

From: [redacted]
To: [Cabinet Secretary for Finance and Economy](#); [Minister for Business, Trade, Tourism & Enterprise](#); [Cabinet Secretary for Net Zero, Energy and Transport](#); [Minister for Transport](#)
Cc: [DG Economy](#); [Aitken R \(Reuben\)](#); [Rooney M \(Maureen\)](#); [redacted]

Subject: RE: Ministerial Submission - Audit Scotland – New ferries for the Clyde and Hebrides: arrangements to deliver vessels 801 and 802 – Clearance Draft Report - 8 February 2022
Date: 08 February 2022 11:40:00
Attachments: [Audit Scotland - Arrangements for Vessels 801 and 802 - Ministerial Submission - 8 February 2022.docx](#)
[Draft report for clearance.pdf](#)

Resending the email below with the correct email address for the Minister for Transport.

Thanks

[redacted]

From: [redacted]
Sent: 08 February 2022 11:25
To: Cabinet Secretary for Finance and Economy <CabSecFE@gov.scot>; zzzMinister for Transport <zzzMinisterFT@gov.scot>; Minister for Business, Trade, Tourism & Enterprise <MinisterBTTE@gov.scot>; Cabinet Secretary for Net Zero, Energy and Transport <CabSecNetZET@gov.scot>
Cc: DG Economy <DGEconomy@gov.scot>; Aitken R (Reuben) <Reuben.Aitken@gov.scot>; Rooney M (Maureen) <Maureen.Rooney@gov.scot>; [redacted]

Subject: Ministerial Submission - Audit Scotland – New ferries for the Clyde and Hebrides: arrangements to deliver vessels 801 and 802 – Clearance Draft Report - 8 February 2022

PS/Cabinet Secretary for Finance and Economy
PS/Minister for Transport

Please find attached a submission for note re update on Audit Scotland's audit of the arrangements to deliver vessels 801 & 802 and to outline proposed communications plan. Annex A is attached as a separate document.

Thanks

[redacted]

[redacted]

Strategic Commercial Interventions Division

[The Scottish Government](#)

4th floor, 5 Atlantic Quay

150 Broomielaw, Glasgow, G2 8LU

[redacted]

I am working from home, contactable by email, on my mobile, and on Teams.

[redacted]

From: [redacted] on behalf of Communications MMU
Sent: 28 March 2022 10:12
To: [redacted] Communications MMU
Subject: RE: Transcript request
Attachments: TRANSCRIPT - Graham Simpson MSP - Ferguson's ferries - GMS - 28Mar22.docx

Hi [redacted]

Last one done – here's the Graham Simpson transcript.

Best,

[redacted]

[redacted]

From: [redacted] >
Sent: 28 March 2022 08:32
To: Communications MMU <CommunicationsMMU@gov.scot>
Subject: RE: Transcript request

Thanks, [redacted] Just to confirm Graham Simpson was on about 0740.

[redacted]



From: [redacted] **On Behalf Of** Communications MMU
Sent: 28 March 2022 08:15
To: [redacted] Communications MMU
<CommunicationsMMU@gov.scot>
Subject: RE: Transcript request

Hi [redacted]

Here are the transcripts of Glenn Campbell and Neil Bibby.

Best,

[redacted]

[redacted]

From: [redacted]
Sent: 28 March 2022 07:17
To: Communications MMU <CommunicationsMMU@gov.scot>
Subject: Transcript request

Morning MMU colleagues,

Apologies for the request but grateful for transcripts of a few people talking about Fergusons on GMS this morning.

Glenn Campbell – 0706
Neil Bibby – 0710
Cab Sec Kate Forbes – 0806
Graham Simpson – tbc before Cab Sec, I'll confirm times

Thanks,
[redacted]

[redacted]
Senior Media Manager | News: Finance and the Economy
The Scottish Government, [redacted]



[redacted]

From: Rooney M (Maureen)
Sent: 23 March 2022 16:35
To: [redacted]

Cc: Communications Finance & Economy; News Desk; [redacted]
Subject: RE: MEDIA QUERY: UPDATED COSTS - The Telegraph, The i
Attachments: Letter - Cabinet Secretary for Finance and Economy - Ferguson Marine.docx

[redacted]

Letter we'll be sharing with Cab Sec office for sharing with Parliament. She may want to frame this a bit differently.

