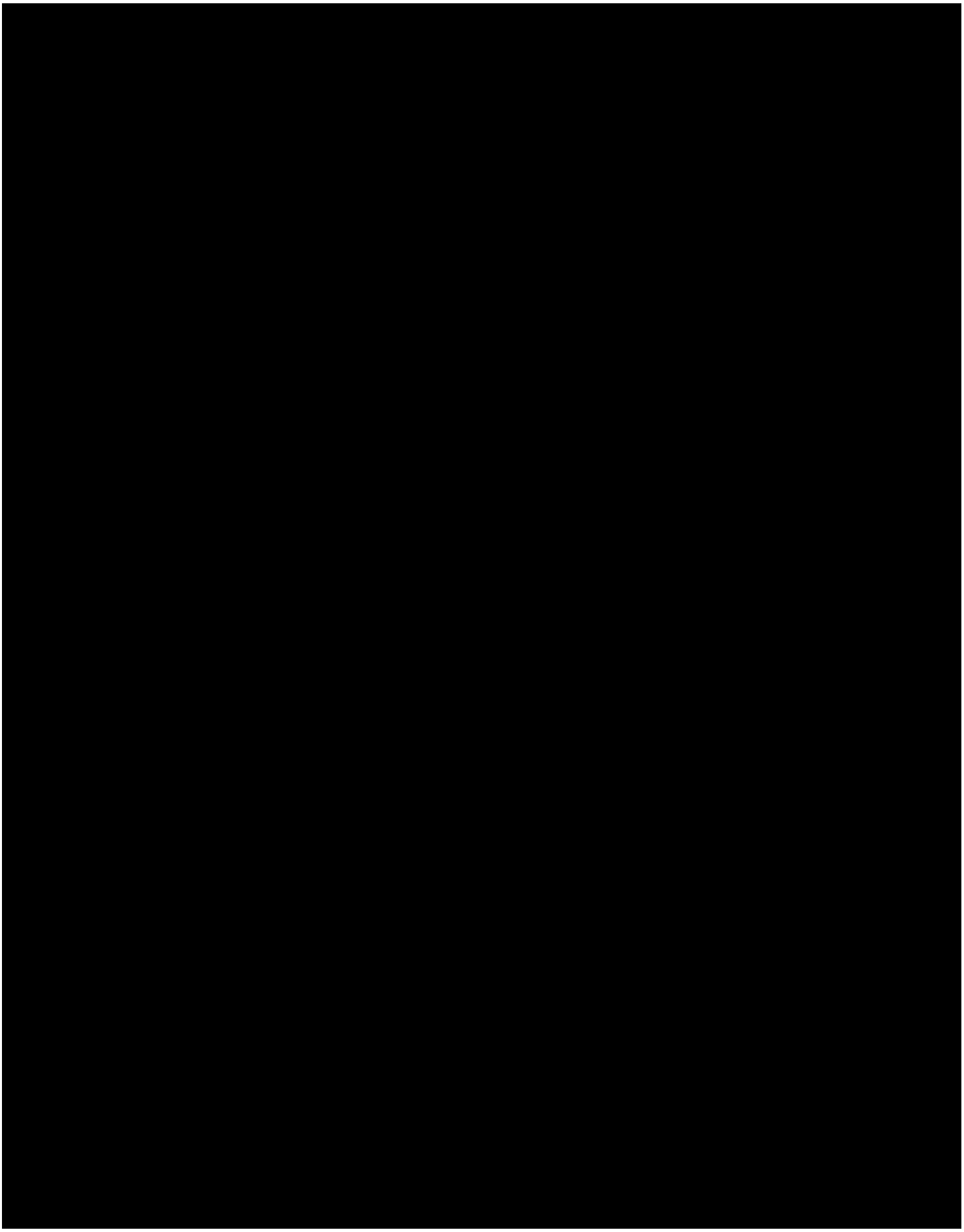
**[REDACTED - PAGES 1-16]**



**TALGO-SCOTLAND MANAGEMENT TEAM MEETING**

**MEETING ACTION NOTE**

**DATE:** **2**5 Nov 2020 @ 1100

**ATTENDEES**

[redacted]

