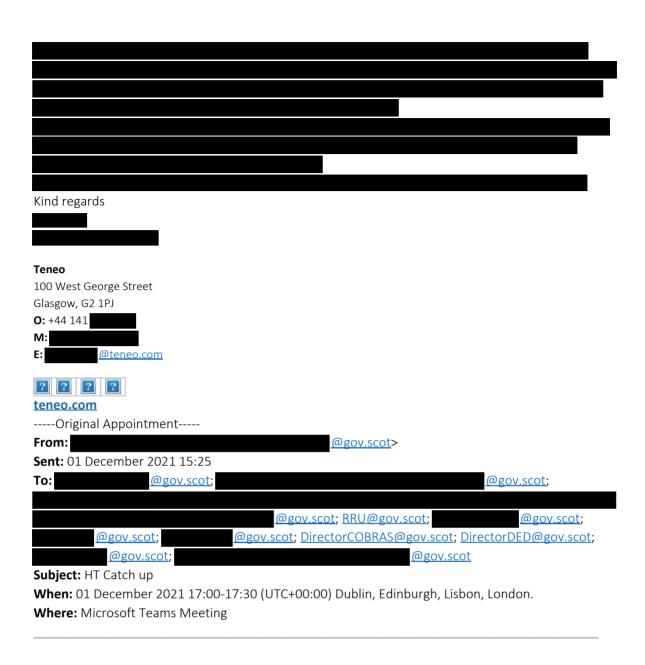




Consider the environment. Do you really need to print this email?

From @gov.scot>
Sent: 02 December 2021 19:14
@teneo.com; @gov.scot;
wgov.scot,
@gov.scot; RRU@gov.scot;
@gov.scot; @gov.scot; @gov.scot; DirectorCOBRAS@gov.scot;
DirectorDED@gov.scot; @gov.scot; @teneo.com; @gov.scot
Subject: [EXTERNAL] RE: HT Catch up
This message originated from outside your organisation
Grateful for confirmation/feedback on point
Thanks
The Scottish Government
St Andrew's House   Regent Road   Edinburgh   EH1 3DG   T: 0131 2   M:
This is a strict of the sent house   Regent house   Lumburgh   Line 300   1.0131 2
Change com:
From: <a href="mailto:@teneo.com">@teneo.com</a> Sent: 01 December 2021 18:53
To: _@gov.scot>;
@gov.scot>;
<pre>gov.scot&gt;; Rapid Response Unit <rru@gov.scot>;</rru@gov.scot></pre>
@gov.scot>;
@gov.scot>; Director for Covid Business Resilience and Support
< <u>DirectorCOBRAS@gov.scot</u> >; Director of Economic Development < <u>DirectorDED@gov.scot</u> >;
@gov.scot>; @teneo.com>;
@gov.scot>
Subject: RE: HT Catch up



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\*

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Teneo

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\*



To: Cc: Subject: Date:	Macniven R (Ruaraidh)  Director for Covid Business Resilience and Support; RE: Additional info on 18 November 2021 10:32:02	Rapid Response Unit
September w we answered those of the What we rem	s this too. Although important to no yas in relation to the 4 follow up que d on 2 September 2020. Those wer Commission which we had answer nain unclear about is what was inclusion (if anything) and when that issu	estions put to us from BEIS which re BEIS own questions and not ed on 19 August 2020. uded by BEIS in their response to
From:	@gov.scot	>
	nber 2021 10:02	
	R (Ruaraidh) <ruaraidh.macniven@gov.sc< td=""><td></td></ruaraidh.macniven@gov.sc<>	
Cc: Director for	Covid Business Resilience and Support <	:DirectorCOBRAS@gov.scot>; lilary.Pearce@gov.scot>; Rapid Response
Unit <rru@go< td=""><td></td><td>,</td></rru@go<>		,
Subject: Addition		
Ruaraidh		
	discussion on Tuesday about	involvement in the
	-	etter from them on 23 March 2016
with their sco	•	
		d advise on the second EC
response in 2	2020 and thought its important you	understand that.
Thanks		
St Andrew's	   House   Regent Road   Edinburgh	The Scottish Government   EH1 3DG   T: 0131 2   M:

Pearce H (Hilary)

