

## . Dubai Expo 2020 Legacy – Key Workstrands

Workstrand	Actions & Follow up	Lead [Individual named Leads to be added]	RAG Rating	Comments
Investment	<ul style="list-style-type: none"> <li>• <b>DHA/SDI</b> – To set up a best practice call – with Scottish SMEs, Universities and Innovation Centres</li> </ul>	SDI		
	<ul style="list-style-type: none"> <li>• Follow up on invitation of <b>DHA</b> to Scotland and explore a visit for <b>Dr Al Redha</b> in Scotland</li> </ul>	SDI		
	<ul style="list-style-type: none"> <li>• SDI to follow up with <b>Greenbackers</b> on outcome of session for Scottish businesses that pitched.</li> </ul>	SDI		
	<ul style="list-style-type: none"> <li>• SG/SDI to a follow up with DIT and <b>Mubadala</b> to develop a working level relationship and better understand the detail of <b>Mubadala's</b> investment interests.</li> </ul>	SG / SDI		
	<ul style="list-style-type: none"> <li>• SG/SDI to work up a visit programme for May/June 2022</li> </ul>	SG / SDI		
Tourism	<ul style="list-style-type: none"> <li>• SG to connect <b>Emirates</b> with <b>VS</b> around proactive communications work and to explore the idea of an MOU.</li> </ul>	SG / VS		
Energy Transition	<ul style="list-style-type: none"> <li>• <b>[REDACTED – Section 38(1)(b)]</b> to engage with <b>ADNOC</b> on setting up a workshop to showcase Scotland's low carbon capabilities.</li> </ul>	<b>[REDACTED – Section 38(1)(b)]</b>		
	<ul style="list-style-type: none"> <li>• <b>[REDACTED – Section 33(1)(b)]</b>.</li> </ul>	SG/SDI		
	<ul style="list-style-type: none"> <li>• SDI to follow up with <b>ADNOC</b> on skills and people development in low carbon and hydrogen.</li> </ul>	SDI		
	<ul style="list-style-type: none"> <li>• SG to engage with <b>M.O.E.</b> to discuss setting up a mini working group to identify areas of collaboration. The group would identify strands to work together on and share best practice.</li> </ul>	SG		
	<ul style="list-style-type: none"> <li>• <b>[REDACTED – Section 38(1)(b)]</b> to engage with <b>TAQA</b> about setting up further sessions with <b>TAQA</b> to share Scottish capabilities.</li> </ul>	<b>[REDACTED – Section 38(1)(b)]</b>		
	<ul style="list-style-type: none"> <li>• SDI/SG to share information with <b>TAQA</b> on Scotland's work in People and Skills Development and what is 'exportable'. SG/SDI to map out what this looks like.</li> </ul>	SG / SDI		
	<ul style="list-style-type: none"> <li>• <b>[REDACTED – Section 38(1)(b)]</b> to follow up with <b>DEWA</b> on key areas, including expansion of Hydrogen, supply chain opportunities and downstream projects and capabilities.</li> </ul>	<b>[REDACTED – Section 38(1)(b)]</b>		
G2G	<ul style="list-style-type: none"> <li>• SG to speak to DEXA colleagues about following up <b>Netherlands</b> meeting at Embassy level</li> </ul>	SG		Initial Email sent by DD to DEXA / DECC
	<ul style="list-style-type: none"> <li>• SG to work on setting up a call with <b>UAE Foreign Trade Minister</b></li> </ul>	SG		Dr Thani will visit Scotland in May and plans underway for a F2F Meeting

Alumni / International Networks	<ul style="list-style-type: none"> <li>Relationships to be developed through the <b>University of Strathclyde</b> and <b>[REDACTED – Section 38(1)(b)]</b> to follow up with attendees on interest in signing up to <b>Global Scots</b> network.</li> </ul>	SDI		
Trade	<ul style="list-style-type: none"> <li>SG to follow up on <b>UV Medico UV222</b> device</li> </ul>	<b>[REDACTED - 38(1)(b)]</b>		Minister approved Initial Approach