**APOLOGIES**

[redacted]

**AGENDA**

Update
Site
Grants
Skills
Supply Chain
Innovation/Collaboration
Longannet Centre of Excellence (Loop)
Chesterfield
Stakeholder Engagement

| ACTION ID | ACTION | OWNER | DUE | STATUS |
|---|---|---|---|---|
| | | | | |
| 25/11/1 | **Update** | [redacted] | 25/11 | COMPLETED |
| 25/11/2 | **Site**<br><u>Planning Process</u><br>1) Planning progressing – **Submission of MSC1 and MSC2** Planning due<br><br>2) Talgo – **Building Planning Application** (consent 12 weeks from application) – expecting approval Sept 21 (taken from Talgo Programme)<br><br>**3) Talgo Planning Submission** | [redacted]<br><br>[redacted]<br><br>[redacted] | DEC<br><br>Dec - May<br><br>May 21 | OPEN<br><br>OPEN<br><br>OPEN |

| | | | | |
|---|---|---|---|---|
| | 4) **Design Teams - Planning and Programming Discussions:** Follow-up meeting with Talgo including contractors once appointed. Link to Supply chain on build | [redacted] | ongoing | OPEN |
| | 5) **Rail Link –** programme meeting with NR Team and Talgo facilitated SE | [redacted] | Dec | OPEN |
| | 6) **Planning Submission Network Rail** for stations etc | | | |
| | 7) **Testing Loop Access Design.** Discussions ongoing with NR/SE/Talgo. | [redacted] | Nov/Dec | OPEN |
| | 8) [redacted] – ongoing design | [redacted] | Ongoing | OPEN |
| | <u>Option Agreements</u><br>9) **SE and SP** - HoT agreed, final stages of negotiations | [redacted] | Ongoing | OPEN |
| | 10) **SE and Talgo-** final stages negotiations | [redacted] | Ongoing | OPEN |
| | | [redacted] | Dec | OPEN |
| 25/11/3 | **Grants**<br>1) **Board for Approval** given for training plus. Environmental grant approval in principle. Contract being issued. | [redacted] | Nov | OPEN |
| | 2) **Environmental grant** details linked to factory design to be agreed and approved by ELT under delegated authority from the SE Board. | [redacted] | Dec | OPEN |
| | 3) **Energy Masterplan for Longannet** – [redacted] to share with Talgo once available | [redacted] | Nov | OPEN |

| | | | | |
|---|---|---|---|---|
| 25/11/4 | **Skills & Recruitment**<br><br>1) Request from 2 college principals for requirements to help inform planning.<br>2) **Skills Requirements – Future planning.** Talgo expect to come back with next steps to share with colleges, universities<br>3) **Recruitment Plan** to be shared by Talgo including graduates programming. Links to Grant Contract<br>4) **COVID impacts on training in Scotland.** Share as known with Talgo to inform HR planning<br>5) **Reconvene the Skills Partners –** Update led by Talgo<br>6) **Graduate Recruitment –** on hold | [redacted]<br>Talgo HR/[redacted]<br>Talgo HR/[redacted]<br>[redacted]<br>Talgo HR/[redacted]<br>[redacted] | Dec<br>Dec<br>Ongoing<br>Ongoing<br>Ongoing<br>On Hold | OPEN<br>OPEN<br>OPEN<br>OPEN<br>OPEN<br>On Hold |
| 25/11/5 | **Supply Chain**<br>**1) Supply Chain Events**<br>1. Video conference w/c29/7<br>2. **Meet the Buyer** 29 Sept 1 to 1s<br>3. **Chesterfield Meet the Buyer –** Scottish attendees and 1 to 1s 21 Oct<br>4. **Fife Council Business Week – 5 Nov** 1 to many even and possibly some 1 to 1. Also to include Construction.<br>5. **Future Events - tbc**<br><br>**2) Engagement with Factory Construction Companies.** JV reviewing and will revert with[redacted]<br><br>**3)** Talgo to provide | [redacted]<br>[redacted]<br>[redacted]<br>[redacted]/Fife C<br><br>[redacted]<br>[redacted] | w/c29/7<br>Sept<br>Oct<br>Nov<br><br>Dec<br>Dec | COMPLETED<br>COMPLETED<br>COMPLETED<br>OPEN<br><br>OPEN<br>OPEN |

