

1A)

From:[REDACTED]

Sent: 05 July 2022 16:46

To: [REDACTED]

Subject: FW: Chief Entrepreneur announcement - 6 July 2022 - Briefing

Hi [REDACTED]

When you get a chance could you please save this to erdm STER general policy?
[REDACTED]might have already done but just in case)

Thank you

[REDACTED]

[REDACTED]

Digital Economy Policy | Technology, Innovation and Entrepreneurship Division | Scottish
Government | tel: [REDACTED]

From: [REDACTED]

Sent: 04 July 2022 17:39

To: Cabinet Secretary for Finance and Economy <CabSecFE@gov.scot>

Cc: DG Economy <DGEconomy@gov.scot>; Director of Economic Development
<DirectorDED@gov.scot>; [REDACTED]

Subject: Chief Entrepreneur announcement - 6 July 2022 - Briefing

PS/Cab Sec: Finance and Economy

Hi [REDACTED]

Chief Entrepreneur Announcement

With thanks to colleagues in the Team for doing all the work, please find attached briefing (11 x pages) for Ms Forbes' visit to the Inverness Creative Academy, to announce the appointment of Mark Logan as Chief Entrepreneur. A draft news release and comms materials will follow under separate cover.

I trust this is satisfactory – the Team are standing by to provide anything further that you or the Cabinet Secretary may require.

Regards,

[REDACTED]

[REDACTED]Digital Economy & Data Driven Business
Scottish Government

Phone: [REDACTED]

Email: [REDACTED]

from: [REDACTED]

Sent: 05 July 2022 16:17

To: [REDACTED] **Stuart Black**

Subject: Final Agenda: Ms Forbes and Mark Logan visit to Inverness Creative Academy / WASPS - Wednesday 6th July 2022 at 10 a.m. - 11 a.m.

Hi [REDACTED]

The is the final agenda for tomorrow's visit.

If there is anything else, please give me a call on [REDACTED]– I will be at ICA from 0945h tomorrow.

Thanks, [REDACTED]

Wednesday 6th July 2022 – 1000h to 1100h

LOCATION

Inverness Creative Academy

Midmills Buildings, Stephen's Street, Inverness, IV2 3JP

Car parking spaces reserved in the Inverness Creative Academy car park for Ms Forbes and Mark Logan

The bank of spaces overlooking the top of Stephen's Street, corner of Midmills and Kingsmills Road will be reserved. Entrance to the car park is off Midmills Road, and that bank of spaces is left when you turn into the car park and straight ahead.

OUTLINE AGENDA

1000h Welcome

1005h Connections Exhibition, [REDACTED]

1015h [REDACTED]

1025h Co-working tenants,[REDACTED]

1035h Artists Studio Building, [REDACTED]

1045h Main Foyer / Staircase – pics

1100h Visit end

Photographers: there will be 2 photographers, [REDACTED]commissioned by HIE for official pics and [REDACTED]commissioned by WASPS

DETAILED AGENDA

1000h Welcome*

Audrey Carlin, Chief Executive Officer, WASPS

[REDACTED]

Stuart Black, Chief Executive of Highlands and Islands Enterprise

[REDACTED]

**Short biogs included later in this email and pics attached for Audrey, [REDACTED] and Stuart*

1005h Walk through building to exhibition, opportunity to talk about development work, Inverness Creative Academy / WASPS

The exhibition currently on show is '**Connections**' a group exhibition by [REDACTED] and invited friends.

[REDACTED]

Each of the artists showing alongside her has an artistic connection to [REDACTED] and were invited to exhibit because of the aesthetic quality of their work.

Fellow *Connections* participants include [REDACTED] ***will both be in attendance at the exhibition on Wednesday Morning.***

1015h Meeting with [REDACTED]

1025h Inverness Creative Academy Co-Working Members, Ground Floor [REDACTED]

1035h Artists Studio Building, First Floor

[REDACTED]

1045h - Gather in the main foyer / stair case for pics and group pic

1100h – Visit end

Short biog and pic for key people that Ms Forbes and Mark Logan will meet on arrival and accompany them throughout the visit to ICA/WASPS:

Stuart Black, Chief Executive of Highlands and Islands Enterprise

Stuart is the Chief Executive of Highlands and Islands Enterprise (HIE), the Scottish Government's economic and community development agency for the region. He was appointed to the position in January 2022 after two years as HIE's Area Manager for Moray.

Prior to this, Stuart was the Director of Planning and Development at Highland Council. Stuart gained a doctorate in Town and Regional Planning from Glasgow University

[REDACTED]

Audrey Carlin BSc Hons MRTPI, Chief Executive Officer, WASPS

Audrey is an experienced leader in the delivery of heritage and regeneration projects. A Town Planner by profession, she has over 29 years of professional experience, delivering over £50m of regeneration focused activity in Scotland in this time.

Audrey has led Wasps as CEO for the past 7 years to become Scotland's largest provider of affordable high-quality studio, office and working space to

the creative sector. Wasps supports 1000 artists, creative industries, and cultural tenants in 20 locations across Scotland, from the cities, rural areas, and Islands. In this time, she has overseen the creation of new studio and residency facilities in 5 locations across the Highlands and Islands of Scotland and is working on new facilities to support creative people in Glasgow and Edinburgh.

Audrey is an active supporter of the arts and was appointed to the Board of the National Galleries of Scotland in 2018, where she is now Depute Chair, as well as Chair of their Major Capital Projects Board.

Breathing new life into important heritage assets, using art and design to engage, inspire and educate in the process, is something Audrey is particularly passionate about, and she was recently appointed as a Trustee of the Architectural Heritage Fund to further support this agenda on a UK wide basis.

Audrey lives in [REDACTED]

Information provided in original briefing note:

- ***Inverness Creative Academy***

[*Doors open at new creative hub in the Highlands | HIE*](#)

Business contacts: [REDACTED] and Audrey Carlin

HIE Contacts: [REDACTED]

Wasps is Scotland's leading not-for-profit provider of artists' studios and creative workspace, supporting 1,000 creative people and organisations at 20 buildings from Shetland to the Borders. A Charity and Social Enterprise operating in Scotland for 45 years, Wasps specialises in bringing historic buildings back into use as creative hubs, supporting the creative sector, creating jobs, and regenerating communities. South Block opened in Glasgow in 2012 and was Wasps first building to combine artists' studios and creative industry workspaces. This model proved so successful in creating sustainable, entrepreneurial creative communities that Wasps has now replicated it in other projects, notably Perth and Inverness, with exciting plans for Edinburgh and the second phase of The Briggait in Glasgow (the latter already hosting Creative Industry orgs).

Inverness Creative Academy is Wasps recently completed £6m development of the iconic B listed Midmills Buildings in Inverness into the Highlands first major creative hub. The project was delivered in two phases. Phase 1 restored the 1913 Midmills building into an 'artists and makers' hub which was fully occupied within 6 months of opening in Dec 2018. Phase 2 opened in 2022, and completed the 'creative industries and co-working' building, which is also public facing with a café, meeting and events facilities, and a permanent exhibition space. Our artists' studios continue to be fully let, with 36 artist tenants, Inverness Darkroom, University of the Highlands and Islands final year art students, and Inverness Framers. In the newly completed section, 11 spaces are already let to creative organisations housing over 20 staff members (including architects, creative digital

marketing/PR companies, podcaster, photographer, creative tourism orgs and more), 3 fixed desk members and 8 hot desk users are signed up, and more office spaces for let are in negotiation. The building is regularly used for meetings and events by a range of community organisations and businesses, as well as used daily by members of the public visiting the café, exhibitions, attending workshops or meeting with our tenants.

