

Document Ref - 2

From: [REDACTED]
Sent: 20 December 2019 16:59
To: [REDACTED]
Cc: [REDACTED]
Subject: CP6 Period 9 Financial Report - Scotland

Hi All,

Please find attached the Period 9 Draft FY19/20 Finance Report for NR Scotland and spreadsheet backup.

This includes the P9 latest cashflow position and the final report will be sent on early next week with some final updates.

Main points to highlight:

- No change in Network Grant cash funding from last period, still forecast as £[REDACTED]m [REDACTED] Increase in Enhancements forecast cash requirement, from £[REDACTED]m to £[REDACTED]m. This is mainly due to [REDACTED] [REDACTED] although this is subject to further review and revision.

In the meantime, any queries please let me know.

Thanks

[REDACTED]

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Document Ref – 3

From: [REDACTED]
Sent: 23 December 2019 11:06
To: [REDACTED]
Cc: [REDACTED]
Subject: Network Rail P9 Finance Report and Volume Report 2019/20

Dear [REDACTED]

Please find attached some analysis of the central costs that get allocated to Scotland (Together with our usual Finance and Volumes reports)

Can you please let us know if this is useful for your understanding or if there is anything else we can provide

Thanks and Regards,

[REDACTED]

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Document Ref - 4

From: [REDACTED]

Sent: 23 January 2020 13:39

To: [REDACTED]

Cc: [REDACTED]

Subject: RE: CP6 Period 10 Financial Report - Scotland

Hi All,

Please find attached the Period 10 Final report for [REDACTED] and spreadsheet backup in advance of our meeting this Friday.

Only updates since draft version:

- Slides 20 & 21 - [REDACTED] Periodic FPM Report extract
- Slide 25 - FY20 Risk Update
- Minor Final Commentary updates

Any queries let me know.

Thanks

[REDACTED]

From: [REDACTED]

Sent: 17 January 2020 12:17

To: [REDACTED]

Cc: [REDACTED]

Subject: CP6 Period 10 Financial Report - Scotland

Hi All,

Please find attached the Period 10 Draft FY19/20 Finance Report for [REDACTED] and the spreadsheet backup.

This includes the P10 latest cashflow position and the final report will be sent on early next Wednesday in advance of our meeting on Friday 24th January with updates for:

- [REDACTED] Periodic FPM Report extract
- Final Commentary updates
- FY20 Risk update

Main points to highlight:

- Increase in Network Grant cash funding from last period by £[REDACTED]m, to £[REDACTED]m, which is in line with the RF6 Forecast.

Reduction in Enhancements forecast cash requirement, from £[REDACTED]m to £[REDACTED]m.

This is mainly due to [REDACTED]

The list of FY20 schemes to start / stop have been removed from this period's report as we move to the end of the Cash Expenditure for FY20, however we will look to add this back in to the pack in the next couple of periods for FY21.

In the meantime, any queries please let me know.

Thanks

[REDACTED]

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Document Ref – 5

From: [REDACTED]

Sent: 14 February 2020 16:44

To: [REDACTED]

Cc: [REDACTED]

Subject: CP6 Period 11 Financial Report - Scotland

Hi All,

Please find attached the Period 11 Draft FY19/20 Finance Report for NR Scotland and the spreadsheet backup.

This includes the P11 latest cashflow position and the final report will be sent on next Wednesday in advance of our meeting on Friday 21st February with updates for:

- [REDACTED] Periodic FPM Report extract
- Final Commentary updates
- FY21 Cashflow Forecasts – Further analysis required to take place on this

Main points to highlight:

- No change in the FY20 Grant Receipts forecast for Network Grant or Enhancements.

[REDACTED]

In the meantime, any queries please let me know.

Thanks

[REDACTED]

[REDACTED]

|

[REDACTED]

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Document Ref – 6

From: [REDACTED]
Sent: 21 February 2020 15:23
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: CP6 Period 11 Financial Report - Scotland

Hi All,

Thank you for your time this morning for the Period 11 Finance review.

As discussed, please find attached updated slide pack with the 2 additional slides on the FY21 Grant / Budget reconciliation and a breakdown of the Delivery Plan risk modelling. No other change from previously issued pack on Wednesday.

In addition, also attached are 2 separate documents on the risk and uncertainty analysis that took place as part of the Delivery Plan, explaining how the £[REDACTED]m risk position was calculated (17/18 Prices).

Any queries let me know.

Have a good weekend.