## 2. Visits Programme – Note and Actions:

Time / Date	Activity	Objectives / Background	Attendees	Actions & Follow up
<b>DAY 1</b>				
12:00, 22/3/22	Meeting with HMTC Simon Penney	<ul style="list-style-type: none"> <li>UAE T&amp;I activity</li> <li>Update on progress of UK &amp; UAE SIP</li> <li>Update on Scotland's key engagements</li> <li>Understand GCC Trade Deal</li> </ul>	<ul style="list-style-type: none"> <li>HMTC Simon Penney</li> </ul>	<ul style="list-style-type: none"> <li>The HMTC Provided the minister and wider Team Scotland with an outline of the current situation in the region and answered any questions.</li> </ul>
13:30, 22/3/22	Dubai Health Authority Dr Mohammed Al Redha, Director, Project Management Office, Health Informatics & Smart Health	<ul style="list-style-type: none"> <li>The Meeting will act as follow up to our Digital Health and Wellness Activation where we had participation from Dubai Health Authority</li> <li>Keen to promote Scotland's Digital Health capabilities and willingness for future collaboration between Scotland and the UAE to address global health challenges.</li> <li>Scotland's Health innovation centres are keen to develop stronger relationships here.</li> </ul>	<ul style="list-style-type: none"> <li>Dr Mohammed Al Redha,</li> </ul>	<ul style="list-style-type: none"> <li>The DHA are keen to share knowledge and collaborate with Scotland.</li> <li>DHA suggested setting up a best practice session with Scottish organisations/academic institutions to explore shared challenges and showcase solutions.</li> <li>DHA outlined that they would like to see more Scottish SME's in UAE and are willing to support them in setting up. DHA have invested in ~30 SME's, this gives companies the opportunity to work with Govt (&amp; regulator) and is more appealing than an incubator/accelerator programme. The Minister outlined Scotland's strengths in Data Regulation &amp; Compliance. DHA very keen to explore Scotland's Information Governance. NHS Scotland better than England! Want to build knowledge transfer. DHA would like to invite the key representative to the UAE for a week to shadow/work with the DHA.</li> <li>DHA asked about Scotland's Data/Information Exchange central platform</li> <li>DHA run a number of Healthcare events – would like to have Scotland represented and come to speak</li> <li>Mr McKee extended an invitation for the DHA to come to Scotland.</li> </ul> <p><b><u>ACTIONS:</u></b></p> <ul style="list-style-type: none"> <li>DHA/SDI – To set up a best practice call – with Scottish SMEs, Universities and Innovation Centres (Glasgow University, Strathclyde University and DHIC all referenced).</li> </ul>

				<ul style="list-style-type: none"> <li>Scotland to share with DHA examples of innovative projects. In particular to share the Home of the future/Sensors and a summary of how Scotland's central data/information exchange works.</li> <li>DHA to share outcomes/learnings and success's from the UAE Genome Project (1mn UAE Nationals)Scotland to share CV's with the DHA of suggest speakers for future DHA led events</li> <li>Scotland to identify the right individual to come out to the UAE to discuss Information Governance. DHA have identified Elena Beratabide – Head of Information Assurance and Risk, Scottish Government</li> <li>Scotland to follow up with invitation to Scotland. Dr Mohammad Al Redha to let Scotland know when next in Scotland (June), and could combine a 2 day trip to Glasgow and Edinburgh. Scotland to explore what this programme could look like.</li> <li>Scotland to send thank you and follow up letter to DHA</li> </ul>
15:00, 22/3/22	Emirates Airline Meeting with Adnan Kazim Chief Commercial Officer	<ul style="list-style-type: none"> <li>Meeting with Emirates airline Chief Commercial officer to discuss Scotland Emirates air links and show support for the vital Glasgow route.</li> <li>Flight routes between Scotland and the UAE, tourism markets and explore potential trade routes.</li> </ul>	<ul style="list-style-type: none"> <li>Adnan Kazim, Chief Commercial Officer</li> </ul>	<ul style="list-style-type: none"> <li><b>[REDACTED – Section 33(1)(b)].</b></li> <li>Emirates have a strong relationship with Glasgow Airport and they appreciated the support from SG during the pandemic.</li> <li><b>[REDACTED – Section 33(1)(b)].</b></li> <li>Mr McKee reinforced the importance of the connections between Scotland and UAE, SGs support for these routes and was interested in what data Emirates could share around trade. <b>[REDACTED – Section 33(1)(b)].</b></li> <li>Emirates felt the international market was building in Scotland but more could be done to target incoming traffic. They were keen to explore join working and an MOU with Visit Scotland and SG to do further promotional work.</li> </ul> <p><b><u>ACTIONS:</u></b></p> <ul style="list-style-type: none"> <li>SG to connect Emirates with VS around proactive communications work and to explore the idea of an MOU.</li> <li>Emirates to provide data on freight cargo numbers from Glasgow</li> </ul>
16:30, 22/3/22	Visit to Heriot Watt University Dubai campus		<ul style="list-style-type: none"> <li>Prof. Tadhg O'Donovan</li> </ul>	<ul style="list-style-type: none"> <li>Opportunity to meet with the University Leadership team and to have a tour of the completed facilities.</li> </ul> <p><b><u>ACTIONS:</u></b></p>