From:

From:
To: Rapid Response Un

Cc:
Subject: FW: OFFICIAL SENSITIVE - Next Steps - Historic transaction

Date: 08 October 2021 17:56:37

Attachments: image001.jpg

| The Scottish Government St Andrew's House | Regent Road | Edinburgh | EH1 3DG | T: 0131 2 | M:

From @gov.scot>

Sent: 08 October 2021 17:38

To: @gov.scot>

Cc: @gov.scot>

Subject: RE: OFFICIAL SENSITIVE - Next Steps - Historic transaction

This correspondence is from the Scottish Government Legal Directorate. It contains legal advice and is legally privileged. It may, therefore, be exempt from disclosure under the Freedom of Information (Scotland) Act 2002 or the Environmental Information (Scotland) Regulations 2004.

Thank you for that feedback which is helpful additional background.

Kind regards

.....

From: @gov.scot>

**Sent:** 08 October 2021 17:35

To: \_\_@gov.scot>
Cc: \_\_@gov.scot>

Subject: RE: OFFICIAL SENSITIVE - Next Steps - Historic transaction

Hi

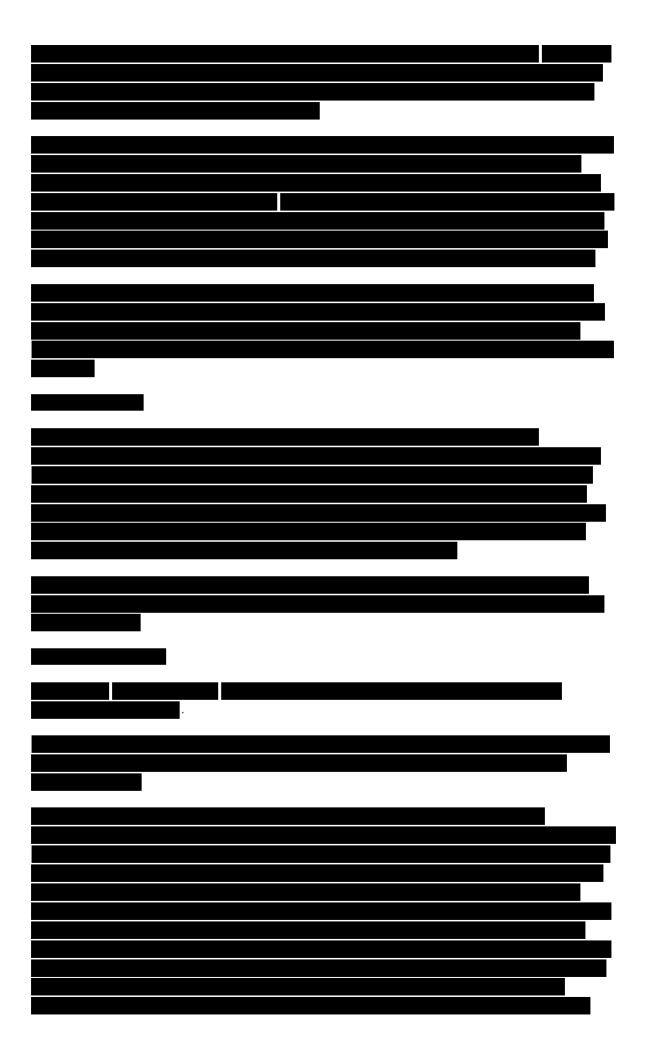
Just following on from the accuracy point from our call today. I have included some feedback in red below. We have found it challenging to say the least in picking through what transpired back in 2016 so happy to talk through the below if needed.