[REDACTED]
[REDACTED] | [REDACTED]

From: [REDACTED]
Sent: 19 February 2020 16:45
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: CP6 Period 11 Financial Report - Scotland

Thanks [REDACTED], regarding the reallocation of Period 13 grant payments, lets discuss this further at Friday's meeting.

Please now find attached the final Period 11 cashflow report in advance of our meeting on Friday with updates for:

- [REDACTED] Periodic FPM Report extract
- Final Commentary updates
- FY21 Cashflow Forecasts

Main points to highlight:

- No change to FY20 Forecast from the draft update, pending further discussion on Friday
- FY21 Network Grant forecast increased by £[REDACTED]m from RF6 to £[REDACTED]m

- FY21 Enhancements Grant forecast increase by £[REDACTED]m from RF6 to £[REDACTED]m

Any queries please let me know.

Thanks

[REDACTED]

[REDACTED] | [REDACTED]

From: [REDACTED]

Sent: 14 February 2020 17:09

To: [REDACTED]

Cc: [REDACTED]

Subject: RE: CP6 Period 11 Financial Report - Scotland

[REDACTED]

Many thanks – from a brief review I note that the projected year end cash balance for Enhancements has increased by about £[REDACTED] million and reduced for Network Grant by about £[REDACTED] million. I wonder whether the latest request for period 13 Enhancement Grant should not therefore be paid as Network Grant. I also note the FY21 position will be reported next week.

[REDACTED]

From: [REDACTED]

Sent: 14 February 2020 16:44

To: [REDACTED]

Cc: [REDACTED]

Subject: CP6 Period 11 Financial Report - Scotland

Hi All,

Please find attached the Period 11 Draft FY19/20 Finance Report for NR Scotland and the spreadsheet backup.

This includes the P11 latest cashflow position and the final report will be sent on next Wednesday in advance of our meeting on Friday 21st February with updates for:

- [REDACTED] Periodic FPM Report extract
- Final Commentary updates
- FY21 Cashflow Forecasts – Further analysis required to take place on this

Main points to highlight:

- No change in the FY20 Grant Receipts forecast for Network Grant or Enhancements.

[REDACTED]

In the meantime, any queries please let me know.

Thanks

[REDACTED]

[REDACTED]

|

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Document Ref – 7

From: [REDACTED]
Sent: 06 March 2020 13:33
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: Urgent: Cash Management - April 2020

Hi [REDACTED]

As discussed on the call, payment requests for Period 1 20/21 are as follows:

- Network Grant - £[REDACTED]
- Enhancements Grant - £[REDACTED]

These are referenced on the attached P11 Finance Report on slides 31 & 32.

In addition, see below Payment Dates for Grants which was included in the Grant Funding Letters last year as an Appendix.

Any queries or issues let me know.

Thanks

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

From: [REDACTED]
Sent: 06 March 2020 11:50
To: [REDACTED]
Cc: [REDACTED]
Subject: Urgent: Cash Management - April 2020
Importance: High

Good morning [REDACTED]

I would really appreciate your assistance. I am being asked to provide the following by lunchtime.

Can you please complete the grant totals for the April P1 payment.

Entity	Cost Centre	Programme	PAYEE	Gross Amt	Pay Meth	PAYMENT DATE
243	226167	FCB	Network Rail [OMR]		OPG	01/04/2020
243	226175	FED	Network Rail [Enhanc]		OPG	01/04/2020

Please let me know if any queries.

Kind regards,

[REDACTED]

[REDACTED]

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Document Ref – 8

From: [REDACTED]
Sent: 13 March 2020 16:44
To: [REDACTED]
Cc: [REDACTED]
Subject: CP6 Period 12 Financial Report - Scotland

Hi All,

Please find attached the Period 12 Draft FY19/20 Finance Report for [REDACTED] and the spreadsheet backup.

This includes the P12 latest cashflow position and the final report will be sent on next Wednesday in advance of the meeting on Friday 20th March with updates for:

- [REDACTED] Periodic FPM Report extract
- Renewals Efficiencies Updated Table
- FY21 Readiness
- FPM Summary

Main points to highlight:

- No change in the FY20 Grant Receipts forecast for Network Grant or Enhancements.

[REDACTED]

In the meantime, any queries please let me know.

Thanks

[REDACTED]

[REDACTED] | [REDACTED]

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Document Ref – 9

From: [REDACTED]

Sent: 27 March 2020 15:44

To: [REDACTED]

Cc: [REDACTED]

Subject: Re: NR Scotland FY21 Funding Update

Hi [REDACTED]

The modelling analysis includes central costs as well, as the starting point is the Period 12 cash flow report. We have assumed no change in operations, support and maintenance forecasts [REDACTED]

Due to time constraints, we focussed on the region areas but we could go back next week and review in further detail the potential impact on central costs, R & D costs etc.