			<ul style="list-style-type: none"> <li>Professor Mercedes Maroto-Valer</li> </ul>	<ul style="list-style-type: none"> <li>Continue to look at how we can use the links with Universities to grow UAE student numbers in Scotland</li> </ul>
19:00, 22/3/22	Strathclyde University Dubai campus Visit and Alumni dinner Minister and Prof Ian Wooton to say a few words		<ul style="list-style-type: none"> <li>Prof Ian Wooton, Economics and Vice-Dean International, Strathclyde Business School</li> <li>Abi Davenport</li> </ul>	<ul style="list-style-type: none"> <li>The Minister spoke to a group of SBS alumni about the role of Global Scots to try and recruit them to the network.</li> </ul> <p><b><u>ACTIONS:</u></b></p> <ul style="list-style-type: none"> <li>Relationships to be developed through the University of Strathclyde and [REDACTED – Section 38(1)(b)] to follow up with attendees on interest in signing up to Global Scots network.</li> </ul>
<b>DAY 2</b>				
09:30, 23/3/22	GEFI (global ethical finance initiative) <b><u>Keynote Address:</u></b> The Future of Green and Sustainable Finance	<ul style="list-style-type: none"> <li>Position Scotland's work on SDGs and Scotland's expertise as a global leader in green and sustainable finance</li> <li>panel discussion with HE Dr Reza Baqir, Governor, State Bank of Pakistan hosted by Graham Burnside, Senior Advisor GEFI &amp; UK Islamic Finance Chairman</li> </ul>	<ul style="list-style-type: none"> <li>HE Dr Reza Baqir, Governor, State Bank of Pakistan</li> <li>Graham Burnside, GEFI Co-Founder &amp; Senior Adviser</li> </ul>	<ul style="list-style-type: none"> <li>Keynote speech delivered on Scotland's role in delivering the Sustainable Development Goals and the role of Green finance.</li> <li>No follow up required.</li> </ul>
12:00. 23/3/22	Greenbackers Investment session: Keynote address 10 mins	<ul style="list-style-type: none"> <li>Scotland is open for business and we want to attract investment</li> </ul>	<ul style="list-style-type: none"> <li>Andrew Smith, Greenbackers</li> </ul>	<ul style="list-style-type: none"> <li>The Minister joined the Greenbackers Investment Session from 12:30-1pm</li> </ul> <p><b><u>ACTIONS:</u></b></p> <ul style="list-style-type: none"> <li>SG / SDI to follow up with Greenbackers on outcome of session for Scottish businesses that pitched.</li> </ul>