On the visit we would propose to show Ms Forbes and Mark Logan both spaces, potentially meeting artists such as [REDACTED] in what is emerging as a hub for highland practices, and some of the freelancers using our fixed and hot desking co-work spaces.

The visit will be led by Wasps Chief Executive Officer. Audrey Carlin is an experienced leader in the delivery of heritage and regeneration projects. A Town Planner by profession, she has over 29 years of professional experience, delivering over £50m of regeneration focused activity in Scotland. Audrey has been Wasps CEO for the past 7 years, during which time she has overseen the creation of new studio and residency facilities in 5 locations across the Highlands and Islands of Scotland and is working on new facilities to support creative people in Glasgow and Edinburgh. [REDACTED]

Wasps recently completed redevelopment in Inverness has restored one of the finest listed interiors in the region, and the team will happily support any photo, marketing or PR opportunities as part of the visit.

This document is confidential and intended solely for the use of the addressee(s). If you are not the intended recipient, please inform the sender immediately. Any unauthorised use of this document is strictly prohibited. HIE uses filter software to protect its staff and will automatically delete any email that contains offensive or profane content. Tha an teachdaireachd seo dìomhair agus 's ann dhan neach-ainmichte a-mhàin a tha i. Ma 's e is gun d' fhuair sibh le mearachd i, feuchaibh is leigibh fios sa spot dhan neach bhon tàinig i. Tha cleachdadh neo-cheadaichte na teachdaireachd seo fìor-thoirmisgte. Tha HIE a' cleachdadh bathar-bog gus luchd-obrach na buidhne a dhion is cuiridh i às do phost-dealain sam bith sa bheil càil oilbheumach no truailleach.

| | |
|-----------------------------|---|
| What | Media photo opportunity and announcement of the Chief Entrepreneur Mark Logan |
| Where | Wasps - Inverness Creative Academy (Midmills Bldg, Stephen's St, Inverness IV2 3JP). |
| When | Date: Wed 6 July 2022 Time: 10:00 – 11:00am |
| Key Message (s) | <ul style="list-style-type: none"> • We want to be recognised as a nation of entrepreneurs and innovators, who have embraced the opportunities of new technology, boosted productivity and focused resources on innovations that have and will make a difference to our economy and our society. • We want to establish Scotland as a world-class entrepreneurial nation founded on a culture that encourages, promotes and celebrates entrepreneurial activity in every sector of our economy • One of the key actions of NSET is to appoint a Chief Entrepreneur to work in partnership with industry and investors. |
| Supporting Officials | [REDACTED] |
| Briefing contents | <ul style="list-style-type: none"> • Annex A: Schedule & Steering Brief • Annex B: Board members • Annex C: NSET briefing • Annex D: Scottish Technology Ecosystem Review briefing • Annex E: Q&A |

AGENDA
ANNEX A

| Description | Timing |
|--|---------------|
| Welcome Audrey Carlin, Chief Executive Officer, WASPS [REDACTED] | 10:00 |
| Walk through building to exhibition, opportunity to talk about development work, Inverness Creative Academy / WASPS The exhibition currently on show is ‘ Connections ’ a group exhibition by [REDACTED] and invited friends. Connections Exhibition, [REDACTED] | 10:05 |
| Meeting with the 1st floor tenants MAAC Studios - [REDACTED] | 10:15 |
| Inverness Creative Academy Co-Working Members, Ground Floor Co-working tenants, [REDACTED] | 10:25 |
| Artists Studio Building, First Floor Artists Studio Building, [REDACTED] | 10:35 |
| Main Foyer / Staircase – pics | 10:45 |
| Visit end | 11:00 |

Background

Inverness Creative Academy and WASPS

Wasps is Scotland’s leading not-for-profit provider of artists’ studios and creative workspace, supporting 1,000 creative people and organisations at 20 buildings from Shetland to the Borders. A Charity and Social Enterprise operating in Scotland for 45 years, Wasps specialises in bringing historic buildings back into use as creative hubs, supporting the creative sector, creating jobs, and regenerating communities. South Block opened in Glasgow in 2012 and was Wasps first building to combine artists’ studios and creative industry workspaces. This model proved so successful in creating sustainable, entrepreneurial creative communities that Wasps has now replicated it in other projects, notably Perth and Inverness, with exciting plans for Edinburgh and the second phase of The Briggait in Glasgow (the latter already hosting Creative Industry orgs).

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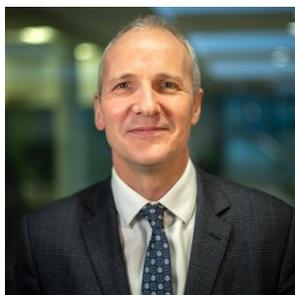
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Wasps recently completed redevelopment in Inverness has restored one of the finest listed interiors in the region, and the team will happily support any photo, marketing or PR opportunities as part of the visit.

Artists background [REDACTED]

BIOGRAPHIES ANNEX B

Stuart Black, Chief Executive of Highlands and Islands Enterprise



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Prior to this, Stuart was the Director of Planning and Development at Highland Council. Stuart gained a doctorate in Town and Regional Planning from Glasgow University

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Audrey is an active supporter of the arts and was appointed to the Board of the National Galleries of Scotland in 2018, where she is now Depute Chair, as well as Chair of their Major Capital Projects Board. She was recently appointed as a Trustee of the Architectural Heritage Fund to further support this agenda on a UK wide basis.

[REDACTED]

ANNEX C

NSET BRIEFING

ANNOUNCEMENT OF MARK LOGAN AS CHIEF ENTREPRENEUR

A key commitment in the National Strategy for Economic Transformation has been achieved with the appointment of Mark Logan as the Chief Entrepreneur.

This new role will ensure entrepreneurship is embedded in the economy, and that partnerships with industry and investors are prioritised and strengthened.

The Chief Entrepreneur is expected to be in post for an initial term of two years and will act as a senior advisor to the Start-up Nation Programme, which was established to deliver the NSET recommendations on entrepreneurship and the remaining recommendations of the Scottish Tech Ecosystem Review (STER). The Chief Entrepreneur will also support the work of the forthcoming Stewart Review of women in enterprise.

Mark Logan's remit for the post includes:

- engaging closely with Scotland's existing community of start-up founders, entrepreneurship programmes and the small business community to ensure that policy development and implementation is strongly focused on meeting the needs of business
- ensuring that entrepreneurship is instilled in the education and skills systems with clear routes established to setting up a business
- supporting increased diversity and inclusion in business start-up and scaling
- acting as a public advocate for the Start-Up Nation Programme

- advising Ministers on an entrepreneurial first approach within the public sector
- advising Ministers on the longer-term structure and focus of the role, based on learning accumulated during the first term

Our National Strategy for Economic Transformation contains bold and ambitious actions - within the powers currently available to us – to deliver economic prosperity for all Scotland’s people and places.

