

From: Redacted 38(1)(b)
Sent: 19 September 2018 12:50
To: Redacted 38(1)(b)
Subject: FW: IMPACT Centre

From: Redacted 38(1)(b)
Sent: 24 August 2018 09:41
To: Redacted 38(1)(b)
Subject: FW: IMPACT Centre

For info (apologies for sending on day its released as I wasn't in yesterday).

Redacted 38(1)(b)

From: Redacted 38(1)(b)
Sent: 23 August 2018 11:40
To: Redacted 38(1)(b)
Subject: IMPACT Centre

Hi Redacted 38(1)(b)

We are issuing the attached news release about the design of the Impact centre today- all under embargo for tomorrow (Friday 24)
Best wishes

Redacted 38(1)(b)

NEWS RELEASE
EMBARGO: NOT FOR PUBLICATION OR BROADCAST BEFORE 00:01 HRS 24
AUGUST 2018

IMPACT CENTRE DESIGN REVEALED

Following a 25-year search to find the ideal location for a new music and performance venue in Edinburgh, images unveiled today reveal a stunning design for the IMPACT Centre.

Over 100 years have passed since the last purpose-built music venue in Edinburgh opened its doors and the realisation of a complementary mid-sized venue is long overdue. This is set to change with a 1000-seat auditorium, 200-seat studio and a range of all-day spaces in the heart of the city.

Sir Ewan Brown, Chair of IMPACT Scotland said:

“An ideal city centre location, a funding combination of philanthropy and public funding, the support of the Royal Bank of Scotland and now a design for a beautiful building – all the elements are in place to seize the opportunity to put Edinburgh back on the world stage as a top music destination.

“Over the past year, the design has been developed and refined following extensive consultation with city officials, heritage bodies, community bodies and the public and we are grateful for everyone’s support and contributions.

“We believe we now have a building designed to attract performers and audiences of all ages, backgrounds and interests, to a bustling, all-day public space where everyone feels welcome, in a building to be proud of.”

Leading the design team, **Sir David Chipperfield** said:

“Seeing Edinburgh at the height of the festivals reinforces just how much the new venue will contribute to the cultural life of the city, during summer and all year round. The challenge of creating a modern performance space in the heart of the historic New Town has been stimulating and the quality of public engagement with the process has contributed greatly to the design of this much needed new music venue in Edinburgh.”

NOTES

1. A planning application for the IMPACT Centre was submitted to City of Edinburgh Council on 23 August 2018.
2. Hi-resolution media images are available here <http://impactscotland.org.uk/resources> The images are embargoed, and this area of the site is password protected for media to access User: impact Password: greenMusic77. If higher resolution is required please contact below.
3. A background note on the IMPACT Centre project is attached and further details are available at www.impactscotland.org.uk
4. The project is being funded through substantial philanthropic donations, together with £25 million support from the Scottish and UK Governments and City of Edinburgh Council, as part of the City Deal. The Royal Bank of Scotland are supporting the project by providing a long-term lease for the land at a nominal cost.
5. Contact: [REDACTED] at IMPACT Scotland on [REDACTED] or [REDACTED]

IMPACT SCOTLAND – Background Note

International Music and Performing Arts Charitable Trust (IMPACT) Scotland is leading the project to build a new world-class performance venue, creating a major public building in the heart of Edinburgh.

There will be a 1,000-seat auditorium, 200-seat rehearsal and performance studio, a range of multi-purpose rooms for educational activities and break-out space and an all-day café/bar.

The project is being funded through substantial philanthropic donations, together with £25 million support from the Scottish and UK Governments and City of Edinburgh Council, as part of the City Deal. The Royal Bank of Scotland are supporting the project by providing a long-term lease for the land at a nominal cost.

This will be Edinburgh's first dedicated new venue for music and performing arts in 100 years and will:

- rival the best venues in Europe for acoustics and audience experience, a home for all kinds of music and performance from orchestral to jazz; folk to pop and electronica and will welcome chamber groups, soloists, choirs, bands and dance ensembles;
- be a much needed, principal, mid-sized venue for the Edinburgh International Festival (EIF)– strengthening the position of Edinburgh as an international festival city;
- provide an exciting new home for the world renowned Scottish Chamber Orchestra;
- provide a significant base for education and outreach programmes to inspire and support both young and old, including those of the Scottish Chamber Orchestra and the EIF;
- provide a welcome addition to Edinburgh's conference market;
- create a bustling, informal all day public building where everyone feels welcome;
- be located perfectly for public transport – 4 min on foot to Waverley station, tram stop at the front door and on many local bus routes with regional and national bus station adjacent.
- provide opportunities to attract new audience of all age groups through rich and diverse programming;
- improved performance space for local, community-based groups as well as national organisations such as the National Youth Choir of Scotland (NYCoS), that have lacked a suitable venue in Edinburgh.

The new venue will sit behind, and be directly linked to, Dundas House, 36 St Andrew Square and will make a striking contribution to the revitalisation of the city centre. It will create a dynamic new public space, part of the major regeneration of the area, linking the New Town with the Edinburgh St James redevelopment, Multrees Walk and Register Lanes area.

World-renowned architects David Chipperfield Associates lead the design team for the venue and Nagata Acoustics have been appointed to ensure that the auditorium has a

flawless acoustic. Information on the approach to the design and initial design proposals can be viewed on the project page of www.impactscotland.org.uk

From: redacted 38(1)(b)
Sent: 22 August 2018 13:04
To: redacted 38(1)(b)
Cc: redacted 38(1)(b) {
Subject: IMPACT Centre

Dear redacted 38(1)(b)

Our team is the link to the new IMPACT Centre development, which will be going to City of Edinburgh Council planning this week. Our key involvement is through the Scottish Chamber Orchestra, one of the National Performing Companies that we fund, as this development will create a new much needed home and rehearsal space for them.