| | | | | |
|---|---|---|---|---|
| | introduction to **potential colocation supply chain partner** | [redacted] | Ongoing | OPEN |
| 25/11/6 | **Innovation/Collaboration**<br>1) **Hydrogen Train Project** Update – table at later stage<br>2) **Decarbonisation Plan Launch – Scotland**<br>3) **University research resuming slowly subject to COVID.** Talgo to confirm start date<br>4) **Talgo Innovation Day 15 Oct** – 1 to many hour plus 1 to 1s<br>5) **Freight Wagon Project –** update track information on journey times | [redacted]<br>[redacted]<br>[redacted]<br>[redacted] /+3 Talgo contacts [redacted]<br>[redacted] | Nov<br>July<br>Dec/Jan 21<br>Oct<br>ongoing | COMPLETED<br>COMPLETED<br>OPEN<br>COMPLETED<br>OPEN |
| 25/11/7 | **Longannet Centre of Excellence**<br>**1) Rail Cluster Development – Strategic Leadership Group** initiated and will inform partners and invite participation on specific project areas/workstreams eg Loop Development, Skills, Freight, Testing etc | [redacted] /Talgo | ongoing | OPEN |
| 25/11/8 | [redacted]<br>[redacted] | [redacted]<br>[redacted]<br>[redacted] | Ongoing<br>ongoing<br>Oct | OPEN<br>OPEN<br>COMPLETED |

| | | | | |
|---|---|---|---|---|
| | [redacted] | [redacted] | Ongoing | OPEN |
| | | [redacted] | ongoing | OPEN |
| 4/11/9 | **Stakeholder Engagement & Comms**<br>1) **Cab Secs briefing**<br>**2) Cab Sec call [redacted] – Ms Hyslop**<br>**3) Supply chain events**<br>**4) Planning Submissions**<br>**5) Rail Generally – link to wider narrative**<br>**6) Update to MPs/MSPs**<br>**7) FOI Overview** [redacted] to provide presentation at next management meeting 26/8<br>**8) Comms Plans -** Ongoing | [redacted] | Ongoing<br>Aug/Sept<br>Ongoing<br>Ongoing<br>Ongoing<br>Dec<br>Sept<br>Ongoing | OPEN<br>COMPLETED<br>OPEN<br>OPEN<br>OPEN<br>OPEN<br>COMPLETED<br>OPEN |

**MEETINGS SCHEDULE**

- **Team Scotland – meets every Wednesday morning @ 1030**
- **Talgo-Team Scotland Management Meeting**
    - **9 Dec 2020 @ 1100-1200**

**KEY MILESTONES**

- **Option Agreements**
- **Supply Chain Events**
- **Planning**
- **Stakeholder & Comms Planning**

From: [redacted]@talgo.com>
Sent: 21 January 2019 10:41
To: [redacted]@scotent.co.uk
Cc: [redacted]
Subject: RE: TS-NR-SE-TA Homologation and Testing meeting

Dear All,

Thank you very much for your comments. Please find below a clean version with all additions included.