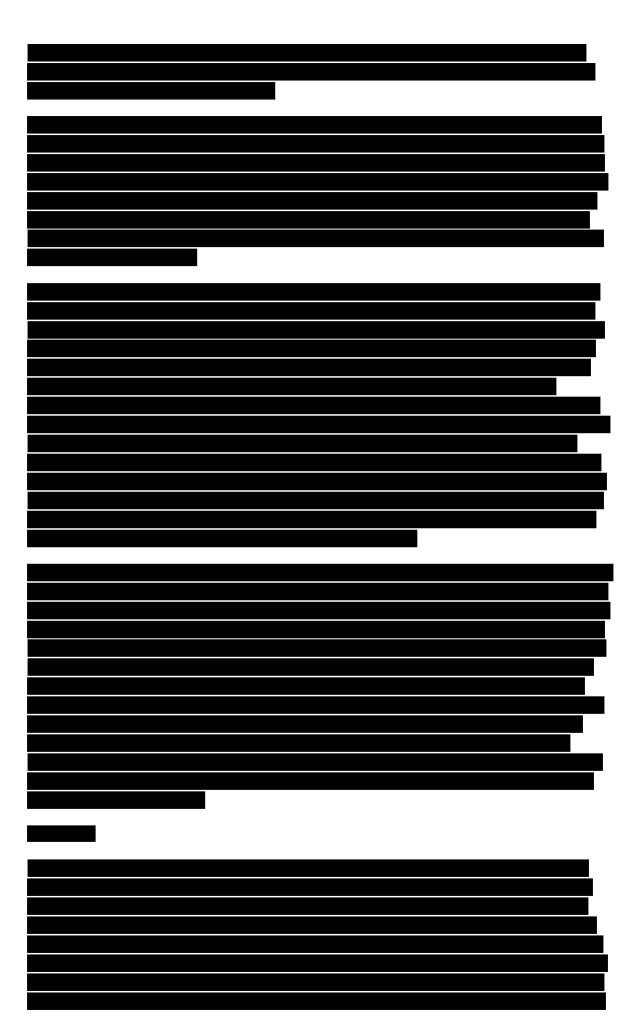
Many thanks

From: @gov.scot>

Sent: 06 October 2021 15:16

To: @gov.sco	<u>t</u> >;
@gov.scot>; Pearce H (Hilary) < Hilary.F	Pearce@gov.scot>;
	@gov.scot>;
@gov.scot>;	@gov.scot>; Beattie C (Caroline)
< <u>Caroline.Beattie@gov.scot</u> >;	@gov.scot>;
@gov.scot>	
Cc: Macniven R (Ruaraidh) < Ruaraidh. Macniven@go	ov.scot>; Aitken R (Reuben)
< <u>Reuben.Aitken@gov.scot</u> >; Chief Financial Officer <	< <u>cfo@gov.scot</u> >; Director of Economic
Development < <u>DirectorDED@gov.scot</u> >; Rapid Resp	onse Unit < <u>RRU@gov.scot</u> >;
@gov.scot>;	@gov.scot>;
@gov.scot>; Hynd JS (James) < <u>James.</u>	Hynd@gov.scot>;
@gov.scot>;	@gov.scot>
Subject: RE: OFFICIAL SENSITIVE - Next Steps - Histo	ric transaction
This correspondence is from the Scottish Government and is legally privileged. It may, therefore, be exemulated in the Environment (Scotland) Act 2002 or the Environment Dear	pt from disclosure under the Freedom of
On 16 September	
on to september	