Discussions on this have been on-going for several years, and the opportunity to create a new concert hall on the site behind the RBS building on St Andrew's square has been made possible through the gift of land by RBS and generous capital and revenue support from the Dunard Fund. Funding from the Scottish Government has been made possible through the Edinburgh and South East Scotland City Region Deal, with SG committing to £10m support, UK Government has matched this, and the City of Edinburgh Council are providing £5m.

Our next step is to try and understand a little more clearly Ms Hyslop's role as the project progresses. She has publicly supported this project, as have FM and Mr Brown.

Redacted 30(b)ii

We've had an initial discussion with redacted 38(1)(b) and she recommended that we contact you directly.

Redacted 30(b)ii

Thank you in advance for your time on this – I'd be more than happy to chat it through with you both at your convenience.

With best wishes,

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 21 August 2018 13:12
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: A celebration of the IMPACT Centre

Hi redacted 38(1)(b) – thanks, we can look for alternative options at a later date.

redacted30(b)ii
redacted 38(1)(b)

redacted 38(1)(b)
Cabinet Secretary for Culture, Tourism and External Affairs
The Scottish Government
St Andrew's House | Regent Road | Edinburgh | EH1 3DG | T: [REDACTED] | M: [REDACTED]

All e-mails and attachments sent by a Ministerial Private Office to any other official on behalf of a Minister relating to a decision, request or comment made by a Minister, or a note of a Ministerial meeting, must be filed appropriately by the recipient. Private Offices do not keep official records of such e-mails or attachments.

Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of the Lobbying (Scotland) Act 2016. See www.lobbying.scot

From: redacted 38(1)(b)
Sent: 21 August 2018 12:17
To: Cabinet Secretary for Culture, Tourism and External Affairs
Cc: redacted 38(1)(b)
Subject: RE: A celebration of the IMPACT Centre

Thanks redacted 38(1)(b)

As this event is so closely linked to the planning application, it would be best to find an alternative opportunity for Ms Hyslop to mark her support for this Capital project. redacted30(b)ii

We spoke to planning colleagues and they advised that this event would link to the Ministerial Code 2018: *To help ensure the fairness and transparency of the planning system, the Planning Minister or any other Minister involved in the planning decision, must do nothing which might be seen as prejudicial to that process, particularly in advance of the decision being taken* (page 25 sections 8.2. and 8.3).

I've since double checked on the attendance list for the reception and no one from UK Government is invited, or attending, therefore it is more of a reception for trustees and stakeholders than a comms opportunity. Our IMPACT contacts would be more than happy to arrange a separate photo op, or similar, at a time which suits Ms Hyslop and our processes.

redacted30(b)ii

With thanks,

redacted 38(1)(b)
From: redacted 38(1)(b) Cabinet Secretary for Culture, Tourism and External Affairs
Sent: 20 August 2018 15:39

To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: A celebration of the IMPACT Centre

Hi redacted 38(1)(b)

Cab Sec has seen this and said she would like to do something associated with the IMPACT proposal as she has been involved from the outset. redacted30(b)ii

Thanks

redacted 38(1)(b)

redacted 38(1)(b) **Cabinet Secretary for Culture, Tourism and External Affairs**

The Scottish Government

St Andrew's House | Regent Road | Edinburgh | EH1 3DG | T: [REDACTED] | M: [REDACTED]

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Scottish Ministers, Special advisers and the Permanent Secretary are covered by the terms of

PS Minute
ADVICE FOR: FIONA HYSLOP

MACCS Case Number:	Off MACCs	Respond by: 20/8/2018
Correspondent/Organisation:	redacted 38(1)(b), Edinburgh International Festival and IMPACT Scotland	
Date and time of Event:	Thursday 23 August 2018, 5pm for 5.30pm, until 6.30pm.	
Location of Event:	35 St Andrews Square, Edinburgh, EH2 2AD	
Overview of invitation and audience profile:	An invitation to the Cabinet Secretary to attend, and speak at, a celebration with Sir David Chipperfield of his designs for the IMPACT Centre. This is a small short reception for funders and stakeholders/partners including Scottish Government, the City of Edinburgh Council, IMPACT trustees, RBS, National Youth Orchestra of Scotland and key individuals attending the Culture Summit .	
Has the Minister been asked to attend on behalf of FM?	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/> Don't Know <input type="checkbox"/>
RECOMMENDATION:	Accept Comments: This is a small short drinks reception, hosted by Fergus Linehan, to bring together key stakeholders to mark the day the IMPACT Centre planning application is being submitted to the City of Edinburgh Council. The reception will also include the unveiling of a new and detailed model of the venue. If recommendation is to accept, has this advice been agreed with your Head of Division? Yes <input type="checkbox"/> No <input type="checkbox"/>	
Has another Minister been asked to attend:	No	
Main theme that the event supports:	Support for the National Performing Companies.	
Main purpose of attending: <i>(Tick as many as apply)</i>	<ul style="list-style-type: none"> • Explain new policy or a major policy shift <input type="checkbox"/> • Reinforce or illustrate existing policy <input type="checkbox"/> • Improve relations with stakeholders <input checked="" type="checkbox"/> • Encourage participation in consultation <input type="checkbox"/> • Recognise contribution to policy implementation <input type="checkbox"/> • Announce funding <input type="checkbox"/> • Other (please specify): 	
Main message to communicate:	Support for the National Performing Companies.	
Most appropriate type of Ministerial input:	Short speech opportunity and reception attendee.	
Private Office view:	Private Office contact:	redacted 38(1)(b)
Communications Office view:	Comments:	Happy with this policy advice
	Communications Office contact:	redacted 38(1)(b)
Action Officer:	redacted 38(1)(b)	

From: redacted 38(1)(b)
Sent: 16 August 2018 10:52
To: redacted 38(1)(b)
Subject: RE: A celebration of the IMPACT Centre

Hi redacted 38(1)(b)

Here's the PS minute.

