. Giles' Cathedral until **1600 hours** on **D+4.** The King's Vigil will take place at **1930 hours** on **D+3** (timing TBC).

- **D+4 - 1030 hours** The King and Queen Consort depart for Northern Ireland from Edinburgh Airport.

- **D+4 – 1600 hours** Coffin move from St Giles' Cathedral to Edinburgh Airport, and departs for London.

DOCUMENT 9

From: [redacted 38(1)b] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 11 September 2022 06:57
To: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: First Minister <firstminister@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>
Subject: RE: Unicorn: Gold issues, end of D+1

Good morning Ken

Please see note from DFM below:

Noted. I am very grateful for the significant additional work that has been undertaken at pace to provide further assurance and confidence to put us in a position where we have exceeded the expectations of plans before they have had to be implemented. This is very welcome and assuring.

We need to closely monitor events today, which are critical in ensuring access for members of the public to pay tribute to Her Majesty in a safe and respectful manner. I am confident that the MACC arrangements give us the opportunity to address any developments and enable Police Scotland to take operational decisions as required. As I have indicated I want to be kept up to date with developments at all stages during the course of the day, The Transport Minister will also be available at the traffic control centre.

We can reflect on the issues identified by the deep dive on the vigil. I think it would be helpful if we had a strategic look at each stage of D+3 and D+4 at the 9.30 meeting to satisfy ourselves we are confident in operational arrangements.

I briefed the First Minister last night on the progress made and she is content with developments and grateful for the work undertaken.

DFM

Many thanks
[redacted 38(1)b]
*[redacted 38(1)b]*Private Secretary/DFM
07 [redacted 38(1)b]

From: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>
Sent: 10 September 2022 23:59
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: First Minister <firstminister@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; Brannen R

(Roy) <Roy.Brannen@transport.gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>
Subject: Unicorn: Gold issues, end of D+1

Deputy First Minister

Purpose

1. This note updates you on Unicorn issues at the end of D+1. As yesterday, it also serves as a brief ahead of tomorrow morning's SG Unicorn Steering Group meeting.

D+1

2. The main D+1 events have of course been in London. The Lord Lyon, First Minister, Lord Advocate and Lord President attended the Accession Council, including to witness The King's signing of an oath to uphold the security of the Church of Scotland. Today also saw the Principal Proclamation, and the Earl Marshal's briefing, following which the full London Bridge / Unicorn programme of events is now public.

3. With James Hynd and Joe Griffin, I walked the D+3 procession route at lunchtime today, from Holyroodhouse to St Giles. We spoke to several G4S staff and police officers at the Palace, who confirmed our impression of a steady flow of people, no crowding, and a respectful and relaxed tone. The handling of floral tributes looked well organised. Moving up the Royal Mile, we saw barriers and media positions in place, including for the Proclamation at the Mercat Cross. The operation at Balmoral is getting good coverage, and will be in a stronger spotlight tomorrow at the start of the D+2 move.

Progress summary

4. In brief, today's activity has kept us on track with good progress on most issues I flagged yesterday. I report on these below.

5. Tomorrow, D+2, sees the focus move to Scotland and Unicorn events. The move from Balmoral to Holyrood will be the first chance for the media and the public to see The Queen's coffin. Sky will provide pooled video from a helicopter. Also tomorrow, we have the Proclamations at the Mercat Cross and the Esplanade.

6. We closed today's meeting schedule with a positive Unicorn Gold group, with partners engaged and giving good assurance. I report on that below also. One (non-SG) partner, not given to exaggeration, commented to me during the day that the teamwork is "both fantastic and remarkable." I'm sure it will get tested further as long-prepared plans get delivered on the ground. There's a long way to go.

Update on issues

7. My update of last night focused on three issues:

a. timing of public confirmation of the London Bridge / Unicorn programme;
b. the D+4 move from St Giles to Edinburgh Airport; and
c. registration of death.

[redacted 28(1)]

[redacted 30(c)][redacted 30(c)] [redacted s.30(b)(i)]

8. At this afternoon's Gold, I thanked partners for this rapid work and the good outcome, and urged them to focus now on converting the numbers on the page into boots on the ground. I want to record here the invaluable roles played by Roy Brannen in helping Silver meet this challenge, and the Permanent Secretary in keeping the challenge high.

9. In addition to these steps, we have issued a call for volunteers to SG staff on behalf of Edinburgh City Council, to be deployed not to marshalling routes and the main events, but to the "greyzone" in the wider city centre. This issued through an article on Saltire reinforced by an email from the Permanent Secretary to all SCS staff and a Groupcall notification (which reaches mobile phones) to c. 4,226 Edinburgh staff. The Permanent Secretary and I are grateful to Nicky Richards and her team for their rapid work into the weekend on this.

[redacted 28(1)]

Further issues

[redacted s.30(c)]
[redacted s.30(c)]

10. D [redacted – Section 17]

[redacted - Section 17)]
[redacted 28(1)]
[redacted 30(b)(i)]

11. You asked us earlier in the week to ensure we had a lead identified for **Welfare** issues within the Unicorn structure. We have in hand a review of Welfare issues, including accessibility, across Unicorn events. This will be led at Silver and will report to Shirley Rogers, whom I have asked to take the lead on these issues.

D+2

12. At tonight's Unicorn Gold, I asked SG colleagues and partners for their assurance on our readiness for the **D+2 events**. With key colleagues and partners, we had earlier covered the issues in more depth in the forward assurance review, testing the readiness of the aspects we can count and see now, and our planning for the foreseen and unexpected dynamic factors still to come. Partners were confident we were as ready as we could reasonably have expected. The Permanent Secretary, who sat in, commented to me afterwards on the positive intent and the way people and

organisations are leaning in and helping each other. I also saw good constructive internal and inter-partner challenge.

[redacted 28(1)]

SG Unicorn Steering Group meeting, Sunday 11 September (D+2)

13. I propose we use the issues identified above as a checklist for discussion when we meet tomorrow morning at 09:30. I have also appended below the outline programme for Unicorn, which we used as a checklist in the pre-activation meeting of the Steering Group with the Lord Lyon and the First Minister last Thursday.

14. We look forward to having you in SGoRR in person. I understand you are aware and content that we will be also be joined by Sarah Healey, Permanent Secretary at DCMS and the chair of the Bridges Steering Group leading work to maintain and update the Bridges plans. Sarah asked to visit us on Sunday as we move into delivery on the ground of events which will have their counterparts in London from D+5. We plan also to take her to the MACC and the SG Unicorn Hub, and if time permits, walk her through the Procession route in the Royal Mile.

Conclusion

15. I invite you to note this update, ahead of our discussion at 09:30 tomorrow, D+2.

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted 38(1)b] | 07 [redacted 38(1)b]| dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

EXTRACT FROM UNICORN PLAN

2. OUTLINE TIMETABLE

2.1 An outline timetable is shown below. Subject to the day, time and place of Death, and the subsequent timing of the official announcement from Buckingham Palace, it may require adjustment.

Day - Activity

- **D Day** - Day of Death
- **D Day** - Death Gun Salutes
- **D+1** - Accession Council and Principal Proclamation read at St. James's Palace at **1100 hours** (including Gun Salutes) and later at the Royal Exchange, City of London.

- **D+1** - Earl Marshal's 1st Ceremonial and Media briefings (both virtual) from Buckingham Palace.

- **D+2** - Early Morning Rehearsal for the **D+3** Coffin Procession from the Palace of Holyroodhouse to St. Giles's Cathedral, Edinburgh.

- **D+2** - If death occurs at Balmoral, Coffin moved to Edinburgh, departing Balmoral approx. **1000 hours** to arrive at Holyroodhouse approximately **1600 hours.** Coffin remains at Palace of Holyroodhouse overnight.

- **D+2** - Proclamation at Mercat Cross at **1200 hours** then at Edinburgh Castle Drawbridge at **1230 hours**.

- **D+3** - **1245 hours** The King and Queen Consort arrive at Edinburgh Airport

- **D+3** - **1435 hours** Coffin borne in Procession from the Palace of Holyroodhouse to St. Giles's Cathedral, Edinburgh.

- **D+3** - **1500 hours** Service in St Giles' Cathedral.

- **D+3** - **1730 hours** Motion of Condolence at Scottish Parliament followed by a Reception at The Scottish Parliament attended by The King and Queen Consort.

- **D+3-4** - Coffin Rests in St. Giles' Cathedral until **1600 hours** on **D+4.** The King's Vigil will take place at **1930 hours** on **D+3** (timing TBC).

- **D+4** **- 1030 hours** The King and Queen Consort depart for Northern Ireland from Edinburgh Airport.

- **D+5** - Coffin borne in Procession from Buckingham Palace to the Palace of Westminster *(To St Paul's Cathedral from 2025)* Lying-in-State begins and lasts till **D+10**

INFORMATION RELATING TO THE 12 SEPTEMBER UNICORN STEERING GROUP

DOCUMENT 10

From: [redacted 30(c)]
Sent: 11 September 2022 15:25
To: [redacted 38(1)b] [redacted 38(1)b] Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Chief Constable <cc.office@scotland.pnn.police.uk>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted 38(1)b] [redacted 38(1)b] DCC Crime Ops Office (DCC.CrimeOpsOffice@scotland.pnn.police.uk) <DCC.CrimeOpsOffice@scotland.pnn.police.uk>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Education & Justice <dgej@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Director of Communications, Ministerial Support <DirectorCMS@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Gordon A (Amanda) <Amanda.Gordon@gov.scot>; [redacted 38(1)b] Griffin J (Joe) <Joe.Griffin@gov.scot>; Humphreys J (Julie) (TCPFW) <Julie.Humphreys2@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Kenny Macdonald <Kenny.macdonald@scotland.police.uk>; Kenny Macdonald <ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK>; [redacted 38(1)b] Lord Lyon <DLLJPLL@gov.scot>; [redacted 38(1)b] [redacted 38(1)b]Malcolm Graham <malcolm.graham@scotland.police.uk>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Morrow J (Joseph) <Lord.Lyon@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; Quinn M (Michelle) <Michelle.Quinn@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; [redacted 30(c)] SGUnicornHub <SGUnicornHub@gov.scot>; SGUnicornSilver <SGUnicornSilver@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; [redacted 38(1)b]
Subject: SG Unicorn Steering Group (Ministerial) Agenda

PS/First Minister
PS/Deputy First Minister

The next meeting of the SG Unicorn Steering Group (Ministerial) will take place on Monday 12 September 2022 at 09:30 by Microsoft Teams and in person at the Scottish Government Resilience Room, St Andrew's House, Regent Road, Edinburgh.

Please see attached agenda ahead of the meeting which will be chaired by Ken Thomson, Director General Strategy and External Affairs.

Regards,

[redacted 38(1)b]Information Officer
Scottish Government Resilience Room (SGoRR)
St Andrews House
Regent Road
EDINBURGH
EH1 3DG

T: 0131 244 [redacted 38(1)b]
E: [redacted 30(c)]
Duty Officer Pager (Emergency Contact): 07 [redacted 38(1)b]

DOCUMENT 10.1

UNICORN STEERING GROUP (MINISTERIAL)

09:30 – Monday 12 September

AGENDA

1. Situation update – Chair.
2. Partner updates and key issues.
3. Communications issues.
4. Actions and next steps.
5. Date and time of next meeting.

DOCUMENT 11

From: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>
Sent: 11 September 2022 23:19
To: [redacted 30(c)] [redacted 38(1)b] [redacted 38(1)b] Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Chief Constable <cc.office@scotland.pnn.police.uk>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted 38(1)b] [redacted 38(1)b] DCC Crime Ops Office (DCC.CrimeOpsOffice@scotland.pnn.police.uk) <DCC.CrimeOpsOffice@scotland.pnn.police.uk>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Education & Justice <dgej@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Director of Communications, Ministerial Support <DirectorCMS@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Gordon A (Amanda) <Amanda.Gordon@gov.scot>; [redacted 38(1)b] Griffin J (Joe) <Joe.Griffin@gov.scot>; Humphreys J (Julie) (TCPFW) <Julie.Humphreys2@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Kenny Macdonald <Kenny.macdonald@scotland.police.uk>; Kenny Macdonald <ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK>; [redacted 38(1)b] Lord Lyon <DLLJPLL@gov.scot>; [redacted 38(1)b] [redacted 38(1)b] Malcolm Graham <malcolm.graham@scotland.police.uk>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Morrow J (Joseph) <Lord.Lyon@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; Quinn M (Michelle) <Michelle.Quinn@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; [redacted 30(c)] SGUnicornHub <SGUnicornHub@gov.scot>; SGUnicornSilver <SGUnicornSilver@gov.scot>; [redacted 38(1)b]
Subject: RE: SG Unicorn Steering Group (Ministerial)

PS/DFM, colleagues –

Please below a revised agenda for tomorrow's 09:30 Steering Group meeting.