<p><b>12:30, 23/3/22</b></p>	<p><b>Meeting with Mubadala</b></p> <p><b>Introductory meeting</b></p> <p><b>Investment focused</b></p>	<ul style="list-style-type: none"> <li>reaffirming the importance of UAE to Scotland.</li> <li>Understand Mubadala future priorities and investments and opportunities for Scotland</li> </ul>	<ul style="list-style-type: none"> <li>Matthew Hurn, CFO of Disruptive Investments, Mubadala</li> </ul>	<ul style="list-style-type: none"> <li>Detailed discussion on the sovereign investment partnership between the UK and the UAE. Mubadala had good view on opportunities in London but wanted to engage with other parts of UK.</li> <li>Mubadala are keen to invest across the UK in 4 key areas of Life Sciences, Tech, Energy Transition and Infrastructure.</li> <li>They were particularly interested in what Scotland had to offer and investment opportunities with SME's, Supply chains, and in partnering with governments and HE on IPs.</li> <li>Mr McKee noted very strong alignment with the sectoral focus of Mubadala and areas of focus in Scotland through the international plans and NSET. He invited Mubadala to visit Scotland that would showcase investment opportunities with strong alignment with Mubadala's investment focus.</li> </ul> <p><b><u>ACTIONS:</u></b></p> <ul style="list-style-type: none"> <li>SG/SDI to a follow up with DIT and Mubadala to develop a working level relationship and better understand the detail of Mubadala's investment interests.</li> <li>SG/SDI to work up a visit programme for May/June and Mr McKee to extend an invitation to the Deputy CEO and senior team to visit Scotland.</li> </ul>
<p><b>13:30, 23/3/22</b></p>	<p><b>Keynote Address to Open Hydrogen Session, followed by panel session on:</b></p> <p><b>“Perspectives from Industry, Innovation, Academia &amp; Government on a successful Hydrogen Economy”</b></p>		<ul style="list-style-type: none"> <li>Fellow Panellists:</li> <li>Education/Skills - Professor Paul de Leeuw, RGU Energy Transition Institute</li> <li>Industry - Nigel Holmes, SHFCA</li> <li>Innovation - Net Zero Technology Centre</li> </ul>	<ul style="list-style-type: none"> <li>Keynote Hydrogen speech delivered to an audience of at least 100 people from across key sectors in the energy markets of the UAE and Gulf region.</li> <li>Minister set out Scotland's potential in Hydrogen and the international economic opportunity</li> </ul>
<p><b>15:10, 23/3/22</b></p>	<p><b>Visit to Ukraine Pavilion and Meet with</b></p>	<ul style="list-style-type: none"> <li>Show solidarity with the people of Ukraine – leave a message on</li> </ul>	<ul style="list-style-type: none"> <li>Mr. Ivan Sydorenko , Ukraine Pavilion Director.</li> </ul>	<ul style="list-style-type: none"> <li>This was an Opportunity to leave a message of Solidarity in the Ukraine Pavilion.</li> <li>No further actions required.</li> </ul>

	<b>Mr. Ivan Sydorenko , Ukraine Pavilion Director.</b>	behalf of the people of Scotland on the wall		
<b>16:00, 23/3/22</b>	<b>Meeting with DIT</b>		<ul style="list-style-type: none"> <li>• James Bowler, DIT Permanent Secretary</li> <li>• Laura Faulkner, UK Expo CMG</li> </ul>	<ul style="list-style-type: none"> <li>• Introductory meeting with DIT Perm Sec and Minister McKee</li> <li>• No further actions required.</li> </ul>
<b>16:10. 23/3/22</b>	<b>Photo opportunity – signing of MOU with SHFC &amp; CEBC</b>	<ul style="list-style-type: none"> <li>• Witness the signing of MOU between Scottish Hydrogen Fuel Cell Association and Clean Energy Business Council</li> </ul>		<ul style="list-style-type: none"> <li>• The Minister witnessed the signing of MOU between Scottish Hydrogen Fuel Cell Association and Clean Energy Business Council. The MOU has been signed to boost international collaboration in Hydrogen between Scotland and the MENA Region.</li> </ul>
<b>17:00, 23/3/22</b>	<b>Meeting with UAE Energy Global Scots</b>	<ul style="list-style-type: none"> <li>• Opportunity to speak directly to Energy focused Global Scots in the UAE and discuss Vision for Trade and future engagements</li> </ul>	<ul style="list-style-type: none"> <li>• Graeme Chalmers, Chief Operating Officer, Flowline Specialists</li> <li>• Hugh Fraser, Managing Partner, HFI Consulting</li> <li>• Ryan McPherson – Regional Director, Energy Industries Council</li> <li>• Robert Morgan, FPS Regional Director, Baker Hughes</li> <li>• Steve Taylor, Business Development Director, IAS International Oil &amp; Gas Consultants</li> <li>• Saif Alobaidi, General Manager MENA, Harry Pye</li> <li>• David Moir, Sales Manager, Masaood</li> </ul>	<ul style="list-style-type: none"> <li>• The Minister and Neil began the meeting by thanking the GlobalScots for their support.</li> <li>• Following introductions from GlobalScots, the Minister was keen to seek feedback from the GlobalScots on their thoughts on how things are going. Key points raised include: <ul style="list-style-type: none"> <li>○ Can we make the website more appealing for users?</li> <li>○ Can we increase the number of networking opportunities, and there is a keenness for quarterly GlobalScot sessions to be set up to discuss our plan, vision and support asks.</li> <li>○ The need to raise more awareness of this service among Scottish companies, looking at Marketing campaigns.</li> <li>○ The need to educate companies more on In-Country Value? There was an offer from one of the GlobalScots to help arrange a presentation on this.</li> </ul> </li> <li>• The Minister asked the GlobalScots about their views on the energy transition in the UAE. On being asked if international trade support for oil and gas would change due to the Ukraine/Russia war, the Minister confirmed the policy would not be reversed, and the direction of travel would remain the same.</li> <li>• GlobalScots explained that oil and gas is still the main focus in the UAE and the Middle East. The aim is for these countries to become low carbon producers and exporters. However, there</li> </ul>

