

FOI REQUEST – DOCUMENTS FOR RELEASE

DOCUMENT 1

[REDACTED – NOT IN SCOPE]

2023 UCI Cycling World Championships

Key Issue: The Scottish Government has committed up to £30 million to support delivery of the 2023 Cycling World Championships, a multi discipline event taking place across Scotland, which aims to promote the ‘Power of the Bike’ as a route to supporting Scotland’s policy ambitions around active travel, sustainability, health and wellbeing.

Background

The 2023 Cycling World Championships will take place in August 2023. This innovative ‘mega event’ will bring together for the first time 13 cycling disciplines to create the world’s biggest cycling event. Glasgow will be the main host, with disciplines taking place in many local authorities across Scotland. The event is predicted to welcome 2,600 elite cyclists, including para-athletes, from 120 countries, and between 1 million and 2 million spectators. The event is a policy-led project with a timeline from 2019-27, reflecting the aim to be a catalyst for long-term change across Scotland. The budget has been calculated at up to £50 million and the Scottish Government has pledged a contribution of up to £30 million over the five financial years 2019/20 to 2023/24.

Current position

VisitScotland has set up a wholly owned subsidiary, 2023 Cycling World Championships Ltd (CWC Ltd), to deliver the event. CWC Ltd have put in place the necessary structures, including senior team, wider staffing, governance and workstreams. A 2023 CWC Cabinet, led by the Scottish Government, has been set up and met for the first time on 24 March (chaired by Ms Hyslop). [REDACTED – NOT IN SCOPE]

Key areas of focus in the coming months are:

- [REDACTED – NOT IN SCOPE]
- **Securing sponsorship.**
- [REDACTED – NOT IN SCOPE]
- First **operating budget** due in July.

[REDACTED – NOT IN SCOPE]

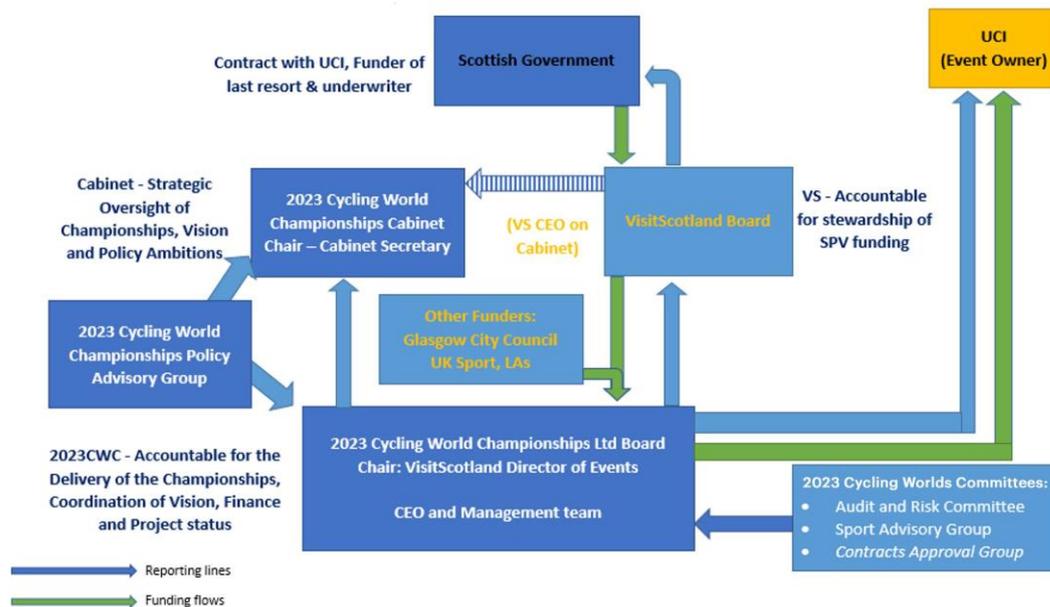
DOCUMENT 2

Slide 1:

Title: 2023 UCI CYCLING WORLD CHAMPIONSHIPS

[REDACTED – NOT IN SCOPE]

Slide 17:



[REDACTED – NOT IN SCOPE]

Slide 20:

THE MOMENTUM IS BUILDING

✓ Review of bid budget complete with a budget v2.