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted 38(1)b] | 07 [redacted 38(1)b] | dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

1. Situation update – Chair
2. Review of D+2
3. Open issues:
    a. registration of death
    b. the Vigil Queue plan
4. D+3 events

5. Communications issues

6. Actions and next steps

7. Date and time of next meeting

DOCUMENT 12

From: [redacted 30(c)]
Sent: 12 September 2022 12:39
To: [redacted 38(1)b] [redacted 38(1)b] Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Chief Constable <cc.office@scotland.pnn.police.uk>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted 38(1)b] [redacted 38(1)b] DCC Crime Ops Office (DCC.CrimeOpsOffice@scotland.pnn.police.uk) <DCC.CrimeOpsOffice@scotland.pnn.police.uk>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Education & Justice <dgej@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Director of Communications, Ministerial Support <DirectorCMS@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Gordon A (Amanda) <Amanda.Gordon@gov.scot>; [redacted 38(1)b] Griffin J (Joe) <Joe.Griffin@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Kenny Macdonald <Kenny.macdonald@scotland.police.uk>; Kenny Macdonald <ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK>; [redacted 38(1)b] Lord Lyon <DLLJPLL@gov.scot>; [redacted 38(1)b] [redacted 38(1)b]Malcolm Graham <malcolm.graham@scotland.police.uk>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Morrow J (Joseph) <Lord.Lyon@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; Quinn M (Michelle) <Michelle.Quinn@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; [redacted 30(c)] SGUnicornHub <SGUnicornHub@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; [redacted 38(1)b] Humphreys J (Julie) (TCPFW) <Julie.Humphreys2@gov.scot>
Cc: 'DCC Crime Ops Office' <DCC.CrimeOpsOffice@scotland.police.uk>; 'Swinney J (John), MSP' <John.Swinney.msp@parliament.scot>; 'CC Office PSoS' <CC.Office@scotland.police.uk>; [redacted 38(1)b] [redacted 38(1)b] [redacted 30(c)] [redacted 30(c)] [redacted 38(1)b] [redacted 38(1)b] [redacted 38(1)b]
Subject: Actions from SG Unicorn Steering Group (Ministerial)

Colleagues,

Please find below the agreed actions from today's Ministerial Steering Group:

Unicorn Steering Group Ministerial – 12 September 2022 - 0930

Actions

- Confirm to DFM the chain of command for management of the Vigil Queue - **Joe Griffin**
- Arrange for DFM to be regularly updated on Vigil Queue management during the day – **Roy Brannen**
- SG to mobilise volunteers to support the marshalling and welfare activity at the Vigil queue - **Joe Griffin**
- Reschedule the next SG Unicorn Steering Group Ministerial meeting to be held at 0845 on Tuesday 13 September 2022 (D+4) - **Head of SGoRR**

Regards,
[redacted 38(1)b]

[redacted 38(1)b]Team leader
SGoRR
The Scottish Government
St Andrew's House
Edinburgh
EH1 3DG

T. 0131 244 [redacted 38(1)b]
E. [redacted 30(c)]

From: Griffin J (Joe) <Joe.Griffin@gov.scot>
Sent: 12 September 2022 15:25
To: SGUnicornSilver <SGUnicornSilver@gov.scot>
Cc: [redacted 38(1)b] Humphreys J (Julie) (TCPFW) <Julie.Humphreys2@gov.scot>; SGUnicornHub <SGUnicornHub@gov.scot>
Subject: RE: Actions from SG Unicorn Steering Group (Ministerial)

Thanks. Would you mind passing onto DFM on my behalf, to discharge the action. Cheers

From: SGUnicornSilver <SGUnicornSilver@gov.scot>
Sent: 12 September 2022 14:59
To: Griffin J (Joe) <Joe.Griffin@gov.scot>
Cc: [redacted 38(1)b] Humphreys J (Julie) (TCPFW) <Julie.Humphreys2@gov.scot>; SGUnicornSilver <SGUnicornSilver@gov.scot>; SGUnicornHub <SGUnicornHub@gov.scot>
Subject: RE: Actions from SG Unicorn Steering Group (Ministerial)

Joe

Following up on your action to update SG Unicorn Steering Group (Ministerial):
Confirm to DFM the chain of command for management of the Vigil Queue

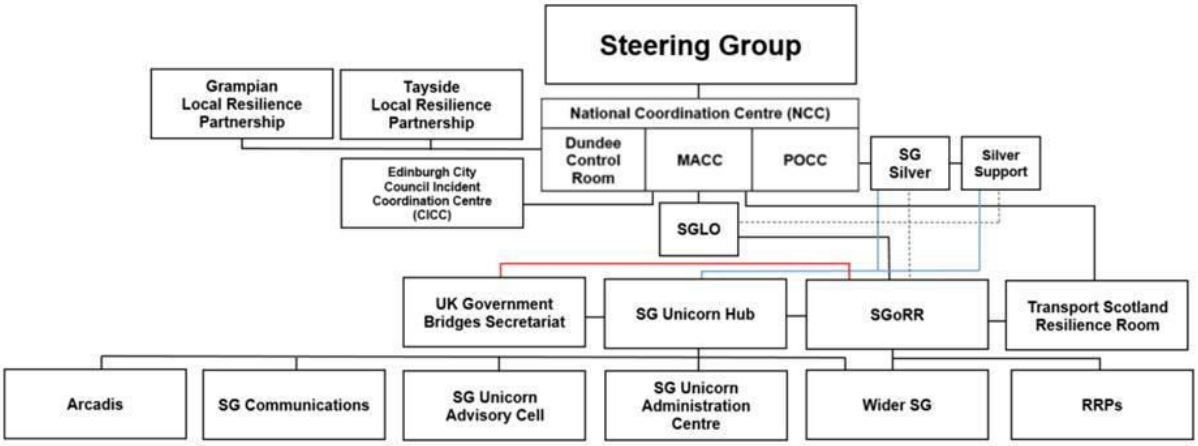
As set out in Concept of Operations (CONOPs) agreed in June 2022, the chain of command for the management of the Vigil Queue is to the MACC (Multi-Agency Co-ordination Centre) which includes Lead Silver from the Scottish Government and Silver representative from Police Scotland.

The delivery structure is set out below.

Hope this is helpful.

Thanks
Jennifer

SCOTTISH DELIVERY STRUCTURE ON ACTIVATION



Jennifer Veitch (she/her)
Silver Command (Shadow), Operation Unicorn, Scottish Government

From: Humphreys J (Julie) (TCPFW) <Julie.Humphreys2@gov.scot>
Sent: 12 September 2022 13:44
To: SGUnicornSilver <SGUnicornSilver@gov.scot>
Cc: Veitch J (Jennifer) <Jennifer.Veitch@gov.scot>; [redacted 38(1)b]
Subject: Actions from SG Unicorn Steering Group (Ministerial)

Jen

Grateful if you could please complete the action noted in yellow by 3pm and provide an update to Gold (Joe).

Thank you
Julie

Julie Humphreys (she/her)
Silver Command (Shadow), Operation Unicorn, Scottish Government

From: [redacted 30(c)]
Sent: 12 September 2022 12:39
To: [redacted 38(1)b] [redacted 38(1)b] Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Chief Constable <cc.office@scotland.pnn.police.uk>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted 38(1)b] [redacted 38(1)b] DCC Crime Ops Office (DCC.CrimeOpsOffice@scotland.pnn.police.uk) <DCC.CrimeOpsOffice@scotland.pnn.police.uk>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Education & Justice <dgej@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Director of Communications, Ministerial Support <DirectorCMS@gov.scot>; Gillies H (Hugh)

<Hugh.Gillies@transport.gov.scot>; Gordon A (Amanda) <Amanda.Gordon@gov.scot>; [redacted 38(1)b] Griffin J (Joe) <Joe.Griffin@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Kenny Macdonald <Kenny.macdonald@scotland.police.uk>; Kenny Macdonald <ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK>; [redacted 38(1)b] Lord Lyon <DLLJPLL@gov.scot>; [redacted 38(1)b [redacted 38(1)b] Malcolm Graham <malcolm.graham@scotland.police.uk>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Morrow J (Joseph) <Lord.Lyon@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; Quinn M (Michelle) <Michelle.Quinn@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; [redacted 30(c)] SGUnicornHub <SGUnicornHub@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; [redacted 38(1)b] Humphreys J (Julie) (TCPFW) <Julie.Humphreys2@gov.scot>
Cc: 'DCC Crime Ops Office' <DCC.CrimeOpsOffice@scotland.police.uk>; 'Swinney J (John), MSP' <John.Swinney.msp@parliament.scot>; 'CC Office PSoS' <CC.Office@scotland.police.uk>; [redacted 38(1)b] [redacted 38(1)b] [redacted 30(c)] [redacted 30(c)] [redacted 38(1)b] [redacted 38(1)b] [redacted 38(1)b]
Subject: Actions from SG Unicorn Steering Group (Ministerial)

Colleagues,

Please find below the agreed actions from today's Ministerial Steering Group:

Unicorn Steering Group Ministerial – 12 September 2022 - 0930

Actions

- Confirm to DFM the chain of command for management of the Vigil Queue - **Joe Griffin**
- Arrange for DFM to be regularly updated on Vigil Queue management during the day – **Roy Brannen**
- SG to mobilise volunteers to support the marshalling and welfare activity at the Vigil queue - **Joe Griffin**
- Reschedule the next SG Unicorn Steering Group Ministerial meeting to be held at 0845 on Tuesday 13 September 2022 (D+4) - **Head of SGoRR**

Regards,
[redacted 38(1)b]

[redacted 38(1)b]Team leader
SGoRR
The Scottish Government
St Andrew's House
Edinburgh
EH1 3DG

T. 0131 244 [redacted 38(1)b]
[redacted 30(c)]

INFORMATION RELATING TO THE 13 SEPTEMBER UNICORN STEERING GROUP

DOCUMENT 13

From: [redacted 30(c)]
Sent: 13 September 2022 12:50
To: [redacted 38(1)b] [redacted 38(1)b] Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Chief Constable <cc.office@scotland.pnn.police.uk>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted 38(1)b] [redacted 38(1)b] Director of Communications, Ministerial Support <DirectorCMS@gov.scot>; DCC Crime Ops Office (DCC.CrimeOpsOffice@scotland.pnn.police.uk) <DCC.CrimeOpsOffice@scotland.pnn.police.uk>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Education & Justice <dgej@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Gordon A (Amanda) <Amanda.Gordon@gov.scot>; [redacted 38(1)b] Griffin J (Joe) <Joe.Griffin@gov.scot>; Humphreys J (Julie) (TCPFW) <Julie.Humphreys2@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Kenny Macdonald <Kenny.macdonald@scotland.police.uk>; Kenny Macdonald <ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK>; [redacted 38(1)b] Lord Lyon <DLLJPLL@gov.scot>; [redacted 38(1)b] [redacted 38(1)b]Malcolm Graham <malcolm.graham@scotland.police.uk>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Morrow J (Joseph) <Lord.Lyon@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; Quinn M (Michelle) <Michelle.Quinn@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; [redacted 30(c)] SGUnicornHub <SGUnicornHub@gov.scot>; SGUnicornSilver <SGUnicornSilver@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; [redacted 38(1)b] DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; Swinney J (John), MSP <John.Swinney.msp@parliament.scot>; [redacted 30(c)] CC Office PSoS <CC.Office@scotland.police.uk>; Hunter R (Russell) <Lyon.Clerk@gov.scot>; [redacted 38(1)b] [redacted 38(1)b]
Cc: [redacted 30(c)] [redacted 30(c)]
Subject: SG UNICORN STEERING GROUP (MINISTERIAL) 0830 13/9/2022 ACTIONS

Colleagues,

Please find below the agreed actions from today's Ministerial Steering Group:

Unicorn Steering Group Ministerial – 13 September 2022 - 0830

Actions

- Take timely decision on closure of queues with the expectation that all with a wristband are given the opportunity to view the coffin - **Unicorn Hub**
- Provide advance messaging on queue closures - **Unicorn Hub and Comms**
- Operationalisation of the follow up to decision on queue closure - **Unicorn Hub**

[redacted 38(1)b]Team leader
SGoRR
The Scottish Government
St Andrew's House
Edinburgh

EH1 3DG

T. 0131 244 [redacted 38(1)b]
E. [redacted 30(c)]

INFORMATION RELATING TO THE 15 SEPTEMBER UNICORN STEERING GROUP

DOCUMENT 14

From: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>
Sent: 15 September 2022 13:57
To: [redacted 30(c)] DG Strategy and External Affairs <DGSEA@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>
Subject: RE: Agenda for Unicorn Ministerial Steering Group Meeting

[redacted 38(1)b]
To confirm, this agenda is fine.