- It is a route to a strong economy with good, secure and well-paid jobs and growing businesses, maximising Scotland’s strengths and natural assets to increase prosperity, productivity and international competitiveness.
- As we look beyond the pandemic, we must be ready to seize the economic opportunities that come with achieving net-zero and becoming a fairer country.
- The strategy’s programmes have been chosen based on analysis of evidence, expert input from the Advisory Council and extensive engagement with stakeholders.
- The strategy offers renewed clarity of our vision, with a ruthless focus on delivery.
- Delivery plans for each of the new programmes of action will be developed within six months of publication of the strategy.
- A robust governance structure, co-led by business and with immediate access to Ministers, will hold the public sector and industry to account for delivery.

NSET sets out a vision of Scotland being internationally recognised as a nation of entrepreneurs and innovators, who will have embraced the opportunities of new technologies.

- The Scottish Technology Ecosystem Review is a key driver of this vision.
- NSET commits to creating a world class entrepreneurial infrastructure of institutions and programmes providing a high intensity pathway for high growth companies.
- This includes expanding the scope of the current tech-scaler programme, shifting its focus over time from software-based technology businesses to become “start-up scalers” – world-class incubation and developmental environments for all high growth start-ups irrespective of their sectoral domain or ownership model.
- The strategy seeks to incentivise entrepreneurship, support lifelong skills development and remove barriers to participation in the labour market so that everyone is enabled and empowered to participate in our economic success.
- We want to be confident of our place in the world, attracting international investment in research and the industries of the future, and working with others to tackle the global climate emergency.
- The strategy builds on the Covid Recovery Strategy and will support progress towards net zero, help restore the natural environment, tackle long-term structural challenges, stimulate innovation and create jobs.
- We are developing a Wellbeing Economy Monitor that will include measures such as healthy life expectancy, fair work indicators, mental wellbeing, child poverty and greenhouse gas emissions.
- We have consulted with business, academia and trade unions to develop the strategy, and it will be a collective national endeavour over the next decade to build a fairer, wealthier and greener economy.

ANA STEWART REVIEW

- There is a clear gender gap in business participation in Scotland. Closing that gap, and unlocking the full economic potential of women in enterprise, could have a transformative impact on Scotland's economic performance.
- We are committed taking a longer-term, sustainable approach to supporting more female entrepreneurs. To inform this approach, Kate Forbes, Cabinet Secretary for Finance and the Economy has invited experienced entrepreneur Ana Stewart, (founder of i-design Group plc, and now an investor and Non-Executive Director) to lead an independent review of the support landscape for women led businesses in Scotland.
- The review will identify the specific actions required to address the needs of female led businesses in Scotland, encompassing the established business support system as well as any gender specific measures that may be needed.
- The review's themes will include
 - Access to finance and investment
 - Access to networks, peer support, mentors and role models
 - Access to tailored business advice;
 - as well as broader, more structural factors e.g. educational experience/pathways, caring responsibilities etc.
- This review and its recommendations are due to be published in the Autumn and will form part of our wider work to transform Scotland's economy as set out in the National Strategy for Economic Transformation.

SCOTTISH TECHNOLOGY ECOSYSTEM REVIEW ANNEX D

TOP LINES

- The economic potential of Scotland's tech sector is high. The sector contributed **£5.1 billion Gross Value Added (GVA)** to Scotland's economy in 2020.
- **Forecast to be the second fastest growing sector in Scotland to 2029** in terms of GVA (26%) – growing 1.5 times faster than the economy overall (18%) – our tech sector has the dynamism and growth potential to support our economic transformation.
- The Scottish Technology Ecosystem Review (STER) programme is well underway with various work streams covering the 34 recommendations and spanning Infrastructure, People and Education, and Investment.
- **We are committing over £60m to the STER programme**
- Our £1m **Ecosystem Fund** has made strategic investments in the organisations and activities that create the best possible environment for our start-ups to succeed.
- We have committed to a number of key interventions throughout the education system, being informed by a Computing Science in Schools senior steering group led by the Cabinet Secretary for Education and Skills, and a newly formed **Scottish Teachers Advancing Computer Science (STACs)** organisation run by and for computing science teachers.

- An awarded contract for delivery of a national network of **Tech Scalors**, five technology hubs with an initial £4 million to support the next generation of Scottish start-ups over 5 years, will be announced in 2022.

NATIONAL STRATEGY FOR ECONOMIC TRANSFORMATION (NSET)

- NSET sets out a vision of Scotland being internationally recognised as a nation of entrepreneurs and innovators, who will have embraced the opportunities of new technologies.
- The Scottish Technology Ecosystem Review is a key driver of this vision.
- NSET commits to creating a world class entrepreneurial infrastructure of institutions and programmes providing a high intensity pathway for high growth companies.
- This includes expanding the scope of the current tech-scaler programme, shifting its focus over time from software-based technology businesses to become “start-up scalers” – world-class incubation and developmental environments for all high growth start-ups irrespective of their sectoral domain or ownership model.

BACKGROUND TO REVIEW

- In May 2020, Mark Logan (former Skyscanner COO) was commissioned by Kate Forbes, Cabinet Secretary for Finance, to undertake a short-life review into how Scotland’s technology sector can contribute to Scotland’s economic recovery following the COVID-19 pandemic.
- An industry-led blueprint for the Scottish tech industry, the review aimed to elevate Scotland’s technology ecosystem to a world class level by creating a pipeline of profitable, scalable tech businesses that will attract inward investment and create job opportunities.

PEOPLE AND EDUCATION

Recommendations in this area focus on improving the foundational talent pipeline in schools, universities and ‘funnel wideners’, extra-curricular organisations and attracting external talent and experience into the ecosystem.

- Through the National Transition Training Fund we’ve supported additional digital skills placing strong emphasis on developing a new pipeline of coding talent by reskilling those affected by COVID-19 and supporting people to acquire the advanced digital skills necessary to enter employment in the technology industry.
- The formation of **STACS (Scottish Teachers Advancing Computing Science)**, an organisation for and run by Computing Science teachers, will spread best practice in Computing Science across all schools. STACS will be housed within University of Glasgow’s School for Computing Science.
- A steering group led by Mark Logan and Shirley Anne Somerville (Cab Sec for Education & Skills) with the most senior leaders from education and skills agencies will bring forward change in Computing Science in Schools.
- We have provided £1.3 million for additional computing science hardware and software to improve Computing Science provision in schools.
- We have provided £70k towards Digital Xtra’s Grant Awards Programme to inspire young people to learn digital technologies skills through high quality, exciting extracurricular activities. This will expand the talent pipeline of young people who study technology related disciplines and ultimately pursue a career in digital technologies.