Thanks

[redacted]

**16.01.2019**
**Scottish Enterprise Glasgow**

[redacted] – Transport Scotland (TS)
[redacted] – Scottish Enterprise (SE)

[redacted] – Network Rail (NR)
[redacted] – Network Rail (NR)
[redacted] – Network Rail (NR)

[redacted] – Talgo (TA)
[redacted] – Talgo (TA)

**ETCS**
Brief discussion about ETCS and testing.
ECML from Kings Cross to Peterborough to be fitted with ETCS in 2024. WCML in 2027-2028.
*Action (NR) – ETCS roll out plan dates to be confirmed*
*Action (TA) – ETCS UK testing out of HS2 required to be confirmed.*

**Train tests**
Longannet connectivity to the mainline to be ready in 202*1*
*Action (TA) – Confirm plans for testing in 2021 and earlier*

**Fleet introduction plans**
Fleet introduction has to be carefully planned in order to avoid issues and delays.
Crossrail trains recently delayed, issues with transitions between signalling systems.
[redacted]
TA wants to focus on fleet introduction since the very beginning. 3 main areas:

- Planning
- Electromagnetic compatibility
- Pantograph catenary interaction

NR pointed out that it is also important to manage regenerative break. New trains to limit regeneration performances to match line capabilities.

TA is working to find the most challenging track sections regarding pantograph interaction and EMC. Shap for pantograph and Beattock for EMC looks the most onerous sections.

*Action (NR) – NR will provide information about OHL and track circuits and signalling for WCML lines.*

**Testing teams on train**
TA presents their idea on testing team on the train. It is explained that track and signalling engineers from NR are sometimes also involved. Names of Network Rail engineers who could become part of the Talgo test team for track and signalling to be provided.

**Questions from Talgo**
**Q1**
*Action (TS and NR) - Information will be provided*
**Q2**
*Action (TS and NR) - Information will be provided*
**Q3**
Overspeed testing potential areas in ECML and WCML. Importance of early planning and engagement to have clearance to proceed with testing.
*Action (TS and NR) - Information will be provided*
**Q4**
No preferred time window for testing. Normally eastern part better than western but variable. For testing it has to be also taking into consideration wind and leaf fall.
Track section near Stirling with severe wet conditions and steep gradients – This could be an interesting option for showing low adhesion performances.
**Q5**
*Action (TS and NR) - Information will be provided*
**Q6**
*Action (TS and NR) - Information will be provided*
**Q7**
*Action (TS and NR) - Information will be provided*
**Q8**
*Action (TA) – Talgo will prepare a proposal of compatibility brief and it will be discussed between the parties to address all possible concerns in acceptance phase.*

**Questions from NR**
**Q1**
Longannet access track characteristics required
*Action (TA) - Information will be provided*
**Q2**
Plan for testing to start in Longannet
*Action (TA) - Information will be provided*

SE is working with Talgo to put together the information required to support the Bid Deliverables. This will be finish by mid February.

**De:** [redacted] [mailto:[redacted]@networkrail.co.uk]
**Enviado el:** lunes, 21 de enero de 2019 9:22
**Para:** [redacted]; [redacted]@transport.gov.scot; [redacted]@scotent.co.uk
**CC:** [redacted]
**Asunto:** RE: TS-NR-SE-TA Homologation and Testing meeting

[redacted]/[redacted]

Only one small addition below on providing names, otherwise notes look fine to me. We will of course respond to existing questions shortly.

Regards
[redacted]

[redacted] | Lead Strategic Planner (Scotland) | 0141 55[redacted]/[redacted]

System Operator Planning a better network for you

Please be aware that my working week is Monday to Thursday inclusive.

**From** [redacted] <[redacted]@talgo.com>
**Sent:** 20 January 2019 22:02
**To:** [redacted]@transport.gov.scot; [redacted]@scotent.co.uk; [redacted] <[redacted]@networkrail.co.uk>
**Cc:** [redacted]@talgo.com>;[redacted]@talgo.com>
**Subject:** RE: TS-NR-SE-TA Homologation and Testing meeting

Dear [redacted],

Thank you very much for your response and the additions.

Thanks also for the additional question, we would appreciate if we could have this information and OHL (overhead line) characteristics of the WCML.