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted 38(1)b] | 07 [redacted 38(1)b]| dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

From: [redacted 30(c)]
Sent: 14 September 2022 15:33
To: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>
Cc: [redacted 30(c)]
Subject: Agenda for Unicorn Ministerial Steering Group Meeting

Ken

As the agenda for the unicorn Ministerial Group meetings have necessarily been focussed on operational matters we would be grateful for your amendments/views on the standard agenda in the event that the meetings are going to continue/take place after today.

SGoRR will provide copies of the agenda in the room in the event the meeting is taking place.

1. Situation update - Chair
2. Partner updates and key issues (by exception only)
3. Communications issues
4. Actions and next steps
5. Date and time of next meeting

Thanks

[redacted 38(1)b]
Team leader
SGoRR
The Scottish Government
St Andrew's House
Edinburgh
EH1 3DG

Team leader
SGoRR
The Scottish Government
St Andrew's House
Edinburgh
EH1 3DG

T. 0131 244 [redacted 38(1)b]
E. [redacted 30(c)]

DOCUMENT 15

From: [redacted 30(c)]
Sent: 15 September 2022 13:49
To: [redacted 30(c)] [redacted 38(1)b] [redacted 38(1)b] Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Chief Constable <cc.office@scotland.pnn.police.uk>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted 38(1)b] [redacted 38(1)b] DCC Crime Ops Office (DCC.CrimeOpsOffice@scotland.pnn.police.uk) <DCC.CrimeOpsOffice@scotland.pnn.police.uk>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Education & Justice <dgej@gov.scot>; DG Net Zero <DGNetZero@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Director of Communications, Ministerial Support <DirectorCMS@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Gordon A (Amanda) <Amanda.Gordon@gov.scot>; [redacted 38(1)b] Griffin J (Joe) <Joe.Griffin@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Kenny Macdonald <Kenny.macdonald@scotland.police.uk>; Kenny Macdonald <ACCCRIMINALJUSTICE@SCOTLAND.POLICE.UK>; [redacted 38(1)b] Lord Lyon <DLLJPLL@gov.scot>; [redacted 38(1)b] [redacted 38(1)b] Malcolm Graham <malcolm.graham@scotland.police.uk>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Morrow J (Joseph) <Lord.Lyon@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; Quinn M (Michelle) <Michelle.Quinn@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; SGUnicornHub <SGUnicornHub@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; [redacted 38(1)b] Humphreys J (Julie) (TCPFW) <Julie.Humphreys2@gov.scot>
Cc: 'DCC Crime Ops Office' <DCC.CrimeOpsOffice@scotland.police.uk>; 'Swinney J (John), MSP' <John.Swinney.msp@parliament.scot>; 'CC Office PSoS' <CC.Office@scotland.police.uk>; [redacted 38(1)b] [redacted 38(1)b] [redacted 30(c)] [redacted 38(1)b] [redacted 38(1)b] [redacted 38(1)b]
Subject: Actions from SG Unicorn Steering Group (Ministerial)

Colleagues,

Please find below the agreed actions from today's Ministerial Steering Group:

Unicorn Steering Group Ministerial – 15 September 2022 - 1000

Actions

1. Update DFM on registration issues in the course of Thursday 15 September (**Ken Thomson)**
2. Feed back to IGR team with DFM's steer against a heads-of-administration meeting in London on D+10 (**Ken Thomson** – done)
3. Prepare for the resumption of normal SG business and communications from Tuesday 20 September (**Andy Bruce** with Colin McAllister)
4. Confirm arrangements for Cabinet and Parliamentary business on Tuesday 20 September (**Alison Irvine**)
5. Confirm date of UKG "Fiscal Event" in week beginning 19 September (**David Rogers** with Scottish Exchequer colleagues)
6. Arrange further Unicorn Steering Group meetings with a reduced participation and duration (30m) for Friday 16, Monday 19 and before Cabinet on Tuesday 20 September, with the option of dropping or adding to these as required (**SGoRR**)

Thanks,
[redacted 38(1)b]

[redacted 38(1)b]Team leader
SGoRR
The Scottish Government
St Andrew's House
Edinburgh
EH1 3DG

T. 0131 244 [redacted 38(1)b]
E. [redacted 30(c)]

INFORMATION RELATING TO THE 16 SEPTEMBER UNICORN STEERING GROUP

DOCUMENT 16

From: [redacted 38(1)b] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 16 September 2022 18:52
To: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; First Minister <firstminister@gov.scot>; [redacted 30(c)] Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; [redacted 38(1)b] Chief Executive Transport Scotland <ceo@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Swinney J (John), MSP <John.Swinney.msp@parliament.scot>; Rogers D (David) (Constitution and Cabinet Director) <David.Rogers@gov.scot>; [redacted 38(1)b] Director of Culture and Major Events <Directorofcultureandmajorevents@gov.scot>; Mcguinness L (Lisa) <Lisa.Mcguinness@gov.scot>
Cc: [redacted 30(c)] SGUnicornHub <SGUnicornHub@gov.scot>
Subject: RE: SG Unicorn Steering Group (Ministerial) - Actions

Thanks Ken,

DFM has noted.

Kind regards,
[redacted 38(1)b]
[redacted 38(1)b]Deputy Private Secretary to the Deputy First Minister and Cabinet Secretary for Covid Recovery
The Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG
T: 0131 244 [redacted 38(1)b] | M: 07 [redacted 38(1)b] | E: DFMCSCR@gov.scot

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From: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>
Sent: 16 September 2022 18:40
To: Irvine A (Alison) <Alison.Irvine@gov.scot>; First Minister <firstminister@gov.scot>; SGoRR02 <SGoRR02@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; [redacted 38(1)b]

Chief Executive Transport Scotland <ceo@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Swinney J (John), MSP <John.Swinney.msp@parliament.scot>; Rogers D (David) (Constitution and Cabinet Director) <David.Rogers@gov.scot>; [redacted 38(1)b] Director of Culture and Major Events <Directorofcultureandmajorevents@gov.scot>; Mcguinness L (Lisa) <Lisa.Mcguinness@gov.scot>
Cc: [redacted 30(c)] SGUnicornHub <SGUnicornHub@gov.scot>
Subject: RE: SG Unicorn Steering Group (Ministerial) - Actions

A further update on the first action from this morning's meeting: the registration process is now complete, and that issue closed.

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted 38(1)b] | 07 [redacted 38(1)b]| dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

From: Thomson KAL (Ken) (Director-General)
Sent: 16 September 2022 12:27
To: Irvine A (Alison) <Alison.Irvine@gov.scot>; First Minister <firstminister@gov.scot>; SGoRR02 <SGoRR02@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; [redacted 38(1)b] Chief Executive Transport Scotland <ceo@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Swinney J (John), MSP <John.Swinney.msp@parliament.scot>; Rogers D (David) (Constitution and Cabinet Director) <David.Rogers@gov.scot>; [redacted 38(1)b] Director of Culture and Major Events <Directorofcultureandmajorevents@gov.scot>; Mcguinness L (Lisa) <Lisa.Mcguinness@gov.scot>
Cc: [redacted 30(c)]
Subject: RE: SG Unicorn Steering Group (Ministerial) - Actions

And some updates from me:

- on the 2nd bullet (registration issues), I have been in touch again with PS/DFM and PS/FM. Penelope Cooper, now in copy, will lead on this for me during this afternoon (when I shall be out of contact for a period).
- on the 4th bullet (Police Scotland stance), DCC Malcolm Graham has confirmed PS has no concerns and that deployment to Bridges events is within the contingency in PS plans. I have passed that message to DFM.
- on the 5th bullet (arrangements at SAH for Sunday evening's Moment of Reflection), Colin and James have confirmed participation will be Ministers only, with the possible addition of a DG substituting for Perm Sec; and Lisa McGuinness (copied) is leading on identifying that DG.

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted 38(1)b] | 07 [redacted 38(1)b]| dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

From: Irvine A (Alison) <Alison.Irvine@gov.scot>
Sent: 16 September 2022 12:19
To: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; First Minister <firstminister@gov.scot>; [redacted 30(c)] Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; [redacted 38(1)b] Chief Executive Transport Scotland <ceo@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Swinney J (John), MSP <John.Swinney.msp@parliament.scot>; Rogers D (David) (Constitution and Cabinet Director) <David.Rogers@gov.scot>; [redacted 38(1)b]
Cc: [redacted 30(c)]
Subject: RE: SG Unicorn Steering Group (Ministerial) - Actions

For the benefit of the copy list:

Action Point 3:

The session in parliament will run from 1010am until 110pm and is for back benchers to contribute as is recognised that party leaders took part in the Motion of Condolence on Monday. MfPB office understand that the representation will not be in accordance with D'Hondt, all members have been invited to speak and 60 speakers likely to be chosen. PO will decide on allocations and may let session over run if more people wish to contribute. Party Whips are co-ordinating within parties. We expect timings and party speakers to be confirmed by the Parliament Business Team as soon as possible and understand them to be working on Monday.

Hope that helps

Alison

Alison Irvine

Cabinet, Parliament and Governance
Scottish Government
Mobile 07 [redacted 38(1)b]

If you receive this email outside your standard working hours please do not feel obliged to respond immediately

From: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>
Sent: 16 September 2022 11:45
To: First Minister <firstminister@gov.scot>; [redacted 30(c)] Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice

<dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; [redacted 38(1)b] Chief Executive Transport Scotland <ceo@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Swinney J (John), MSP <John.Swinney.msp@parliament.scot>; Rogers D (David) (Constitution and Cabinet Director) <David.Rogers@gov.scot>; [redacted 38(1)b]
Cc: [redacted 30(c)] **Subject:** RE: SG Unicorn Steering Group (Ministerial) - Actions

[redacted 38(1)b]
Yes, noted and will do.

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted 38(1)b] | 07 [redacted 38(1)b]| dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

From: [redacted 38(1)b] **On Behalf Of** First Minister
Sent: 16 September 2022 11:42
To: [redacted 30(c)] First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; [redacted 38(1)b] Chief Executive Transport Scotland <ceo@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Swinney J (John), MSP <John.Swinney.msp@parliament.scot>; Rogers D (David) (Constitution and Cabinet Director) <David.Rogers@gov.scot>; [redacted 38(1)b]
Cc: [redacted 30(c)]
Subject: RE: SG Unicorn Steering Group (Ministerial) - Actions
Importance: High

Good morning,

Thank you for the update FM has noted.

Ken – FM has asked to be provided with an update on the second bullet point today, can this be picked up please?

Many Thanks
[redacted 38(1)b]Deputy Private Secretary to the First Minister
Office of the First Minister
5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG

Office of the First Minister of Scotland
FirstMinister.gov.scot
Prìomh Mhinistear na h-Alba

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From: [redacted 30(c)]
Sent: 16 September 2022 11:15
To: First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; John-Paul Marks <John-Paul.Marks@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; [redacted 38(1)b] Chief Executive Transport Scotland <ceo@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Swinney J (John), MSP <John.Swinney.msp@parliament.scot>; Rogers D (David) (Constitution and Cabinet Director) <David.Rogers@gov.scot>; [redacted 38(1)b]
Cc: [redacted 30(c)]
Subject: SG Unicorn Steering Group (Ministerial) - Actions

Please see a note of actions from today's Steering Group meeting. These have also been recorded on the SGORR Action log.

- Confirm key points on local events taking place around Scotland on Monday 19th (Alison Irvine) – by 12 noon 16/9
- Update DFm on registration issues in the course of Friday 16 September (Ken Thomson)
- Confirm arrangements for Cabinet and parliamentary tribute session on Tuesday 20 September (Alison Irvine)
- Confirm Police Scotland have adequate resources to cover sporting engagements in Scotland over weekend. (Ken Thomson)
- Confirm arrangements at St Andrew's House for Moment of Reflection on Sunday 18 September (Colin McAllister / Andy Bruce)
- Provide a summary of main planned SG comms interventions from Tuesday 20 September (Andy Bruce)

[redacted 38(1)b]Team leader
SGoRR
The Scottish Government
St Andrew's House
Edinburgh
EH1 3DG

T. 0131 244 [redacted 38(1)b]
E. [redacted 30(c)]

INFORMATION RELATING TO THE 18 SEPTEMBER UNICORN STEERING GROUP

DOCUMENT 17

From: [redacted 30(c)] **Sent:** 19 September 2022 15:18
To: Irvine A (Alison) <Alison.Irvine@gov.scot>; [redacted 30(c)] Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>
Cc: SGUnicornHub <SGUnicornHub@gov.scot>; [redacted 38(1)b] @gov.scot [redacted 38(1)b]
Subject: RE: Unicorn - Monday 19th & Tuesday 20th

Thanks, Alison We will issue the invite now with the suggested changes.

We are here until 10pm tonight.