With thanks,

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 14 August 2018 14:36
To: redacted 38(1)(b)
Subject: RE: A celebration of the IMPACT Centre

Thanks redacted 38(1)(b)

Grateful if we could get a PS minute for this.

Kind regards

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 10 August 2018 13:03
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: A celebration of the IMPACT Centre

I think it would be a lovely one for her to attend, though it's not critical if she can't make it (it's essentially the day that they submit for planning, so EIF offered to host a short reception to celebrate the occasion).

PO, do you need a PS minute, or does this advice suffice?

Rebecca

From: redacted 38(1)(b)
Sent: 10 August 2018 12:59
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: FW: A celebration of the IMPACT Centre

Hi redacted 38(1)(b), this just came in for Ms Hyslop – if you could quickly provide advice on attendance please.

Thanks

redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 10 August 2018 12:38
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: A celebration of the IMPACT Centre

IMPACT Scotland and the Edinburgh International Festival sent you an invitation for:

A celebration of the IMPACT Centre

23 August 2018

[Open Invitation](#)

This email is personalised for you. Please do not forward.

[Invitation](#) | [RSVP](#) | [Details](#)

35 St Andrew Square
17:30 - 18:30 23 August 2018
35 St Andrew Square, , Edinburgh, EH2 2AD ([View Map](#))
[Add to iCal](#) [Add to Outlook](#) [Add to Google](#) [Add to Yahoo](#)

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1620 4th Avenue #200, Seattle, Washington 98101

From: redacted 38(1)(b)2018 10:25
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: Scottish Chamber Orchestra - IMPACT Centre

redacted 38(1)(b)

Slight bit of 'efficiency' copying you all in to this:

- redacted 38(1)(b)– this is all useful info for the briefing we discussed;
- redacted 38(1)(b) – further down is an update on the IMPACT progress redacted 30(b)ii
- redacted 38(1)(b) – redacted 30(b)ii

Thanks,

redacted 38(1)(b)

Background

The **Scottish Chamber Orchestra (SCO)** is Scotland's only professional chamber orchestra. The orchestra has a regular membership of 37 players and has had Robin Ticciati as Principal Conductor since his appointment in 2009. Maxim Emelyanychev was announced in early 2018 as the next Principal Conductor, due to take up the post in September 2019. The SCO continues to be one of Scotland's foremost cultural ambassadors and is renowned for its innovative approach to music-making.

The Orchestra promotes regular Winter Seasons from October to May in Edinburgh, Glasgow, Aberdeen, St Andrews, Dumfries and (with the BBC SSO and RSNO) Perth. There are between two and four concerts each week with over 60 concerts in total, forming a 23-week Winter Season.

During the Summer Season the Orchestra tours to Scotland's towns and villages. In addition, the SCO undertakes overseas tours, festival appearances and recording sessions throughout the year. The SCO appears regularly at Edinburgh International Festival and produces and performs the Virgin Money Fireworks Concert which ends the Festival each year. Integrated within this programme is the education and outreach work of SCO *Connect*.

Roy McEwan announced his retirement from the Scottish Chamber Orchestra in Summer 2016 after 23 years as Chief Executive. Gavin Reid, former Director of the BBC Scottish Symphony Orchestra, was announced as the new Chief Executive in April 2016.

Funding

2017/18:

- a revenue grant of up to £1,992,000 STERLING
redacted 30(b)ii

2018/19

- a revenue grant of up to £1,992,000 STERLING
redacted 30(b)ii

IMPACT Centre - Edinburgh and South East Scotland City Region Deal (ESES CRD)

Through the ESES CRD the SCO will secure a new home in the IMPACT Centre; a world-class performing arts venue to be built in the heart of Edinburgh. Both the UK and Scottish Governments will provide up to £10m each (a maximum of £20m) of capital funding to support the delivery of this new venue which will reinforce Edinburgh's position as a pre-eminent Festival City.

The venue will be immediately adjacent to a historic building on St Andrew Square. It will house a 1,000-seat auditorium and studio facilities to enable rehearsal, recital and recording space, as well as enabling community outreach and education, conferences and multi-art-form use. The site will be enhanced by the provision of a restaurant, cafe and bar facilities.

Recent developments:

- March 2018 saw an important step forward for the IMPACT Centre with the release of initial designs at the second public consultation.
- Redacted 33(1)(b)

Current Timeline:

- The planning application will be submitted to City of Edinburgh Council during the second half of next month (August 2018).
- Redacted 33(1)(b)

Funding:

- The final piece of the City Deal funding was confirmed in February with £5 million from City of Edinburgh Council, bringing the funding through the City Deal to £25 million.
- Redacted 33(1)(b)