Action (NR) - Confirm signalling systems and OHL on West Coast Main line and on test routes.

Thank you very much for your support

[redacted]

**De:** [redacted]@transport.gov.scot [mailto[redacted]@transport.gov.scot]
**Enviado el:** viernes, 18 de enero de 2019 11:33
**Para:** [redacted]@scotent.co.uk; [redacted]@networkrail.co.uk
**CC:** [redacted]
**Asunto:** RE: TS-NR-SE-TA Homologation and Testing meeting

Dear [redacted]

Thank you for these notes, which are very helpful.

I've made additions in red.

The only additional question or issue that I've recorded is:

Action (NR) - Confirm signalling systems on West Coast Main line and on test routes.

Regards

[redacted]

Head of High Speed and Cross-border Rail Policy
Transport Scotland: 7th Floor: Buchanan House: 58 Port Dundas Street: Glasgow: G4 0HF
Tel: 0141 27[redacted] e: [redacted]@transport.gov.scot

**From:** [redacted]@talgo.com>
**Sent:** 16 January 2019 16:21
**To:** [redacted]@transport.gov.scot>; [redacted] <[redacted]@scotent.co.uk>; [redacted]@networkrail.co.uk
**Cc:** [redacted]@talgo.com>; [redacted]@talgo.com>
**Subject:** TS-NR-SE-TA Homologation and Testing meeting

Dear All,

Thank you very much for your time today,

Please find attached the presentations showed in the meeting. If you have any further question, please do not hesitate to ask us.

Please find also below brief minutes of meeting, feel free to modify or add anything you consider relevant.

**16.01.2019**
**Scottish Enterprise Glasgow**

[redacted] – Transport Scotland (TS)
[redacted] – Scottish Enterprise (SE)

[redacted] – Network Rail (NR)
[redacted] – Network Rail (NR)
[redacted] – Network Rail (NR)
*NB. Could you please complete their surnames? Sorry, I couldn't catch them properly*

[redacted] – Talgo (TA)
[redacted] – Talgo (TA)

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*Action (TA) - Information will be provided*

**SE is working with Talgo to put together the information required to support the Bid Deliverables. This will be finish by mid February.**

**Thank you very much**

**Regards**

[redacted]
[redacted]
**Sales Project Manager**
*Business Development Department*

---

**PATENTES TALGO S.L.**
**Paseo del Tren Talgo, 2 - E-28290 Las Matas. Madrid – SPAIN**
**20 Eastbourne Terrace W2 6LG London – United Kingdom**

**tel:** +34[redacted] **ext:**[redacted]
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**web:** www.talgo.com


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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach  eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.
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Rt Hon Nicola Sturgeon MSP
First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG
T: 0300 244 4000

Scottish Government
Riaghaltas na h-Alba
gov.scot

Carlos de Palacio y Oriol
President
Talgo S.A.
Talgo Headquarters
Paseo del tren Talgo, 2
28290 Las Matas – Madrid
Spain

3 April 2018

Dear Carlos

I am writing to you to follow up on the meeting we had in January this year in support of Talgo SA's manufacturing project coming to Scotland.

I know that you have since had the opportunity to meet with Paul Lewis, Interim CEO of Scottish Enterprise (SE) and partners in Spain to further discuss the project and the assistance that SE and Scottish Development International (SDI) can provide to help make the project a success in Scotland.

The Scottish Government, working in partnership with our private sector partners including Iberdrola and Peel Group, is committed to providing the best solution for Talgo's UK operation. We view the opportunity presented by Talgo as a priority and are keen to secure your investment for the mutual benefit and success of Talgo and Scotland. We want to work with you in partnership to deliver the leading train manufacturing facility in the UK with global ambition and leave a lasting legacy in Rail.

Within our response to the Talgo Questionnaire, we have provided options based on Longannet in Fife and Hunterston Port in Ayrshire, each demonstrating strong financial and practical support, infrastructure improvements, and managerial and skilled labour development activities.