[redacted 38(1)b]
Information Officer
SGoRR
The Scottish Government
St Andrew's House
Edinburgh
EH1 3DG

From: Irvine A (Alison) <Alison.Irvine@gov.scot>
Sent: 19 September 2022 15:14
To: [redacted 30(c)] [redacted 30(c)] Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>
Cc: [redacted 30(c)] SGUnicornHub <SGUnicornHub@gov.scot>; [redacted 38(1)b] [redacted 38(1)b]
Subject: RE: Unicorn - Monday 19th & Tuesday 20th

Dfm has now come back saying yes to key partners. Can you remove David Rogers and [redacted 38(1)b] from the internal list. Add Jim Savege from Aberdeenshire council and Andrew Kerr from city of Edinburgh council to the external list. On the agenda change lessons to Debriefing otherwise looks good.

Thanks v much.

A

Alison Irvine
Cabinet, Parliament and Governance
Scottish Government
07 [redacted 38(1)b]

From: [redacted 38(1)b] on behalf of: SGoRR Major Events < [redacted 30(c)]
Date: Monday, 19 Sep 2022, 1:59 pm
To: Irvine A (Alison) <Alison.Irvine@gov.scot>, [redacted 30(c)] Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>, DG Strategy and External Affairs <DGSEA@gov.scot>
Cc: [redacted 30(c)] SGUnicornHub <SGUnicornHub@gov.scot>, [redacted 38(1)b] [redacted 38(1)b]
Subject: RE: Unicorn - Monday 19th & Tuesday 20th

Hello Alison/Ken

Have you heard anything further from DFMPO about the proposed meeting tomorrow?

We have prepared a list of proposed attendees (attached) and a proposed agenda (please see below).

Grateful for any updates, and your thoughts on potential attendees and agenda.

Thank you

[redacted 38(1)b]

1. Situation update - Chair

2. Partner updates and key issues

3. Lessons process

4. Actions and next steps

[redacted 38(1)b]Response Support Officer
Resilience Division
St Andrew's House
Edinburgh EH1 3DG
Please contact me by email or MS Teams

From: Irvine A (Alison) <Alison.Irvine@gov.scot>
Sent: 19 September 2022 07:46
To: [redacted 30(c)] Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>
Cc: [redacted 30(c)] SGUnicornHub <SGUnicornHub@gov.scot>
Subject: RE: Unicorn - Monday 19th & Tuesday 20th

Morning [redacted 38(1)b]

As the DFM has indicated that he supports a "wash up" call tomorrow can you ask him whether he would value having our key delivery partners Gold representatives on the call as well as the SG team? I have had contact from Police Scotland enquiring about further calls.

SGoRR – to note the question and action depending on DFMs response please.

Thanks

A

Alison Irvine

Cabinet, Parliament and Governance
Scottish Government
Mobile 07 [redacted 38(1)b]

If you receive this email outside your standard working hours please do not feel obliged to respond immediately

From: [redacted 30(c)]
Sent: 18 September 2022 16:42
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>
Cc: [redacted 30(c)]
Subject: RE: Unicorn - Monday 19th & Tuesday 20th

Hi [redacted 38(1)b]

Thanks for confirming; we'll issue the cancellation for tomorrow shortly and update the time for Tuesday.

[redacted 38(1)b]
Team leader
SGoRR
The Scottish Government
St Andrew's House
Edinburgh
EH1 3DG

T. 0131 244 [redacted 38(1)b]
E. [redacted 30(c)]

From: [redacted 38(1)b] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 18 September 2022 16:38
To: Irvine A (Alison) <Alison.Irvine@gov.scot>; [redacted 30(c)] Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>
Cc: [redacted 30(c)]
Subject: RE: Unicorn - Monday 19th & Tuesday 20th

Thanks very much Alison.

DFM has confirmed that there should be no meeting tomorrow. DFM would like to have a brief meeting on Tuesday to wash up at 9.30 (DFM will join virtually from Parliament).

Many thanks

[redacted 38(1)b]

*[redacted 38(1)b]*Private Secretary/DFM
07 [redacted 38(1)b]

From: Irvine A (Alison) <Alison.Irvine@gov.scot>
Sent: 18 September 2022 12:48
To: [redacted 30(c)] Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>
Cc: [redacted 30(c)]
Subject: RE: Unicorn - Monday 19th & Tuesday 20th

[redacted 38(1)b]– I understood that DFM was going to make the decision as to whether he wanted the ministerial call tomorrow morning, depending on his view of activity over the weekend.

In terms of SG interests, plans for the DFM led "moment of reflection" are all in hand and will take place this evening and I will join the UK bridges calls today and tomorrow morning at 7am. For now our attention is focused on ensuring as smooth as possible passage to the State Funeral for SG guests tomorrow morning.

I don't think there is a need for a call on Tuesday but DFM may wish a final "wash up" call at somepoint.

Hope that's helpful

A

Alison Irvine

Cabinet, Parliament and Governance
Scottish Government
Mobile 07 [redacted 38(1)b]

If you receive this email outside your standard working hours please do not feel obliged to respond immediately

From: [redacted 30(c)]
Sent: 18 September 2022 12:16
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Brannen R (Roy)

<Roy.Brannen@transport.gov.scot>
Cc: [redacted 30(c)]
Subject: RE: Unicorn - Monday 19th & Tuesday 20th

Copying in Roy.

[redacted 38(1)b]Team leader
SGoRR
The Scottish Government
St Andrew's House
Edinburgh
EH1 3DG

T. 0131 244 [redacted 38(1)b]
E. [redacted 30(c)]

From: [redacted 38(1)b] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 18 September 2022 12:05
To: [redacted 30(c)] Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>
Cc: [redacted 30(c)]
Subject: RE: Unicorn - Monday 19th & Tuesday 20th

Hello [redacted 38(1)b]

Thank you for your email. Re the Unicorn Steering Group Ministerial Meetings pencilled in for tomorrow and Tuesday, I would be grateful for advice on what the purpose of these meetings would be if they were to go ahead.

I would have thought we might be able to manage without at this stage, but grateful for advice from colleagues who are more in the know!

Hope you have all managed to get a bit of a break this weekend.

Many thanks

[redacted 38(1)b]

*[redacted 38(1)b]*Private Secretary/DFM
07 [redacted 38(1)b]

From: [redacted 30(c)]
Sent: 18 September 2022 11:58
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>
Cc: [redacted 30(c)]
Subject: Unicorn - Monday 19th & Tuesday 20th

PS/DFM

SGoRR officials will dial into the UK Bridges Coordination Meeting Monday 19 September 7am.

We understand that there will not be a UK Gov Ministerial meeting on Monday 19 September and wanted to check if we would therefore not be proceeding with the Unicorn Steering Group Ministerial meeting on Monday morning. Or do you wish for this meeting to go ahead and if so what would the timings be?

We have a placeholder for the Unicorn Steering Group Ministerial on Tuesday 20th September 8.30am, can you can confirm if this meeting will be going ahead. If the meeting is going ahead, SGoRR is currently not resourced for Tuesday, are you content for SGoRR to set the meeting up virtually? Or should we resource SGoRR to facilitate the meeting in SGoRR?

Kind regards,

[redacted 38(1)b]
[redacted 38(1)b]Team leader
SGoRR
The Scottish Government
St Andrew's House
Edinburgh
EH1 3DG

T. 0131 244 [redacted 38(1)b]
E. [redacted 30(c)]

UK Government Bridges Coordination meetings

INFORMATION RELATING TO THE 9 SEPTEMBER BRIDGES COORDINATION MEETINGS

DOCUMENT 18

Information withheld under Section 17.

DOCUMENT 18.1

Information withheld under Section 17.

INFORMATION RELATING TO THE 10 SEPTEMBER BRIDGES COORDINATION MEETINGS

DOCUMENT 19

Information withheld under Section 17.

DOCUMENT 19.1

Information withheld under Section 17

DOCUMENT 20

Information withheld under Section 17.

DOCUMENT 21

From: [redacted 38(1)b]on behalf of; First Minister <firstminister@gov.scot>
Sent: 10 September 2022 10:20
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>
Subject: FW: [AGENDA & MS TEAMS DETAILS] Bridges Coordination Meeting (Ministerial) (22)03 - Saturday 10th September 2022 12:00-12:45

[redacted 38(1)b]
Please find attached agenda and teams link below to join the bridges co-ordination meeting at 12pm today.

Many thanks,

[redacted 38(1)b]Deputy Private Secretary to the First Minister
Office of the First Minister
5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG | 0131 244 [redacted 38(1)b] | 07 [redacted 38(1)b]

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

[redacted Section 17]

[redacted Section 17]

From: [redacted 38(1)b] on behalf of; Bridges Secretariat Mailbox [redacted 30(c)]
Sent: 9 September 2022 18:07
To: Permanent Secretary <PermanentSecretary@gov.scot>
Subject: Re: [ATTENDANCE] Bridges Coordination Meeting (Ministerial) (22)03 - Saturday 10th September 2022 12:00-12:45

Hi [redacted 38(1)b]

Many thanks for confirming.

Best,

On Fri, 9 Sept 2022 at 18:03, <PermanentSecretary@gov.scot> wrote:

Hi [redacted 38(1)b]

Permanent Secretary John-Paul Marks will be attending via teams.

Many thanks,

[redacted 38(1)b]

From: [redacted 38(1)b] **On Behalf Of** Bridges Secretariat Mailbox
Sent: 09 September 2022 18:01
Subject: [ATTENDANCE] Bridges Coordination Meeting (Ministerial) (22)03 - Saturday 10th September 2022 12:00-12:45

Dear Colleagues,

Please can you confirm attendance for the Bridges Coordination Meeting (Ministerial) (22)03 on Saturday 10th September 2022 at 12:00-12:45, and if attendance will be in person or via teams?

Many thanks,

--

Cabinet Office **Bridges Secretariat**

[redacted 30(c)] **To contact a member of the Secretariat directly please dial [redacted 38(1)b]**

Head of Policy – **[redacted 38(1)b]**

Head of Sit Cell – **[redacted 38(1)b]**

Head of Ops - **[redacted 38(1)b]**

****
This e-mail (and any files or other attachments transmitted with it) is intended solely for the attention of the addressee(s). Unauthorised use, disclosure, storage, copying or distribution of any part of this e-mail is not permitted. If you are not the intended recipient please destroy the email, remove any copies from your system and inform the sender immediately by return.

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****

--
Cabinet Office **Bridges Secretariat**
[redacted 30(c)]
To contact a member of the Secretariat directly please dial [redacted 38(1)b]
Head of Policy – **[redacted 38(1)b]**
Head of Sit Cell – **[redacted 38(1)b]**
Head of Ops - **[redacted 38(1)b]**

From: [redacted 38(1)b] on behalf of; Permanent Secretary <PermanentSecretary@gov.scot>
Sent: 9 September 2022 16:36
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; First Minister <firstminister@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>
Subject: RE: Bridges Coordination meeting - Saturday 1200-1245

Thanks all, we go notification too.

From: [redacted 38(1)b]**On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 09 September 2022 16:30
To: First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>
Subject: RE: Bridges Coordination meeting - Saturday 1200-1245

DFM happy to join. Please forward any details that you receive.

Many thanks

[redacted 38(1)b]
[redacted 38(1)b] Private Secretary/DFM
07 [redacted 38(1)b]

From: [redacted 38(1)b] **On Behalf Of** First Minister
Sent: 09 September 2022 15:57
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>
Cc: First Minister <firstminister@gov.scot>
Subject: Bridges Coordination meeting - Saturday 1200-1245
Importance: High

Hi folks,

To update that we've received a calling notice for a Bridges meeting tomorrow afternoon at 12.00-12.45. I will confirm that DFM and Perm Sec will attend and ask that relevant details are circulated to you both.

Thanks,

[redacted 38(1)b]
[redacted 38(1)b] Deputy Private Secretary to the First Minister
Office of the First Minister
5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG | 0131 244 [redacted 38(1)b]

Office of the First Minister of Scotland
FirstMinister.gov.scot
Prìomh Mhinistear na h-Alba

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Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

DOCUMENT 22

From: [redacted 38(1)b] on behalf of; Permanent Secretary <PermanentSecretary@gov.scot>
Sent: 9 September 2022 10:08
To: First Minister <firstminister@gov.scot>; Bridges Secretariat Mailbox [redacted 30(c)]
Cc: Permanent Secretary <PermanentSecretary@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)02 - Friday 9th September 2022-09-09

Thanks. [redacted 38(1)b]

Much appreciated.

[redacted 38(1)b]

From: [redacted 38(1)b] **On Behalf Of** First Minister
Sent: 09 September 2022 10:03
To: [redacted 30(c)] First Minister <firstminister@gov.scot>
Cc: Permanent Secretary <PermanentSecretary@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)02 - Friday 9th September 2022-09-09

Thanks, [redacted 38(1)b] Please forward on details.

And, yes, let's plan on the Perm Sec being in attendance for all forthcoming calls, for ease. Copying their office for their awareness on this latter point specifically.