INFRASTRUCTURE

- Recommendations in this area focus on creating spaces to incubate, accelerate and educate Scottish start-ups, as well as providing market square activities to improve networking, such as meet-ups and international conferences.
- We're establishing a national network of **Tech Scalors**. Five technology hubs will be established with an initial £4 million to support the next generation of Scottish start-ups over 5 years.
- We will aim to support high growth tech startups and scaleups by providing world-class training and mentoring for entrepreneurs, and opportunities to network and share ideas.
- The contract has been awarded to Codebase and will be announced publically on Wednesday 13 July at an event at Barclays.
- We opened our £1 million **Ecosystem Fund** in October to make strategic investments in organisations and activities that create the best possible environment for Scottish start-ups to succeed.
- Over 100 applications were received and 33 awards made to deliver an exciting and diverse range of meet ups, events and projects scheduled to take place in the coming months.
- A variety of projects were awarded funding including Sillicon Valley visits, domain-specific meetups, large-scale tech festivals and scaling tech businesses workshops.
- Each project will help our founders, enablers and talent develop strong networks with peers, potential customers and investors.

INVESTMENT & FUNDING

- Recommendations in this area intend to support the ecosystem with adequate funding and increase the flow of investment funding to start-ups.
- Work continues with Scottish Enterprise to develop initial proposals focussed on how to ensure the grant funding landscape in Scotland is coherent, frictionless, of sufficient quantum and rewards the correct behaviours.

[REDACTED]

CHIEF ENTREPRENEUR: Q&A

Q. Why do we need a Chief Entrepreneur?

A. A key commitment in the National Strategy for Economic Transformation has been to appoint a Chief Entrepreneur which will provide a central point to ensure entrepreneurship is embedded in the economy, and that partnerships with industry and investors are prioritised and strengthened.

Q. Why has Mark Logan been appointment Chief Entrepreneur?

Mr Logan holds a unique background, is credible as an entrepreneur both at home and abroad, and holds strong expertise in entrepreneurship making him a strong asset to Scotland in this role. His experience and background include leading on the Scottish Tech Ecosystem Review which is helping to build Scotland into a vibrant start-up nation.

Scotland has produced only two tech ‘unicorns’ (companies valued at \$1bn+). Mr Logan was responsible for Skyscanner one of the largest tech exits in European history. Of the others involved in Scotland’s largest tech successes at this scale, Mr Logan is the only one who continues to live and work in Scotland.

He has led three Scottish start-ups to multi-million pound exits, prior to Skyscanner. This record is unmatched in Scotland.

He is an expert, lecturing at University of Glasgow on entrepreneurship. He has direct experience of the Scottish university system and how it needs to change to support entrepreneurship.

Q. How will NSET support innovation and entrepreneurship?

A. One of the strategy’s transformational programmes is to establish Scotland as a world-class entrepreneurial nation founded on a culture that encourages, promotes and celebrates entrepreneurial activity in every sector of our economy.

As part of this, we will create a national system of “pre-scaler” hubs that will stimulate the very earliest stages of high growth commercial and social entrepreneurship.

Q. How will Mark ensure entrepreneurship is inclusive in his role and work together with the Ana Stewart Review?

Mark is very passionate about bridging the gender gap in business participation. He has been actively supporting work on the forthcoming Stewart Review and will continue to do so as Chief Entrepreneur.

Q. What will the Chief Entrepreneur do?

A. Mark Logan's remit will include:

- engaging closely with Scotland's existing community of start-up founders, entrepreneurship programmes and the small business community to ensure that policy development and implementation is strongly focused on meeting the needs of business
- ensuring that entrepreneurship is instilled in the education and skills systems with clear routes established to setting up a business
- supporting increased diversity and inclusion in business start-up and scaling
- acting as a public advocate for the Start-Up Nation Programme
- advising Ministers on an entrepreneurial first approach within the public sector
- advising Ministers on the longer-term structure and focus of the role, based on learning accumulated during the first term

How long will the Chief Entrepreneur be in post?

The Chief Entrepreneur is expected to be in post for an initial term of two years.

How will Mark support the Scottish Tech Ecosystem Review as Chief Entrepreneur

The themes and issues the Scottish Tech Ecosystem Review explore and the aim of the Chief Entrepreneur are closely linked. Mr Logan will act as a senior advisor to the Start-up Nation Programme, which was established to deliver the NSET recommendations on entrepreneurship and the remaining recommendations of the Scottish Tech Ecosystem Review (STER). Mark's experience with the STER programme, engaging with industry and government will be invaluable in his role as Chief Entrepreneur.

From: [REDACTED]

Sent: 04 July 2022 15:52

To: [REDACTED] **Subject:** Ms Forbes and Mark Logan visit to Inverness Creative Academy / WASPS - Wednesday 6th July 2022 at 10 a.m. - 11 a.m.

Hi [REDACTED]

As discussed earlier, please see the following - some further detail about the visit, with some pictures/blogs to follow.

Please let me know if there is anything further we can do at our end re photography, media etc.

Very grateful for sight of the embargoed press release for info.

With best wishes,

[REDACTED]

Wednesday 6th July 2022 – 1000h to 1100h

LOCATION

Inverness Creative Academy

Midmills Buildings, Stephen's Street, Inverness, IV2 3JP

Car parking spaces reserved in the Inverness Creative Academy car park for Ms Forbes, Mark Logan and (if required) Stuart Black.

The bank of spaces overlooking the top of Stephen's Street, corner of Midmills and Kingsmills Road will be reserved. Entrance to the car park is off Midmills Road, and that bank of spaces is left when you turn into the car park and straight ahead.

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1045h Main Foyer / Staircase – pics

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Audrey Carlin, Chief Executive Officer, WASPS

[REDACTED]

Stuart Black, Chief Executive of Highlands and Islands Enterprise

**Short biogs included later in this email and pics attached*

1005h Walk through building to exhibition, opportunity to talk about development work, Inverness Creative Academy / WASPS

The exhibition currently on show is '**Connections**' a group exhibition by [REDACTED]

1015h Meeting with the 1st floor tenants
[REDACTED]

1025h Inverness Creative Academy Co-Working Members, Ground Floor

[REDACTED]

1035h Artists Studio Building, First Floor

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1100h – Visit end

Short biog and pic for key people that Ms Forbes and Mark Logan will meet on arrival and accompany them throughout the visit to ICA/WASPS:

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Audrey lives in **[REDACTED]** *Information provided in original briefing note:*

- ***Inverness Creative Academy***

[*Doors open at new creative hub in the Highlands | HIE*](#)

Business contacts: Claire English and Audrey Carlin

HIE Contacts: James Gibbs and Stewart Wardlaw

Wasps is Scotland's leading not-for-profit provider of artists' studios and creative workspace, supporting 1,000 creative people and organisations at 20 buildings from Shetland to the Borders. A Charity and Social Enterprise operating in Scotland for 45 years, Wasps specialises in bringing historic buildings back into use as creative hubs, supporting the creative sector, creating jobs, and regenerating communities. South Block opened in Glasgow in 2012 and was Wasps first building to combine artists' studios and creative industry workspaces. This model proved so successful in creating sustainable, entrepreneurial creative communities that Wasps has now replicated it in other projects, notably Perth and Inverness, with exciting plans for Edinburgh and the second phase of The Briggait in Glasgow (the latter already hosting Creative Industry orgs).