In addition, I would like to take this opportunity to again highlight Scotland's strengths in manufacturing and R&D which I think make us the perfect location for Talgo.

Our manufacturing action plan, A Manufacturing Future for Scotland, launched in 2016, sets out our ambition for the long term growth of manufacturing in Scotland. Arising from the action plan is an intensive supply chain capability project which we will tailor to ensure Talgo's requirements are fully met and enhanced.

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In December 2017, we announced Inchinnan as the location and the University of Strathclyde as the academic partner for our National Manufacturing Institute (NMIS). NMIS will be an industry-led international centre of manufacturing expertise where research, industry and the public sector work together to transform skills, productivity and innovation.

Scotland is known internationally for our outstanding academic expertise and world leading research departments and our universities offer research excellence across the entire range of disciplines fundamental for 21st century products and services. Manufacturing companies account for nearly 70% of SE's support for R&D projects and this support helps companies increase their overall productivity as well as augmenting expenditure in the Scottish supply chain.

In recent years, SE has worked with a number of manufacturing companies with a strong R&D focus, such as Alexander Dennis, one of the world's leading bus and coach builders, which received an R&D grant in 2017 to assist with its investment into the development of low carbon buses.

I hope to have the opportunity to meet with you again in the near future to discuss in more detail Talgo's ambitions and plans. We are committed to being your partner of choice in the UK. In the meantime, I have asked that SE and SDI continue to support Talgo and keep me updated on progress.

**NICOLA STURGEON**

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Cabinet Secretary for Transport, Infrastructure and Connectivity
Michael Matheson MSP

Scottish Government
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T: 0300 244 4000
E: scottish.ministers@gov.scot

Carlos de Palacio y Oriol
President
Talgo S.A.
Talgo Headquarters
Paseo del tren Talgo, 2
28290 Las Matas – Madrid
Spain

24th October 2018

Dear Carlos,

It was a pleasure to meet you in Edinburgh on 10 October and to hear first-hand about Talgo's exciting ambitions to enter the UK market. I am, of course, delighted that two Scottish sites, Hunterston and Longannet, have been shortlisted in your search for a proposed manufacturing site that will create a lasting and embedded legacy for train manufacturing and will present significant supply chain opportunities for Scottish companies. Team Scotland continues to stand ready to work with you on securing the HS2 rolling stock competition necessary to take these ambitious plans forward.

I am confident that either of the shortlisted Scottish locations and their supporting infrastructure, innovation environment, people and supply chain will prove an ideal option for Talgo. Scotland is an excellent co-investment partner and everyone involved has an ongoing commitment to support Talgo's growth plans.

As I said in our meeting, Scotland is investing substantially in transport, particularly rail rolling stock and infrastructure, and we are keen to maximise the social value and economic benefits that can be delivered through this investment.

In addition, Talgo will be able to benefit from the Scottish Government's "Business Growth Accelerator", a policy unique in the UK, which suspends the non-domestic rates liability for new build properties until 12 months after they are first occupied and ensures improved properties will not see increases in their rates bill resulting from the improvements until one year after completion of the works.

If Talgo locates in Scotland, you will have the best partners to help grow your business and supply chain as well as a supportive relationship that will enhance and further develop Talgo's and Scotland's technical capabilities and skills.

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INVESTOR IN PEOPLE
POSITIVE ABOUT DISABLED PEOPLE

As you are aware the Scottish Government and the Secretary of State for Scotland share an ambition to ensure that Scotland is the location of choice for Talgo. SDI is continuing to work with the Secretary of State's office to secure a joint meeting either in Scotland or London.

Thank you again for taking the time to travel to Scotland and meeting with me and I wish you well on your bid for HS2.

