From:

Iain McMenemy

Sent: To: 14 November 2018 12:00:46 scottish.ministers@gov.scot

Subject:

Message for Humza Yousaf MSP

Dear Humza,

It was good to meet you a couple of weeks ago when you visited the G4S National

Blectronic Monitoring Centre in Uddingston.

I hope you found that meeting useful and informative. I know we briefly discussed the messages around Electronic Monitoring (EM) and how there are a number of miscenceptions out there, and the view in some quarters that EM is a soft option. In 2015/16 I was a member of the EM Working Group (Comms sub-group) that was established by Michael Matheson, and I eventually drafted a comms plan for the EM Working Group that was adopted by the Scottish Government in September 2016. There were a number of suggestions in there as to how the Scottish Government, and indeed many other justice partners, could change some of the perceptions that are out there. I'd be pleased to give you an everview on this at some point. In that respect, I thought it might be useful if we could meet so that I can give you that overview, as well as a brief introduction and update on other matters and other clients

overview, as well as a brief introduction and update on other matters and other clients that I work with that would fall under your brief as Cabinet Secretary for Justice. I used to meet your predecessor intermittently and we both found these meetings very

useful,

As you'll know from your visit to G4S earlier this month, I am external to G4S and work with them to provide media and external relations support on the Electronic Monitoring contract which they operate on behalf of the Scottish Government. I also work with G4S in a similar role for the Court Custody and Prisoner Escorting Service contract (CCPES). The CCPES contract will of course transfer over to a new provider, GEOAmey, at the end of January 2019. At that point, I will provide media and external relations support to GEOAmey which will help ensure continuity in that side of the contract.

Finally, away from my day to day business, I am also involved with Scottish football. I am Chairman of my local football club Stenhousemuir FC, and serve on a couple of working groups within the SPFL. I am a passionate believer in change within Scottish football, and for the governing bodies to take more responsibility for the way the game is run, for the behaviour of some supporters, and for modernising the game. I find the football authorities incredibly frustrating to work with at times, and am always looking at ways those of us who feel similarly can work together to drive the change that is so badly needed.

As mentioned previously, I would value to opportunity to meet to introduce you to the above, give you a very brief overview on all these matters, and hopefully build a good working relationship going forward.

Best

Iain

Iain McMenemy

Figure 11 PR & Communications

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# **PS Minute**

ADVICE FOR: HUMZA YOUSAF

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MACCS Case Number:	2018/0039983	بدارات منا ادارات	Respond b	y: 13/12/2018	
Correspondent/Organisation:	Iain McMenemy, Figure 11 Communications				
Date and fime of Event:	Date is flexible				
Location of Event:	Request for meeting				
Overview of invitation and audience profile:	-How many people and from what backgrounds - What is the role – speech, meeting, interview, etc - is the event in the Ministers Constituency?				
Has the Minister been asked to attend of behalf of FM?	Yes 🗌	No ∑	₫	Don't Know	
RECOMMENDATION:	Decilne - offer of	icials	meting		
,	Comments: Officials are currently considering how to collate and promote positive stories of electronic monitoring. Given the stage of development, it is better to meet at official level at the time being.  If recommendation is to accept, has this advice been				
Has another Minister been	agreed with your Head of Division? Yes No 🛛				
asked to attend:	No				
Main theme that the event supports:	Meeting to discuss communications around Electronic Monitoring				
Main purpose of attending: (Tick as many as apply)	Explain new policy or a major policy shift     Reinforce or illustrate existing policy     Improve relations with stakeholders     Encourage participation in consultation     Recognise contribution to policy implementation     Announce funding     Other (please specify):				
Main message to communicate:	N/A				
Most appropriate type of Ministerial input:	Meeting				
Private Office view:	Diary should be checked as that may influence whether another Minister should be asked to take  Private Office Insert Name				
	Comments:	Bet	ter to meet w	vith officials	
Communications Office view:	Communications Office contact:				
Action Officer:					

# **PS Minute**

Rònaire a' Chaidheit airson Ceartais Cabinet Secretary for Justice Humza Yousaf BPA/MSP Scottish Government Riaghalias na h-Alba gov.scot

F/T; 0300 244 4000 E: scottish.ministers@gov.scot

Mr lain MoMenemy

Ar faidhle/Our ref; 2018/0039983 06 December 2018

Dear lain

Thank you for your email to Humza Yousaf, Cabinet Secretary for Justice, requesting a meeting to discuss communications surrounding electronic monitoring.

The Cabinet Secretary would be pleased to meet you. I would be grateful if you contact his Diary Secretary at CabSecJustice@gov.scot to make the necessary arrangements.