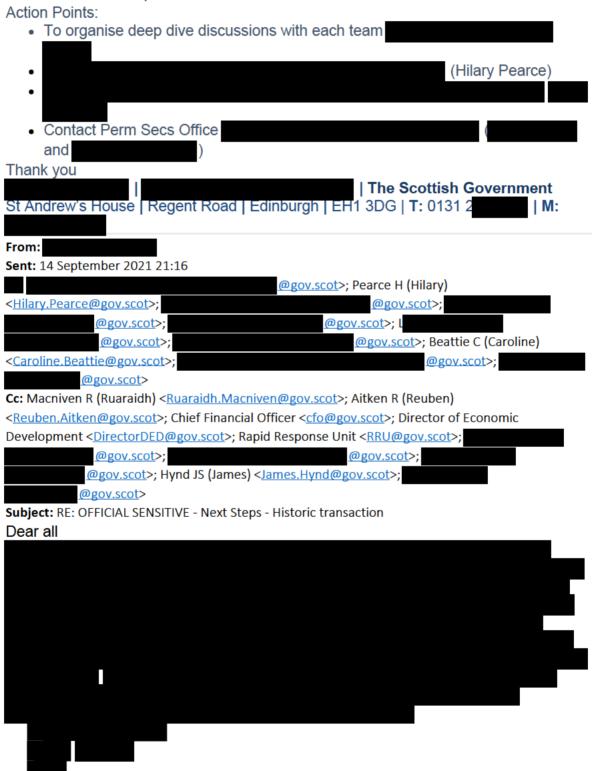
```
Kind regards
                       П
From:
                                            @gov.scot>
Sent: 15 September 2021 21:58
                                               @gov.scot>; Pearce H (Hilary)
<<u>Hilary.Pearce@gov.scot</u>>;
                                                               @gov.scot>;
                                                     s@gov.scot>;
               @gov.scot>;
                @gov.scot>;
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                @gov.scot>;
                                                                       @gov.scot>;
             @gov.scot>
Cc: Macniven R (Ruaraidh) < <u>Ruaraidh.Macniven@gov.scot</u>>; Aitken R (Reuben)
<<u>Reuben.Aitken@gov.scot</u>>; Chief Financial Officer <<u>cfo@gov.scot</u>>; Director of Economic
Development < Director DED@gov.scot >; Rapid Response Unit < RRU@gov.scot >; L
              @gov.scot>;
             @gov.scot>; Hynd JS (James) <<u>James.Hynd@gov.scot</u>>;
            @gov.scot>;
Subject: RE: OFFICIAL SENSITIVE - Next Steps - Historic transaction
```

Thanks your input today in the discussion and for the follow up with a number of you.

We are meeting the other teams over the next few days. As well as that, we will send round a list of questions that we would welcome your input to in order to start the formation of advice on handling and other questions that are coming out of the various discussions.

Summary of Discussion:

- •
- Initial discussion on handling requirements for Audit Scotland, Parliament and TATA
- Timelines and next steps to produce advice for PAO and Ministers that considers the different aspects



```
Thanks very much
                                                        | The Scottish Government
St Andrew's House | Regent Road | Edinburgh | EH1 3DG | T: 0131 2
From:
Sent: 13 September 2021 20:59
                                            @gov.scot>; Pearce H (Hilary)
                                                          @gov.scot>;
<<u>Hilary.Pearce@gov.scot</u>>;
                                                   @gov.scot>;
              @gov.scot>;
                                                        @gov.scot>; Beattie C (Caroline)
               @gov.scot>;
<<u>Caroline.Beattie@gov.scot</u>>;
                                                                  @gov.scot>;
            @gov.scot>
Cc: Macniven R (Ruaraidh) < Ruaraidh. Macniven@gov.scot >; Aitken R (Reuben)
< <u>Reuben.Aitken@gov.scot</u>>; Chief Financial Officer < <u>cfo@gov.scot</u>>; Director of Economic
Development < DirectorDED@gov.scot >; Rapid Response Unit < RRU@gov.scot >;
                gov.scot>;
                                                      @gov.scot>;
            @gov.scot>; Hynd JS (James) < James.Hynd@gov.scot>;
          n@gov.scot>
Subject: RE: OFFICIAL SENSITIVE - Next Steps - Historic transaction
Dear all
Summary of call today:
Monday 13 September
Summary of Discussion:

    Parliamentary and TATA requirements in terms of approvals and duty of care

Action Points:

    Circulate short summary of position for PAO and DGs

Thanks
                                                       | The Scottish Government
St Andrew's House | Regent Road | Edinburgh | EH1 3DG | T: 0131 2
From:
Sent: 10 September 2021 19:06
                                            @gov.scot>; Pearce H (Hilary)
To:
< Hilary. Pearce@gov.scot >;
                                                          @gov.scot>;
              @gov.scot>;
                                                   @gov.scot>;
               @gov.scot>
                                                        @gov.scot>; Beattie C (Caroline)
                                                                  @gov.scot>;
<<u>Caroline.Beattie@gov.scot</u>>;
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@gov.scot> Cc: Macniven R (Ruaraidh) < Ruaraidh. Macniven@gov.scot>; Aitken R (Reuben) <Reuben.Aitken@gov.scot>; Chief Financial Officer <cfo@gov.scot>; Director of Economic Development < <u>DirectorDED@gov.scot</u>>; Rapid Response Unit < <u>RRU@gov.scot</u>> @gov.scot>; @gov.scot>; @gov.scot> Subject: RE: OFFICIAL SENSITIVE - Next Steps - Historic transaction Dear all Quick summary of the topics of the first stand up and counsel discussion and any actions (full minute will be provided later). Thanks for your participation in all these especially on a late Friday afternoon! Stand up (10 September) Summary of finance trawl position and next steps PAO responsibilities for the accounts Requirements to inform the parties involved in the agreement and other stakeholders confirmed that he would write up opinion asap given our need to progress this with Ministers Actions Further background advice on to be provided to group to provide opinion to Have a good weekend and see you on Monday at 1030 | The Scottish Government St Andrew's House Regent Road Edinburgh EH1 3DG T: 0131 2 From: Sent: 09 September 2021 19:43 @gov.scot>; Pearce H (Hilary) @gov.scot>; <<u>Hilary.Pearce@gov.scot</u>>; @gov.scot>; @gov.scot>; @gov.scot>; Beattie C (Caroline) @gov.scot>; @gov.scot>; <<u>Caroline.Beattie@gov.scot</u>>; @gov.scot> **Cc:** Macniven R (Ruaraidh) < <u>Ruaraidh.Macniven@gov.scot</u>>; Aitken R (Reuben) <Reuben.Aitken@gov.scot>; Chief Financial Officer <cfo@gov.scot>; Director of Economic Development < <u>DirectorDED@gov.scot</u>>; Rapid Response Unit < <u>RRU@gov.scot</u>>; @gov.scot>; @gov.scot>; H @gov.scot> Subject: RE: OFFICIAL SENSITIVE - Next Steps - Historic transaction Please find below an agenda for tomorrow and a table of the main milestones relating to this piece of work Agenda

- 1. Introduction
- 2. Milestones -
- 3. Next Steps

O. I TOAL OLD	
07/09/2021	Paper on Financial assurance (FA) to PAO
10/09/2021	