Inverness Creative Academy is Wasps recently completed £6m development of the iconic B listed Midmills Buildings in Inverness into the Highlands first major creative hub. The project was delivered in two phases. Phase 1 restored the 1913 Midmills building into an 'artists and makers' hub which was fully occupied within 6 months of opening in Dec 2018. Phase 2 opened in 2022, and completed the 'creative industries and co-working' building, which is also public facing with a café, meeting and events facilities, and a permanent exhibition space. Our artists' studios continue to be fully let, with 36 artist tenants, Inverness Darkroom, University of the Highlands and Islands final year art students, and Inverness Framers. In the newly completed section, 11 spaces are already let to creative organisations housing over 20 staff members (including architects, creative digital marketing/PR companies, podcaster, photographer, creative tourism orgs and more), 3 fixed desk members and 8 hot desk users are signed up, and more

office spaces for let are in negotiation. The building is regularly used for meetings and events by a range of community organisations and businesses, as well as used daily by members of the public visiting the café, exhibitions, attending workshops or meeting with our tenants.

On the visit we would propose to show Ms Forbes and Mark Logan both spaces, potentially meeting artists such as [Fiona Matheson](#) and [Isle of Riso](#) (the latter also working with DYW in Dingwall Academy) who take a particularly entrepreneurial approach to their practice, and creative industry tenants including [Strategy Story](#), an architectural practice such as [CatoeBrown](#) or [Oberlanders](#) in what is emerging as a hub for highland practices, and some of the freelancers using our fixed and hot desking co-work spaces.

The visit will be led by Wasps Chief Executive Officer. Audrey Carlin is an experienced leader in the delivery of heritage and regeneration projects. A Town Planner by profession, she has over 29 years of professional experience, delivering over £50m of regeneration focused activity in Scotland. Audrey has been Wasps CEO for the past 7 years, during which time she has overseen the creation of new studio and residency facilities in 5 locations across the Highlands and Islands of Scotland and is working on new facilities to support creative people in Glasgow and Edinburgh. Claire English, Wasps Funding and Partnership Manager will also join the visit. Claire is originally from the Highlands and returned to Scotland in 2018 to lead the capital campaign for Inverness Creative Academy Phase 2. Claire has 16 years' experience working on cultural and capital developments in the Charitable sector.

Wasps recently completed redevelopment in Inverness has restored one of the finest listed interiors in the region, and the team will happily support any photo, marketing or PR opportunities as part of the visit.

From: [REDACTED]

Sent: 04 July 2022 10:23

To: [REDACTED]

Subject: RE: Ms Forbes and Mark Logan visit to Inverness Creative Academy / WASPS - Wednesday 6th July 2022 at 10 a.m. - 11 a.m.

Good morning [REDACTED]

Look forward to speaking with you this afternoon about this.

Best wishes,

[REDACTED]

From: [REDACTED]

Sent: 04 July 2022 09:19

To: [REDACTED]

subject: RE: Ms Forbes and Mark Logan visit to Inverness Creative Academy / WASPS - Wednesday 6th July 2022 at 10 a.m. - 11 a.m.

CAUTION: This email was sent from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Morning all,

I am leading on the Cabinet Secretary's briefing for Wednesday's announcement of the Chief Entrepreneur in Inverness and wanted to confirm a few things. I am catching up with [REDACTED] this afternoon but ahead of this I was looking for someone to please provide:

An agenda for the morning
Details on the parking situation
A (rough) list of attendees
Short bio and picture for the key people she will meet

Apologies for the tight timeline but grateful to receive this information as soon as possible as I will need to send this to PO end of day.

Kind regards

[REDACTED]

Digital Economy Policy | Technology, Innovation and Entrepreneurship Division | Scottish Government | tel: [REDACTED]

From: [REDACTED]

Sent: 01 July 2022 16:06

To: [REDACTED]

Subject: Ms Forbes and Mark Logan visit to Inverness Creative Academy / WASPS - Wednesday 6th July 2022 at 10 a.m. - 11 a.m.

Hi [REDACTED]

You are welcome, happy to help.

To confirm that Audrey Carlin and [REDACTED] from the Inverness Creative Academy / WASPS are happy to host a visit from 10 – 11 a.m. on Wednesday 6th July.

HIE Chief Executive, Stuart Black, will also join the visit along with one of the team.

With best wishes,

[REDACTED]

From: [REDACTED]

Sent: 01 July 2022 14:24

To: [REDACTED]

Subject: RE: Quick call

CAUTION: This email was sent from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi **[REDACTED]**

Many thanks for this – and all of your help and support this week. I hadn't meant to be keeping you back until half-past eight at night. The Cabinet Secretary is content with the option, to visit Wasps at the Inverness Creative Academy. Her office have scheduled time from **10.00 – 11.00am on Wednesday, 6 July** for the visit to take place.

If you could just confirm, this afternoon, that this is definitely okay for yourselves, Audrey/Wasps etc. our comms colleagues will go ahead and issue invitations to media.

Thanks again,

[REDACTED]

Digital Economy & Data Driven Business
Scottish Government

Phone: **[REDACTED]**

Email: **[REDACTED]**

From: **[REDACTED]**

Sent: 30 June 2022 20:32

To: **[REDACTED]**

Subject: RE: Quick call

Dear **[REDACTED]**

Please see the following, further information if still required for a visit next week.

Happy to make introductions to key contacts by email if you want to follow-up. Very grateful if you could let me know so that I can confirm with businesses either way as they will have put the time aside in case of a visit.

I have forwarded to colleagues for info/awareness.

With best wishes,

[REDACTED]

- **Inverness Creative Academy**

[Doors open at new creative hub in the Highlands | HIE](#)

Business contacts: **[REDACTED]** and Audrey Carlin

HIE Contacts: **[REDACTED]**

[Wasps](#) is Scotland's leading not-for-profit provider of artists' studios and creative workspace, supporting 1,000 creative people and organisations at 20 buildings from Shetland to the Borders. A Charity and Social Enterprise operating in Scotland for 45 years, Wasps specialises in bringing historic buildings back into use as creative hubs, supporting the creative sector, creating jobs, and regenerating communities. South Block opened in Glasgow in 2012 and was Wasps first building to combine artists' studios and creative industry workspaces. This model proved so successful in creating sustainable, entrepreneurial creative communities that Wasps has now replicated it in other projects, notably Perth and Inverness, with exciting plans for Edinburgh and the second phase of The Briggait in Glasgow (the latter already hosting Creative Industry orgs).

[Inverness Creative Academy](#) is Wasps recently completed £6m development of the iconic B listed Midmills Buildings in Inverness into the Highlands first major creative hub. The project was delivered in two phases. Phase 1 restored the 1913 Midmills building into an 'artists and makers' hub which was fully occupied within 6 months of opening in Dec 2018. Phase 2 opened in 2022, and completed the 'creative industries and co-working' building, which is also public facing with a café, meeting and events facilities, and a permanent exhibition space. Our artists' studios continue to be fully let, with 36 artist tenants, Inverness Darkroom, University of the Highlands and Islands final year art students, and Inverness Framers. In the newly completed section, 11 spaces are already let to creative organisations housing over 20 staff members (including architects, creative digital marketing/PR companies, podcaster, photographer, creative tourism orgs and more), 3 fixed desk members and 8 hot desk users are signed up, and more office spaces for let are in negotiation. The building is regularly used for meetings and events by a range of community organisations and businesses, as well as used daily by members of the public visiting the café, exhibitions, attending workshops or meeting with our tenants.