The Ministearen ha N-Alba, an luchd-combairteachaidh sònraichte agus an Rùnaire Maireannach fo chumhachan Achd Coiteachaidh (Alba) 2016. Feicibh WWW.lobbying.scot Scottish Ministers, special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See WWW.lobbying.scot

Taigh Naomh Anndrais, Rathad Regent, Dün Èideann EH1 3DG St Andrew's House, Regent Road, Edinburgh EH1 3DG www.gov.scot







From:

Sent

17 January 2019 15:35

To:

lain McMenemy

Subject:

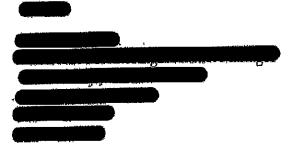
RE: Meeting with Cabinet Secretary

Hi lalo

That's useful to know, thanks.

Hopefully when it comes to football i'll not be nursing a bruising defeat to your team in the Sootlish Cup, again!

Thanks



From: Isin McMenemy

Sent: 17 January 2019 14:33

To:

Subject: RE: Meeting with Cabinet Secretary

U

All well thanks, hope all is good with you and that it's not too late in the month to wish you all the best for the year ahead.

I was going to mention comms around EM and SCCPES. G4S are of course the provider for EM, and GEOAmey take over the SCCPES contract on 26th January. I was also going to talk about Scottish football and some of the Issue around fan behaviour etc.

Nothing particularly in depth, just an overview and to make the contact which might assist with anything that comes up further down the road.

Best

ialn

From:

Sent: 17 January 2019 14:04

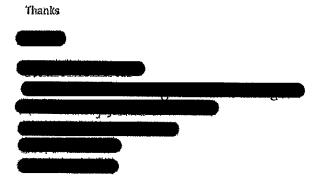
To: lain McVlehemy

subject: Meeting with Cabinet Secretary

HI taln

Hope you're well,

Just wanted to check in with you ahead of your meeting with Mr Yousaf at the start of next month to see if there was anything in particular you wanted to chat about, other than comms around EM?



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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar iaghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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# MINISTERIAL ENGAGEMENT BRIEFING: HUMZA YOUSAF

Engagement title	Meeting with Iain McMenemy, Figure 11 Communications
Engagement fiming	06 February 2019 - 1415
Venue and full address	T4.02 Scottish Parliament
Background/Purpose include invitation history	You met Iain McMenemy at G4S when you visited their offices in November 2018. At that meeting, you expressed a wish for some more positive communications around electronic monitoring.
Attendees	Iain McMenemy – Figure 11 Communications
Annexes	Annex A — Agenda Annex B — Electronic Monitoring Annex C — Prisoner Escorting Contract Annex D — Football Annex E — Issue to avoid Annex F — Biography
Media Handling Include mobile number(s)	, N/A
Official Support Include mobile number(s)	

### Agenda

There is no set agenda for the meeting. However, Mr McMenemy has indicated that he likely to discuss;

- Communications around electronic monitoring;
  Communications around the prisoner escorting contract; and
  Issues around fan behaviour in Scottish football.

### **Electronic Monitoring**

- 1. Electronic Monitoring was initially rolled out in Scotland in 1998, as a pilot, before being rolled out nationally in 2002 with the introduction of Restriction of Liberty Orders (RLO), which are imposed by the Courts. Home Detention Curfews (HDC) were introduced in 2006.
- 2. Since its introduction, Electronic Monitoring has been carried out using Radio Frequency (RF) technology. This allows for the presence, or absence, of an individual at a specified location to be monitored. It does not allow general location monitoring.
- G4S have provided the EM service in Scotland, under contract to the Scotlish Government, since 1 April 2013. The contract will expire on 31 March 2020, with work underway on the procurement of the next contract. We expect G4S to bid for the next contract.
- 4. There are currently around 1000 individuals being monitored, up from around 700 at the start of the contract. In 2017, there were more than 4500 tags fitted. Between them, RLOs and HDCs account for over 95% of all EM orders made (HDC -240; RLO -899).
- 5. In addition to HDC and RLO, EM is also used as a Condition of (Parole) Licence, as part of a Drug Treatment and Testing Order, as part of a Movement Restriction Conditions imposed by a Children's Panel and as a Restricted Movement Requirement (RMR) forming part of a Community Payback Order (CPO).
- 6. In 2017 82% of men and 88% of women who were made subject to an RLO successfully completed their order. In the same period, 81% of men and 80% of women successfully completed a period on HDC.
- 7. In February 2018 the Management of Offenders Bill was introduced to the Scottish Parliament. Part 1 of the Bill seeks to extend the uses of EM by Including Home Leave granted by the Scottish Prison Service and allowing an RMR to be imposed at the point of initial imposition of a CPO currently it can only by used where a CPO has been breached.
- 8. In addition, the Bill also aims to allow for the introduction on additional forms of EM technology GPS and alcohol monitoring systems. Both of these are currently used in England & Wales, as well as a number of other countries globally.
- 9. Should the Bill be passed by Parliament, the new uses and technology will allow sentencers and order makers greater flexibility in the way in which EM can be used to support public safety and rehabilitation & reintegration. The Stage 1 debate for the Management of Offenders Bill is taking place on Thursday 7 February.
- 10. We are currently working with Big Deal Films, who will shortly be filming a feature on electronic monitoring. The feature will be broadcast on the BBC 'One Show' at a future date. The feature will look at the challenges of being tagged and, subject to a suitable person being identified, speak to a person with a positive experience of having been tagged.