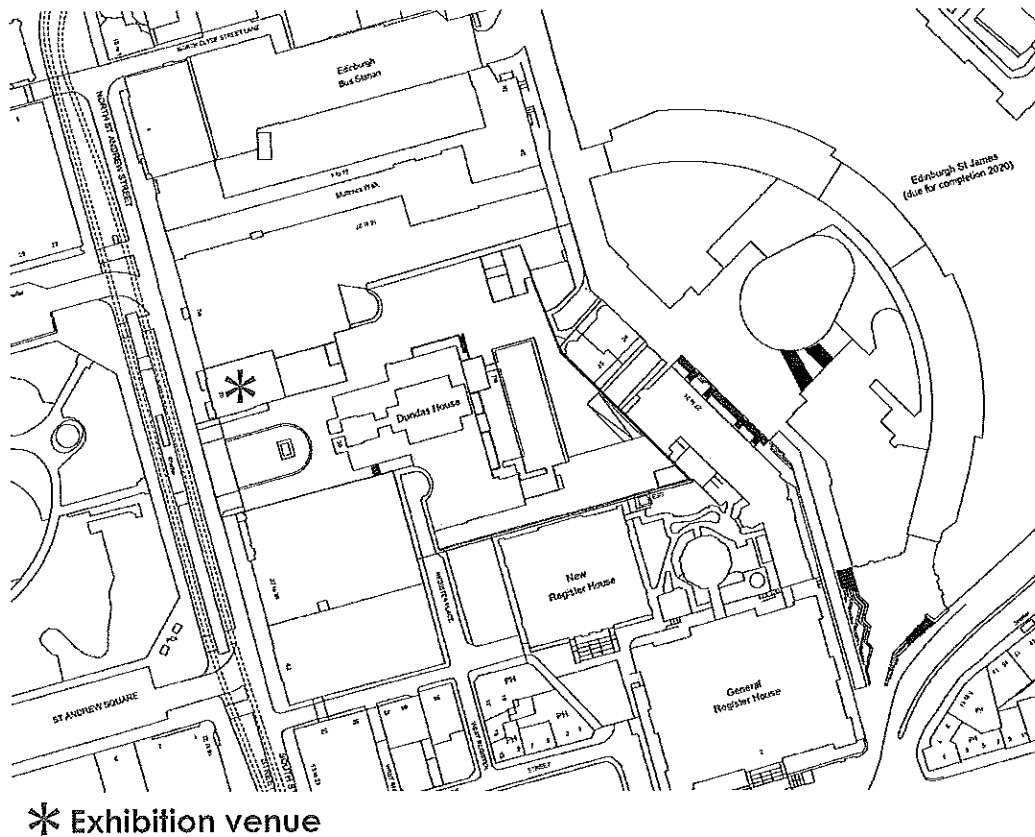
Key Messages:

- The first purpose-built music venue in Edinburgh in 100 years.
- A world-class venue with the very best in modern acoustics – a home for all kinds of music and performance.
- An exciting new home for the world renowned Scottish Chamber Orchestra.
- A principal, all-day Festival venue, greatly strengthening Edinburgh's position as a world-leading Festival city.
- Attracting performers and audiences of all ages and background, to a bustling, informal, all-day public building where everyone feels welcome.
- Redacted 33(1)(b)
- Redacted 33(1)(b)

redacted 38(1)(b)

Invitation: Second Community Consultation Exhibition for the Proposed IMPACT Centre, 36 St Andrew Square, Edinburgh

Exhibition Venue: 35 St Andrew Square



IMPACT Scotland are hosting a second community consultation exhibition regarding proposals for land within Royal Bank of Scotland's ownership at 36 St Andrew Square, Edinburgh. The proposals are for the demolition of a rear office block and associated works and erection of a music and performing arts venue (Class 11) and associated uses. The proposals will deliver a new music and performing arts venue, The IMPACT Centre, immediately behind Dundas House, (which comprises the Royal Bank of Scotland at 36 St Andrew Square). This will involve the demolition of the 1960s office block to the rear of the historic branch. The Royal Bank of Scotland's branch at St Andrew Square will continue to operate as a stand-alone branch.

IMPACT Scotland will be holding the second of two public consultation events to inform the emerging proposals on **Thursday 15th March at 35 St Andrew Square, Edinburgh EH2 2AD, between 3:00pm and 7:30pm.**

We hope you can attend to learn more about the proposals and make your views known to inform these proposals. The public consultation events are being held in advance of the submission of a Detailed Planning Application to City of Edinburgh Council. If you are unable to attend and have any questions, please contact Elaine.Ravenscroft@impactscotland.org.uk

If you wish to make comments on the proposals, feedback forms will be available at the exhibition, online at www.impactscotland.org.uk, or you may do so in writing to Elaine Ravenscroft, IMPACT Scotland, 4 Royal Terrace, Edinburgh, EH7 5AB, or by email. **Comments should be made no later than Friday 30th March 2018.**

Please note that all comments sent to IMPACT Scotland in respect of this pre-application consultation are not representations to City of Edinburgh Council. There will be an opportunity to make representations to the Council when a formal application is made.

From: redacted 38(1)(b)

Sent: 24 October 2017 12:31

To: redacted 38(1)(b)

Subject: DCA Meeting Stakeholder Distribution: IMPACT Scotland - Community Consultation Exhibition

Dear all,

Please find attached details of the IMPACT Scotland Consultation Exhibition on Tuesday 7th November 2017 at 36 St Andrew Square.

