

Annex 1 – Update on Mulberry Unit to Minister for mental Health, 10 October 2018

PS/Minister for Mental Health,

As requested, please find an update on the Mulberry Unit and crisis services in Angus below.

Mulberry Unit

- The Mulberry Unit transferred from the Susan Carnegie Unit in Stracathro Hospital, Brechin to the Carseview Centre in Dundee in February 2017. The accelerated relocation of the service was necessary to address a shortage in junior doctors and significant workforce pressures faced by General Adult Psychiatry across Tayside.
- Following approval of the preferred option to relocate all General Adult Psychiatry Acute Admission services to the Carseview site on a permanent basis, work is currently progressing to plan for the second phase of the refurbishment. This phase will further upgrade both the internal and external ward environments to both increase therapeutic environments and improve patient safety to meet both service user and service needs.
- Workforce concerns remain and whilst 47 newly qualified practitioners have been recruited to nursing posts within Mental Health and Learning Disabilities there is some concern about the impact the relocation of the Mulberry Ward to Carseview is having on some staff.

Crisis Response and Home Treatment Service

- Crisis and Out of Hours assessments transferred from Angus to Dundee in August 2016 due to a shortage of junior doctors. Home Treatment is delivered by local Angus Community Mental Health Services Monday to Friday 9-5.
- As part of the Mental Health Transformation paper approved by Perth and Kinross Integration Joint Board on 26 January 2018, the transfer of resources to Angus in 2019/20 for the provision of a 7 day Home Treatment service in Angus was agreed.
- Operational and Workforce Plans are in place for this service to commence on 1 April 2019 when the staffing resource transfer. This will enable an expansion of the existing Monday to Friday Community Mental Health Teams to support people, who may require daily visits by professional staff, in their own homes to manage an acute mental health episode 7 days a week.
- Seven day working in the community will be supported by a 24/7 multi-disciplinary Crisis Assessment Service based at the Carseview Centre, Dundee.

Mental Health and Wellbeing Services

- Funding from the Primary Care Transformation Fund and Action 15 MH Strategy will be used to put a mental health and wellbeing service into every GP Practice in Angus by 2021. Health and Wellbeing service will be delivered by the third sector to offer:
 - Brief Interventions
 - Promotion of self-help and self-management
 - Referral and coordination of next steps with secondary mental health services
 - Provision of support and advice to GPs and other primary care staff
 - Information and advice to individuals and their carers.

I hope that this is helpful. Please let me know if you require further information.



Many thanks,
[Redacted, SG]

From: [redacted, SG] **On Behalf Of** Minister for Mental Health

Sent: 10 October 2018 11:30

To: [redacted, SG]

Cc: Minister for Mental Health <MinisterMH@gov.scot>; [Redacted, SG]

Subject: Mulberry Unit and Crisis Services in Angus

[Redacted, SG],

Ms Haughey would be grateful for a briefing note on the Mulberry Unit and crisis services in Angus for her returning from leave. Apologies, she wasn't very specific on what she is looking for in the briefing, I suspect FMQ style notes will suffice though.

Would it be possible to get this by the 16th October, please?

Thanks,
[Redacted, SG]

[Redacted, SG] | Private Secretary to the Minister for Mental Health | Scottish Government |
St Andrew's House | Edinburgh | EH1 3DG Tel: [Redact]



Annex 2 – Email to Minister of Mental health on 17 May 2019

Hi [Redacted, SG]

As discussed yesterday, and after discussion with [Redacted, SG] – please see the below in response to the Minister’s query about NHS Tayside position on review of risks and impact of service redesign.

At the Minister’s meeting with the NHS Tayside Board on 12 March their position was that there would be increased risk to patients if they did not proceed with some of their proposed changes.

Subsequently, the document that we received from Tayside in response to the Interim report on 20 May (attached, section 4.6.3) states:

‘The relocation of Mulberry Unit (Susan Carnegie Centre), Stracathro, Angus to Carseview Centre, Dundee was undertaken to ensure sustainable delivery of safe, patient care. This was undertaken as a result of a requirement to enact a contingency plan to maintain safe and effective services in the context of significantly reduced medical staff.’

I am in VQ this afternoon but you can contact me on my mobile if you need to discuss anything further.