Many thanks,
[redacted 38(1)b]
[redacted 38(1)b] Deputy Private Secretary to the First Minister
Office of the First Minister
5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG | 0131 244 [redacted 38(1)b]

Office of the First Minister of Scotland
FirstMinister.gov.scot
Prìomh Mhinistear na h-Alba

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From: [redacted 38(1)b] **On Behalf Of** Bridges Secretariat Mailbox
Sent: 09 September 2022 09:59
To: First Minister <firstminister@gov.scot>

Subject: Re: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)02 - Friday 9th September 2022-09-09

Dear [redacted 38(1)b]

Thanks for this request - to confirm this is absolutely fine and we'll ensure details are sent if not already.

In slower time grateful if we could know if this request is for all meetings going forward, or just for today.

Thanks,
[redacted 38(1)b]
On Fri, 9 Sept 2022 at 09:33, <firstminister@gov.scot> wrote:

Dear [redacted 38(1)b]

Can I request that our Permanent Secretary attends the 10.30 call? If so, the relevant details should be sent to PermanentSecretary@gov.scot

Thanks,

[redacted 38(1)b]

[redacted 38(1)b] Deputy Private Secretary to the First Minister

Office of the First Minister

5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG | 0131 244 [redacted 38(1)b]

Office of the First Minister of Scotland
FirstMinister.gov.scot
Prìomh Mhinistear na h-Alba

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From: [redacted 38(1)b] **On Behalf Of** First Minister
Sent: 09 September 2022 09:08
To: Bridges Secretariat Mailbox [redacted 30(c)]
Cc: First Minister <firstminister@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)02 - Friday 9th September 2022-09-09

Apologies for the delay in coming back to you.

I can confirm that the Deputy First Minister, John Swinney will join this meeting on behalf of the First Minister.

Best wishes

[redacted 38(1)b]

[redacted 38(1)b] Senior Private Secretary to the First Minister

5th Floor | St Andrew's House | Regent Road | Edinburgh | EH1 3DG | **T**: 0131 244 [redacted 38(1)b] | **M**: 07 [redacted 38(1)b]

Office of the First Minister of Scotland
FirstMinister.gov.scot
Priomh Mhinistear na h-Alba

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

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[redacted Section 17]

INFORMATION RELATING TO THE 11 SEPTEMBER BRIDGES COORDINATION MEETINGS

DOCUMENT 23

[Redacted Section 17]

DOCUMENT 23.1

[Redacted Section 17]

From: [redacted 38(1)b] on behalf of; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Sent: 11 September 2022 09:40
To: [redacted 30(c)] First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs DGSEA@gov.scot
Cc: DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>
Subject: RE: [ATTENDANCE] Bridges Coordination Meeting (Ministerial) (22)04 - Sunday 11th September 2022 12:00-12:45

Hi Joe

Yes – I can confirm that is the case (as per attached). The Deputy Chief Constable of Police Scotland, Malcolm Graham, will also attend.

Many thanks

[redacted 38(1)b]

[redacted 38(1)b] Private Secretary/DFM
07 [redacted 38(1)b]

From: [redacted 38(1)b] **On Behalf Of** Bridges Secretariat Mailbox
Sent: 11 September 2022 09:38
To: First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>
Subject: [ATTENDANCE] Bridges Coordination Meeting (Ministerial) (22)04 - Sunday 11th September 2022 12:00-12:45

Good morning,

Please can you re-confirm both the Deputy First Minister, John Swinney MSP and the Director General – Strategy & External Affairs, Ken Thomson will be dialling in today's meeting at 12pm.

Kind regards,

[redacted 38(1)b]

--
Cabinet Office **Bridges Secretariat**
[redacted 30(c)]
To contact a member of the Secretariat directly please dial [redacted 38(1)b]
Head of Policy – **[redacted 38(1)b]**
Head of Sit Cell – **[redacted 38(1)b]**
Head of Ops - **[redacted 38(1)b]**

From: [redacted 38(1)b] on behalf of; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Sent: 11 September 2022 09:30
To: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; [redacted 30(c)]
Cc: DG Strategy and External Affairs <DGSEA@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>
Subject: RE: [ATTENDANCE CONFIRMATION] Bridges Coordination Meeting (Ministerial) (22)04 - Sunday 11th September 2022 12:00-12:45

Colleagues

Grateful for the MS teams link and agenda when you get a moment.

Many thanks

[redacted 38(1)b]

[redacted 38(1)b]
Private Secretary/DFM
07 [redacted 38(1)b]

From: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>
Sent: 10 September 2022 19:35
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; [redacted 30(c)]
Cc: DG Strategy and External Affairs <DGSEA@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>
Subject: RE: [ATTENDANCE CONFIRMATION] Bridges Coordination Meeting (Ministerial) (22)04 - Sunday 11th September 2022 12:00-12:45

Bridges Secretariat colleagues –

I'd be grateful if you'd ensure that DCC Graham and I get the meeting link, since we won't be on your earlier distribution list for this meeting.

Many thanks,

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted 38(1)b] | 07 [redacted 38(1)b]| dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

From: [redacted 38(1)b] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 10 September 2022 18:33
To: [redacted 30(c)] Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: DG Strategy and External Affairs <DGSEA@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>
Subject: RE: [ATTENDANCE CONFIRMATION] Bridges Coordination Meeting (Ministerial) (22)04 - Sunday 11th September 2022 12:00-12:45

Colleagues

I can now confirm attendance as being:
- John Swinney, Deputy First Minister of Scotland
- DCC Malcolm Graham, Deputy Chief Constable Crime & Operational Support
- Ken Thomson, Director General – Strategy & External Affairs

Grateful if you could confirm receipt.

Best wishes

[redacted 38(1)b]

[redacted 38(1)b] Private Secretary/DFM
07 [redacted 38(1)b]

From: [redacted 38(1)b] **On Behalf Of** Bridges Secretariat Mailbox
Sent: 10 September 2022 16:57
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: Re: [ATTENDANCE CONFIRMATION] Bridges Coordination Meeting (Ministerial) (22)04 - Sunday 11th September 2022 12:00-12:45

Hi [redacted 38(1)b]

Thanks for letting me know, if you could let me know in regards to the perm sec and chief constable that would be greatly appreciated

Kind regards

On Sat, 10 Sept 2022 at 16:54, <DFMCSCR@gov.scot> wrote:

Good afternoon

The Deputy First Minister will represent for Scotland (virtually). I think he will also be joined by the Permanent Secretary and Chief Constable, and will be able to confirm that very soon.

Best wishes

[redacted 38(1)b]

[redacted 38(1)b] Private Secretary/DFM

07 [redacted 38(1)b]

[Redacted Section 17]

INFORMATION RELATING TO THE 12 SEPTEMBER BRIDGES COORDINATION MEETINGS

DOCUMENT 24

From: [redacted – 38(1)b] on behalf of; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Sent: 12 September 2022 08:54
To: DG Strategy and External Affairs <DGSEA@gov.scot>; Bridges Secretariat Mailbox < [redacted - 30c]>; First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)05 - Monday 12th September 2022 - 12:00-12:45 hrs

Good morning [redacted – 38(1)b]

Yes we will – I think I'm just waiting on confirmation from Police Scotland side, will give them a wee nudge shortly.

Ken is welcome to come up to DFM's office for the call, like he did yesterday.

Many thanks

[redacted – 38(1)b]

[redacted – 38(1)b]Private Secretary/DFM
07 [redacted – 38(1)b]

From: DG Strategy and External Affairs <DGSEA@gov.scot>
Sent: 12 September 2022 08:30
To: Bridges Secretariat Mailbox < [redacted - 30c]>; First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)05 - Monday 12th September 2022 - 12:00-12:45 hrs

Hi Team DFM – will you reply to this as before?

[redacted – 38(1)b]
[redacted – 38(1)b]| Strategy, Communications and Planning | Office of the Director General for Strategy and External Affairs | Scottish Government | Mobile: 07[redacted – 38(1)b]

- I have a portfolio career, so I may be sendng SG emails at times that are different from your working pattern. I don't expect you to respond/take action outwith your own working hours
- Equally, I may not be reading emails while you're working. So please ensure that anything relating to DG SEA business is also sent to the DG SEA mailbox

[Redacted section 17]

From: [redacted – 38(1)b]on behalf of; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Sent: 12 September 2022 09:43
To: Bridges Secretariat Mailbox < [redacted - 30c]>; First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs DGSEA@gov.scot
Cc: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)05 - Monday 12th September 2022 - 12:00-12:45 hrs

Good morning

I can now confirm attendance as being:

- John Swinney, Deputy First Minister of Scotland
- DCC Malcolm Graham, Deputy Chief Constable Crime & Operational Support
- Ken Thomson, Director General – Strategy & External Affairs

Grateful if you could confirm receipt.

Many thanks

[redacted – 38(1)b]

[redacted – 38(1)b]Private Secretary/DFM
07 [redacted – 38(1)b]

[Redacted section 17]

[Redacted section 17]
DOCUMENT 24.1

[Redacted section 17]

From: [redacted – 38(1)b]
Sent: 12 September 2022 08:45
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: Permanent Secretary <PermanentSecretary@gov.scot>
Subject: Bridges Coordination Meeting (Ministerial) (22)05 - Monda... @ Mon Sep 12, 2022 12pm - 12:45pm

Hi [redacted – 38(1)b]

I understand my colleague [redacted – 38(1)b] has been in touch re. Bridges Coordination Meeting (Ministerial) (22)05 - Mon Sep 12, 2022 12pm - 12:45pm.

Please could you advise if Cabinet Office know Ken is attending this meeting with DFM instead of JP?

Just double checking as I don't see the invite in his diary but let me know if I can assist with this matter.

Kind regards,
[redacted – 38(1)b]

[redacted – 38(1)b]I Private Secretary I Permanent Secretary's Office I 1N-07, St Andrew's House, Regent Road, Edinburgh, EH1 3DG I 07[redacted – 38(1)b]

Scottish Ministers, Special Advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

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From: DG Strategy and External Affairs <DGSEA@gov.scot>
Sent: 12 September 2022 08:30
To: Bridges Secretariat Mailbox < [redacted – 30c]>; First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs DGSEA@gov.scot
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)05 - Monday 12th September 2022 - 12:00-12:45 hrs

Hi Team DFM – will you reply to this as before?

[redacted – 38(1)b]

[redacted – 38(1)b]| Strategy, Communications and Planning | Office of the Director General for Strategy and External Affairs | Scottish Government | Mobile: 07[redacted – 38(1)b]

- I have a portfolio career, so I may be sendng SG emails at times that are different from your working pattern. I don't expect you to respond/take action outwith your own working hours
- Equally, I may not be reading emails while you're working. So please ensure that anything relating to DG SEA business is also sent to the DG SEA mailbox

[redacted Section 17]

INFORMATION RELATING TO THE 13 SEPTEMBER BRIDGES COORDINATION MEETINGS

DOCUMENT 25

From: [redacted – 38(1)b] on behalf of; Permanent Secretary <PermanentSecretary@gov.scot>
Sent: 12 September 2022 17:59
To: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; 'Chief Constable' <cc.office@scotland.pnn.police.uk>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)06 - Tuesday 13th September 2022 - 12:00-12:45 hrs

Hello [redacted – 38(1)b]

I can confirmed that we have accepted the below invite.

Many thanks,
[redacted – 38(1)b]

From: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>
Sent: 12 September 2022 17:48
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; 'Chief Constable' <cc.office@scotland.pnn.police.uk>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)06 - Tuesday 13th September 2022 - 12:00-12:45 hrs

[redacted – 38(1)b]
I know Perm Sec's office is checking his availability. I'm happy to support as required.

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted – 38(1)b] | 07 [redacted – 38(1)b]| dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

From: >[redacted – 38(1)b] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 12 September 2022 17:01
To: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; 'Chief Constable' <cc.office@scotland.pnn.police.uk>
Cc: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: FW: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)06 - Tuesday 13th September 2022 - 12:00-12:45 hrs

Colleagues

Grateful for confirmation of who will join tomorrow's UKG Bridges call with DFM.

Many thanks

[redacted – 38(1)b]

[redacted – 38(1)b]Private Secretary/DFM
07 [redacted – 38(1)b]

[Redacted section 17]

From: [redacted – 38(1)b] on behalf of; Permanent Secretary <PermanentSecretary@gov.scot>
Sent: 12 September 2022 17:31
To: Bridges Secretariat Mailbox < [redacted – 30c]>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)06 - Tuesday 13th September 2022 - 12:00-12:45 hrs

Hi [redacted – 38(1)b]

I will confirm Perm Secs attendance as soon as possible.

Many thanks,
[redacted – 38(1)b]

[redacted – 38(1)b]|Diary Secretary to the Permanent Secretary

For any urgent enquires please email PermananetSecretary@gov.scot

From: [redacted – 38(1)b] **On Behalf Of** Bridges Secretariat Mailbox
Sent: 12 September 2022 17:26
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>
Subject: Re: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)06 - Tuesday 13th September 2022 - 12:00-12:45 hrs

Hi,

Please may you kindly give us your mobile numbers and office/diary manager email details for you? This is just so the Secretariat can confirm attendance over the phone for the BCM tomorrow at 12.