With best wishes

[redacted]

**Michael Matheson**

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St Andrew's House, Regent Road, Edinburgh EH1 3DG
www.gov.scot

INVESTOR IN PEOPLE
POSITIVE ABOUT DISABLED PEOPLE

Rt Hon Nicola Sturgeon MSP
First Minister of Scotland

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T: 0300 244 4000

Scottish Government
Riaghaltas na h-Alba
gov.scot

Carlos de Palacio y Oriol
President
Talgo S.A.
Talgo Headquarters
Paseo del Tren Talgo, 2
28290 Las Matas – Madrid
Spain

9 November 2018

Dear Carlos

I was delighted to learn that Talgo has shortlisted Longannet as one of the final two location options for your new UK manufacturing facility. As you know, Scotland is an ambitious nation, with a strong engineering and manufacturing heritage that continues to resonate across the globe as well as a clear ambition to manufacture the technology of the future.

Scottish Development International has worked with you and our Team Scotland partners including ScottishPower, Skills Development Scotland, Transport Scotland, Network Rail Scotland, Fife Council, Forth Ports and many more to ensure that a bespoke and competitive package of support will be made available to support Talgo's investment in Scotland in the short, medium and longer term.

We are wholly committed to a long term partnership with you and very much share your interests around increased investment in rail infrastructure and of the legacy that investment provides for people and places throughout Scotland.

I know that your team has worked tirelessly with us to ensure we have a partnership that can deliver across all aspects of your proposed investment including location, skills, innovation, supply chain and access to academic excellence. The strong partnership approach that we can offer is, I feel, unique in the UK.

I look forward to welcoming you back to Scotland and delivering on a shared ambition and vision for the future.

**NICOLA STURGEON**

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PATENTES TALGO
*Presidente*

Paseo del Tren Talgo, 2
E-28290 Las Matas. Madrid
Tel.:+34 91 631 38 01
Fax:+34 91 631 38 85

Michael Matheson MSP.,
Cabinet Secretary for Transport, infrastructure and Connectivity,
The Scottish Parliament,
Edinburgh,
EH99 1SP

Las Matas (Madrid), January, 21th, 2020

TALGO UK – Showcasing 'true manufacturing' – 19 February 2020

Dear Cabinet Secretary;

I am aware that Jon Veitch and other members of the TALGO UK team have worked closely with you and your teams, towards establishing a manufacturing facility for TALGO, at Longannet. I am writing to express my gratitude for the excellent work that 'team Scotland' has achieved so far,

On 19th February, with the sponsorship of Shirley-Anne Somerville MSP, TALGO UK will be holding an informal networking reception at the Scottish Parliament, between 18:00 h-20:00 h The purpose of the reception will be to update our supporters and 'advocates' – and hopefully to inspire others to support us, to make Longannet a reality as soon as possible.

Invitees will include members and key opinion-formers and influencers from industry, local politics and business.

To help with the inspiration, and encourage members to attend, we will – subject to a few final details – display one of our railway vehicles outside the building, during that day. We hope that this will also form a media focus for TALGO UK's objective, and we will encourage other supporters to take part in media activity, too.

Please accept this letter as an invitation to attend the reception, should you find time in your busy schedule, and to extend the invitation to others who may be appropriate (other MSPs will receive formal invitations in due course, and I have also written to the First Minister).

I look forward to hearing from you, and welcoming you to Spain again, in the near future.

Yours sincerely,

[redacted]

Carlos Palacio Oriol

PATENTES TALGO
*Presidente*

Paseo del Tren Talgo, 2
E-28290 Las Matas. Madrid
Tel.:+34 91 631 38 01
Fax:+34 91 631 38 85

Nicola Sturgeon MSP.,
First Minister,
The Scottish Parliament,
Edinburgh,
EH99 1SP

Las Matas (Madrid), January 21th 2020

TALGO UK – showcasing 'true manufacturing' – 19 February 2020

Dear First Minister, dear Nicola;

I am sure that you remain as excited as I do at the prospect of TALGO establishing a manufacturing site at Longannet.

As you assured me that they would, 'Team Scotland' has worked hard to bring the project to its current status, and I am proud to include TALGO as part of that team.