Thanks

[Redacted, SG]
Adult Mental Health Policy and Delivery Officer
Directorate for Mental Health
[Redacted]



Annex 3 – Proposal for Reconfiguration of Adult Mental Health Services – 25 June 2019

3.3 Current Changes to Operational Clinical Models

General Adult Psychiatry inpatient services has had a number of contingency arrangements put in place since February 2017 in response to risks associated with workforce challenges and to ensure safe delivery of patient care is maintained:

Service Area	Date	Rationale
Mulberry Ward Contingency	February 2017 to present	Mulberry ward was relocated from Stracathro Hospital to Carseview Centre due to the inability to safely provide Doctors in Training on call rota.
Perth Intensive	February 2017	All 'out of hours' emergency assessment relocated to

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Home Treatment Team Contingency	to present	Carseview Centre due to inability to safely provide medical on call rota.
Moredun Service Change	September 2018 to December 2018	Capacity reduced from 22 to 18 beds between September 2018 and December 2018 due to availability of Registered Mental Health Nurse workforce and vacancy levels.
Amulree and Rannoch Service Change	September 2018	The two rehabilitation wards (complex male and complex female) were amalgamated into one ward. This was related to availability of Registered Mental Health Nurse workforce and vacancy levels across the Murray Royal GAP services

3.4 Mental Health and Learning Disability Redesign Programme

The current contingency arrangements have impacted upon the implementation of the approved redesign programme and the sequencing of refurbishment works required to relocate services.

The amalgamation of the complex care female ward (Rannoch) with the existing rehabilitation and complex care male ward (Amulree) has provided the vacated Rannoch ward to support the transfer of the Learning Disability Assessment Unit (LDAU from Carseview.

Detailed plans developed with the workforce and staff side partners across the Learning Disability site to ensure that staff are able to support the transfer of the ward within the anticipated timeline of June 2019 are now delayed, as this cannot be progressed with organisational change alone and other options require to be explored.

Once the refurbishment of the former LDAU in Carseview is complete, Mulberry Ward will relocate into the refurbished area and refurbishment of the empty former Mulberry Ward will begin. Each ward refurbishment will take approximately 5 months to complete.

Annex 4 - NHS Tayside Oversight group 25 November 2019 - Briefing pack

[Redacted, information outside scope of the request]

NHS Tayside Background

- NHS Tayside have classed the latest reconfiguration proposals issued to Scottish Government as a necessity - the staffing pressures are deemed a major risk to delivering adequate service provision.
- The Cabinet Secretary met with members of NHS Tayside Staffside on 12th September 2019. Staffside expressed their frustrations with NHS Tayside's lack of staff and patient engagement regarding their reconfiguration proposals, specifically the closure of the Craighowl ward.
- Following the meeting, the Cabinet Secretary wrote to NHS Tayside Chief Executive Grant Archibald on 14th October advising the Scottish Government cannot support the current proposals until we are satisfied that they are framed by wider consideration of the whole system, including community services.
- Grant Archibald responded on 21st October acknowledging the Scottish Government's position and committing to working with the Mental Health Directorate as well as demonstrating broader staff, patient and service user engagement.
- NHS Tayside have expressed their concerns that they will be unable to complete the refurbishment programme of the new Mulberry ward until their reconfiguration proposals have been accepted and taken forward. This is because the ward is in part still currently operational. NHS Tayside have explained need to close the beds in the ward in order to complete the refurbishment.



Annex 5 - Email from Mairi Gougeon MSP to Minister for Mental Health, 24 February 2020

From: Mairi Gougeon MSP <Mairi.gougeon@parliament.scot>

Sent: 24 February 2020 16:01

To: Minister for Mental Health <MinisterMH@gov.scot>

Subject: (Case Ref: ME2666) Mulberry Unit

Dear Claire

I have been contacted by various constituents regarding the Mulberry unit at Stracathro hospital in light of the recent Strang Report.

You will be aware of the campaign in 2017 to keep this unit open, as it provided local support that suited local needs.

I would be grateful if you could provide any advise on the current situation and if possible the prospect of the Mulberry unit reopening.

I look forward to hearing from you.

Kind regards

Mairi Gougeon MSP



Annex 6 - Response to Ms Gougeon MSP from Minister for Mental Health, 11 May 2020

Minister for Mental Health
Clare Haughey MSP



T: 0300 244 4000
E: scottish.ministers@gov.scot

Mairi Gougeon MSP
The Scottish Parliament
Edinburgh
EH99 1SP

Your Reference: ME2666
Our ref: 202000017898
11th May 2020

Dear Mairi

Thank you for your email dated the 24th of February on behalf of your constituents regarding the Mulberry Unit at Stracathro Hospital. Please accept my apologies for the delay in responding.

As you are aware, the Mulberry Unit closed to acute inpatients in 2017, with patients relocated to Carseview in Dundee.

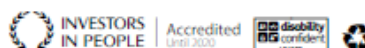
NHS Tayside halted any further changes to their reconfiguration programme in line with the Inquiry's interim report recommendation in May 2018. Both the Cabinet Secretary for Health and Sport and I have made it clear that we could not support NHS Tayside's proposals for redesigning inpatient services until we were satisfied that they were framed by consideration of the whole system, including local community services. The Independent Inquiry's report validates that approach and NHS Tayside and delivery partners are committing to a full redesign of their mental health services.