[REDACTED – NOT IN SCOPE]

Slide 29:

KEY CHALLENGES

- Impact of the Covid 19 pandemic on Local Authorities, suppliers and key stakeholders

[REDACTED]

[REDACTED – NOT IN SCOPE]

- Constant monitoring of budget to deliver on time and on budget

[REDACTED – NOT IN SCOPE]

DOCUMENT 3

Cabinet Secretary for the Constitution, External Affairs and Culture

2023 UCI CYCLING WORLD CHAMPIONSHIPS

[REDACTED – NOT IN SCOPE]

- Scottish Ministers entered into an agreement with the UCI in November 2019 and delegated certain obligations to VisitScotland, the national tourism agency for Scotland. The VisitScotland Board agreed to establish a Special Purpose Vehicle (SPV) as a wholly owned subsidiary of VisitScotland to take forward and manage the delivery of the Championships, resulting in the creation of 2023 Cycling World Championships Ltd (2023 Cycling Worlds).
- As is usual with major events of this size, the Scottish Government commissioned a Gateway Review of the 2023 UCI World Championships which took place on 15-17 March. The purpose of the Gateway Review was to provide independent assurance to Senior Responsible Owners (SROs) that the project is progressing as required and that any significant risks to a successful outcome are identified and managed. It also provided the independent assurance required by The Scottish Government, Glasgow City Council and UK Sport for their respective funding agreements.

[REDACTED – NOT IN SCOPE]

The Review Team highlighted [REDACTED – NOT IN SCOPE]

- Operationalising the delivery model including concluding all procurements and agreements with Spokes and the cooperation agreement with Glasgow City Council
- Financial including project costs and commercial income streams

[REDACTED – NOT IN SCOPE]

- In terms of other areas to highlight, we are working closely with 2023 Cycling Worlds, our Finance Business Partner, and other principal funders on the event budget, [REDACTED] [REDACTED – NOT IN SCOPE]. [REDACTED]. We will provide further advice once the outcome of the current budget review is available.

[REDACTED – NOT IN SCOPE]

[REDACTED - 38(1)(b)]
Major Events Team
[REDACTED - 38(1)(b)]
21 April 2022

| | | | | | |
|------------|------------|--------------|--------------------|------------------|-------------------|
| Copy List: | For Action | For Comments | For Information | | |
| | | | Portfolio Interest | Constit Interest | General Awareness |

| | | | | | |
|--|--|--|---|--|--|
| Cabinet Secretary for the Constitution, External Affairs and Culture | | | x | | |
| Minister for Trade, Tourism and Enterprise | | | x | | |
| Minister for Public health, Women’s Health and Sport | | | x | | |

Ken Thomson, DG Constitution and External Affairs
Elinor Mitchell, DG Economy
Penelope Cooper, Director of Culture, Major Events and Covid Co-ordination
Mary McAllan, Director for Economic Development
Rachael McKechnie, Deputy Director, Major Events and Themed Years
[REDACTED - 38(1)(b)]
Jennie Gollan, Special Adviser

ANNEX A
Summary of Report Recommendations and Action Plan

[REDACTED – NOT IN SCOPE]

| | |
|---|---|
| Advance the planned date of the v4.0 budget review to late summer in order to secure highest possible levels of certainty of forecast outcome cost at the earliest possible date. | Action required to identify key project areas to inform an accurate budget position, timeline for completion, key financial milestones (agreed with leadership) and to confirm V4 for August board meeting. |
|---|---|

[REDACTED – NOT IN SCOPE]

DOCUMENT 4

From: [REDACTED - 38(1)(b)]

Sent: 18 June 2022 10:01

To: Cabinet Secretary for Constitution, External Affairs and Culture

<CabSecCEAC@gov.scot>

Cc: Minister for Culture, Europe and International Development and Minister with special responsibility for Refugees from Ukraine <MinisterCEID@gov.scot>; Permanent Secretary <PermanentSecretary@gov.scot>; DG Strategy and External Affairs <DGSEA@gov.scot>; Director of Culture and Major Events <Directorofcultureandmajorevents@gov.scot>; Mckechnie R (Rachael) <Rachael.Mckechnie@gov.scot>; [REDACTED - 38(1)(b)] Gollan J (Jennie) <Jennie.Gollan@gov.scot>; [REDACTED - 38(1)(b)]

Subject: Urgent - Commercially Sensitive - Cycling World Championships - Update following Board Meeting

Hi [REDACTED - 38(1)(b)]

Following on from our meeting with the Cabinet Secretary on Wednesday, please find below an update on the 2023 UCI Cycling World Championships. This covers:

- [REDACTED]
- Income
- Budget

Please note that this update contains commercially sensitive information.