14/09/2021	Initial advice to PAO on legal advice
17/09/2021	
19/09/2021	on TATA Contract
22/09/2021	Final advice to PAO
24/09/2021	
24/09/2021	Note from PAO to Ministers
27/09/2021	
29/09/2021	Discussion with Audit Scotland
04/10/2021	
07/10/2021	Issue letters to Audit Scotland
07/10/2021	Letters to Parliament issued
07/10/2021	Issue of statement
Thanks	

ınanks | The Scottish Government St Andrew's House | Regent Road | Edinburgh | EH1 3DG | T: 0131 2 From: @gov.scot> **Sent:** 09 September 2021 08:13 To: Pearce H (Hilary) < Hilary.Pearce@gov.scot >; @gov.scot>; @gov.scot>; @gov.scot>; @gov.scot>; @gov.scot>; Beattie C (Caroline) <<u>Caroline.Beattie@gov.scot</u>>; @gov.scot>; @gov.scot> Cc: Macniven R (Ruaraidh) < Ruaraidh. Macniven@gov.scot >; Aitken R (Reuben) <<u>Reuben.Aitken@gov.scot</u>>; Chief Financial Officer <<u>cfo@gov.scot</u>>; Director of Economic Development < DirectorDED@gov.scot >; Rapid Response Unit < RRU@gov.scot >; @gov.scot>; @gov.scot>; @gov.scot>; @gov.scot> Subject: OFFICIAL SENSITIVE - Next Steps - Historic transaction

Importance: High

Dear all

The work on the historic transaction for Liberty Steel Dalzell has been a combined effort across all our teams to date and it has pushed us considerably in terms of building up a picture based on the evidence that we can gather and then putting together an explanation for Ministers. One of the most challenging aspects has been in determining what the next steps need to be. This has required the specialist knowledge of each of your areas and we are a critical point in the timeline with a number of dependent and intersecting actions over a short period with the expected next week.

I hope we can all agree that what we are aiming for is to ensure that our advice across legal, finance, state aid and future options for Dalzell is as complete as possible, coordinated and considers the impact of each aspect. I would like to suggest that we meet as a group three times a week at 1030 every Monday, Wednesday and Friday for a short, focussed discussion across the different stands and the Rapid Response Unit can provide project support to coordinate this activity for both Ministers and the PAO. This approach mirrors our response 'stand up' model and ensures everyone is sighted on all actions and dependencies. I suggest we start this on Friday and I hope you or someone from your team can join. We will put this in all your calendars and you can determine who is available to join and give updates on your areas.

I am keeping DG E and PS office as well as SpAds updated with this work, for efficiency SpAds may wish to join some of these discussions to hear the next steps

<ul> <li>Rapid Response Division – COVID-19 Business Resilience and</li> </ul>
Support Directorate – Scottish Government
Tel: 0141 2 Mob:
E mail:

Macniven R (Ruaraidh)
Aitken R (Reuben); DG Economy; Pearce H (Hilary); To: Rapid Response Unit; Director of Economic Development Cc: RE: Draft Submission - State Aid position re Tata-Longs SG indemnity of March 2016 - 16 August 2021 Subject: 17 August 2021 16:02:34 Date: image003.jpg Attachments: Liz/Reuben,

From:

Ruaraidh Macniven   Solicitor to the Scottish Government   Scottish Government Legal Directorate	Director of Legal Services,
?	
Right First Time: A practical guide for public authorities in S	Scotland to decision-making and
the law	scottana to accioion manno ana
From: Aitken R (Reuben) < Reuben. Aitken@gov.scot>	
<b>Sent:</b> 17 August 2021 14:55	
To: DG Economy < DGEconomy@gov.scot>; Pearce H (Hilary) < I	
@gov.scot>;	@gov.scot>;
@gov.scot>;  @gov.scot>;	@gov.scot>; @gov.scot>;
Macniven R (Ruaraidh) <ruaraidh.macniven@gov.scot></ruaraidh.macniven@gov.scot>	@gov.scot>,
	onse Unit <rru@gov.scot>;</rru@gov.scot>
Director of Economic Development < DirectorDED@gov.scot>	
Subject: RE: Draft Submission - State Aid position re Tata-Longs	s SG indemnity of March 2016 - 16
August 2021	
Thanks Liz.	
I discussed with Ruaraidh this morning and he is joining	ng the call tomorrow.
Looping him in here. He/his team are looking into the issue today to get up	to speed and will be able to
advise on the timescale for establishing if we have a s	· ·
state aid	
My folks are pulling together the legal advice that was	•
share that with Ruaraidh and us all this evening so we of tomorrow.	e have it in one place ahead
Thanks,	
R	