### **Prisoner Escorting Contract**

- 1. The Scottish Court Custody and Prisoner Escort Services (SCCPES) contract was awarded to GEOAmey PECS Ltd (GEOAmey) and commenced operations on 26 January 2019. The contract is for 8 years with a possible extension of 4 years. The value of the contract, which will employ around 700 individuals of a full-time basis, is estimated to be £27.9m in the first full year, and £234.5m in the initial 8 year term. This the third generation prisoner escort contract in Scotland. Previous contracts have been with Reliance and G4S.
- 2. The services provided under the contract include the essorting of those in police or prison custody to court or to any other location, including hospitals and other prisons. GEOAmey also provide hospital bed watches when those in custody are detained for medical treatment.
- GEOAmey will undertake around 180,000 movements per year with a fleet of 153 vehicles in Scotland.
- 4. SCCPES is managed by Scottish Prison Service (SPS) on behalf of Multi-Agency Liaison Group partners, which are SPS, Police Scotland, Scottish Courts and Tribunals Service and the Crown Office and Procurator Fiscal Service.
- 5. GEOAmey is a joint venture between GEO Group and Amey, with each parent company a 50% shareholder. In December 2018, adverse media reports were published in relation to GEO Group, one of GEOAmey's parent companies. These reports highlighted accusations of abuse in some US correctional facilities operated by GEO Group. The contract in Scotland is for a different service, in a different jurisdiction, operated by a separate company.
- 6. GEOAmey operate prisoner escort services in England & Wales, holding contracts with the Ministry of Justice for 3 of the 4 regions.
- The contract includes a number of additional benefits:
  - 90% of the cost to SPS will be spent by the contractor in Scotland;

- Employability opportunities will be created in Amey for those liberated from prison;
- · Work placements will be provided for people currently in custody; and
- Supported businesses will be utilised for the provision of some services.

### Service Delivery

- 8. A number of IT specific issues occurred on Monday 28 January 2019 which delayed the deployment of GEOAmey's fleet on that day. There was no impact upon Tuesday's court business. However, service performance improved markedly as the week progressed, with service delivery now approaching routine levels.
- SPS will continue to closely monitor the delivery of the contract until it reaches a steady state, and has a team of escort monitors to keep the service under review for the duration of the contract.

### Football - Unacceptable Conduct

- We recognise there continue to be issues with unacceptable conduct in Scottish football. Recent incidents involving coin throwing and threats to referees have brought this to the fore again – although there have been long-standing and deep-rooted issues with sectarianism.
- 2. We engaged with the Scottish FA, SPFL, leading clubs and other key partners following the disorder at the 2016 Scottish Cup Final.
- 3. New rules and guidelines were introduced and we are now for the first time receiving data on incidents in grounds, which will allow us to consider how effective these measures have been and whether further action is required.
- 4. While progress has been made, there is no doubt that problems remain.
- 5. I explored possible additional measures when I met the Scottish FA and SPFL on 19 December. There is a range of action the football authorities and clubs could take immediately, and there is action that we could take.
- 6. We are continuing to engage with all parties, and I'd welcome your thoughts I know you are critical of the lack of substantial action on this issue.
- I know you have a strong relationship with our Strategic Football Lead, and has emphasised he would be happy to meet you after we have spoken to discuss these issues in more detail

### Issues to avoid

### Procurement of future EM contract

The current EM contract expires in just over 12 months' time, with work underway on developing the requirements for the future EM contract. Officials recently held a Supplier Day where the timescales and basic requirements were discussed with attendees, which included G4S.

### Biography

## lain McMenemy - Figure 11 Communications

lain is a self-employed communications specialist in his own consultancy — Figure 11 PR & Communications based in Edinburgh. Figure 11 Communications works with a number of clients in Scotland, but has also supported projects in the rest of the UK and in the US. Former First Minister the Rt Hon. Henry McLeish often works with fain on specific projects in Scotland and the US.

lain has worked with G4S in Scotland since 2012 on the contract held with Scotlish Government for Electronic Monitoring. Iain deals with all media and political enquiries He previously also worked with G4S on the Court Custody & Prisoner Escorting Service which is held with the Scotlish Prison Service. Since its transfer to GEOAmey, lain has continued to work with the new provider.

lain supported the Scottish Government's Working Group on Electronic Monitoring and wrote the communications plan for the introduction of enhanced use of Electronic Monitoring which was adopted by the Scottish Government in September 2016.

lain has worked in private communications consultancy since 2003, prior to this he worked in politics.