Kind regards,

redacted 38(1)(b)IMPACT Scotland

redacted 38(1)(b)

www.impactscotland.org.uk

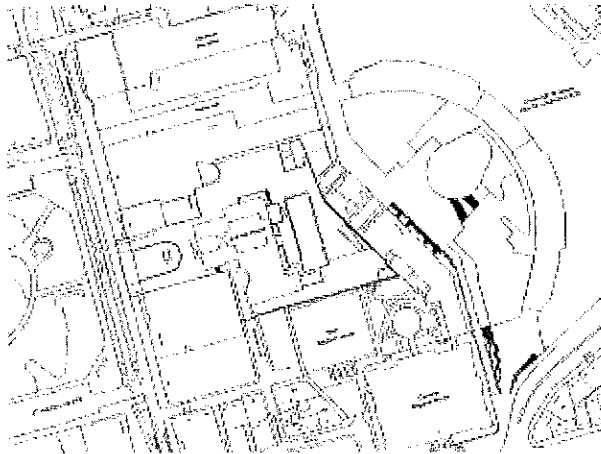
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David Chipperfield Architects

Invitation Community Consultation Exhibition

36 St Andrew Square, Edinburgh



IMPACT Scotland are hosting a community consultation exhibition regarding proposals for land within Royal Bank of Scotland's ownership at 36 St Andrew Square, Edinburgh. The proposals are for the Demolition of rear office block and associated works and erection of music and performing arts venue (Class 11) and associated uses.

The proposals will deliver a new music and performing arts venue, The IMPACT Centre, immediately behind Dundas House, (which comprises the Royal Bank of Scotland at 36 St Andrew Square). This will involve the demolition of the 1960s office block to the rear of the historic branch. The Royal Bank of Scotland's branch at St Andrew Square will continue to operate as a stand-alone branch.

IMPACT Scotland will be holding two public consultation events to inform the emerging proposal. A first drop-in public consultation exhibition is being held on Tuesday 7th November at 36 St Andrew Square, Edinburgh EH2 2AD, between 3:00pm and 7:30pm.

We hope you are able to attend to learn more about the proposals and make your views known to inform the proposals. The public consultation events are being held in advance of the submission of a Detailed Planning Application to City of Edinburgh Council.

If you are unable to attend, further information may be obtained from Elaine.Raverscroft@impactscotland.org.uk

If you wish to make comments on the proposals, feedback forms will be available at the exhibition or you may do so in writing to Elaine Raverscroft, IMPACT Scotland, 4 Royal Terrace, Edinburgh, EH7 5AB. Comments should be made no later than Friday 17th November 2017.

Please note that all comments sent to IMPACT Scotland in respect of this pre-application consultation are not representations to City of Edinburgh Council. There will be an opportunity to make representations to the Council when a formal application is made.

From: redacted 38(1)(b)
Sent: 31 August 2018 10:22
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: IMMEDIATE - FINAL PFG DRAFT

Great, thanks redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 31 August 2018 10:11
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: IMMEDIATE - FINAL PFG DRAFT

redacted 38(1)(b) There was a version control issue which has now been corrected in the attached full version.

Redacted – not relevant to this FOI

Reference to Inverness Castle and SCO home have been removed.

Thanks.

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 31 August 2018 09:39
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)

redacted 38(1)(b)

Redacted – not relevant to this FOI

Slightly surprised to see SCO home and Inverness castle referenced on page 4 – redacted 38(1)(b) seemed to say below that they would be covered by “the development of projects under the City Deal”.

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 31 August 2018 07:51
To: redacted 38(1)(b)

Cc: redacted 38(1)(b)

Subject: RE: IMMEDIATE - FINAL PFG DRAFT

Hi redacted 38(1)(b)

Redacted – not relevant to this FOI

redacted 38(1)(b)Scottish Government

From: redacted 38(1)(b)
Sent: 30 August 2018 21:15
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: IMMEDIATE - FINAL PFG DRAFT

Hi redacted 38(1)(b)

Redacted – not relevant to this FOI

From: redacted 38(1)(b)
Sent: 30 August 2018 15:26
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: IMMEDIATE - FINAL PFG DRAFT
Importance: High

All,

Please find attached the FINAL draft of the PFG,

Please go through it and check for the accuracy of commitments and **a final fact check including all figures and dates.**

Drafting comments and additions are not being sought unless due to inaccuracies,

I am aware of one potential minor addition that may come from tourism,

Please let me and redacted 38(1)(b) know of anything that needs to be changed or altered **ASAP and with absolute deadline of 10am tomorrow.**

For information:

I have quickly been through it and all previous amends seem to have been taken on board,
redacted 38(1)(b)– The funding for Inverness Castle and IMPACT centre is now just referenced as “the development of projects funded through City Region Deals”
Culture colleagues – you will wish to note that cultural commitments are mentioned towards the end of the Executive Summary around page 20 – please check here too.
Tourism commitments are sprinkled throughout.

Happy to discuss – if responding tomorrow morning please ensure redacted 38(1)(b) is copied.

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 28 August 2018 14:28
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: IMPACT Centre

Hi redacted 38(1)(b)

Redacted 30(b)ii

The Ministerial Code sets out further details on Ministers' role with planning applications (Section 8) – although much of the information relates to constituency interests rather than portfolio interests.

I would suggest that you would be best to speak to the Cabinet, Parliament and Governance team for guidance– from a quick look at the staff directory, it looks like Redacted 30(b)ii are responsible for giving protocol advice to Ministers and policy areas.

Redacted 30(b)ii

Redacted 30(b)ii

 | gov.scot       Development.scot

From: redacted 38(1)(b)
Sent: 22 August 2018 13:04
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: IMPACT Centre

Dear redacted 38(1)(b)

Our team is the link to the new IMPACT Centre development, which will be going to City of Edinburgh Council planning this week. Our key involvement is through the Scottish Chamber Orchestra, one of the National Performing Companies that we fund, as this development will create a new much needed home and rehearsal space for them.

Discussions on this have been on-going for several years, and the opportunity to create a new concert hall on the site behind the RBS building on St Andrew's square has been made possible through the gift of land by RBS and generous capital and revenue support from the Dunard Fund. Funding from the Scottish Government has been made possible through the Edinburgh and South

East Scotland City Region Deal, with SG committing to £10m support, UK Government has matched this, and the City of Edinburgh Council are providing £5m.