With thanks,
[redacted – 38(1)b]
[Redacted section 17]

[Redacted section 17]

From: [redacted – 38(1)b]on behalf of; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Sent: 13 September 2022 11:39
To: Permanent Secretary <PermanentSecretary@gov.scot>; DCC Crime Ops Office DCC.CrimeOpsOffice@scotland.police.uk
Cc: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: FW: [AGENDA] Bridges Coordination Meeting (Ministerial) (22)06 - Tuesday 13th September 2022 12:00-12:45

PS/Permanent Secretary
DCC Graham

Please see attached papers for 12:00 Bridges Coordination Meeting.

Thanks,
[redacted – 38(1)b]

[redacted – 38(1)b]Deputy Private Secretary to the Deputy First Minister and Cabinet Secretary for Covid Recovery
The Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG
T: 0131 244 [redacted – 38(1)b] | M: 07[redacted – 38(1)b]| E: DFMCSCR@gov.scot

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[Redacted Section 17]
DOCUMENT 25.1
[Redacted section 17]

[Redacted section 17]

[Redacted section 17]

From: [redacted – 38(1)b] on behalf of; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Sent: 12 September 2022 19:13
To: Bridges Secretariat Mailbox <bridges.secretariat@cabinetoffice.gov.uk>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary PermanentSecretary@gov.scot
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)06 - Tuesday 13th September 2022 - 12:00-12:45 hrs

Hi [redacted 38(1)b]

My details noted below.

Thanks

[redacted – 38(1)b]Deputy Private Secretary to the Deputy First Minister and Cabinet Secretary for Covid Recovery
07[redacted – 38(1)b] | DFMCSCR@gov.scot

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With thanks,
[redacted – 38(1)b]
[Redacted section 17]

From: [redacted – 38(1)b] on behalf of; Permanent Secretary <PermanentSecretary@gov.scot>
Sent: 12 September 2022 17:31
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; 'Chief Constable' <cc.office@scotland.pnn.police.uk>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)06 - Tuesday 13th September 2022 - 12:00-12:45 hrs

Hi [redacted – 38(1)b]
I will confirm as soon as possible if Perm Sec will be joining or not.

Many thanks,
[redacted – 38(1)b]

From: [redacted – 38(1)b] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 12 September 2022 17:01
To: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; 'Chief Constable' <cc.office@scotland.pnn.police.uk>
Cc: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: FW: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)06 - Tuesday 13th September 2022 - 12:00-12:45 hrs

Colleagues

Grateful for confirmation of who will join tomorrow's UKG Bridges call with DFM.

Many thanks

[redacted – 38(1)b]

[redacted – 38(1)b]Private Secretary/DFM
07 [redacted – 38(1)b]

[Redacted section 17]

INFORMATION RELATING TO THE 14 SEPTEMBER BRIDGES COORDINATION MEETINGS

DOCUMENT 26

[Redaction section 17]

From: DG Strategy and External Affairs <DGSEA@gov.scot>
Sent: 13 September 2022 19:48
To: Deputy First Minister and Cabinet Secretary for Covid Recovery DFMCSCR@gov.scot
Cc: Permanent Secretary <PermanentSecretary@gov.scot>; Minister for Transport <MinisterFT@gov.scot>; First Minister <firstminister@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

Hi POs

We're not expecting Ken to be in action tomorrow, so I've asked the Unicorn Hub how Ministers will be advised/supported for the ongoing Bridges operation (including tomorrow's meeting).

We're not within the formal Unicorn mechanism here in the DG office so can't advise directly, but I just wanted you to know we'd asked the question.

[redacted – 38(1)b]

[redacted – 38(1)b]| Strategy, Communications and Planning | Office of the Director General for Strategy and External Affairs | Scottish Government | Mobile: 07 [redacted – 38(1)b]

- I have a portfolio career, so I may be sendng SG emails at times that are different from your working pattern. I don't expect you to respond/take action outwith your own working hours
- Equally, I may not be reading emails while you're working. So please ensure that anything relating to DG SEA business is also sent to the DG SEA mailbox

From: [redacted – 38(1)b]> **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 13 September 2022 18:38
To: Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; CC Office PSoS <CC.Office@scotland.police.uk>; Minister for Transport <MinisterFT@gov.scot>
Cc: First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

Good evening all,

DFM has asked if another Minister, ideally Ms Gilruth, could attend tomorrow's Bridges Coordination meeting.

[redacted – 38(1)b]– grateful if you could advise if Ms Gilruth is able to join this call tomorrow from 12:00 – 12:45 via MS Teams?

We would still be grateful for confirmation as to who will provide official support on the call.

Copying FMPO for awareness.

Kind regards,

[redacted – 38(1)b]
[redacted – 38(1)b]Deputy Private Secretary to the Deputy First Minister and Cabinet Secretary for Covid Recovery
The Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG
T: 0131 244 [redacted – 38(1)b]| M: 07[redacted – 38(1)b] | E: DFMCSCR@gov.scot

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From: [redacted – 38(1)b] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 13 September 2022 16:01
To: Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; CC Office PSoS <CC.Office@scotland.police.uk>
Cc: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: FW: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

Good afternoon,

The next Bridges Coordination Meeting (Ministerial) will take place tomorrow morning **Wednesday 14th September 2022 at 12:00-12:45 hrs.** Private Office would be grateful for confirmation on who will be supporting the DFM on this call.

Please note, the DFM will be attending virtually from home so those supporting will also need to join the call remotely/virtually.

Many thanks,

[redacted – 38(1)b]Assistant Private Secretary (Diary) to the Deputy First Minister and Cabinet Secretary for Covid Recovery – John Swinney
The Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG

E: DFMCSCR@gov.scot

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[Redacted 17]

From: [redacted – 38(1)b]on behalf of; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Sent: 13 September 2022 15:56
To: First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: Permanent Secretary <PermanentSecretary@gov.scot>;
Subject: RE: Bridges coordination call - tomorrow 1200

Thanks[redacted – 38(1)b]– we are indeed and we will take forward.

Thank you for checking

[redacted – 38(1)b]
[redacted – 38(1)b]Private Secretary/DFM
07 [redacted – 38(1)b]

From: [redacted – 38(1)b]**On Behalf Of** First Minister
Sent: 13 September 2022 15:53
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: First Minister <firstminister@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>
Subject: Bridges coordination call - tomorrow 1200

[redacted – 38(1)b]
I'm not sure if you guys are now on the circulation list for these or not, but tomorrow's call has been scheduled for 1200-1245. Is DFM sighted on this? Or should I divert Cabinet Office colleagues your way?

Thanks,
[redacted – 38(1)b]
[redacted – 38(1)b]**Deputy Private Secretary to the First Minister**
Office of the First Minister
5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG | 0131 244 [redacted – 38(1)b]

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---

From: [redacted – 38(1)b] on behalf of; Permanent Secretary <PermanentSecretary@gov.scot>
Sent: 14 September 2022 10:06
To: Hynd JS (James) <James.Hynd@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

Still awaiting the agenda James. Will ask for this to be passed on

[redacted – 38(1)b] [redacted – 38(1)b]Private Secretary to The Permanent Secretary

The Scottish Government

PermanentSecretary@gov.scot

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From: Hynd JS (James) <James.Hynd@gov.scot>
Sent: 14 September 2022 10:03
To: Permanent Secretary <PermanentSecretary@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

Thanks [redacted – 38(1)b]

Have we still to see the agenda?

James

James Hynd
Director for Cabinet
Room 4N:03
St Andrew's House
Edinburgh

Internal ext [redacted – 38(1)b]
0131 244 [redacted – 38(1)b]

From: [redacted – 38(1)b] **On Behalf Of** Permanent Secretary
Sent: 14 September 2022 10:01
To: Minister for Transport <MinisterFT@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>
Cc: Permanent Secretary <PermanentSecretary@gov.scot>; First Minister <firstminister@gov.scot>; SGUnicornHub <SGUnicornHub@gov.scot>; SGUnicornSilver <SGUnicornSilver@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

Hi there

Confirming that James Hynd will be attending today. Grateful if the invite could be shared with James please (CC'd)?

Many thanks

[redacted – 38(1)b] [redacted – 38(1)b]Private Secretary to The Permanent Secretary

The Scottish Government

PermanentSecretary@gov.scot

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From: [redacted – 38(1)b] **On Behalf Of** Minister for Transport
Sent: 14 September 2022 09:48
To: DG Strategy and External Affairs <DGSEA@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: Permanent Secretary <PermanentSecretary@gov.scot>; Minister for Transport <MinisterFT@gov.scot>; First Minister <firstminister@gov.scot>; SGUnicornHub <SGUnicornHub@gov.scot>; SGUnicornSilver <SGUnicornSilver@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

Good morning all,

Grateful for confirmation in relation to official support for Ms Gilruth today.

Many thanks,

[redacted – 38(1)b]| Private Secretary to Minister for Transport – Jenny Gilruth MSP | Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG | Tel: 0131 244 [redacted – 38(1)b] | Mob: 07[redacted – 38(1)b]|

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From: >[redacted – 38(1)b] **On Behalf Of** DG Strategy and External Affairs
Sent: 14 September 2022 09:35
To: DG Strategy and External Affairs <DGSEA@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: Permanent Secretary <PermanentSecretary@gov.scot>; Minister for Transport <MinisterFT@gov.scot>; First Minister <firstminister@gov.scot>; SGUnicornHub <SGUnicornHub@gov.scot>; SGUnicornSilver <SGUnicornSilver@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

Copying Unicorn hubs.

From: DG Strategy and External Affairs <DGSEA@gov.scot>
Sent: 13 September 2022 19:48
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: Permanent Secretary <PermanentSecretary@gov.scot>; Minister for Transport <MinisterFT@gov.scot>; First Minister <firstminister@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

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We're not within the formal Unicorn mechanism here in the DG office so can't advise directly, but I just wanted you to know we'd asked the question.

[redacted – 38(1)b]
[redacted – 38(1)b]| Strategy, Communications and Planning | Office of the Director General for Strategy and External Affairs | Scottish Government | Mobile: 07500 126189|

- I have a portfolio career, so I may be sendng SG emails at times that are different from your working pattern. I don't expect you to respond/take action outwith your own working hours
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Sent: 13 September 2022 18:38
To: Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; CC Office PSoS <CC.Office@scotland.police.uk>; Minister for Transport <MinisterFT@gov.scot>
Cc: First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

Good evening all,

DFM has asked if another Minister, ideally Ms Gilruth, could attend tomorrow's Bridges Coordination meeting.

[redacted – 38(1)b]– grateful if you could advise if Ms Gilruth is able to join this call tomorrow from 12:00 – 12:45 via MS Teams?

We would still be grateful for confirmation as to who will provide official support on the call.

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Kind regards,
[redacted – 38(1)b]
[redacted – 38(1)b]Deputy Private Secretary to the Deputy First Minister and Cabinet Secretary for Covid Recovery
The Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG
T: 0131 244 [redacted – 38(1)b] | M: 07[redacted – 38(1)b] | E: DFMCSCR@gov.scot

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From:>[redacted – 38(1)b] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 13 September 2022 16:01
To: Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; CC Office PSoS <CC.Office@scotland.police.uk>
Cc: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: FW: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

Good afternoon,

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Please note, the DFM will be attending virtually from home so those supporting will also need to join the call remotely/virtually.

Many thanks,

[redacted – 38(1)b]Assistant Private Secretary (Diary) to the Deputy First Minister and Cabinet Secretary for Covid Recovery – John Swinney
The Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG

E: DFMCSCR@gov.scot

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[Redacted section 17]

From: >[redacted – 38(1)b]; on behalf of; First Minister <firstminister@gov.scot>
Sent: 14 September 2022 11:17
To: Bridges Secretariat Mailbox <bridges.secretariat@cabinetoffice.gov.uk>
Cc: First Minister <firstminister@gov.scot>; Minister for Transport <MinisterFT@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>**Subject:** FW: [URGENT JOINING ADVICE, AGENDA & MS TEAMS DETAILS] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 12:00-12:45

Colleagues,

You will be aware already that our Minister for Transport, Jenny Gilruth MSP, will be representing the Scottish Government at this afternoon's Bridges Coordination call, on behalf of the First Minister of Scotland.

In addition, we require that James Hynd, our Director coordinating the response within SG, is also permitted to attend in support of our Minister. I would be grateful if you could ensure that it permitted and to ensure our Minister is supported accordingly.