On the visit we would propose to show Ms Forbes and Mark Logan both spaces, potentially meeting artists **[REDACTED]**

The visit will be led by Wasps Chief Executive Officer. Audrey Carlin is an experienced leader in the delivery of heritage and regeneration projects. A Town Planner by profession, she has over 29 years of professional experience, delivering over £50m of regeneration focused activity in Scotland. Audrey has been Wasps CEO for the past 7 years, during which time she has overseen the creation of new studio and residency facilities in 5 locations across the Highlands and Islands of Scotland and is working on new facilities to support creative people in Glasgow and Edinburgh. **[REDACTED]**

Wasps recently completed redevelopment in Inverness has restored one of the finest listed interiors in the region, and the team will happily support any photo, marketing or PR opportunities as part of the visit.

[REDACTED]

And as mentioned previously, at the Inverness Campus:

[REDACTED]

Visit Info

On the visit Ms Forbes and Mark Logan will get an insight from **[REDACTED]**

Technology and Digital Adoption

Highlands and Islands Enterprise

[REDACTED] | Reception: +44 (0)1463 245245



From: **[REDACTED]**

Sent: 30 June 2022 10:44

To: **[REDACTED]**

Subject: RE: Quick call

Hi **[REDACTED]**

[REDACTED]

A HIE colleague will be available to provide more background on each, update on current developments and accompany the visit if req'd.

With best wishes,

[REDACTED]

From: **[REDACTED]**

Sent: 30 June 2022 10:22

To: **[REDACTED]**

Subject: RE: Quick call

CAUTION: This email was sent from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi **[REDACTED]**

Thank you for these, this is really helpful. **[REDACTED]** but for the other ones can we get a little bit of detail of who Cab Sec will meet and what she will be able to see/do? Have they received any HIE or SG funding do we know?

Thanks,

[REDACTED] | **News: Finance and the Economy**

The Scottish Government, St Andrew's House, Edinburgh

m: **[REDACTED]**



From: [REDACTED]
Sent: 30 June 2022 10:07
To: [REDACTED] **Subject:** RE: Quick call

Good morning,

The following businesses would be happy to host a visit on Wednesday 6th July:
[REDACTED]

With best wishes,

[REDACTED]

From: [REDACTED]
Sent: 29 June 2022 13:17
To: [REDACTED]
Subject: RE: Quick call

Thank you for your feedback.

Apologies, I didn't have detail on the focus of the visit and of course can explore other options including the Inverness Creative Academy at Midmills.

Please leave it with me.

Thanks, [REDACTED]

From: [REDACTED]
Sent: 29 June 2022 12:30
To: [REDACTED]
Subject: RE: Quick call

CAUTION: This email was sent from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

All

Just to reiterate what [REDACTED] said, we need a visit that we can invite broadcast to in order to film Ms Forbes and Mark Logan. That means a visit that they can meet people / engage with staff and be filmed.

Based on the emails below I'd suggest we need an alternative.

[REDACTED] | [News: Finance and the Economy](#)
The Scottish Government, St Andrew's House, Edinburgh
m: 07580 788 730



From: [REDACTED]
Sent: 29 June 2022 12:14
To: [REDACTED]
Subject: RE: Quick call

Hi,

Thanks for this. [REDACTED]
Thanks

[REDACTED] | News: Finance and the Economy
The Scottish Government, St Andrew's House, Edinburgh
m: [REDACTED]



From: [REDACTED]
Sent: 29 June 2022 10:46
To: [REDACTED]
Subject: RE: Quick call

Thanks [REDACTED]
[REDACTED]
I will get more info at lunchtime and let you know.

Envoy are unavailable on Wednesday and I'll let [REDACTED] know, school holidays start tomorrow so it's at least good to know the potential date/time.

Best wishes, [REDACTED]

From: [REDACTED]
Sent: 29 June 2022 09:48
To: [REDACTED]
Subject: RE: Quick call

CAUTION: This email was sent from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi [REDACTED]

Many thanks (again) for your help with this so far. We've narrowed things down a little, re. the date and are now looking to organise a visit for the Cabinet Secretary in Inverness for either the morning or afternoon of Wednesday, 6 July.

[REDACTED]

Grateful for your thoughts/ideas, as soon as is convenient.

Thanks again,

[REDACTED]

Digital Economy & Data Driven Business
Scottish Government

Phone: **[REDACTED]**

Email: **[REDACTED]**

From: [REDACTED]

Sent: 28 June 2022 10:58

To: [REDACTED]

Subject: RE: Quick call

Hi **[REDACTED]**

One further to add:

[REDACTED]

Thanks, **[REDACTED]**

From: [REDACTED]

Sent: 28 June 2022 10:44

To: [REDACTED]

Subject: RE: Quick call

CAUTION: This email was sent from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi **[REDACTED]**

Thanks for this, which has crossed with an email I sent literally a minute or so ago.

[REDACTED]

Regards,

[REDACTED] Digital Economy & Data Driven Business
Scottish Government

Phone: **[REDACTED]**

Email: **[REDACTED]**

From: [REDACTED]

Sent: 28 June 2022 10:40

To: [REDACTED] Subject: RE: Quick call

Hi **[REDACTED]**

[REDACTED]
Thanks, **[REDACTED]**

From: **[REDACTED]**
Sent: 27 June 2022 15:32
To: **[REDACTED]**
Subject: RE: Quick call

Hi **[REDACTED]**
[REDACTED]
Also emailed
a number of other companies and will let you know.

Thanks, **[REDACTED]**

From: **[REDACTED]**
Sent: 27 June 2022 13:37
To: **[REDACTED]**
Subject: RE: Quick call

Hi **[REDACTED]**
I will be in touch later this afternoon.

Best wishes, **[REDACTED]**

From: **[REDACTED]**
Sent: 27 June 2022 12:48
To: **[REDACTED]**
Subject: Quick call

CAUTION: This email was sent from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi **[REDACTED]**

Do you happen to have availability for a call in the next hour or so? I've a favour I need to ask of you.

Regards,

[REDACTED] Digital Economy & Data Driven Business
Scottish Government

Phone: **[REDACTED]**
Email: **[REDACTED]**

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1B)

From: [REDACTED]

Sent: 12 July 2022 17:30

To: Cabinet Secretary for Finance and Economy <CabSecFE@gov.scot>

Cc: Dobson L (Leanne) [REDACTED]; Higgins K (Kate) [REDACTED] Director of Budget and Public Spending [REDACTED]; Gray S (Susan) [REDACTED] **Subject:** Official - Sensitive - Trilateral meeting: Devolved Administration Finance Ministers - updated briefing pack

Apologies for the delay.

Please find attached the updated briefing pack for the Cabinet Secretary for the Ministerial Trilateral on Thursday this week.

Information has been revised in two main areas and the updated text is shown in blue in the attached document:

- Page 1 – the timing of the meeting has been extended to 12:15.
- Pages 9, 11 and 12 have been updated with the latest information [REDACTED]

Please note that there is no change to the overall page numbers or size of the document.