			<p>John Brown Limited LLC / MJB International Limited LLC</p> <ul style="list-style-type: none"> <li>• Lewis Clark, Commercial &amp; Business Development, AD Ports Group</li> <li>• Patrick Shearer, Vice President of Supply Chain, Kent</li> <li>• Paul Anderson, Senior Engineer Mechanical Maintenance, ADNOC Offshore</li> <li>• Dr Kilian Palop Dorado, Lead Commissioning Consultant, Asset Integrity Engineering (AIE)</li> </ul>	<p>is an increasing focus on hydrogen, although this is still at an early stage.</p> <ul style="list-style-type: none"> <li>• Waste to energy was highlighted as a key focus in the UAE.</li> <li>• When the Minister was asked about looking at opportunities in areas such as East Africa, he explained the need to prioritise resources.</li> <li>• The Minister received positive feedback on ScotWind and the visibility of opportunities for the Scottish supply chain.</li> <li>• During the meeting, the Minister also announced that we would be returning to ADIPEC; all GlobalScots were extremely pleased with this. Global Scots have been feeding back since 2020 that we need to re-establish our presence.</li> </ul> <p><b><u>ACTIONS:</u></b></p> <ul style="list-style-type: none"> <li>• <b>[REDACTED – Section 38(1)(b)]</b> to work with Global Scots team to discuss engagement plan and other points raised. He will then feedback to Scottish Government.</li> <li>• <b>[REDACTED – Section 38(1)(b)]</b> to plan follow up engagement with SG and GlobalScots at ADIPEC.</li> </ul>
18:00, 23/3/22	<b>Bilateral Govt to Govt Meeting with Netherlands</b>	<ul style="list-style-type: none"> <li>• Discuss future Hydrogen partnerships between Scotland and Netherlands</li> </ul>	<ul style="list-style-type: none"> <li>• Mark Harbers, Minister for Water and Infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>• Govt to Govt Meeting at the Netherlands pavilion at Expo 2020 Dubai.</li> <li>• Positive discussion on Scotland &amp; Netherlands working together closely in areas around clean energy, in particular the Hydrogen pipeline.</li> <li>• Both Ministers noted the shared vision and aims in this space and were keen to look for opportunities to learn from each government and continue dialogue around joint working. Both Ministers agreed to feed this back to their Cabinet colleagues.</li> </ul> <p><b><u>ACTIONS:</u></b></p> <ul style="list-style-type: none"> <li>• SG to speak to DEXA colleagues about following up at Embassy level highlight positive engagement and opportunities for joint working.</li> </ul>



