



Audit and Assurance Committee

Date of Meeting	Tuesday 17 September 2019
Subject	Business Resilience Update
Agenda No.	10
Prepared By	[REDACTED]
Purpose	Note

1. Background

1.1. [REDACTED]

2. Key points

2.1. [REDACTED] Work is underway to develop a Business Resilience Management strategy, however as an interim measure a number of short, medium and longer term priorities have been identified:

2.2. Short Term Priorities

- Propose/develop the Business Resilience Strategy
- Update/rehearse Interim Business Continuity Plan (Incident Response Plan)
- Create Business Resilience Policy
- Establish criticality of Social Security Scotland activities
- Estates strategy recommendations from a resilience perspective

2.3 Medium Term Priorities

- Development/delivery of Training and Awareness programme
- Supporting business areas with the creation of departmental specific Business Continuity Plans for dealing with any reasonable foreseeable cause (e.g. ICT outages, staff shortages, building losses)
- Propose and develop quality assurance, governance and exercising processes

2.4 Longer Term Priorities

- Testing and Exercising of Business Continuity Plans
- Creation of Frameworks to support Business Continuity Plans e.g. Pandemic Flu, Severe Weather, Cyber Attack
- Continuous improvement of the Business Resilience system



2.5 [REDACTED]

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