I hope that this is helpful and thank [REDACTED]

Regards[REDACTED]

From: [REDACTED]

Sent: 07 July 2022 16:51

To: Cabinet Secretary for Finance and Economy <CabSecFE@gov.scot>

Cc: Dobson L (Leanne) [REDACTED] Higgins K (Kate) [REDACTED]; Director of Budget and Public Spending [REDACTED] **Subject:** RE: 11:30 - 12:00 Trilateral meeting: Devolved Administration Finance Ministers

PO / Cabinet Secretary for Finance and the Economy,

I hope this finds you well. Please see attached for a briefing pack to support you at the trilateral with the Welsh Government and Northern Irish Executive's Finance Ministers on Thursday 14 July.

[REDACTED] will also provide official support at the meeting.

Thanks,

[REDACTED]

Public Spending Division

T: [REDACTED]

Please note that my working days are Monday to Thursday.

Scottish Government

Victoria Quay
Edinburgh
EH6 6QQ

Pronouns: he / him

-----Original Appointment-----

From[REDACTED] **On Behalf Of** Cabinet Secretary for Finance and Economy

Sent: 04 July 2022 10:44

To: Cabinet Secretary for Finance and Economy; Kate Forbes; [REDACTED]
Dobson L (Leanne); [REDACTED] Higgins K (Kate)[REDACTED]

Subject: 11:30 - 12:00 Trilateral meeting: Devolved Administration Finance Ministers

When: 14 July 2022 11:30-12:00 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.

Where: MS Teams

Updating time when briefing is due – KS 07/07

Updating Link to MS Teams – 07/07/2022

Official support: [REDACTED]

[REDACTED]

Date agreed as Thursday 14 July 11:30 – 12:00. NI to send meeting link tomorrow, 29 June.

We will add to the diary – grateful for briefing and confirmation of official support **by 6pm on 7 July.**

Thanks

[REDACTED]

Microsoft Teams meeting

Join on your computer or mobile app

[REDACTED]

Or join by entering a meeting ID

[REDACTED]

Or [REDACTED] [Find a local number](#) | [Reset PIN](#)

SCOTS Connect

[Learn More](#) | [Help](#) | [Meeting options](#)

1C)

| | |
|-----------------------|---|
| What | Call to discuss decision-making timetable for Green Freeports |
| Where | Microsoft Teams [REDACTED] |
| When | 1500 to 1530, Friday 15 July 2022 |
| Key Message(s) | <ul style="list-style-type: none">• UKG and SG must continue to proceed at pace with the joint delivery of the two Green Freeports in Scotland despite changes in UK Government.• These Green Freeports will create significant numbers of good, green jobs, and deliver positive benefits for Scotland's businesses, workers and communities.• Programme already delayed by time taken to reach agreement on joint approach.• It is important to the people of Scotland that delivery is not further delayed. |
| Who | Sue Gray, Permanent Secretary for the Union, Cabinet Office Mr McKee expected to join 1500 to 1515. |

| | |
|----------------------------|---|
| Why | An opportunity to impress upon UKG the case for inter-Ministerial discussion and decisions on the two Green Freeports in August. |
| Expected outcome | Ensuring summer recess and change of UK Cabinet do not delay joint decision-making and UKG agree to a discussion and decision in August |
| Supporting official | [REDACTED] |
| Briefing contents | Annex A: Attendees Annex B: Top Brief |

1. ANNEX A – ATTENDEES

SUE GRAY - SECOND PERMANENT SECRETARY TO CABINET OFFICE



- In May 2021 Sue returned to the Cabinet Office to take up the role of Second Permanent Secretary with responsibility for the Union and Constitution Directorate.
- Prior to that from 2018 to 2021 Sue served as the Permanent Secretary of the Department of Finance, NI Executive on secondment from the Cabinet Office.
- Sue first joined the Cabinet Office in the late 1990s.

Previous roles in government

- Sue served as the Director General, Propriety and Ethics in the Cabinet Office from 2012 to 2018. Before joining the Cabinet Office, Sue worked in Transport, Health and DWP covering a range of roles which included both policy and front line delivery.

Second Permanent Secretary to Cabinet Office

- The Second Permanent Secretary leads on the Union and the Constitution, responsible for both the Union Directorate and the UK Governance Group.
2. The Second Permanent Secretary is also the sponsor for the Grenfell Tower and Infected Blood Independent Public Inquiries.

ANNEX B: TOP BRIEF

3. TOP LINE

Businesses are becoming concerned that the changes in the UK Government will cause delay: we need to be able to reassure them.

- [REDACTED]The Deputy First Minister, John Swinney, will now lead for the Scottish Government in this process [REDACTED]
- We have made very good progress over recent months – vital that is not undermined. As an existing policy, with a publicly announced timetable, there is no reason for the decision to be held up.

BACKGROUND

- Agreement to jointly deliver ‘Green Freeports’ in Scotland was reached between Scottish and UK Ministers on 12 February.

- Under the terms of the agreement:
 - UK Government will provide up to £52 million in funding (in line with funding offered to Freeports in England) to help establish two Green Freeports in Scotland,
 - The Scottish and UK Government will develop a joint applicant prospectus,
 - Officials from both governments will have an equal say throughout the assessment process, and
 - Scottish and UK ministers will jointly select the winning Green Freeports on an equal footing.
- Ports that secure Green Freeport status will have access to the full package of devolved and reserved incentives, including significant capital investment and ongoing tax and customs benefits.
- Applications must show a clear commitment to fair work practices, those that don't will not be supported by the Scottish Government.
- Applicants must also show how they will contribute towards reaching net-zero by 2045, through submitting robust decarbonisation plans.
- The Green Freeports bidding process closed on 20 June and five bids were submitted from: North East Scotland Green Freeport; Clyde Green Freeport; Forth Green Freeport; Inverness and Cromarty Firth Green Freeport; and Orkney Green Freeport.
- The assessment process is currently underway.

From: [REDACTED]

Sent: 14 July 2022 12:52

To: Cabinet Secretary for Finance and Economy <CabSecFE@gov.scot>; [Redacted - personal information]

Cc: Minister for Business, Trade, Tourism & Enterprise <MinisterBTTE@gov.scot>; DG Economy <DGEconomy@gov.scot>; Director of Economic Development <DirectorDED@gov.scot>; [REDACTED]

Subject: RE: Request for Meeting with Ms Forbes and Mr McKee - Green Freeports

Thanks - if call goes ahead, we'll make sure that happens.

[REDACTED]

From: [REDACTED]

Sent: 14 July 2022 12:50

To: Cabinet Secretary for Finance and Economy <CabSecFE@gov.scot>; [REDACTED]

Cc: Minister for Business, Trade, Tourism & Enterprise <MinisterBTTE@gov.scot>; DG Economy <DGEconomy@gov.scot>; Director of Economic Development <DirectorDED@gov.scot>; [REDACTED]

Subject: RE: Request for Meeting with Ms Forbes and Mr McKee - Green Freeports

All

[REDACTED]

DG Economy should also be in attendance

[REDACTED]

From: [REDACTED]

Sent: 14 July 2022 12:46

To: Cabinet Secretary for Finance and Economy <CabSecFE@gov.scot>;

[Redacted - personal information]

Cc: Minister for Business, Trade, Tourism & Enterprise <MinisterBTTE@gov.scot>;

DG Economy <DGEconomy@gov.scot>; Director of Economic Development

<DirectorDED@gov.scot>; [REDACTED]

Subject: RE: Request for Meeting with Ms Forbes and Mr McKee - Green Freeports

If Ms Forbes is happy to take a call with Sue Gray, then let's set it up. [REDACTED]

In that context, Ms Forbes might want to know that, in view of the joint nature of the Green Freeports programme and the role Sue has played in corralling UKG interests, Louise has invited Sue to become co-chair of the SG/UKG Programme Board, and Sue has agreed. This should be confirmed at the first short meeting of the Programme Board this afternoon.

