

From: [REDACTED] <[REDACTED]@gatesfoundation.org>
Sent: 19 July 2019 23:27
To: [REDACTED] <[REDACTED] @gov.scot>; [REDACTED] <[REDACTED] @gatesfoundation.org>; [REDACTED] <[REDACTED] @gatesfoundation.org>
Cc: [REDACTED] <[REDACTED] @gov.scot>; [REDACTED] <[REDACTED] @gov.scot>; [REDACTED] <[REDACTED] @gov.scot>
Subject: RE: Bill Gates Foundation Visit - Follow Up

[REDACTED] -

Thanks so much for sending these resources along. We continue to reflect on how much we benefitted from our short time together, and how wonderful it is to now be connected so that we can learn and grow the impact of our work together. Our colleagues who were not able to join us will be eager to see the Academic Impact Chart—we've referenced the tremendous insight you had in creating the tool in countless meetings with our team.

[REDACTED] is working to identify the right link to make over at Microsoft—expect us to be in touch soon connecting you with the appropriate individual over there shortly. We'll also be in touch to figure out what mechanisms we might use to continue learning together, and where it might be good to dig in more deeply. If you and the team have ideas there as well, please do send them along.

We'll be in touch shortly. Thank you, again, for so generously sharing about your work and all that you've learned so far on your journey.

Best,

[REDACTED]

From: [REDACTED] @gov.scot <[REDACTED] @gov.scot>
Sent: Tuesday, July 16, 2019 6:14 AM
To: [REDACTED] <[REDACTED] @gatesfoundation.org>; [REDACTED] <[REDACTED] @gatesfoundation.org>; [REDACTED] <[REDACTED] @gatesfoundation.org>
Cc: [REDACTED] @gov.scot; [REDACTED] @gov.scot; [REDACTED] @gov.scot
Subject: Bill Gates Foundation Visit - Follow Up

Dear [REDACTED], [REDACTED] and [REDACTED] (and colleagues),

I hope this email finds you all well.

It was such a pleasure for [REDACTED], [REDACTED] and I to host your visit last month. I particularly enjoyed the rich discussions that we were able to have and we are glad that you found the session useful too. We were only too sorry that the day wasn't long enough to hear more about the great work that you all do, hence we look forward to our continuing conversations.

As discussed, please find attached the slides that we used, including those from our colleague [REDACTED].

I also attach the 'Academic Impact Dashboard' that I developed and talked you through. I am particularly interested in your kind offer to work with your contacts at Microsoft to further develop this platform and again look forward to our continued conversations.

Please do not hesitate to get in touch if you have any follow-up questions.

We look forward to hearing from you.

Kind regards,

[REDACTED]
Improvement Advisor
Scottish Government

From: [REDACTED] <[REDACTED]@gatesfoundation.org>
Sent: 13 June 2019 21:30
To: [REDACTED] <[REDACTED]@gov.scot>; [REDACTED] <[REDACTED]@gov.scot>; [REDACTED] <[REDACTED]@gov.scot>
Cc: [REDACTED] [REDACTED]@gatesfoundation.org>
Subject: RE: Follow-up for Gates Foundation Visit

Hi [REDACTED], [REDACTED] and [REDACTED],

Just want to follow up on [REDACTED] email below.

Can you please let me know if:

- 10 am to 12:30 or 12:45 pm will suffice?
- are you able to host our team at your office or should we find another place?

Attached is the bio document for our 6 team members attending the meeting.

All will be staying at the Blythswood Hotel the night of the 28th. They arrive from London on June 28 at 835 am.

Let me know if you have any questions.

[REDACTED]

From: [REDACTED]
Sent: Tuesday, May 28, 2019 8:11 AM
To: [REDACTED]@gov.scot; [REDACTED]@gov.scot; [REDACTED]@gov.scot
Cc: [REDACTED]<[REDACTED]@gatesfoundation.org>; [REDACTED]<[REDACTED]@gatesfoundation.org>
Subject: Follow-up for Gates Foundation Visit

Dear [REDACTED], [REDACTED], and [REDACTED]--

Thank you so much for the call last week, [REDACTED]. It was a pleasure to talk with you.

[REDACTED] and [REDACTED]: We look forward to meeting you in a few weeks. Thank you for hosting us!

Below are a few items I promised to share following our call:

- [Here](#) you can find the core parameters we've used to define continuous improvement. Currently we fund 21 networks of secondary schools (grades 6-12) to use continuous improvement to increase outcomes for Black, Latino, and low-income students. We will fund another 15 networks this summer.
- Each network is working to increase one of the outcomes listed [here](#) for Black, Latino, and low-income students. As you can see, each outcome is a composite of several different indicators. Most networks hone in on one or two indicators in an effort to increase the overall outcome.
- Attached are the list of questions we are hoping to discuss with you on June 28th.

We briefly talked about logistics. Here's a summary of what we've discussed as well one question. **[REDACTED]**, who is cc'd on this message, will help us coordinate logistics.

- **[REDACTED]** will send a biography of everyone attending the meeting. At this point, it looks like there will be six of us from the Gates Foundation.
- Our flight arrives in Glasgow at 8:35 am. We hope to arrive at your offices by 10 and will need to depart by 12:45. Will you please confirm the location of your offices?

Let me know, **[REDACTED]** and **[REDACTED]**, what more information you'd like from us. I'm happy to have a call if that would be helpful in planning the agenda or look at a draft agenda. Please let us know if you'd like additional information from us before we come.

We're very much looking forward to learning from you and your experiences. Thank you, again, for hosting us.

[REDACTED]

[REDACTED], PhD

Senior Program Officer

Bill & Melinda Gates Foundation

www.gatesfoundation.org

Assistant

[REDACTED]

Program Assistant