Any further queries please let me know.

Thanks

[REDACTED]

On 27 Mar 2020, at 15:03, [REDACTED] wrote:

Hi [REDACTED]

With apologies, should have asked this at the meeting this morning.

Is this route costs, or does it include central costs? As well as O, M & R central costs, I would imagine things like R & D may be affected too.

Cheers.

[REDACTED]

From: [REDACTED]

Sent: 27 March 2020 10:33

To: [REDACTED]

Subject: NR Scotland FY21 Funding Update

Hi All,

Please find attached slidepack presentation of our modelling analysis for discussion on our call at 1100.

Thanks

[REDACTED]

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Document Ref – 11

From: [REDACTED]
Sent: 07 April 2020 16:11
To: [REDACTED]
Cc: [REDACTED]
Subject: Scotland Grant Funding Update - DRAFT

All

Please find attached the draft Grant Funding Update for FY20/21 for tomorrow's call.

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Document Ref – 12

From: [REDACTED] >
Sent: 09 April 2020 18:09
To: [REDACTED]
Cc: [REDACTED]
Subject: Scotland Grant Funding - DRAFT

All

Please find attached the updated draft presentation based on feedback from yesterday's call for your review.

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Document Ref – 13

-----Original Message-----

From: [REDACTED]
Sent: 07 October 2020 20:23
To: [REDACTED]
Subject: FW: Grant Funding Requirements

[REDACTED]
Transport Scotland

[REDACTED]

-----Original Message-----

From: [REDACTED] [REDACTED]
Sent: 16 April 2020 15:14
To: [REDACTED]
Subject: Grant Funding Requirements

All

One outstanding action from last week’s review was to give you a timescale for the next iteration of the modelling for the FY20/21 cashflow.

Following the receipt of guidance around the criticality and prioritisation of railway works last week [REDACTED] RAM teams have worked up further guidance for the NR Delivery Teams to allow them to produce a revised Renewals & Enhancements workbank for FY20/21.

This guidance was supplied to Capital Delivery and Works Delivery earlier this week and the two Deliverers are now reviewing their workbank. This work will take all of next week and will form the basis of the modelling the following week. We envisage having two scenarios - [REDACTED]

We therefore expect to have this analysis ready for communication to you all by Friday the 1st of May i.e. two weeks tomorrow.

If you have any questions or concerns please let me know.

Regards

[REDACTED]

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Document Ref – 14

From: [REDACTED] >

Sent: 22 April 2020 16:08

To: [REDACTED] >

Cc: [REDACTED]

Subject: RE: CP6 FY19/20 Period 13 Financial Report - Scotland

Hi All,

Please find attached the Period 13 Final FY19/20 Finance Report for [REDACTED] and the spreadsheet backup.

This includes the P13 latest cashflow position in advance of the call on Friday morning Updates since the Draft Report on Friday are:

- FY20 Enhancements COWD increase by £[REDACTED] [REDACTED] which in turn has reduced the Enhancements FY20 closing cash by £[REDACTED] and increased the forecast cash requirement for Enhancements in FY21 by £[REDACTED] due to the reduced FY20 closing cash balance
- [REDACTED] Periodic FPM Report extract
- Opex & Renewals Efficiencies Update
- FY21 Readiness

In the meantime, any queries please let me know.

Thanks

[REDACTED]

[REDACTED]

|

[REDACTED]

From: [REDACTED]

Sent: 17 April 2020 17:25

To: [REDACTED] [REDACTED]

Cc: [REDACTED]

Subject: CP6 FY19/20 Period 13 Financial Report - Scotland

Hi All,

Please find attached the Period 13 Draft FY19/20 Finance Report for [REDACTED] and the spreadsheet backup.

This includes the P13 latest cashflow position and the final report will be sent on next Wednesday in advance of the call on Friday 24th April with updates for:

- [REDACTED] Periodic FPM Report extract
- Opex & Renewals Efficiencies Update
- FY21 Readiness

In the meantime, any queries please let me know.

Thanks

[REDACTED]

[REDACTED]

|

[REDACTED]

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Document Ref – 15

From: [REDACTED]>
Sent: 04 May 2020 16:01
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: Grant Funding Requirements

Hi All,

There are no changes from the report sent on by [REDACTED] on Friday, please find attached a copy of the Draft Grant Funding Report for FY20/21.