Our next step is to try and understand a little more clearly Ms Hyslop's role as the project progresses.
Redacted 30(b)ii

Redacted 30(b)ii

Thank you in advance for your time on this – I'd be more than happy to chat it through with you both at your convenience.

With best wishes,

redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b) EIF
Sent: 22 August 2018 11:04
To: redacted 38(1)(b)
Subject: RE: Thursdays IMPACT Centre reception

Dear redacted 38(1)(b)

Absolutely understood. We'll ensure to keep in touch as the project moves forward.

Best wishes
redacted 38(1)(b)

—

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 22 August 2018 08:45
To: redacted 38(1)(b)
Subject: Thursdays IMPACT Centre reception

Morning,

I'm sorry to say that Ms Hyslop is sending apologies for Thursday's reception. It's a tight schedule for her that day I'm afraid redacted 30(b)ii

Ms Hyslop would be delighted to attend an event at a later date, or indeed a photo op. redacted 30(b)ii

With best wishes – have a lovely evening on Thursday,

redacted 38(1)(b)



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Tha am post-d seo (agus faidhle neo ceanglan còmhla ris) dhan neach neo luchd-ainmichte a-mhàin. Chan eil e ceadachd a chleachdadh ann an dòigh sam bith, a' toirt a-steach còraichean, foillseachadh neo sgaoileadh, gun chead. Ma 's e is gun d'fhuair sibh seo gun fhiosd', bu choir cur às dhan phost-d agus lethbhreac sam bith air an t-siostam agaibh agus fios a leigeil chun neach a sgaoil am post-d gun dàil.

Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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From: redacted 38(1)(b)
Sent: 21 August 2018 12:16
To: redacted 38(1)(b)
Subject: RE: PFG

No. In fact not sure what PFG will say on city deals. It's existing policy – so nothing new.

Regards,
redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 21 August 2018 10:53
To: redacted 38(1)(b)
Subject: PFG

Hi redacted 38(1)(b) – we were going to reference the fact that there has been a commitment to the IMPACT centre in the new PFG, but can we check if you might also be referencing it in your City Deal section too?

With thanks

redacted 38(1)(b)
<< OLE Object: Picture (Device Independent Bitmap) >>

From: redacted 38(1)(b)
Sent: 20 August 2018 11:37
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: 23 August - IMPACT Reception

Hi redacted 38(1)(b)

We have not invited any UK government representatives. In case it is of use, please find attached the current guestlist (not including donors). [Note – Guestlist redacted redacted 38(1)(b)]

Thanks
redacted 38(1)(b)

–

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 20 August 2018 11:28
To: redacted 38(1)(b)
Cc: redacted 38(1)(b) **Subject:** RE: 23 August - IMPACT Reception

Hi redacted 38(1)(b) – we may be running into a problem with Ms Hyslop attending on Thursday, redacted 33(1)(b). I'll let you know as soon as possible - it may be that Ms Hyslop will have to send her apologies I'm afraid.

May I just double check however if anyone from UK Government has been invited?

With many thanks,

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 15 August 2018 15:56
To: redacted 38(1)(b)
Subject: 23 August - IMPACT Reception

Hi redacted 38(1)(b)

Please find attached the invitation list with responses noted. I've done some chasing today and will do some more tomorrow.

redacted 38(1)(b) is going to speak to redacted 38(1)(b) to discuss what the format of the event will be but when I mentioned it to him just now, he felt that it would most probably be entirely appropriate to invite Ms Hyslop to say a few words. I will advise further as soon as I know more.

Best
redacted 38(1)(b)

EDINBURGH INTERNATIONAL FESTIVAL

EIF.CO.UK

#EDINTFEST



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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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From: redacted 38(1)(b)
Sent: 17 August 2018 17:32
To: redacted 38(1)(b)
Subject: RE: Scottish Chamber Orchestra - IMPACT Centre

Great – thanks. I've been invited to an event next Thurs which I thought I'd attend.
Are you going?

Regards,
redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 07 August 2018 13:51
To: redacted 38(1)(b)
Subject: Quick Q

Hi redacted 38(1)(b)

redacted 38(1)(b) is hosting a small – short – drinks event at 35 SAS on 23rd August (the day the planning application is being submitted) to celebrate the IMPACT Centre. Guests are CEC, SG, IMPACT trustees and stakeholders/partners, and key individuals attending the Culture Summit. I've asked them to invite redacted 38(1)(b). Is there anyone else you think should be invited?

Thanks
redacted 38(1)(b)



redacted 38(1)(b)
Scottish Chamber Orchestra
4 Royal Terrace, Edinburgh EH7 5AB
T: [REDACTED]
www.sco.org.uk

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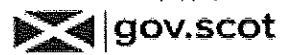
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redacted 38(1)(b) (emails)
redacted 33(1)(b) (commercially sensitive)
redacted 30(b)ii (frank exchange of views)
redacted 28(1) (UK gov)

From: redacted 38(1)(b)
Sent: 03 August 2018 10:49
To: redacted 38(1)(b)
Subject: PFG

Hi there – redacted 38(1)(b) gave me a quick look at the PFG and I wondered if we should be mentioning that we are supporting the new IMPACT centre with £10m? I know its old news, but I noticed there was some other info which had already been announced like PLACE funding?

redacted 38(1)(b)



From: redacted 38(1)(b)
Sent: 30 July 2018 09:50
To: redacted 38(1)(b)
Subject: RE: IMPACT

Thanks redacted 38(1)(b)– that's really useful.