He was a member of the Territorial Army, and served in Iraq in 2003.

Away from comms, he is involved in Scottish Football and is Chairman of Stenhousemuir FC.

From: 20 November 2018 07:34 Senti To: Communications Justice Cc; RE: Floure 11 request to meet Cab Sec J Subject: Hi [replacing who has left us, with I agree, both that the Cab Sec would not be likely to have any difficulty in discussion with fain but that, in the context of Mr Yousat's current diary pressures and wider workload, this would not seem to be the best use of his limited time. I can't comment on the football side as I'm not sure how much of any of it sits in justice, but I would be happy for me to or perhaps with to meet/conf call lain to discuss his ideas and what further work might be done around EM as the MoO Bill progresses. ----Original Message-From: Sent: 19 November 2018 11:14 To: H Cal Subject: RE: Figure 11 request to meet Cab Sec J Thanks I have no difficulty with lain as a stakeholder (I previously met with him as a follow up on the comms Plan developed for the EM working group) although I would question whether there is any benefit for the Cab Sec to meet him at this stage. His background is PR/ Comms and I hope that I am not doing him an injustice but he simply seems to be offering his overview of EM in Scotland and how we might improve our messaging. Not sure that this would take us beyond the comms plan he has already provided. ----Original Message----From:

Sent: 19 November 2018 11:06

Cox

Subject: RE: Figure 11 request to meet Cab Sec J

I've got a strong relationship with lain - he's helpful and progressive and is unlikely to cause Mr Yousaf any difficulties if they meet. He thinks the football authorities could demonstrate more leadership and forward-thinking on a range of issues - which is a view I suspect the Cabinet Secretary would share.

Although Iain is a member of the Working Group on Football and is well-regarded in football, his influence at the top of the game is fairly limited.

No issues with any meeting from my perspective - please come back if you need anything else.

Thanks



From: From:

Sent: 19 November 2018 10:33 To:

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Subject: Figure 11 request to meet Cab Sec J

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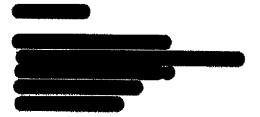
Please see attached letter from lain McMenemy of Figure 11 Communications, requesting to meet with Mr Yousaf to discuss comme opportunities around electronic monitoring and the prisoner escorting contract. He is also chairman on Stenhousemuir, so football related Issues may also be in his mind.

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Grateful for any thoughts, comments, views on whether to recommend acceptance, or not, of the request.

Deadline on MACCS is 28 November, so grateful for responses by close on Friday (23rd).

Thanks



From: Sent:

19 November 2018 14:15

Tox

Subject:

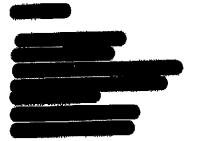
RE Figure 11 request to meet Cab Sec J



I think there is a question about whether should be done at Ministerial or official level? I think official in first instance maybe? What is new or different since the last EM comms recommendations?

I do think it would be useful for have a chat about what comms we might want to have to accompany the passage of the Bill and any new uses of EM at some point. As you know we aren't yet clear on what those new uses might be. No harm in hearing his thoughts in the meantime thought?

Thanks



-----Original Message:

Fram:

Sent: 19 November 2018 10:38

To:(

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Subject: Figure 11 request to meet Cab Sec J

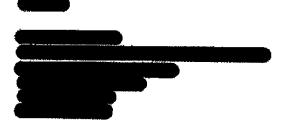
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Thanks



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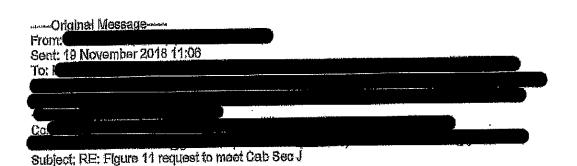
From:
Sent:
19 November 2018 † 1:14

To:

Cc:
Subject:
RE: Figure 11 request to meet Cab Sec J

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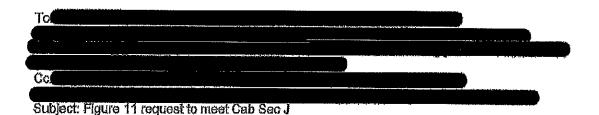
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Although lain is a member of the Working Group on Football and is well-regarded in football, his influence at the top of the game is fairly limited.