Speak to you all on Wednesday afternoon.

Thanks

[REDACTED]
[REDACTED] | [REDACTED]

-----Original Message-----

From: [REDACTED]>
Sent: 01 May 2020 16:03
To: [REDACTED]>
Subject: RE: Grant Funding Requirements

All

As promised please find attached the DRAFT Grant Funding Report following the bottom-up exercise completed with the RAM and Deliverers to understand the potential impact of COVID-19 in FY20/21.

There are some further inputs we require regarding the narrative so I will send on a final version on Monday for our discussion on Wednesday.

Have a good weekend.

[REDACTED]

-----Original Message-----

From: Greenan Tom
Sent: 16 April 2020 15:14
To: [REDACTED]>
Subject: Grant Funding Requirements

All

One outstanding action from last week's review was to give you a timescale for the next iteration of the modelling for the FY20/21 cashflow.

Following the receipt of guidance around the criticality and prioritisation of railway works last week [REDACTED] RAM teams have worked up further guidance for the [REDACTED] to allow them to produce a revised Renewals & Enhancements workbank for FY20/21.

This guidance was supplied to Capital Delivery and Works Delivery earlier this week and the two Deliverers are now reviewing their workbank. This work will take all of next week and will form the basis of the modelling the following week. [REDACTED]

We therefore expect to have this analysis ready for communication to you all by Friday the 1st of May i.e. two weeks tomorrow.

If you have any questions or concerns please let me know.

Regards

[REDACTED]

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Document Ref – 18

From: [REDACTED]>
Sent: 25 May 2020 11:37
To: [REDACTED]>
Cc: [REDACTED]>
Subject: RE: CP6 FY20/21 Period 1 Financial Report - Scotland

Hi All,

As discussed at the meeting on Friday, for completeness please find attached the final Period 1 finance report. The 2 updates from the previous report issued are:

- Slide 17 – CRI data now available and graph included
- Slide 24 – Some of the year references corrected from 2019/20 to 2020/21

Thanks

[REDACTED]
[REDACTED] | [REDACTED]

From: [REDACTED]
Sent: 20 May 2020 16:14
To: [REDACTED]
Subject: RE: CP6 FY20/21 Period 1 Financial Report - Scotland

Hi All,

Please find attached the Period 1 Final FY20/21 Finance Report for [REDACTED] and the spreadsheet backup.

This includes the P1 latest cashflow position in advance of the call on Friday morning. Updates since the Draft Report on Friday are:

- Schedule 4 and Schedule 8 Analysis
- [REDACTED] Periodic FPM Report extract
- FY21 & FY22 Readiness
- [REDACTED] Some commentary updates

The Period 1 CRI update is not yet available this period and the pack will be updated once this is received.

In the meantime, any queries please let me know.

Thanks

[REDACTED]
[REDACTED] | [REDACTED]

From: [REDACTED]
Sent: 15 May 2020 17:03
To: [REDACTED]
Cc: [REDACTED]
Subject: CP6 FY20/21 Period 1 Financial Report - Scotland

Hi All,

Please find attached the Period 1 Draft FY20/21 Finance Report for [REDACTED] and the spreadsheet backup.

This includes the P1 latest cashflow position and the final report will be sent on next Wednesday in advance of the call on Friday 22nd May with updates for:

- Schedule 4 and Schedule 8 Analysis
- Period 1 CRI Update
- [REDACTED] Periodic FPM Report extract
- FY22 Readiness
- Some commentary updates

Main points to highlight:

- Network Grant receipts - [REDACTED] Last period this was only assumed until Period 2.
- Enhancements Grant receipts - £[REDACTED] reduction in the full year forecast grant receipts due to rephasing of works to later in the year.
- Period 3 Network Grant request will need to be reduced from previously requested £[REDACTED] to £[REDACTED]
- Period 3 Enhancements Grant request will need to be reduced from previously requested £[REDACTED] to [REDACTED]

In the meantime, any queries please let me know.

Thanks

[REDACTED]
[REDACTED] | [REDACTED]

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Document Ref – 20

From: [REDACTED]

Sent: 17 June 2020 16:24

To: [REDACTED]

Cc: [REDACTED]

Subject: RE: CP6 FY20/21 Period 2 Financial Report - Scotland

Hi All,

Please find attached the Period 2 Final FY20/21 Finance Report for [REDACTED], Appendix and the spreadsheet backup.