				<ul style="list-style-type: none"> <li>• SG to feed this into Mr Matheson's programme for the Hydrogen Summit in Rotterdam and seek opportunity for G2G engagement.</li> <li>• DITI to raise this with Energy colleagues (Andy Hogg and Ivan Cupull)</li> </ul>
19:10, 23/3/22	Minister keynote address to open RTNZ reception (5mins)			N/A
19:15, 23/3/22	Networking Reception	<ul style="list-style-type: none"> <li>• Meeting Key Business Delegates introduced by SDI</li> </ul>	<ul style="list-style-type: none"> <li>• Dr. Nabil Al Youssef, Chief Executive Officer, International Advisory Group</li> </ul>	<ul style="list-style-type: none"> <li>• [REDACTED – Section 38(1)(b)</li> </ul> <p><b><u>ACTIONS:</u></b></p> <ul style="list-style-type: none"> <li>• Dr. Nabil offered to make intro to UAE Foreign Trade Minister, HE Dr Thani, which has happened and a ministerial meeting will follow.</li> </ul>
<b>DAY 3</b>				
12:15, 24/3/22	MASDAR	<ul style="list-style-type: none"> <li>• Introductory meeting</li> <li>• Strengthen relationships between Scotland and the UAE, reaffirming the importance of the Middle East to Scotland.</li> <li>• Discuss the UK Strategic Investment Partnership with the UAE – to understand how Scotland's can maximise benefits from the investment partnerships announced and to ensure that Scotland gains a fair share of that.</li> <li>• Discuss Scotland's ambition to achieve Net Zero, including the</li> </ul>	<ul style="list-style-type: none"> <li>• Mohammad El Ramahi ( Director of Hydrogen, Asset Management and Technical Services)</li> </ul>	<ul style="list-style-type: none"> <li>• Positive discussion on what Scotland has to offer and what the areas of interest are for Masdar.</li> <li>• Masdar are in talks with potential partners on investing in the ScotWind Secondary Market.</li> <li>• Their feedback on the most recent Scotwind leasing round was they would have liked the times for submission to be extended.</li> <li>• Masdar also have an eye on INTOG and ScotWind 2.0.</li> <li>• Masdar were keen to find out more about CFDs being used in Scotland's future Hydrogen sector.</li> <li>• Masdar talked about the importance of legislation and incentivisation schemes to promote the use of green hydrogen.</li> <li>• Masdar highlighted that their recent partnerships with ADNOC and TAQA has led to a significant increase in their worldwide renewable energy targets from 30GW to 200GW; no date has been set for this target. It was highlighted that offshore wind is a vital element of this target.</li> <li>• Masdar are very keen to engage with Scotland on this and other opportunities.</li> </ul> <p><b><u>ACTIONS:</u></b></p>