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Thanks

----Original Message----From: Sent: 19 November 2018 10:33



### Αll

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From: 19 November 2018 11:06 Senti Tor Cct RE: Figure 11 request to meet Cab Sec. Subject:

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-Original Message-Sent: 19 November 2018 10:33 To: Col Subject: Figure 11 request to meet Cab Sec J

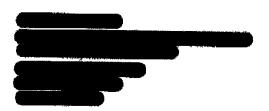
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Thanks



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From: 08 January 2019 1541 Sent To: RE: Cab Sec Meeting with Iain McMenemy, Figure 11 Communications Subject H I don't have any particular suggestions for the meeting, beyond wondering whether we might want to make sure someone from Comme is at this as well? Would be good to have input from their perspective? Thanks From: Bent: 20 December 2018 09;41 Cer ( Subject: RE: Cab Sec Maeting with Jain McMenemy, Figure 11 Communications Sorry, I should have attached the original MACCS case that gives the background to the meeting and who lain is; I've attached it now. Thanks From Sent: 20 December 2018 05:53

# Subject: Re: Cab Set Meeting with Iain McMenemy, Figure 11 Communications HICE Excuse my Ignorance but who is Iain McM and/or Figure 11 and what would you be looking for from other teams in the division? Questions for the new year given timescales but it would be helpful to know the context and a bit more background so we know what briefing you need if that makes sense. Frecall some emalls about this a number of weeks ago but I've never heard of him or the organisation and what his ask is of CSJ

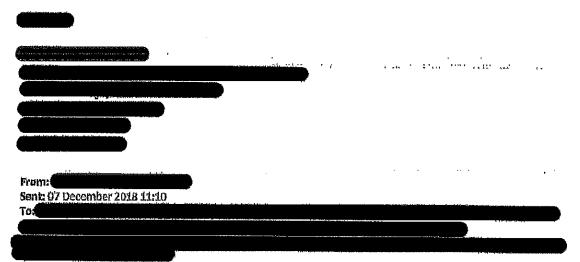
Thanks and have a good break when it comes to you.

Sent from my BlackBerry 10 smartphone.

From:
Sent: Wednesday, 19 December 2018 13:39
To:
Subject: Cab Sec Meeting with Iain McMenemy, Figure 11 Communications
All

Cab Sec will be meeting Isln McMenemy at 1400 on 6 February 2019, with briefing due by 1600 on 4 February. If anyone has any contributions for the briefing, please could you let me have it by 1700 on Friday 25 January.

Thanks



Subject: FW: Replying on Behalf of the Cabinet Secretary for Justice - 2018/0059983

All -- to see Cab Sec has accepted a meeting with lain McMenemy from Figure 11 Comms.

Once a date has been arranged, i'll let you know and get any contributions for briefing.

Thanks

From Sent: 07 December 2018 11:07 To: Public Engagement Unit < Correspondence Unit@gov.scot> Cabinet Secretary for Justice <<u>CabSeclustice@gov.scot</u>> Subject: FW: Replying on Behalf of the Cabinet Secretary for Justice - 2018/0039988

Please see below response to the above case.

Thanks,

On Behalf Of Cabinet Secretary for Justice

Sent: 07 December 2018 10:48

Co: Cabinet Secretary for Justice < CabSecjustice@gov.scoi> Subject: Replying on Behalf of the Cabinet Secretary for Justice - 2018/0039983

Dear Mr McMenemy,

Please find attached a response to your letter of 14 November to the Cabinet Secretary for Justice.

Regards,

Office of Humza Yousaf, Cabinet Sucretary for Justice

Scottish Government, Room 1W.11, St Andrew's House, Regent Road, Edinburgh, EH1 3DG 10181 244 5141 CabSeclustice@gov.scot | www.gov.scot |

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From: 18 January 2019 11:34 Sent: To: RE: Cab Sec Meeting with Join McMenemy, Figure 11 Communications Cc: Subject 19-12-2018 - briefing - Ministers meeting Scottish FA, SPFL and Police S...docx

Mr Yousaf should be pretty familiar with this, so he has recently met the Scottish FA and SPFL (briefing attached for info) and is meeting Colic on 5 February.

A few lines below - please let me know if you or Mr Yousel require anything else. I've tried to summarise and give him a few top-line messages just in case.

### Unacceptable conduct

Attachments:

- We recognise there continue to be issues with unacceptable conduct in Scottish football. Recent incidents involving coin throwing and threate to referees have brought this to the fore again although there have been long-standing and deep-rooted issues with sectarianism.
- We engaged with the Scattish FA, SPFL, leading clubs and other key partners following the disorder at the 2016 Scottish Cup Final.
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- We are continuing to engage with all parties, and I'd welcome your thoughts I know you are critical of the lack of substantial action on this issue.
- I know you have a strong relationship with our Strategic Football Lead, and emphasised he would be happy to meet you after we have spoken to discuss these issues in more detall.