This includes the P2 latest cashflow position in advance of the call on Friday morning. Updates since the Draft Report on Friday are:

- Period 2 Efficiencies update
- [REDACTED] Periodic FPM Report extract
- Inclusion of 3 summary slides for FY20
- Some commentary updates

In the meantime, any queries please let me know.

Thanks

[REDACTED]

[REDACTED]

|

[REDACTED]

From: [REDACTED]

Sent: 12 June 2020 16:47

To: [REDACTED]

Cc: [REDACTED]

Subject: CP6 FY20/21 Period 2 Financial Report - Scotland

Hi All,

Please find attached the Period 2 Draft FY20/21 Finance Report for [REDACTED], Appendix and the spreadsheet backup. This is in the new format as agreed with [REDACTED] and [REDACTED] following the last finance review.

This includes the P2 latest cashflow position and the final reports will be sent out next Wednesday in advance of the call on Friday 19th June with updates for:

- Period 2 Efficiencies update
- [REDACTED] Periodic FPM Report extract
- Some commentary updates

Main points to highlight:

- Network Grant receipts - £[REDACTED] reduction in the full year forecast grant receipts from last period.
- Enhancements Grant receipts – no change in the full year forecast grant receipts from last period.

In the meantime, any queries please let me know and feedback on the new report format is appreciated.

Thanks

[REDACTED]

[REDACTED]

|

[REDACTED]

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Document Ref – 21

From: [REDACTED]>
Sent: 15 July 2020 17:15
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: CP6 FY20/21 Period 3 Financial Report - Scotland - Final

Hi All,

Please find attached the Period 3 Final FY20/21 Finance Report for [REDACTED], Appendix and the spreadsheet backup.

This includes the P3 latest cashflow position in advance of the call on Friday morning. Updates since the Draft Report on Friday are:

- Period 3 Efficiencies update
- [REDACTED] Periodic FPM Report extract
- Some commentary updates

In the meantime, any queries please let me know.

Thanks

[REDACTED]

From: [REDACTED]
Sent: 10 July 2020 17:04
To: [REDACTED]
Cc: [REDACTED]
Subject: CP6 FY20/21 Period 3 Financial Report - Scotland - Draft

Hi All,

Please find attached the Period 3 Draft FY20/21 Finance Report for [REDACTED], Appendix and the spreadsheet backup.

This includes the P3 latest cashflow position and the final reports will be sent out next Wednesday in advance of the call on Friday 17th July with updates for:

- Period 3 Efficiencies update
- [REDACTED] Periodic FPM Report extract
- Additional Commentary updates

Main points to highlight:

- Network Grant receipts [REDACTED] in the full year forecast grant receipts from last period.

- Enhancements Grant receipts – [REDACTED] in the full year forecast grant receipts from last period, this is discussed in further detail in the report.

In the meantime, any queries please let me know.

Thanks

[REDACTED]

[REDACTED]

|

[REDACTED]

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Document Ref – 23

From: [REDACTED]>
Sent: 29 July 2020 16:32
To: [REDACTED]
Cc: [REDACTED]>
Subject: RF4 Region COWD update

Hi All,

Please find attached the RF4 Region only COWD update to provide you with some initial detail on our RF4 Submission. The draft Cashflow update is to follow by close of play on Friday as previously agreed.

Note this does not include anything in relation to Central Allocations.

Could someone in Transport Scotland please forward on to [REDACTED] as I do not have her contact details?

In the meantime, any queries please let me know.

Thanks

[REDACTED]
[REDACTED] | [REDACTED]

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Document Ref – 24

From: [REDACTED]

Sent: 31 July 2020 19:54

To: [REDACTED]

Cc: [REDACTED]>

Subject: CP6 FY20/21 Period 4 Financial Report - Scotland - Draft

Hi All,

Please find attached the Period 4 Draft FY20/21 Finance Report for [REDACTED] and the spreadsheet backup.

This includes the P4 latest cashflow position which reflects the RF4 forecast and the final reports will be sent out next week in advance of the call on Friday 14th August with updates for:

- Additional Detailed Commentary updates
- Appendix Report
- Further RF4 Analysis
- Any updates for Central Costs Allocations

Main points to highlight:

- Network Grant receipts - £[REDACTED] in the full year forecast grant receipts from last period to £[REDACTED].
- Enhancements Grant receipts – £[REDACTED] in the full year forecast grant receipts from last period to £[REDACTED]

In the meantime, any queries please let me know.

Thanks

[REDACTED]

[REDACTED]



[REDACTED]

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