Mo.

Mo Rooney (she/her)
Deputy Director, Strategic Commercial Interventions Division
Scottish Government
4th floor, Atlantic Quay
150 Broomielaw, Glasgow
01382 931 751 / 0755 731 1544

I am working from home, contactable by email, on my mobile, and on Teams.

From: [redacted]
Sent: 23 March 2022 15:59
To: [redacted]

Cc: Communications Finance & Economy <CommunicationsFinance&Economy@gov.scot>; News Desk <Newsdesk@gov.scot>; [redacted]
Subject: MEDIA QUERY: UPDATED COSTS - The Telegraph, The i

Hi all,

Just putting this formally in the system. See below from the Telegraph. They will likely run with this figure in tomorrow's print so it would be good if we could get them a line that explains what we believe the true costs to be as soon as possible.

Thanks,
[redacted]

[redacted]



QUERY

Hi - in case helpful... the cost Audit Scotland had was £240m, and said the update on cost of the cabling stuff etc would be due by end of Mar 22 (so presumably not included in their figure)

Kate Forbes mentioned costs of £122.5m and £126.5m, which would more or less tally with the extra £8.7m announced today.

So just want to check it's accurate to say total costs now expected to be £249m?

Media Briefing Note –

ISSUE

Audit Scotland report and Parliamentary Statement on Ferguson Marine

LINES

The Scottish Government accepts the Audit Scotland report on Ferguson Marine in public ownership and work is well underway on a number of the recommendations

Rescuing Fergusons from administration in 2019 was a challenge, but it was worthwhile and has saved hundreds of jobs.

The Scottish Government stands by its commitment to the shipbuilding communities in Inverclyde, and island communities which rely on the vessels.

Ferguson Marine has made clear that delays and additional costs are due to outstanding legacy cabling issues.

We have been clear on what is expected in terms of delivering the vessels, as well as turning the business around to be competitive, and we understand the urgency.

Until those vessels are serving the communities for which they were built, we will not let up in our drive and determination to get them finished.

CMAL issued invitations to tender to six pre-qualified shipyards on 10 December 2014. The procurement process for vessels 801 and 802 was undertaken thoroughly, in good faith and following appropriate due diligence, and suggestions to the contrary are wrong.

BACKGROUND

The figure referenced by Audit Scotland of £240 million includes £45 million of loans provided to Ferguson Marine Engineering Limited prior to its administration. These are not direct costs associated with the project to deliver the vessels.

The Finance and Economy Secretary has written to MSPs, outlining the total direct project cost up to an estimated range of £202.3 million to £206.3 million. This letter has been published on the Scottish Government website.

Press Desk Contact: [redacted]

Contact Number: [redacted]

Date: 26/05/2022

From: [Pacitti F \(Frances\)](#)
To: [Minister for Transport](#)
Subject: RE: Ferguson Marine - Audit Scotland Report & Proactive Publication
Date: 15 March 2022 17:18:00

[redacted]

To a reduced copy list. It is still not clear whether Ms Forbes will make a statement on Fergusons next week. I understand that this was discussed at Cabinet this morning, but I await confirmation.

That aside, officials are working with SG colleagues to arrange reactive comms and Q+A. The AS report addresses issues which impact on both Ms Forbes' and Ms Gilruth's portfolio interests, so we will have to determine in whose name reactive responses are issued when we see the nature and context of specific questions. But the narrative will be consistent.