Thanks

Sent: 18 January 2019 10:17

Subject: RE: Cab Sec Meeting with Iain McWenemy, Figure 11 Communications

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From Sent: 07 December 20	18 11:10			
To				

Subject: FW: Replying on Behalf of the Cabinet Secretary for Justice < 2018/0039983

All - to see Cab Sec has accepted a meeting with Jain McMenenry from Figure 11 Comms.

Once a date has been arranged, I'll let you know and get any contributions for briefing.

Thanks

on Behalf Of Cabinet Secretary for Justice From

Sent: 07 December 2018 11:07

To: Public Engagement Unit < CorrespondenceUnit@sov.scot>

, Cabinet Socretary for Justice

<<u>CabSeclustice@gov.scot></u>

Subject: FW: Replying on Behalf of the Cabinet Secretary for Justice - 2018/0039988

Please see below response to the above case.

Thanks,

On Behalf Of Cabinat Secretary for Justice From

Sent: 07 December 2018 10:43

Co: Cabinet Secretary for Justice < CabSeclustice@gov.scot>

Subject: Replying on Behalf of the Cabinet Secretary for Justice - 2018/0039988

Dear Mr McMenemy,

Please find attached a response to your letter of 14 November to the Cabinet Secretary for Justice.

Regards,

Office of Humza Yousaf, Cabinet Secretary for Justice

Scottish Government, Room 1W.11, St Andrew's House, Regent Road, Edinburgh, EH1 3DG (0131 244 E141 | CabSeclustice@gov.scot.l www.gov.scot.l

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From:

Sent

04 February 2019 11:47

To:

Ca

Subjects

RE: URGENT - Prisoner Escorting Contract - Briefing Request [SEC=OFFICIAL-

SENSITIVE

Attacionents:

GeoAmey - Background Note.docx

### OFFICIAL-SENSITIVE

Some lines attached.



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SCOTTIST Inscirentias Helping to build a safer Scotland - Unlocking Potential - Transforming Lives

SPS Values

Bellef | Respect | Integrity | Openness | Courage | Humility

Santi 04 February 2019 09:43

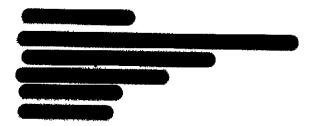
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Subject: URGENT - Prisoner Escorting Contract - Briefing Request

With apologies for the short notice, the Cabinet Secretary is meeting with lain McMenemy of Figure 11 Communications on Wednesday afternoon, primarily to discuss comms around electronic monitoring, However, one of the other areas he's likely to mention is the new prisoner escorting contract—he is the media manager for the has suggested that you may be able to provide a few lines on the contract for inclusion in the provider briefing pack

Would you be able to provide some basic information on the contract (value, number of transfers etc) as well as any Issues with the new contract that may be of interest/relevance? Unfortunately, the pack is due up to Mr Yousaf by close today, so anything by 17.00 would be greatly appreclated.

Thanks



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Tha am post-d seo (agus faidhle neo ceanglan còmhla rìs) dhan neach neo luchd-ainmiolte a-mhàin, Chan eil e ceadaichte a chleachdadh ann an dòigh sam bith, a' toirt a-steach còraichean, foiliseachadh neo sgaoileadh, gun chead. Ma's e is gun d'fhuair sibh seo gun fhiosd', bu choir cur às dhan phost-d agus lethbhreac sam bith air an t-sìostam agaibh agus fios a leigeil chun neach a sgaoil am post-d gun dàil. Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an sìostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghailtas na h-Alba,

### Background

The Scottish Court Custody and Prisoner Escort Services (SCCPES) contract was awarded to GEOAmey PECS Ltd (GEOAmey) and commenced operations on 26 January 2019. The contract is for 8 years with a possible extension of 4 years.

The value of the contract is estimated to be £27.9m in the first full year, and £234.5m in the initial 8 year term.

The contract in Scotland will employ around 700 individuals of a full-time basis.

The services provided under the contract include the escorting of those in police or prison custody to court or to any other location, including hospitals and other prisons. GEOAmey also provide hospital bed watches when those in custody are detained for medical treatment.

GEOAmey will undertake around 180,000 movements per year.

GEOAmey operate a fleet of 153 vehicles in Scotland.

SCCPES is managed by Scottish Prison Service (SPS) on behalf of Multi-Agency Liaison Group partners, which are SPS, Police Scotland, Scotlish Courts and Tribunals Service and the Crown Office and Procurator Fiscal Service.

The SCCPES contract is the third generation prisoner escort contract in Scotland, Previous contracts have been with Reliance and G4S.

GEOAmey is a joint venture between GEO Group and Amey, with each parent company a 50% shareholder. In December 2018, adverse media reports were published in relation to GEO Group, one of GEOAmey's parent companies. These reports highlighted accusations of abuse in some US correctional facilities operated by GEO Group. The contract in Scotland is for a different service, in a different jurisdiction, operated by a separate company.