Kind regards

[REDACTED - 38(1)(b)]

2023 UCI Cycling World Championships

- [REDACTED]

Income

[REDACTED]

[REDACTED – NOT IN SCOPE]

We will provide further information to inform discussions next week [REDACTED – NOT IN SCOPE]

Budget

The 2023 UCI Cycling World Championship Board met this week and had a constructive discussion [REDACTED]. [REDACTED]. We will now enter into a focused period of work on the budget. As indicated previously, timescales for the work are as follows:

- Functional areas within the 2023 Cycling Worlds Ltd to make their budget submissions to the finance team by end of 17 June
- These will be scrutinised by the management and finance teams up to the end of June
- [REDACTED] A Principal Funders meeting will be held on 5 July. We will provide a further update after this meeting.
- [REDACTED]
- Funders have a half day session to scrutinise the work on 11 August.
- The Board then meets on 24 August
- You will then chair a budget-focused Cycling Cabinet on 7 September.

I hope that this is helpful at this stage.

[REDACTED - 38(1)(b)]

From: [REDACTED - 38(1)(b)]
Sent: 14 June 2022 14:36
To: Cabinet Secretary for Constitution, External Affairs and Culture <CabSecCEAC@gov.scot>
Cc: Mckechnie R (Rachael) <Rachael.Mckechnie@gov.scot>; [REDACTED - 38(1)(b)]; Director of Culture and Major Events <Directorofcultureandmajorevents@gov.scot>
Subject: RE: Cycling World Championships - Gateway Review Meeting with Cab Sec - Cabinet Secretaries Briefing Pack - June 22

Hi [REDACTED - 38(1)(b)]

I have now received the latest Cycling World Championships Gateway Review Action Plan, as detailed below.

Regards,
[REDACTED - 38(1)(b)]

From: [REDACTED - 38(1)(b)]
Sent: 14 June 2022 14:02
To: Cabinet Secretary for Constitution, External Affairs and Culture <CabSecCEAC@gov.scot>
Cc: Mckechnie R (Rachael) <Rachael.Mckechnie@gov.scot>; [REDACTED - 38(1)(b)]
of Culture and Major Events <Directorofcultureandmajorevents@gov.scot>
Subject: Cycling World Championships - Gateway Review Meeting with Cab Sec - Cabinet Secretaries Briefing Pack - June 22

Good afternoon,

Apologies for the delay in sending up. Please see the attached briefing pack for the Cab Secs meeting with officials tomorrow to discuss the Cycling World Championships Gateway Review and the current financial position. I am awaiting the most up to date version of the Gateway Review Action Plan from CWC Ltd (ANNEX D), I will forward on asap.

I would be grateful if you could forward on the meeting to [REDACTED - 38(1)(b)] our Finance Business Partner. If you have any questions or comments ahead of the meeting, please let me know.

Regards,
[REDACTED - 38(1)(b)]

DOCUMENT 5

From: [REDACTED - 38(1)(b)] **On Behalf Of** Minister for Culture, Europe and International Development and Minister with special responsibility for Refugees from Ukraine

Sent: 21 June 2022 09:27

To: [REDACTED - 38(1)(b)]; Minister for Culture, Europe and International Development and Minister with special responsibility for Refugees from Ukraine <MinisterCEID@gov.scot>

Cc: Mckechnie R (Rachael) <Rachael.Mckechnie@gov.scot>; [REDACTED - 38(1)(b)]

Subject: RE: [REDACTED – NOT IN SCOPE]

Good Morning [REDACTED - 38(1)(b)]

Thanks so much for this.

[REDACTED – NOT IN SCOPE]

[REDACTED - 38(1)(b)]

Private Secretary to Minister for Culture, Europe and International Development and Minister with special responsibility for Refugees from Ukraine, Neil Gray

The Scottish Government | St Andrew's House | Regent Road | Edinburgh | EH1 3DG | [REDACTED - 38(1)(b)]

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From: [REDACTED - 38(1)(b)]

Sent: 20 June 2022 17:06

To: Minister for Culture, Europe and International Development and Minister with special responsibility for Refugees from Ukraine <MinisterCEID@gov.scot>

Cc: Mckechnie R (Rachael) <Rachael.Mckechnie@gov.scot>; [REDACTED - 38(1)(b)]

Subject: [REDACTED – NOT IN SCOPE]

[REDACTED - 38(1)(b)]

[REDACTED – NOT IN SCOPE]

[REDACTED]

[REDACTED – NOT IN SCOPE]

Regards,

[REDACTED - 38(1)(b)]