Best wishes

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 26 July 2018 15:17
To: redacted 38(1)(b)
Subject: Re: IMPACT

Hi redacted 38(1)(b)

Here are the current issue which are most likely to come up, redacted 30(b)ii
Hope this helps but don't hesitate to come back with any questions

redacted 38(1)(b)
redacted 38(1)(b)
IMPACT Scotland

4 Royal Terrace
Edinburgh EH7 5AB
redacted 38(1)(b)www.impactscotland.org.uk

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From: redacted 38(1)(b)
Sent: 26 July 2018 14:00
To: redacted 38(1)(b)
Subject: RE: IMPACT

Thanks – redacted 30(b)ii

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 26 July 2018 13:59
To: redacted 38(1)(b)
Subject: Re: IMPACT

Sure, I'll get some lines over to you.

redacted 38(1)(b)IMPACT Scotland

4 Royal Terrace
Edinburgh EH7 5AB
redacted 38(1)(b)
www.impactscotland.org.uk

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From: redacted 38(1)(b)
Sent: 26 July 2018 13:53
To: redacted 38(1)(b)
Subject: RE: IMPACT

Thanks redacted 38(1)(b) that's really useful.

redacted 30(b)ii

With thanks,

redacted 38(1)(b)

From: redacted 38(1)(b) **Sent:** 26 July 2018 13:08
To: redacted 38(1)(b) **Subject:** Re: IMPACT

Hi redacted 38(1)(b)

Please find attached a brief update and a more general background note (which you'll know anyway but just for ease).

Please get back to me if you have any questions or need any other information.

Kind regards
redacted 38(1)(b)
redacted 38(1)(b)IMPACT Scotland

[updated redacted redacted 30(b)ii]

redacted 38(1)(b) www.impactscotland.org.uk

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From: redacted 38(1)(b)
Sent: 25 July 2018 09:20
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: IMPACT

Thanks both,

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 24 July 2018 15:46
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: Re: IMPACT

Hi redacted 38(1)(b)

Will get something across to you.

Kind regards
redacted 38(1)(b)
redacted 38(1)(b)
IMPACT Scotland

4 Royal Terrace
Edinburgh EH7 5AB
redacted 38(1)(b) www.impactscotland.org.uk

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From: redacted 38(1)(b)
Sent: 24 July 2018 15:32
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: Re: IMPACT

redacted 38(1)(b)

Good to hear from you. The person best placed to provide you with this information is redacted 38(1)(b) to whom I have copied this email. I am sure she will be in touch with you.

Best wishes.

redacted 38(1)(b)---Original message---

From : redacted 38(1)(b)
Date : 24/07/2018 - 14:34 (BST)
To : redacted 38(1)(b)
Cc : redacted 38(1)(b)
Subject : IMPACT

Hi redacted 38(1)(b)

We are preparing some briefings for Festival SCO concerts that Ms Hyslop is attending and I'd like if possible to include a few paragraphs on progress with the IMPACT Centre. Would you by any chance be able to send me an update by the end of the week by any chance? Just the key facts on progress and timescales redacted 30(b)ii

With thanks,

redacted 38(1)(b)
redacted 38(1)(b)rebecca.peppiette@gov.scot

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fhiosd', bu choir cur às dhan phost-d agus lethbhreac sam bith air an t-siostam agaibh agus fios a leigeil chun neach a sgaoil am post-d gun dàil.

Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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redacted 33(1)(b) (commercially sensitive)
redacted 30(b)ii (frank exchange of views)
redacted 28(1) (UK gov)

From: redacted 38(1)(b)
Sent: 25 July 2018 09:20
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: IMPACT

Thanks both,

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 24 July 2018 15:46
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: Re: IMPACT

Hi redacted 38(1)(b)

Will get something across to you.

Kind regards
redacted 38(1)(b)
redacted 38(1)(b)IMPACT Scotland

redacted 38(1)(b)www.impactscotland.org.uk

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From: redacted 38(1)(b)
Sent: 24 July 2018 15:32
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: Re: IMPACT

redacted 38(1)(b)

Good to hear from you. The person best placed to provide you with this information is redacted 38(1)(b), to whom I have copied this email. I am sure she will be in touch with you.

Best wishes.

redacted 38(1)(b)---Original message---

From : redacted 38(1)(b)

Date : 24/07/2018 - 14:34 (BST)

To : redacted 38(1)(b)

Cc : redacted 38(1)(b)

Subject : IMPACT

Hi redacted 38(1)(b)

We are preparing some briefings for Festival SCO concerts that Ms Hyslop is attending and I'd like if possible to include a few paragraphs on progress with the IMPACT Centre. Would you by any chance be able to send me an update by the end of the week by any chance? Just the key facts on progress and timescales and perhaps anything she should know about.

With thanks,

redacted 38(1)(b)

redacted 38(1)(b)



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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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From: redacted 38(1)(b)
Sent: 04 June 2018 15:29
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: IMPACT Scotland steering group

Dear redacted 38(1)(b)

I would be grateful if you could look through the attached business case for the IMPACT performance centre, which has been supported through the Edinburgh and South East Scotland City Region Deal.

redacted 30(b)ii.

With best wishes and thanks,

redacted 38(1)(b)
redacted 38(1)(b)



Redacted - Business case not attached 33(1)(b)

From: redacted 38(1)(b)
Sent: 31 May 2018 10:05
To: redacted 38(1)(b)
Cc: redacted 38(1)(b) **Subject:** RE: Edinburgh - latest deal doc as at 25 May

Thanks redacted 38(1)(b)

I've just got four outstanding areas that aren't quite tied down:

redacted 33(1)(b)
redacted 30(b)ii
redacted 30(b)ii
redacted 30(b)ii

I don't have any comments on the ESESCRD 25 May document

I hope it is helpful to draw the various emails together in one place.