GEOAmey operate prisoner escort services in England & Wales, holding contracts with the Ministry of Justice for 3 of the 4 regions.

The contract includes a number of additional benefits:

- 90% of the cost to SPS will be spent by the contractor in Scotland;
- Employability opportunities will be created in Amey for those liberated from prison;
- Work placements will be provided for people currently in custody; and
- Supported businesses will be utilised for the provision of some services

### Service Delivery

Anumber of IT specific issues occurred on Monday 28 January 2019 which delayed the deployment of GEOAmey's fleet on that day. There was no impact upon Tuesday's court business.

Service performance improved markedly as the week progressed, with service delivery now approaching routing levels.

SPS will continue to closely monitor the delivery of the contract until it reaches a steady state, and has a team of escort monitors to keep the service under review for the duration of the contract.

From; Sent: To: Subject:	90 April 2019 16:29  PW: Cab Sec Meeting with lain McMenemy, Figure 14 Communications
From: Sent: 21 January 2015 To Subject: RE: Cab Sec I	2 10:56 Vieeting with Jain McMenemy, Figure 11 Communications
Thx Lef's catch up befinad with lain ahea	ore this. Also might be worth checking what, if any, contact have have ad of the prisoner transfer contract.
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, I work half-day Mon (AM,	), Tue-Fri. Telephone with urgant queries, as above, or outwith office hours via 0131 856 8400.
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Subject: FW: Replying on Behalf of the Cabinet Secretary for Justice - 2018/0039983

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Thanks

Cabinet Secretary for Justice From

Sents 07 December 2018 11:07

To: Public Engagement Unit < CorrespondenceUnit@gov.scot>

labinet Secretary for Justice

<<u>CabSecJustIce@gov.scot</u>>

Subject: FW: Replying on Behalf of the Cabinet Secretary for Justice - 2018/0039983

Please see below response to the above case.

Thanks,

On Behalf Of Cabinet Secretary for Justice From

Sent: 07 December 2018 10:43

Co: Cabinet Secretary for Justice < CabSecJustice@gov.scot>

Subject: Replying on Behalf of the Cabinet Secretary for Justice - 2018/0039983

Dear Mr McMenemy,

Please find attached a response to your letter of 14 November to the Cabinet Secretary for Justice.

Regards,

Office of Humza Yousef, Cabinet Secretary for Justice

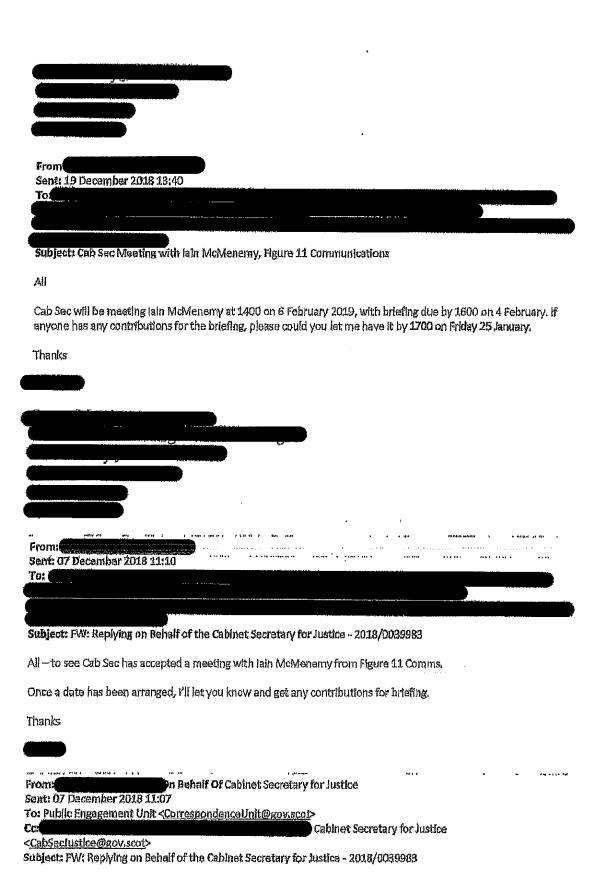
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On Behalf Of Cabinet Secretary for Justice From Sent: 07 December 2018 10:43 Cot Cabinet Secretary for Justice < Cabseclustice@gov.scot> Subject: Replying on Sehalf of the Cabinet Secretary for Justice - 2018/0039983