I received a progress report from NHS Tayside, entitled 'Listen, Learn, Change' on 28th February 2020. The report outlines the actions and next steps being taken to drive change across the system by co-producing a Tayside Mental Health Strategy, with staff and people with lived experience. I expect the Tayside's Strategy to give careful consideration to all available resources at NHS Tayside's disposal to ensure the best outcome for staff, patients and their families.

Additionally you may already be aware that NHS Tayside have established a Collaborative Strategic Leadership Group comprised of NHS Tayside, Angus Council, Dundee City Council, Perth & Kinross Council and Police Scotland Tayside Division, to oversee the urgent and essential actions required to improve mental health services.

Scottish Ministers, special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

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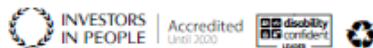
It is also encouraging to see the commitment from the Group to strengthening their engagement and participation by co-designing mental health services with people with lived experience and their carers.

I hope that the above information allows you to respond to your constituents.

CLARE HAUGHEY

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Annex 7a – Email and Attached Letter from Liam Kerr MSP to Minister for Mental Health, 1 October 2020

From: [Redacted, SG]

Sent: 02 October 2020 17:32

To: Minister for Mental Health <MinisterMH@gov.scot>

Cc: [Redacted, SG]

Subject: For clearance please - media query - Angus mental health provision - Courier

Good afternoon PO,

Grateful if you could confirm clearance of the following lines, drafted with the help of policy colleagues in response the query below. SpAds are content.

QUERY

Letter from Liam Kerr MSP to Clare Haughey MSP (attached) re. Angus mental health provision and the suggestion of a possible re-opening of the Mulberry unit at Stracathro Hospital, near Brechin.

RESPONSE

A Scottish Government spokesperson said:

“Tayside has committed to a full redesign of its mental health services following the publication of the independent inquiry conducted by Dr David Strang, and has engaged with people with lived experience and their carers.

“Since January, the Scottish Government has provided additional support for NHS Tayside to address service provision, clinical practice, organisational development and community led services, and we welcome the Board’s efforts to strengthen community mental health services in Angus.

“We welcomed the decision for general adult psychiatry inpatient services to be operationally managed by NHS Tayside from June this year, to bring clarity to those arrangements in line with the wishes of staff and families.

“The Scottish Government has also asked Dr Strang to undertake a progress update in February 2021 to ensure that the required improvements have been made across Tayside, to help restore trust in services at NHS Tayside.”

Background

The Scottish Government continues to prioritise clear and accessible support for mental health for Scotland.

We have contributed £2.1 million towards expanding the NHS24 Mental Health Hub to make it available 24 hours a day, seven days a week, as well as £0.5 million towards expanding the capacity of the Breathing Space telephone helpline and web support service for individuals experiencing low mood, depression, or anxiety. We also launched the Clear Your Head campaign which offers simple steps we can take to help our mental health and wellbeing.

We also continue to prioritise suicide prevention, working with partners to take forward the actions recommended by our National Suicide Prevention Leadership Group (NSPLG) to



provide a pandemic-specific suicide prevention response, including work to improve real time suicide and self-harm data in partnership with Public Health Scotland.

Thanks,

[Redacted, SG]

I am working from home – please contact me on [redacted]

[Redacted]



Annex 7 b– Attached letter from Liam Kerr MSP



Clare Haughey MSP
Minister for Mental Health
The Scottish Government
St. Andrew's House
Regent Road
Edinburgh EH1 3DG

1st October 2020

Dear Clare,

Re: Mental Health in Scotland & the North East

I write to you regarding mental health provision.

Just this week, NHS 24's chief executive told MSP colleagues about the massive spike in the number of callers struggling with suicidal thoughts during the coronavirus pandemic. Its mental health hub normally receives about 2,000 calls a week. From February 3 to September 6, it took more than 32,300 calls.

SAMH have found almost half of Scots who were receiving mental health support, pre-lockdown, now feel they are not getting the care or treatment they need.

To be blunt, the lack of an inpatient facility in Angus worsened matters even before lockdown. This is all having a deleterious effect on Tayside's provision as a whole, and on people who require hospital-level inpatient attention.

It feels obvious that my North East regional constituency and Scotland as a whole require new and urgent thinking, to avoid breaking a system that, despite our frontline workers' considerable and admirable efforts, was already creaking before the pandemic. The head of SAMH has said "failure to do so will put lives at risk."

This being the case, I have some thoughts on the current state of affairs in Angus, where there is particular anxiety about mental health services, how things will change, and steps I believe are necessary to avoid a mental health catastrophe.

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LiamKerrMSP



@LiamKerrMSP