Best wishes,
[redacted – 38(1)b]
[redacted – 38(1)b]**Deputy Private Secretary to the First Minister**

Office of the First Minister
5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG | 0131 244 [redacted – 38(1)b]

Office of the First Minister of Scotland
FirstMinister.gov.scot
Prìomh Mhinistear na h-Alba

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[Redacted Section 17]

DOCUMENT 26.1
[redacted section 17]

From: [redacted – 38(1)b] on behalf of; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Sent: 14 September 2022 09:38
To: DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; Minister for Transport <MinisterFT@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; CC Office PSoS <CC.Office@scotland.police.uk>
Cc: First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs [OFFICIAL]

Morning,

Thanks for this note.

I have informed the Bridges Coordination Secretariat and copied both Minister for Transport and the DCC mailbox into the email for awareness.

Many thanks,

[redacted – 38(1)b]Assistant Private Secretary (Diary) to the Deputy First Minister and Cabinet Secretary for Covid Recovery – John Swinney
The Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG

E: DFMCSCR@gov.scot

Scottish Government
Riaghaltas na h-Alba
gov.scot

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From: DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>
Sent: 14 September 2022 09:03
To: Minister for Transport <MinisterFT@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; CC Office PSoS <CC.Office@scotland.police.uk>
Cc: First Minister <firstminister@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs [OFFICIAL]

OFFICIAL

Morning,

I can confirm that from the Police Scotland perspective DCC Malcolm Graham is attending on behalf of the Chief Constable and has been involved in this meetings from the outset updating on the operational and security matters.

If you require anything further from us in advance please let us know.

Regards
[redacted – 38(1)b]
[redacted – 38(1)b]Chief Inspector
Staff Officer to DCC Malcolm Graham
Crime and Operational Support
Police Scotland Headquarters
Scottish Police College
Tulliallan Castle
Kincardine
FK10 4BE

Tel: 01[redacted – 38(1)b]
Mobile: 07 [redacted – 38(1)b]
Email: [redacted – 38(1)b]
Website: www.scotland.police.uk

From: [redacted – 38(1)b] **On Behalf Of** MinisterFT@gov.scot
Sent: 13 September 2022 19:49
To: DFMCSCR@gov.scot; PermanentSecretary@gov.scot; DGSEA@gov.scot; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; CC Office PSoS <CC.Office@scotland.police.uk>; MinisterFT@gov.scot
Cc: firstminister@gov.scot

Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

Hi [redacted – 38(1)b]

Ms Gilruth is content to attend on behalf of the DFM. Additionally, the Minister would be grateful for confirmation of official support and any briefing / top lines to be with PO by 10am.

Grateful for confirmation re the above ASAP.

Many thanks,

[redacted – 38(1)b]| Private Secretary to Minister for Transport – Jenny Gilruth MSP | Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG | Tel: 0131 244 [redacted – 38(1)b]| Mob: 07[redacted – 38(1)b]

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

From: [redacted – 38(1)b]**On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 13 September 2022 18:38
To: Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; CC Office PSoS <CC.Office@scotland.police.uk>; Minister for Transport <MinisterFT@gov.scot>
Cc: First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

Good evening all,

DFM has asked if another Minister, ideally Ms Gilruth, could attend tomorrow's Bridges Coordination meeting.

[redacted – 38(1)b]– grateful if you could advise if Ms Gilruth is able to join this call tomorrow from 12:00 – 12:45 via MS Teams?

We would still be grateful for confirmation as to who will provide official support on the call.

Copying FMPO for awareness.

Kind regards,
[redacted – 38(1)b]

[redacted – 38(1)b]Deputy Private Secretary to the Deputy First Minister and Cabinet Secretary for Covid Recovery
The Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG
T: 0131 244 [redacted – 38(1)b] | M: 07[redacted – 38(1)b]| E: DFMCSCR@gov.scot

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From: >[redacted – 38(1)b] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 13 September 2022 16:01
To: Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; DCC Crime Ops Office <DCC.CrimeOpsOffice@scotland.police.uk>; CC Office PSoS <CC.Office@scotland.police.uk>
Cc: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: FW: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 - 12:00-12:45 hrs

Good afternoon,

The next Bridges Coordination Meeting (Ministerial) will take place tomorrow morning **Wednesday 14th September 2022 at 12:00-12:45 hrs.** Private Office would be grateful for confirmation on who will be supporting the DFM on this call.

Please note, the DFM will be attending virtually from home so those supporting will also need to join the call remotely/virtually.

Many thanks,

[redacted – 38(1)b]Assistant Private Secretary (Diary) to the Deputy First Minister and Cabinet Secretary for Covid Recovery – John Swinney
The Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG

E: DFMCSCR@gov.scot

Scottish Government
Riaghaltas na h-Alba
gov.scot

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[Redacted section 17]

[Redacted section 17]

DOCUMENT 27

From: Hynd JS (James) <James.Hynd@gov.scot>
Sent: 14 September 2022 11:58
To: Bridges Secretariat Mailbox < [redacted – 30c]>; First Minister <firstminister@gov.scot>
Cc: Minister for Transport <MinisterFT@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>
Subject: RE: FW: [URGENT JOINING ADVICE, AGENDA & MS TEAMS DETAILS] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 12:00-12:45

Noted,[redacted – 38(1)b]. Thanks

James

James Hynd
Director for Cabinet
Room 4N:03
St Andrew's House
Edinburgh
Internal ext [redacted – 38(1)b]
0131 244 [redacted – 38(1)b]

From: >[redacted – 38(1)b] **On Behalf Of** Bridges Secretariat Mailbox
Sent: 14 September 2022 11:52
To: First Minister <firstminister@gov.scot>
Cc: Minister for Transport <MinisterFT@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>
Subject: Re: FW: [URGENT JOINING ADVICE, AGENDA & MS TEAMS DETAILS] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 12:00-12:45

Dear [redacted – 38(1)b] and James,

With my sincere apologies, James' attendance at this meeting has not been accepted due to the very tight hold on attendees.

Best wishes,
[redacted – 38(1)b]
On Wed, 14 Sept 2022 at 11:17, <firstminister@gov.scot> wrote:

Colleagues,

You will be aware already that our Minister for Transport, Jenny Gilruth MSP, will be representing the Scottish Government at this afternoon's Bridges Coordination call, on behalf of the First Minister of Scotland.

In addition, we require that James Hynd, our Director coordinating the response within SG, is also permitted to attend in support of our Minister. I would be grateful if you could ensure that it permitted and to ensure our Minister is supported accordingly.

Best wishes,

[redacted – 38(1)b]

[redacted – 38(1)b]**Deputy Private Secretary to the First Minister**

Office of the First Minister

5th Floor | St Andrews House | Regent Road | Edinburgh | EH1 3DG | 0131 244 [redacted – 38(1)b]

Office of the First Minister of Scotland
FirstMinister.gov.scot
Prìomh Mhinistear na h-Alba

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From: [redacted – 38(1)b]**On Behalf Of** Bridges Secretariat Mailbox
Sent: 14 September 2022 10:40
Subject: [URGENT JOINING ADVICE, AGENDA & MS TEAMS DETAILS] Bridges Coordination Meeting (Ministerial) (22)07 - Wednesday 14th September 2022 12:00-12:45

Dear Colleagues, [redacted - Section 17]
[Redacted section 17]

INFORMATION RELATING TO THE 16 SEPTEMBER BRIDGES COORDINATION MEETINGS

- **Please note that in the email below Sent: 16 September 2022 15:54, there is reference to an actions document. This document is not attached as it was part of an email chain, where the original email with attachment is no longer held.**

DOCUMENT 28

From: [redacted – 38(1)b]
Sent: 16 September 2022 11:40
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: URGENT - FW: 12:00 meeting & Commission
Importance: High

Hi[redacted - 38(1)b],

Just flagging the email below for Mr Swinney's attendance at the UK Bridges Ministerial meeting at **12 noon today.**

Mr Swinney is likely to be asked to comment on any events taking place around Scotland to mark the Moment of Reflection on Sunday evening, and the state funeral. Alison indicated that Mr Swinney is up to speed on these, so just giving you forewarning that he will be asked – Alison can be called in advance of the meeting if he has any questions [redacted 38(1)b]

Thanks
[redacted – 38(1)b]
[redacted – 38(1)b]| **Head of Major Royal Events – Governance and Programme Management** | Cabinet, Parliament and Governance Division | The Scottish Government | mob: 07 [redacted – 38(1)b] | email: [redacted – 38(1)b]| web: www.gov.scot

From: [redacted – 30c];
Sent: 16 September 2022 10:48
To: Bridges Secretariat Mailbox < [redacted – 30c]>
Cc:[redacted – 30c]; v [redacted – 30c]; [redacted – 30c];[redacted – 30c];; [redacted – 30c]; [redacted – 30c]; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; SGUnicornHub <SGUnicornHub@gov.scot>; SGUnicornGold <SGUnicornGold@gov.scot>; SGUnicornSilver <SGUnicornSilver@gov.scot>; [redacted – 30c]; >; [redacted – 30c]; >; DG Strategy and External Affairs <DGSEA@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; [redacted – 38(1) [redacted – 38(1)b]| >; [redacted – 38(1)b]| >; [redacted – 38(1)b]| >; [redacted – 38(1)b]| >; [redacted – 38(1)b]| >; Morrow J (Joseph) <Lord.Lyon@gov.scot>; [redacted – 38(1)b]| >; [redacted – 38(1)b]| >; [redacted – 30c]; >; [redacted – 30c]; >; [redacted – 30c]; >;[redacted – 30c];; [redacted – 30c]; [redacted – 30c]; >;[redacted – 30c];;[redacted – 30c];;[redacted – 30c];;[redacted – 30c];; [redacted – 30c]; >; [redacted – 30c]; >;[redacted – 30c];; [redacted – 30c]; >; [redacted – 30c]; >; [redacted – 30c]; >; [redacted – 30c]; [redacted – 30c]; >; [redacted – 30c]; >
Subject: Re: 12:00 meeting & Commission

Thanks.

Will advise SOS office accordingly.

On Fri, 16 Sept 2022 at 10:39, Bridges Secretariat Mailbox < [redacted – 30c]> wrote:
Dear Scot Gov, Welsh Gov & NIO colleagues,

DLUHC have collated (for England) a list of City, Faith and Other local events that are being held to mark the Moment of Reflection and also during/to mark the State Funeral. The Sec of State for DLUHC will be speaking about this at 12:00 during the BCM(M).

1. **12:00 meeting —** Your respective attendees will be asked about the equivalent events taking place in Northern Ireland, Scotland & Wales. If there are significant updates to give, please can you ensure they are briefed. If there are no significant updates, there may be appetite to include this on the agenda for tomorrow.

2. **Commission —** From this afternoon, please can this data be provided during your Sit Rep returns, copied to @Sitcen Mailbox who will then collate this data alongside English data from DLUHC and will produce a slide for the UK.

Please can someone from each of SG/WG/NIO confirm that this has been picked up.

Many thanks,
[redacted – 38(1)b]

--
Cabinet Office Bridges Secretariat
[redacted – 30c]
To contact a member of the Secretariat directly please dial [redacted 38(1)b]
Head of Policy – [redacted 38(1)b]
Head of Sit Cell – [redacted 38(1)b]
Head of Ops - [redacted 38(1)b]

--
Nick

Nick Payne **[he/him]**
Director
Chief Operating Officer
M (+44) 07[redacted – 38(1)b]
1 Horse Guards Road, London, SW1A 2HQ, and

Erskine House, 20-32 Chichester Street, Belfast, BT1 4GF

Find out more on GOV.UK/nio
Follow us on Twitter @NIOgov and Instagram @northernirelandoffice

DOCUMENT 29

From: Irvine A (Alison) <Alison.Irvine@gov.scot>
Sent: 17 September 2022 12:04
To: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: First Minister <firstminister@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Fraser L (Lesley) <Lesley.Fraser@gov.scot>; DG Corporate <dgcorporate@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Protocol and Honours Mailbox <protocolandhonours@gov.scot>; [redacted - 30c]>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Leggett S (Stewart) <Stewart.Leggett@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Wightman S (Scott) <Scott.Wightman@gov.scot>; [redacted - 38(1)b]>; [redacted - 38(1)b]>; [redacted - 38(1)b]>; [redacted – 30c]>; [redacted – 30c]>
Subject: RE: Bridges Co-ordination Meeting (Ministerial): 17 September

For the awareness of those on the copy list, I have this morning reached out to the team at DCMS and given them more detail of our "queue closure" approach, reiterating what we shared with them at a debriefing session on Tuesday evening. They appreciated the contact.

A

Alison Irvine

Cabinet, Parliament and Governance
Scottish Government
Mobile 07[redacted – 38(1)b]

If you receive this email outside your standard working hours please do not feel obliged to respond immediately

From: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>
Sent: 17 September 2022 12:01
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: First Minister <firstminister@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Fraser L (Lesley) <Lesley.Fraser@gov.scot>; DG Corporate <dgcorporate@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Protocol and Honours Mailbox <protocolandhonours@gov.scot>; [redacted – 30c]>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Leggett S (Stewart) <Stewart.Leggett@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Wightman S (Scott) <Scott.Wightman@gov.scot>; Rowlands K (Kirsteen) <Kirsteen.Rowlands@gov.scot>; [redacted - 38(1)b]>; [redacted - 38(1)b]>; >; [redacted - 38(1)b]>; >; [redacted - 38(1)b]>; >
Subject: RE: Bridges Co-ordination Meeting (Ministerial): 17 September

PS/DFM –

To reassure DFM, there was a quick and positive response from the Cabinet Office to the logistics issues in relation to the FM's participation, and these need not and should not feature on the call (they appear to have arisen from confusion at the Bridges end between arrangements for the FM and for the Presiding Officer).