		<p>COP26 legacy and how Scotland can support the UAE in hosting COP28.</p> <ul style="list-style-type: none"> <li>Gain an understanding of MASDAR / MUBADALA future priorities and investments in the UK, identifying opportunities for Scotland.</li> </ul>		<ul style="list-style-type: none"> <li>SG/SE to follow up with Masdar to develop a working level relationship and identify investment opportunities.</li> <li>SG/SDI to invite Masdar's London representative to visit Scotland and work up a suitable programme.</li> </ul>
13:30, 24/3/22	ADNOC	<ul style="list-style-type: none"> <li>Strengthen the bi-lateral relationships between Scotland and the UAE, reaffirming the importance of the Middle East to Scotland.</li> <li>Discuss Scotland's ambition to achieve Net Zero, including the COP26 legacy and how Scotland can support the UAE in hosting COP28.</li> <li>Gain an understanding of ADNOC's future investments in the UK, identifying opportunities for Scotland's supply chain.</li> <li>Discuss how the Scottish supply chain can support ADNOC in Hydrogen and Oil and Gas decarbonisation.</li> </ul>	<ul style="list-style-type: none"> <li>Yaser Saeed Almazrouei, Upstream Executive Director</li> </ul>	<ul style="list-style-type: none"> <li>ADNOC gave an overview of UAE targets, ADNOC stated they plan to increase oil and gas production but are aiming to be the lowest carbon producer of oil and gas.</li> <li>There is a focus on transition and hydrogen is a big part of this, and there are various initiatives taking place including a world scale Blue Hydrogen/CCUS project in Ruwais.</li> <li>Highlighted CCUS has been taking place for a number of years in Abu Dhabi to decarbonise the steel industry, excess CO2 has been used for EOR.</li> <li>ADNOC are already doing pilot shipments of Blue Hydrogen.</li> <li>We briefly touched on the new partnership with Masdar and TAQA, and it was clear these discussions are an early stage.</li> <li>We discussed Scotland's capabilities in Skills and People Development and there was an interest with ADNOC to find out more.</li> <li><b>[REDACTED – Section 33(1)(b)].</b></li> <li>The Minister thanked ADNOC for running the Hydrogen Clinic and discussed the possibility of broadening this out.</li> </ul> <p><b><u>ACTIONS:</u></b></p> <ul style="list-style-type: none"> <li><b>[REDACTED – Section 38(1)(b)]</b> to engage with ADNOC on setting up a workshop to showcase Scotland's low carbon capabilities.</li> <li><b>[REDACTED – Section 33(1)(b)].</b></li> <li>SDI to follow up with ADNOC on skills and people development in low carbon and hydrogen.</li> </ul>
14:30, 24/3/22	Ministry of Energy Abu Dhabi	<ul style="list-style-type: none"> <li>Discuss ambition to achieve Net Zero, including COP26</li> </ul>	<ul style="list-style-type: none"> <li>His Excellency Eng. Awaidha Murshed Ali Al</li> </ul>	<ul style="list-style-type: none"> <li>Positive introductory meeting and there was an interest in setting up a subgroup to look at how we can develop a closer working relationship</li> </ul>

	<b>His Excellency Eng. Awaidha Murshed Ali Al Marar is Chairman of the Abu Dhabi Department of Energy (DoE)</b>	<p>legacy and how Scotland can support Abu Dhabi in hosting COP28.</p> <ul style="list-style-type: none"> <li>• Discuss Scottish supply chain</li> <li>• Find out more about the Dept of Energy priorities and collaboration</li> </ul>	Marar, Chairman of the Abu Dhabi Department of Energy	<ul style="list-style-type: none"> <li>• Minister agreed to share Scotland's Hydrogen Action Plan and also further detail on the downstream hydrogen projects, keen to understand further Scotland's solutions to shared challenges. Keen to learn share best practice.</li> </ul> <p><b><u>ACTIONS:</u></b></p> <ul style="list-style-type: none"> <li>• SG to engage with MOE to discuss setting up a min working group to identify areas of collaboration. The group would identify strands to work together on and share best practice.</li> </ul>
<b>16:00, 24/3/22</b>	<b>Meeting with CEO of TAQA Jasim Husain Thabet Group Chief Executive Officer, TAQA</b>	<ul style="list-style-type: none"> <li>• Follow up to meeting in Glasgow during COP26</li> <li>• Build and strengthen links with TAQA,</li> <li>• understand their operations and highlight Scottish capabilities;</li> <li>• Promoting the Scottish supply chain including Scotland's work in green hydrogen, offshore wind and integrated energy systems.</li> </ul>	<ul style="list-style-type: none"> <li>• Jasim Husain Thabet, Group CEO TAQA</li> <li>• Gareth Wynn, CCO, TAQA</li> <li>• Saeed Al Dharhei, COO</li> </ul>	<ul style="list-style-type: none"> <li>• This meeting was a follow up to a meeting that took place between TAQA and the Minister at COP.</li> <li>• TAQA discussed the MASDAR announcement and mentioned their interest in ScotWind, and enquired about the possibility of ScotWind 2.0.</li> <li>• The Minister thanked TAQA for their Hydrogen Clinic with Scottish companies. It was agreed we should look to expand this into other sectors.</li> <li>• The Minister highlighted the capabilities that Scotland has in People and Skills development. TAQA were keen to find out more, and it was agreed Scotland would share more information.</li> </ul> <p><b><u>ACTIONS:</u></b></p> <ul style="list-style-type: none"> <li>• <b>[REDACTED – Section 38(1)(b)]</b> to engage with TAQA about setting up further sessions with TAQA to share Scottish capabilities.</li> <li>• SDI/SG to share information on Scotland's work in People and Skills Development and what is 'exportable'. <b>SG/SDI to map out what this looks like.</b></li> </ul>
<b>19:30, 24/3/22</b>	<b>Dinner with SCC Delegation and Emirates T&amp;I</b>		<ul style="list-style-type: none"> <li>• Seona Shand, Commercial Director, Aberdeen and Grampian Chamber of Commerce</li> </ul>	N/A
<b>08:30, 25/3/22</b>	<b>Meeting with DEWA Tbc.</b>	<ul style="list-style-type: none"> <li>• Establish a relationship with</li> </ul>	<ul style="list-style-type: none"> <li>• Eng Waleed Bin Salman</li> </ul>	<ul style="list-style-type: none"> <li>• DEWA are keen to set up a Scotland focused workshop with DEWA to hear more about our Climate Tech companies.</li> </ul>