Fran

From: [redacted] **On Behalf Of** Minister for Transport

Sent: 15 March 2022 14:14

To: Pacitti F (Frances) <Frances.Pacitti@transport.gov.scot>; Minister for Transport <MinisterFT@gov.scot>

Cc: Cabinet Secretary for Finance and Economy <CabSecFE@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted])

[redacted]

Rooney M (Maureen)

<Maureen.Rooney@gov.scot>; [redacted]

Subject: RE: Ferguson Marine - Audit Scotland Report & Proactive Publication

Hi Fran,

Thanks for the update – Ms Gilruth has noted.

For clarity, the Minister has asked whether the comms/media surrounding Audit Scotland report will be primarily handled by Ms Forbes and officials? I do note

[redacted] comment below that officials are drafting lines specifically on TS elements

of the report.

Many thanks,

[redacted]

[redacted]

The Scottish Government | St Andrew's House, Edinburgh, EH1 3DG

Email: MinisterFT@gov.scot

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From: Pacitti F (Frances) <Frances.Pacitti@transport.gov.scot>

Sent: 14 March 2022 06:43

To: Minister for Transport <MinisterFT@gov.scot>

Cc: Cabinet Secretary for Finance and Economy <CabSecFE@gov.scot>; Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted]

[redacted]

Rooney M (Maureen)

<Maureen.Rooney@gov.scot>; [redacted]

Subject: RE: Ferguson Marine - Audit Scotland Report & Proactive Publication
[redacted]

An update to ^[redacted] email below.

I had a discussion with the Minister and Kate recently in which we agreed that some proactive statement on the AS report may be beneficial, given the anticipated interest in the delivery of the vessels and wider implications for the network. However, officials in the Strategic Industrial Assets Division who lead on Fergusons and delivery of vessels 801 and 802 have confirmed that, following discussion with Ms Forbes, Ms Forbes is not minded to make a proactive statement. I am copying Ms Forbes office and SG colleagues for awareness. Ms Gilruth has indicated that she is minded to make a statement on ferries this term. I will pick up with Kate on timing, but that could include issues raised in the AS report, which will no doubt be raised if not proactively addressed. That will be a useful opportunity to highlight benefits of ongoing investment in the network as a practical application of the lessons which have already been identified from 801 and 802.

Fran

From: [redacted]

Sent: 11 March 2022 17:41

To: Minister for Transport <MinisterFT@gov.scot>; Pacitti F (Frances)

<Frances.Pacitti@transport.gov.scot>; [redacted]

Cc: Chief Executive Transport Scotland <ceo@transport.gov.scot>; [redacted]
[redacted]

Subject: RE: Ferguson Marine - Audit Scotland Report & Proactive Publication
[redacted]

I think this is mainly for Ms Forbes and SG colleagues to lead on. The elements we are publishing as part of the package are ^[redacted] letter in response the factual accuracy checking of an earlier draft of the AS report (some of which is now likely addressed in the final version) and may produce some notes of the Network Strategy Group where these vessels are discussed.

There will also likely be a formal response or action plan in response to the report but I'm not sure on the procedure and timing around this.

The Minister is of course welcome to review and clear any of this if she wished – but really this is just a pre-emptive exercise that will be handled along the same lines as FOI.

We have also started drafting reactive Q&A/Press lines for the TS elements of the report and will refine these further once we see the final draft (24hrs before publication on 23 March).

Let us know if anything further is needed at this point. I'm on leave from this evening but colleagues will be able to pick this up.

Have a great weekend.

[redacted]

From: [redacted]

On Behalf Of Minister for Transport

Sent: 11 March 2022 16:50

To: [redacted]

Pacitti F (Frances)

<Frances.Pacitti@transport.gov.scot>; [redacted]

Cc: Minister for Transport <MinisterFT@gov.scot>

Subject: Ferguson Marine - Audit Scotland Report & Proactive Publication

Hi all,

Ms Gilruth has sought confirmation that Ms Forbes will be leading on the handling surrounding publication of the Audit Scotland report, and proactive publication of documents on delivery of 801/802, including comms?

Would be grateful for some advice on what role (if any) the Minister is expected to play around this?

Many thanks

[redacted]

The Scottish Government | St Andrew's House, Edinburgh, EH1 3DG

Email: MinisterFT@gov.scot

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