From: DG Economy < DGEconomy@gov.scot >	
<b>Sent:</b> 17 August 2021 09:09	
To: Pearce H (Hilary) < <a href="mailto:Hilary.Pearce@gov.scot">Hilary.Pearce@gov.scot</a> ; DG Economy <	<pre><dgeconomy@gov.scot>; Aitken R</dgeconomy@gov.scot></pre>
(Reuben) < <u>Reuben.Aitken@gov.scot</u> >;	@gov.scot>;
<u>@gov.scot</u> >;	@gov.scot>;
@gov.scot>;	@gov.scot>;
@gov.scot>; Rapid Respo	onse Unit < <u>RRU@gov.scot</u> >;
Director of Economic Development < <u>DirectorDED@gov.scot</u> >	onse onit <u>knotogov.scot</u> z,
Subject: RE: Draft Submission - State Aid position re Tata-Longs	s SG indemnity of March 2016 - 16
August 2021	,



From: Pearce H (Hilary) < Hilary.Pearce@gov.scot >

**Sent:** 17 August 2021 00:11

**To:** DG Economy < <u>DGEconomy@gov.scot</u>>; Aitken R (Reuben) < <u>Reuben.Aitken@gov.scot</u>>;

@gov.scot>;
@gov.scot>;
@gov.scot>;
@gov.scot>;
@gov.scot>;
@gov.scot>;
Cc:
@gov.scot>; Rapid Response Unit <RRU@gov.scot>;

Director of Economic Development < <u>DirectorDED@gov.scot</u>>

Subject: Draft Submission - State Aid position re Tata-Longs SG indemnity of March 2016 - 16

August 2021 Importance: High Liz, Reuben et al

Following our meeting this morning and later conversations, please see first draft of submission to on State aid implications of the Tata/Liberty deal in 2016. Grateful for comments/suggestions as soon as possible on Tuesday morning given pressure of time to achieve further clearance and then put to Ministers before the meeting on Wednesday.

You will see that the submission seeks further time to put clear and full advice, including from colleagues, on the MEIP position in particular - which appears to have been the ultimate basis for the 'not state aid' conclusion arrived at in March 2016. I know there is time pressure for this to be progressed as soon as possible, but rushed advice now could compound the difficulties caused by rushed advice and decision in 2016.

-

Thanks all Hilary

**Deputy Director - European Structural Funds and Subsidy Control Division** 

Working from home; contact me on: | @scotgovESIF

From: Mason JK (John)

To: Subject:

24 March 2016 10:51:58

Date: Attachments:

image001.jpg 116032409073403491.jpg

image004.jpg

Importance: High

### also for erdm please

#### JOHN MASON

Director of Economic Development Scottish Government Room GW.03, St Andrew's House Edinburgh

EH1 3DG Tel: 0131 2

?

From: Mason JK (John) Sent: 24 March 2016 10:52 To: Permanent Secretary

Cc: DG Enterprise, Environment & Innovation; Beattie C (Caroline); DG Finance Mailbox; Macdonald R

(Roddy); Director of Financial Management

Subject: FW: Importance: High

### Perm Sec

This was the assurance given by this morning in relation to the 3 PAO points. The caveats in place were those we were aware of, particularly on the Parent Guarantee, but gives substantial assurance particularly on the back to back position of the 2 deals. The one slight variation on claims handling provisions was agreed to by us yesterday.

Happy to discuss

John

## JOHN MASON

Director of Economic Development Scottish Government Room GW.03, St Andrew's House Edinburgh FH1 3DG

EH1 3DG Tel: 0131 2

From: Sent: 24 March 2016 09:07 To: Mason JK (John); Cc: ; Beattie C (Caroline); Macdonald R (Roddy) Subject: RE: Importance: High
John,
Thank you for your instructions.
In relation to the Permanent Secretary's three conditions, I should point out:
<ul> <li>No MoUs are in fact in place or now envisaged to be in place. The transaction moved on rapidly over the weekend - we are now in the position of going straight into binding contracts. This in the round should provide Ministers with greater legal certainty. The transaction is to be documented by entering into the Business Purchase Agreement and Business Sale Agreement in as close as can be achieved to a co-ordinated manner;</li> </ul>

Best regards



From: John.Mason@gov.scot [mailto:John.Mason@gov.scot]

Sent: 24 March 2016 08:17

@gov.scot

Cc:

Caroline.Beattie@gov.scot; Roddy.Macdonald@gov.scot

Subject: R

I now have a full set of Ministerial sign offs and we are checking final documents.

The Permanent Secretary as PAO has set conditions for approving this deal:

Please could you confirm by return that in your opinion these conditions are met in the 2 documents.

We will then arrange to sign. I will sign on behalf of Scottish Ministers. check precisely what is needed