		<p>DEWA who have a project pipeline of £8bn including renewable energy.</p> <ul style="list-style-type: none"> <li>Promote Scottish supply chain for DEWA's large scale projects in line with Dubai's Clean Energy Strategy 2050</li> </ul>	<ul style="list-style-type: none"> <li>Mohammed AlShamsi</li> </ul>	<ul style="list-style-type: none"> <li>DEWA are looking to receive further information on Scotland's space sector capabilities</li> <li>Keen to</li> </ul> <p><b><u>ACTIONS:</u></b></p> <ul style="list-style-type: none"> <li><b>[REDACTED – Section 38(1)(b)]</b> to follow up on key areas, including expansion of Hydrogen, supply chain opportunities and downstream projects and capabilities.</li> </ul>
<b>09:30, 25/3/22</b>	<b>Gulf Media Slot</b>			N/A
<b>11:00, 25/3/22</b>	<b>Minister Keynote Address to Open Session – Net zero for good, followed by panel session hosted by David Farquhar, CEO, Intelligent Growth Solutions</b>		<ul style="list-style-type: none"> <li>Fellow Panellists:</li> <li>Professor Asit K.Biswas - Distinguished Visiting Professor at the University of Glasgow, UK.</li> <li>Professor Mercedes Maroto-Valer - Deputy Principal Global Sustainability Heriot Watt University &amp; Director of the UK Industrial Decarbonisation Research and Innovation Centre.</li> </ul>	N/A
<b>14:00, 25/3/22</b>	<b>Visit to Denmark Pavilion and Meeting with Business Delegation</b>	<ul style="list-style-type: none"> <li>Discussions held with the Commissioner General and the following companies:</li> <li>Maersk</li> <li>DSV</li> <li>Grundfos</li> </ul>	<ul style="list-style-type: none"> <li>Jens Lund, Commissioner General for Denmark at Expo and Head of the Danish Business Council for Dubai</li> </ul>	<ul style="list-style-type: none"> <li>The Danish publication “ Danish Economic Strongholds and Clusters of the Future” was raised as a key workstream for Denmark going forward</li> <li>The Minister had the opportunity to meet various Danish companies that sponsored the Denmark pavilion, including; Maersk, UV Medico, Ege Carpets, DSV, Grundfos.</li> <li>Interested to see more trade missions to Denmark on top of the Hub opening in Copenhagen</li> </ul>

		<ul style="list-style-type: none"> <li>• Ege Carpets</li> <li>• UV Medico</li> <li>• Lakrids by Bulow</li> </ul>		<ul style="list-style-type: none"> <li>• Ask that we consider how improved flights might result in more tourism and trade between the countries</li> </ul> <p><b><u>ACTIONS:</u></b></p> <ul style="list-style-type: none"> <li>• The Minister was very interested in the UV222 device by UV Medico and wanted to explore further. A note will follow to the Minister outlining next steps</li> </ul>
<b>17:00, 25/3/22</b>	<b>Tour of the museum of the future</b>		<ul style="list-style-type: none"> <li>• Lāth Carlson, Executive Director</li> </ul>	<ul style="list-style-type: none"> <li>• Follow up letter to thank Lāth for accommodating the visit.</li> </ul>