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted – 38(1)b] | 07[redacted – 38(1)b] | dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

From: >[redacted – 38(1)b] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 17 September 2022 11:50
To: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: First Minister <firstminister@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Fraser L (Lesley) <Lesley.Fraser@gov.scot>; DG Corporate <dgcorporate@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Protocol and Honours Mailbox <protocolandhonours@gov.scot>; [redacted - 30c]>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Leggett S (Stewart) <Stewart.Leggett@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Wightman S (Scott) <Scott.Wightman@gov.scot>; [redacted - 38(1)b]>; >; [redacted - 38(1)b]>; >; [redacted - 38(1)b]>; >; [redacted - 30c]>; [redacted - 30c]>
Subject: RE: Bridges Co-ordination Meeting (Ministerial): 17 September

Ken,

DFM has noted and says this is helpful. [redacted – 28(1)] (redacted – 30(c)]

Many thanks,
[redacted – 38(1)b]
[redacted – 38(1)b]Deputy Private Secretary to the Deputy First Minister and Cabinet Secretary for Covid Recovery
The Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG
T: 0131 244[redacted – 38(1)b] | M: 07[redacted – 38(1)b] | E: DFMCSCR@gov.scot

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From: Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>
Sent: 17 September 2022 09:47
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>

Cc: First Minister <firstminister@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Fraser L (Lesley) <Lesley.Fraser@gov.scot>; DG Corporate <dgcorporate@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Protocol and Honours Mailbox <protocolandhonours@gov.scot>; SGoRR Major Events <sgorrmajorevents@gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Leggett S (Stewart) <Stewart.Leggett@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Wightman S (Scott) <Scott.Wightman@gov.scot>; [redacted - 38(1)b]>; >; [redacted - 38(1)b]>; >; [redacted - 38(1)b]>; >; [redacted – 30c]>; [redacted – 30c]**Subject:** RE: Bridges Co-ordination Meeting (Ministerial): 17 September

Adding additional Comms boxes as requested by automatic replies. Please use this distribution for any replies-to-all.

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted – 38(1)b] | 07[redacted – 38(1)b] | dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

From: Thomson KAL (Ken) (Director-General)
Sent: 17 September 2022 09:45
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: First Minister <firstminister@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Fraser L (Lesley) <Lesley.Fraser@gov.scot>; DG Corporate <dgcorporate@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Protocol and Honours Mailbox <protocolandhonours@gov.scot>; [redacted - 30c]>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Leggett S (Stewart) <Stewart.Leggett@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Wightman S (Scott) <Scott.Wightman@gov.scot>; [redacted - 38(1)b]>; >; [redacted - 38(1)b]>; >
Subject: Bridges Co-ordination Meeting (Ministerial): 17 September

(New subject line and wider copy list)

PS/DFM –

Purpose

1. I joined the 08:30 Bridges Officials' call this morning. This note focuses on points that may come up in the later Ministerial call, which I understand DFM will join.

Detail

2. [redacted - Section 17]

[redacted - Section 17]
[redacted – s.28(1)] (redacted – 30(c)]

3. [redacted - Section 17] [redacted - Section 17] (redacted – s.28(1)] (redacted – 30(c)]

[redacted - Section 17]
[redacted - Section 17]
[redacted - Section 17]
[redacted - Section 17]
[redacted - Section 17]
[redacted - Section 17]
[redacted - Section 17]

Conclusion

4. I invite the DFM to note this update, ahead of the Bridges Ministerial call later today.

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted – 38(1)b] | 07[redacted – 38(1)b] | dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

DOCUMENT 30

From: Thomson KAL (Ken) (Director-General)
Sent: 16 September 2022 21:52
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Protocol and Honours Mailbox <protocolandhonours@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Director of Culture and Major Events <Directorofcultureandmajorevents@gov.scot>
Subject: RE: OFF SEN: ACTIONS - BCM (M) 22(09) - 16 September, 12:00 - 13:15

PS/DFM –

I joined the 19:00 Bridges Officials' call, including to deal with this action point, likely also to feature on the agenda for tomorrow's Ministerial call.

I said (and DFM could draw on these lines tomorrow) that:

- we do not hold comprehensive data on what local events may take place
- there will be a Ministerial Moment of Reflection event outside St Andrew's House on Sunday evening, with media invited
- Edinburgh Council is organising a big screen in Holyrood Park carrying the State Funeral
- we are aware that some cinemas plan to stream the State Funeral
- there have of course already been many commemorative events in Scotland as part of Unicorn, including…
- … the lieutenancy events in Ballater, Aberdeen and Dundee as part of the cortege procession on D+2
- several events on the Royal Mile in Edinburgh, and televised from St Giles and the Parliament

(redacted – s.28(1)) [redacted – 30(c)]

I will pick up some other points from the call separately.

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 [redacted – 38(1)b] | 07 [redacted – 38(1)b]| dgcea@gov.scot | 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

From: [redacted – 38(1)b]**On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 16 September 2022 21:04
To: DG Strategy and External Affairs <DGSEA@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Protocol and Honours Mailbox <protocolandhonours@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Director of Culture and Major Events <Directorofcultureandmajorevents@gov.scot>
Cc: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: RE: OFF SEN: ACTIONS - BCM (M) 22(09) - 16 September, 12:00 - 13:15

Colleagues,

Grateful for confirmation that the below action has been picked up.

Kind regards,
[redacted – 38(1)b]
[redacted – 38(1)b]Deputy Private Secretary to the Deputy First Minister and Cabinet Secretary for Covid Recovery
The Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG
T: 0131 244 [redacted – 38(1)b] | M: 07[redacted – 38(1)b] | E: DFMCSCR@gov.scot

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From: [redacted – 38(1)b] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 16 September 2022 16:20
To: DG Strategy and External Affairs <DGSEA@gov.scot>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Protocol and Honours Mailbox <protocolandhonours@gov.scot>
Cc: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Subject: FW: OFF SEN: ACTIONS - BCM (M) 22(09) - 16 September, 12:00 - 13:15

Colleagues,

Following today's UK Bridges Meeting, DFM has asked for the below action for Scottish Government to be brought to your attention to take forward.

4. The SCOTTISH GOVERNMENT, WELSH GOVERNMENT and NORTHERN IRELAND OFFICE to update on local events to coincide with the National Moment of Reflection and State Funeral at the Committee **on 17 September**.

Kind regards,
[redacted – 38(1)b]
[redacted – 38(1)b]Deputy Private Secretary to the Deputy First Minister and Cabinet Secretary for Covid Recovery
The Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG
T: 0131 244 [redacted – 38(1)b]| M: 07 [redacted – 38(1)b]| E: DFMCSCR@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

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From: [redacted – 38(1)b] **On Behalf Of** Bridges Secretariat Mailbox
Sent: 16 September 2022 15:54
Subject: OFF SEN: ACTIONS - BCM (M) 22(09) - 16 September, 12:00 - 13:15

Good afternoon,

Please find attached a copy of the actions from the BCM(M)(09), which took place between 12:00 and 13:15 today.

Kind Regards,

Cabinet Office Bridges Secretariat
[redacted - 30c]
To contact a member of the Secretariat directly please dial [redacted 38(1)b]
Head of Policy – [redacted 38(1)b]
Head of Sit Cell – [redacted 38(1)b]
Head of Ops - [redacted 38(1)b]

INFORMATION RELATING TO THE 17 SEPTEMBER BRIDGES COORDINATION MEETINGS

DOCUMENT 31

From: [redacted - 30c]>
Sent: 17 September 2022 20:20
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: First Minister <firstminister@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Fraser L (Lesley) <Lesley.Fraser@gov.scot>; DG Corporate <dgcorporate@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Protocol and Honours Mailbox <protocolandhonours@gov.scot>; SGoRR Major Events <sgorrmajorevents@gov.scot>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Leggett S (Stewart) <Stewart.Leggett@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Wightman S (Scott) <Scott.Wightman@gov.scot>; [redacted – 38(1)b][redacted – 38(1)b] [redacted – 38(1)b][redacted – 38(1)b] [redacted - 30c]>; [redacted - 30c]>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>
Subject: Bridges Co-ordination Meeting (Official): 17 September 1900

PS/DFM

Purpose

We (Alison Irvine and SGORR) joined the 19:00 Bridges Officials' call this evening. It was a lengthy meeting, but with little of direct impact for us.

Detail

[redacted - Section 17]
[redacted - Section 17]
[redacted - Section 17]
[redacted - Section 17]
[redacted - Section 17]

[redacted - Section 17]
[redacted - Section 17]
[redacted - Section 17]
[redacted - Section 17]

Conclusion

5. I invite the DFM to note this update, ahead of the Bridges Ministerial call tomorrow.

[redacted – 38(1)b]Team leader
SGoRR
The Scottish Government
St Andrew's House
Edinburgh

EH1 3DG

T. 0131 244 [redacted – 38(1)b]
E. [redacted - 30c]

DOCUMENT 32

From: [redacted – 38(1)b]on behalf of; First Minister <firstminister@gov.scot>
Sent: 16 September 2022 15:12
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>; First Minister <firstminister@gov.scot>
Cc: Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)10 - Saturday 17th September 2022 - 12:00 - 1245 hrs

Perfect, thanks [redacted – 38(1)b]

From: >[redacted – 38(1)b] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Covid Recovery
Sent: 16 September 2022 15:11
To: First Minister <firstminister@gov.scot>; Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>
Subject: RE: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)10 - Saturday 17th September 2022 - 12:00 - 1245 hrs

Hi [redacted – 38(1)b]

DFM will be attending and I have confirmed to the Secretariat

Thank you

[redacted – 38(1)b]
[redacted – 38(1)b]Private Secretary/DFM
07[redacted – 38(1)b]

From: [redacted – 38(1)b] **On Behalf Of** First Minister
Sent: 16 September 2022 15:10
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; First Minister <firstminister@gov.scot>
Subject: FW: [CALLING NOTICE] Bridges Coordination Meeting (Ministerial) (22)10 - Saturday 17th September 2022 - 12:00 - 1245 hrs

To see below – are we intending SG representation?

[Redacted – section 17]

INFORMATION RELATING TO THE 18 SEPTEMBER BRIDGES COORDINATION MEETINGS

DOCUMENT 33

From: SGoRR02 < [redacted - 30c]**Sent:** 18 September 2022 09:14
To: Deputy First Minister and Cabinet Secretary for Covid Recovery <DFMCSCR@gov.scot>
Cc: First Minister <firstminister@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Griffin J (Joe) <Joe.Griffin@gov.scot>; DG Education & Justice <dgej@gov.scot>; Brannen R (Roy) <Roy.Brannen@transport.gov.scot>; DG Net Zero <DGNetZero@gov.scot>; Fraser L (Lesley) <Lesley.Fraser@gov.scot>; DG Corporate <dgcorporate@gov.scot>; Hynd JS (James) <James.Hynd@gov.scot>; Irvine A (Alison) <Alison.Irvine@gov.scot>; Protocol and Honours Mailbox <protocolandhonours@gov.scot>; [redacted - 30c]>; Bruce A (Andrew) <Andrew.Bruce@gov.scot>; McAllister C (Colin) <Colin.McAllister@gov.scot>; Gillies H (Hugh) <Hugh.Gillies@transport.gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; Leggett S (Stewart) <Stewart.Leggett@transport.gov.scot>; Rogers S (Shirley) <Shirley.Rogers@gov.scot>; Wightman S (Scott) <Scott.Wightman@gov.scot;[redacted – 38(1)b] [redacted – 38(1)b]>; [redacted – 38(1)b]>; [redacted – 38(1)b]>; [redacted - 30c]>; [redacted - 30c]>; Thomson KAL (Ken) (Director-General) <Ken.Thomson@gov.scot>
Subject: Bridges Co-ordination Meeting (Official): 18 September 0830

PS/DFM

Purpose

We (Alison Irvine and SGORR) joined the 08:30 Bridges Officials' call this morning. It was a short meeting, but with little of direct impact for us.

[redacted - Section 17]
[redacted - Section 17]
[redacted - Section 17]
[redacted - Section 17]

Kind regards,

[redacted – 38(1)b]
[redacted – 38(1)b]Team leader
SGoRR
The Scottish Government
St Andrew's House
Edinburgh
EH1 3DG

T. 0131 244 [redacted – 38(1)b]
E. [redacted - 30c]