Dear Mr McMenemy,

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Regards,

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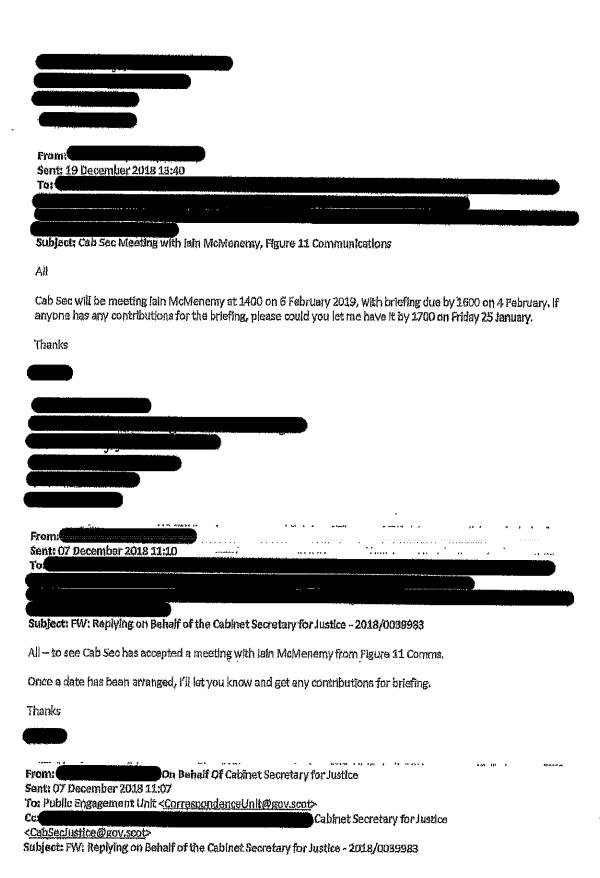
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Please see below response to the above case.

Thanks,

n Behalf Of Cabinet Secretary for Justice From

Sent: 07 December 2018 10:43

Ce: Cabinet Secretary for Justice < CabSeclustice@gov.scot> Subject: Replying on Behalf of the Cabinet Secretary for Justice - 2018/0039983

Dear Mr McMenemy,

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Regards,

Office of Humza Yousaf, Cabinet Secretary for Justice

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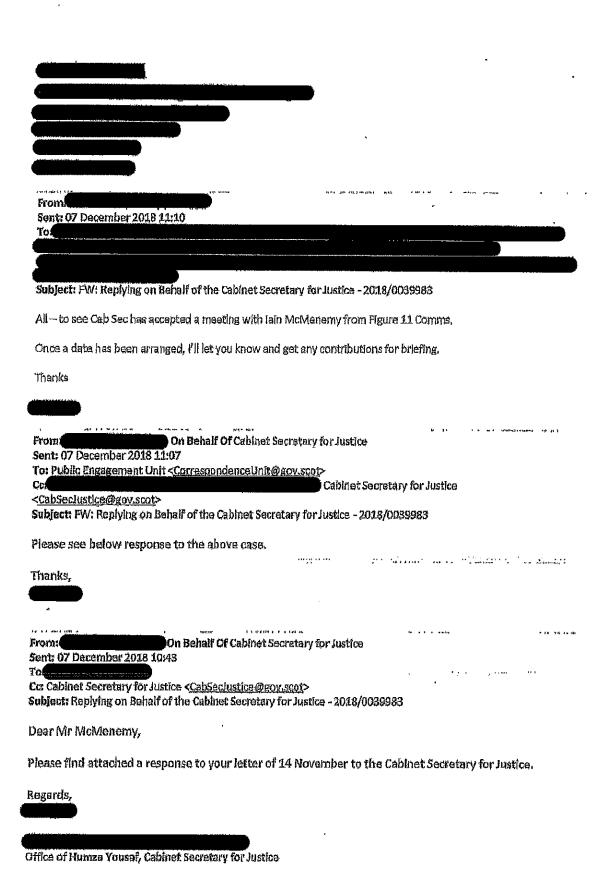
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Thanks



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Cab Sec & Iain McMenemy 6 February 2019 – Scottish Parliament Meeting Note

In attendance:

Cabinet Secretary for Justice
lain McMenemy – Figure 11 Communications
– Community Justice
– Communications
– John Smith Fellow

### **Electronic Monitoring**

Cab Sec was keen to see more positive stories around electronic monitoring.

It was noted that SG were working with the 'One Show' on filming for a feature on EM, which would be broadcast at a future date.

IM noted that he had previously been involved in the communications sub group of the EM Expert Working Group, which did have some good news stories around how EM had benefited individuals.

Cab Sec would be keen to see an 'advisory-type' EM group established, which would be able to take forward comms, amongst other things.

### **Prisoner Escorting Contract**

It was noted that Geo-Amey had recently taken over the escorting contract from G4S. There had been some minor issues to start with, but it had now settled down.

### Football

Cab Sec noted that IM was chair of Stenhousemuir FC and a	sked his views on
issues in Scottish football. IM noted that the issues at lower le	eague level were slightly
different from in the Premier League, but that he was happy to	o work to find solutions
to issues. It was suggested the he follow-up with	, Strategic Football
Lead.	