Kind regards

John

JOHN MASON

Director of Economic Development Scottish Government Room GW.03, St Andrew's House Edinburgh EH1 3DG

Tel: 0131 2

From: Sent: 23 March 2016 23:22 To: Beattie C (Caroline); Mason JK (John); Macdonald R (Roddy) Cc: Subject: Importance: High
All,  I am delighted to report that we have now agreed both the Purchase and On-sale of the Clydebridge and Dalzell steelworks,
Best regards
DD +44 141
T +44 141 M ====================================

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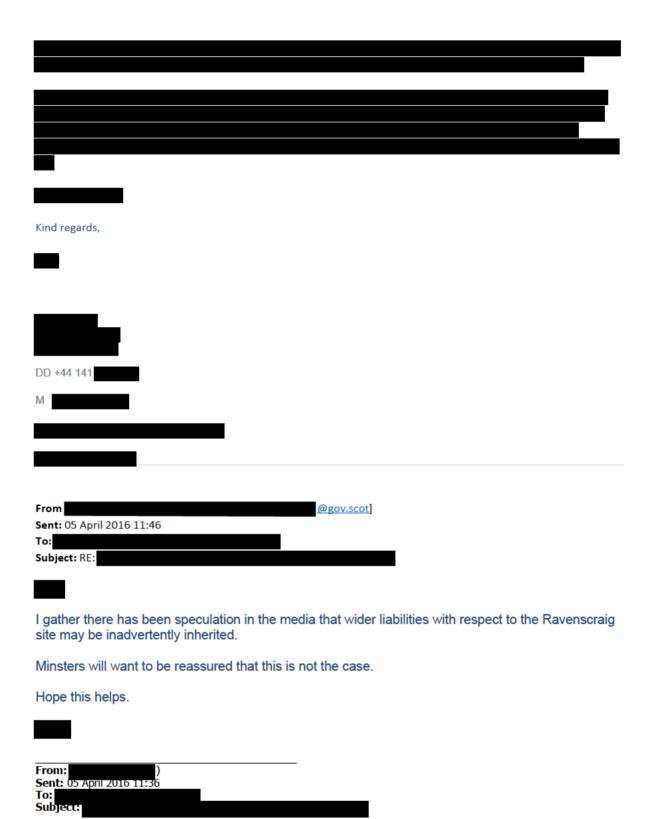
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Communications with the Scottish Government may be monitored or recorded in order to secure the effective operation of the system and for other lawful purposes. The views or opinions contained within this e-mail may not necessarily reflect those of the Scottish Government.
Tha am post-d seo (agus faidhle neo ceanglan còmhla ris) dhan neach neo luchd-ainmichte a-mhàin. Chan eil e ceadaichte a chleachdadh ann an dòigh sam bith, a' toirt a-steach còraichean, foillseachadh neo sgaoileadh, gun chead. Ma 's e is gun d'fhuair sibh seo le gun fhiosd', bu choir cur às dhan phost-d agus lethbhreac sam bith air an t-siostam agaibh, leig fios chun neach a sgaoil am post-d gun dàil.
Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.
************
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***************************************

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From: To:	
_	Mason JK (John); Macdonald R (Roddy);  FW:  06 April 2016 09:45:48
Attachments:	116040516571602527.jpq Tata site LAN217900.PDF
All	
aı	nswers to the specific issues raised by our property team below.
Ravenscraig si were unable to Dalzell and Cly	e considered the wider concern that there may be liabilities inherited from the wider ite. The key point is that while there may could be a residual liability if Liberty House fulfil their liabilities "that is only in respect of the defined properties of ydebridge not Ravenscraig." Thus any speculation (a la Sunday Times article) is just assed on any factual evidence.
I hope this help	os
From:	
Sent: 05 April 20. To:	10 10:57
Subject:	
I refer to your em	nail with a list of issues and our subsequent conversation.
reference to thei	Agreement and the Liberty Agreement the Dalzell and Clydebridge properties are described with r Title numbers. We have provided you with copies of the title plans for those title numbers. The perties is as shown on the title plans.
	ve granted an indemnity to Tata in respect of the defined liabilities which relate to the properties
these include env	vironmental liabilities. In turn Liberty indemnify the Ministers in respect of the same liabilities.
I have searched t	he Land Register to see if Tata own any other property in the vicinity of Dalzell and Ravenscraig. They
do still own an ar	ea at Ravenscraig This is not included in the een Tata and the Scottish Ministers.
Agreement between	een rata and the Stotush Milhisters.



As discussed

The issues raised by our property team are as follows:

- The site boundaries as shown accord with what was observed on a tour around Dalzell in November.
- Blue shading on a title plan usually denotes a servitude right of access (SROA); LAN174607

appears to be stopped up to north east end and may have formed a SROA to Ravenscraig in the past? From recollection it is not used as an access but appears to form an integral part of the site.

- Similarly, LAN188496 is not delineated on the ground and, again from recollection, it simply forms a piece of waste ground
- · Clydebridge is located at Cambuslang and is well away from Ravenscraig,

And finally, the team are suggesting that any query re the potential inclusion of any part of the Ravenscraig site be resolved with the sellers solicitors and the Keeper.

There is now a degree of urgency as it is likely that a Minster will visit the site on Friday and this issue needs to be resolved prior to that meeting.

I hope this all makes sense? Happy to discuss.

Regards

| Innovation, Investment & Industries Division | The Scottish

Government

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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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