Thanks.

[REDACTED]

From: [REDACTED] [Redacted - personal information] **On Behalf Of** Cabinet Secretary for Finance and Economy

Sent: 14 July 2022 12:00

To: Cabinet Secretary for Finance and Economy <CabSecFE@gov.scot>;

Cc: Minister for Business, Trade, Tourism & Enterprise <MinisterBTTE@gov.scot>;

DG Economy <DGEconomy@gov.scot>; Director of Economic Development

<DirectorDED@gov.scot>

Subject: RE: Request for Meeting with Ms Forbes and Mr McKee - Green Freeports

Hi all,

Attached update email. I'll check with Ms Forbes but providing she is content, do you want Private Office to look for a time to meet with Sue Gray today/tomorrow?

Thanks,

[REDACTED]

1D)

From: [REDACTED]

Sent: 30 November 2022 10:21

To: [REDACTED]

Subject: FW: Summary of meeting between Cab Sec and Barry White

[REDACTED]

Economic Strategy Directorate
Scottish Government

I'm working flexibly, both in the office and from home, and can be reached on MS Teams, email or mobile **[REDACTED]**

From: [REDACTED]

Sent: 15 July 2022 13:07

To: Cabinet Secretary for Finance and Economy <CabSecFE@gov.scot>; Barry White <[REDACTED]>

Cc: Dobson L (Leanne) [REDACTED] Macdonald L (Louise) ([REDACTED])

Subject: Summary of meeting between Cab Sec and Barry White

[REDACTED] Barry,

I attach a brief summary of the meeting this morning between Ms Forbes and Barry.

Let me know if you've any queries on this.

Thanks

[REDACTED]

Scottish Government

I'm working flexibly, both in the office and from home, and can be reached on MS Teams, email or mobile **[REDACTED]**

Summary of meeting between Cabinet Secretary for Finance & Economy and Barry White

15th July 2022

- Barry was keen to explore the Cab Sec's priority areas to be taken forward in NSET and aspects of NSET which should be accelerated in light of the current economic challenges. This would help maintain momentum in delivering the strategy while the Cab Sec is off on maternity leave.

- Cab Sec set out 4 key priorities:
 - (1) Keen to build on the positive start and ensure the NSET Delivery Board is respected and has the authority to hold people to account for delivering NSET. To achieve this there needs to be continued engagement with delivery partners, with Barry playing a key role, and recognition of the metrics which will be used to measure the success of the strategy. Achieving this will provide the foundations for the following priorities;
 - (2) The regional dimension is increasingly important in light of the cost of living crisis. This closely ties in with the Productive Businesses and Regions programme;
 - (3) There are significant opportunities in securing green jobs in areas such as hydrogen. We need to be clear on the immediate actions to be taken forward now which will ensure we can reap the future benefits; and
 - (4) Entrepreneurship is a key area and there needs to be join-up between the NSET Delivery Board and the new Chief Entrepreneur Mark Logan.
- Barry was supportive of these priorities[REDACTED]
- During recent discussions with NSET Delivery Board members on how they can support the strategy, Barry flagged that Ellis Watson offered to assist with work on enhancing regional economic partnerships.
- Cab Sec highlighted the positive engagement she has had with Sir Ian Wood who is keen that the approach taken for Opportunity North East is replicated across Scotland and recommended Barry engages with Sir Ian.
- Going forward the Cab Sec reiterated that she sees Barry as being the key focal point for NSET. Barry highlighted that he has asked officials to set up an introductory meeting with the Deputy First Minister.

Actions

- NSET Secretariat to liaise with policy colleagues to pull together material on regional economic partnerships which can be shared with Ellis Watson.
- Cab Sec's office to share with Barry the notes from the recent meeting between the Cab Sec and Sir Ian Wood.
- NSET Secretariat to set up introductory meeting for the Deputy First Minister and Barry.

[REDACTED]

NSET Governance and Analytical Unit, Economic Strategy Directorate

From: [REDACTED]

Sent: 30 November 2022 10:22

To: [REDACTED]

Subject: FW: Summary of meeting between Cab Sec and Barry White

[REDACTED] Economic Strategy Directorate
Scottish Government

I'm working flexibly, both in the office and from home, and can be reached on MS Teams, email or mobile **[REDACTED]**

From: **[REDACTED]** On Behalf Of Cabinet Secretary for Finance and Economy
Sent: 18 July 2022 15:54
To: Cabinet Secretary for Finance and Economy <CabSecFE@gov.scot>;
[REDACTED]; Barry White **[REDACTED]** **Cc:** Dobson L (Leanne) <**[REDACTED]**
Macdonald L (Louise) <**[REDACTED]**
Subject: RE: Summary of meeting between Cab Sec and Barry White

[REDACTED]

To confirm, action 2 from your note has been completed and the notes from Sir Ian Wood have been shared with Barry.

Kind regards,

[REDACTED]

Deputy Private Secretary to Cabinet Secretary for Finance and Economy – Kate Forbes

The Scottish Government | St Andrew's House, Regent Road, Edinburgh, EH1 3DG
[REDACTED] | E: CabSecFE@gov.scot

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

From: **[REDACTED]** On Behalf Of Cabinet Secretary for Finance and Economy
Sent: 18 July 2022 09:51
To: **[REDACTED]** Cabinet Secretary for Finance and Economy
<CabSecFE@gov.scot>; Barry White <**[REDACTED]**
Cc: Dobson L (Leanne) **[REDACTED]** Macdonald L (Louise) **[REDACTED]** **Subject:**
RE: Summary of meeting between Cab Sec and Barry White

[REDACTED]

Ms Forbes is content.

Thanks,

[REDACTED]

Deputy Private Secretary to Cabinet Secretary for Finance and Economy – Kate Forbes

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[REDACTED] | E: CabSecFE@gov.scot

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From: Murray R (Richard) [REDACTED] **Sent:** 15 July 2022 13:07
To: Cabinet Secretary for Finance and Economy <CabSecFE@gov.scot>; Barry White <[REDACTED]>
Cc: Dobson L (Leanne) <[REDACTED]> Macdonald L (Louise) <[REDACTED]>
Subject: Summary of meeting between Cab Sec and Barry White

[REDACTED] Barry,

I attach a brief summary of the meeting this morning between Ms Forbes and Barry.

Let me know if you've any queries on this.

Thanks
[REDACTED]

[REDACTED]
Head of NSET Governance & Analytical Unit
Scottish Government

I'm working flexibly, both in the office and from home, and can be reached on MS Teams, email or mobile [REDACTED]