On 19th February, with the sponsorship of Shirley-Anne Somerville MSP, TALGO UK will be holding an informal reception at the Scottish Parliament, between 18:00 h-20:00 h. The purpose of the reception will be to update our supporters and 'advocates' – and hopefully to inspire others to support us, to make Longannet a reality as soon as possible.

Invitees will include members and key opinion-formers and influencers from industry, local politics and business.

To help with the inspiration, and encourage members to attend, we will – subject to a few final details – display one of our railway vehicles outside the building, during that day. We hope that this will also form a media focus for TALGO UK's objective. We will encourage other supporters to express support to the media, where appropriate to do so.

Please accept this letter as an invitation to attend the reception, should you find time in your busy schedule, and to extend the invitation to others who may be appropriate (other MSPs will receive formal invitations in due course).

Myself, Jon Veitch and members of the team are of course available to brief you and colleagues at other times that are convenient. I know that Jon has personally briefed Paul Lewis and Charlie Smith today at Scotland House.

I look forward to hearing from you.

Yours sincerely,

[redacted]

Carlos Palacio Oriol

MinisterPFDE@gov.scot
20027

**Carlos de Palacio - President and Chairman - TALGO**

**and**

**Shirley-Anne Somerville MSP**

**INVITE**

Kate Forbes MSP

Minister for Public Finance and Digital Economy

To

**An evening reception:**

# TALGO UK – showcasing 'True Manufacturing'

**On Wednesday 19th February 2020 from 1800 - 2000**

**at**

**The Scottish Parliament, Edinburgh**

TALGO UK plans a factory at Longannet, to build trains for the UK and for export. This would create c.1,000 jobs locally, and several thousand more in the supply-chain.

The initiative has been widely supported by 'team Scotland'.

TALGO' UK's plans will significantly benefit the Scottish economy, as the intention is to create, enhance, and protect the supply-chain, and create new opportunities across Scotland.

The purpose of the event is to inform and update members and stakeholders, and to celebrate the evolving partnership that is developing with 'team Scotland'

**You can learn more about TALGO at www.talgo.com**

**RSVP**

Please respond to [redacted] at TALGO UK: [redacted]@[redacted].com

By 8 February 2020

**20027**

MinisterCS@gov.scot
20019

**Carlos de Palacio - President and Chairman - TALGO**

**and**

**Shirley-Anne Somerville MSP**

**INVITE**

Ash Denham MSP

Minister for Community Safety

To

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**RSVP**

Please respond to [redacted] at TALGO UK: [redacted]@[redacted].com

By 8 February 2020

**20019**

MinisterTII@gov.scot
20030

**Carlos de Palacio - President and Chairman - TALGO**

**and**

**Shirley-Anne Somerville MSP**

**INVITE**

Ivan McKee MSP

Minister for Trade, Investment and Innovation

To

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**RSVP**

Please respond to [redacted] at TALGO UK: [redacted]@[redacted].com

By 8 February 2020

**20030**

CabSecJustice@gov.scot
20011

**Carlos de Palacio - President and Chairman - TALGO**

**and**

**Shirley-Anne Somerville MSP**

**INVITE**

Humza Yousaf MSP

Cabinet Secretary for Justice

To

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**RSVP**

Please respond to [redacted] at TALGO UK: [redacted]@[redacted].com

By 8 February 2020

**20011**

MinisterOPE@gov.scot
20025

**Carlos de Palacio - President and Chairman - TALGO**

**and**

**Shirley-Anne Somerville MSP**

**INVITE**

Christina McKelvie MSP

Minister for Older People and Equalities

To

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**RSVP**

Please respond to [redacted] at TALGO UK: [redacted]@[redacted].com

By 8 February 2020

**20025**

MinisterMH@gov.scot
20024

**Carlos de Palacio - President and Chairman - TALGO**

**and**

**Shirley-Anne Somerville MSP**

**INVITE**

Clare Haughey MSP

Minister for Mental Health

To

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**RSVP**

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By 8 February 2020

**20024**