With thanks,

redacted 38(1)(b)



From: redacted 38(1)(b)
Sent: 31 May 2018 08:48
To: redacted 38(1)(b)
Cc: redacted 38(1)(b) **Subject:** RE: Edinburgh - latest deal doc as at 25 May

redacted 38(1)(b) – all the earlier comments were fed back and worked through at a session last week. Doesn't mean this is perfect though.

If you can track your comments on this doc by close today, that would be helpful – even if you can't make tomorrow's meeting.

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 31 May 2018 08:42
To: redacted 38(1)(b)
Cc: redacted 38(1)(b) **Subject:** RE: Edinburgh - latest deal doc as at 25 May

Thanks redacted 38(1)(b), and sorry not to be able to make the call on Friday as I'm not in the office.

redacted 30(b)ii
Best wishes

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 30 May 2018 08:29
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: Edinbirgh - latest deal doc as at 25 May

redacted 30(b)ii

redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 25 May 2018 17:41

To: redacted 38(1)(b)

Cc: redacted 38(1)(b) **Subject:** [PROTECT] FW: Latest Deal Document and email to Govt

Dear all,

redacted 30(b)ii

Regards

redacted 38(1)(b)

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From: redacted 38(1)(b)
Sent: 24 May 2018 15:31
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

redacted 33(1)(b)

Separately redacted 38(1)(b), I've added some comments to the business case that came through, but should redacted 38(1)(b) and other colleagues also comment on it before it goes back to the PMO? (attached).

With thanks,

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 24 May 2018 15:11
To: redacted 38(1)(b)
Subject: RE: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

redacted 33(1)(b)

They are not going to get money in 17/18. What does their business case say about when they need the money?

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 24 May 2018 13:49
To: redacted 38(1)(b)

Subject: RE: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

redacted 33(1)(b)

From: Macleod A (Alasdair)
Sent: 24 May 2018 13:43
To: redacted 38(1)(b)
Subject: RE: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

redacted 33(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 24 May 2018 13:32

To: redacted 38(1)(b) **Subject:** RE: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

redacted 33(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b) **Sent:** 22 May 2018 09:43

To: redacted 38(1)(b) **Cc:** redacted 38(1)(b)

Subject: RE: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

redacted 38(1)(b) – can you confirm that you are content with the IMPACT proposals.

Redacted – not within scope of this FOI.

Regards,

redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 21 May 2018 19:45

To: redacted 38(1)(b)

Cc: redacted 38(1)(b)

Subject: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

All, as you are aware we are at the final stages with the Edinburgh City Region Deal. I have now had a proper chance to analyse the Edinburgh CRD latest draft profile for SG and am copying in redacted 38(1)(b) interests and the Business Manager and Finance Manager for housing interests (I wasn't sure who was your lead on City Deals). Please note this is confidential at the moment as the deal has not been signed yet.

redacted 30(b)ii

redacted – not relevant to this FOI

Regards

redacted 38(1)(b)

redacted 38(1)(b) (emails)
redacted 33(1)(b) (commercially sensitive)
redacted 30(b)ii (frank exchange of views)
redacted 28(1) (UK gov)

From: redacted 38(1)(b)
Sent: 13 April 2018 12:16
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: [PROTECT] Draft Business case - IMPACT

Dear redacted 38(1)(b)
Please find attached the draft business case for IMPACT.

I understand that redacted 38(1)(b) agreed to circulate an early draft to you last week.

We are also sending this to redacted 38(1)(b) who has been advising us on the economic case. He will run it by colleagues before we officially submit to Government.

Regards,
redacted 38(1)(b)
redacted 38(1)(b)

redacted business plan 33(1)(b)

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computer viruses.

From: redacted 38(1)(b)
Sent: 27 March 2018 09:45
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: Development Funding Proposal

Dear redacted 38(1)(b)

As requested, I attach a proposal for use of the 100K development funding awarded to SCO/IMPACT Scotland. There are three elements to this proposal which are inter-related and designed to support the Operational Business Plan:

1. Artistic Planning Consultant – previously approved; redacted 38(1)(b) Centre has begun redacted 38(1)(b) consultancy
2. Supporting Young Musical Talent
3. Developing Family Activities

The proposal has been discussed by both SCO Board and IMPACT Scotland Executive Committee.

I hope it is clear, however if you have any queries, or there is any further information that you need at this stage, please do let me know.

With best wishes
redacted 38(1)(b)

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Attachment:

**IMPACT Scotland/Scottish Chamber Orchestra
Scottish Government Development Funding**

Introduction

This paper sets out a proposal for the use of Scottish Government Development Funding of 100K, awarded to IMPACT Scotland – via the SCO – for the purpose of developing content and capacity in advance of the opening of the IMPACT Centre.

In developing the IMPACT Centre and as demonstrated in IMPACT Scotland's **Operational Business Plan**, published in May 2016, there has been a clear objective to ensure that in addition to the SCO and Edinburgh International Festival, opportunity is given for the use of the auditorium and other spaces by all genres of music, other performing arts sectors and conferences. In addition there is a strong desire to facilitate participation, learning and engagement opportunities.

Proposal

There are three discrete elements to this proposal which are designed to support the Operational Business Plan:

1. Artistic Planning Consultant
2. Supporting Young Musical Talent
3. Developing Family Activities

Artistic Planning Consultant – Approved

The role of part time Artistic Planning Consultant is to aid the Board of IMPACT Scotland in the development of a framework programme for the IMPACT Centre that will generate interest and engagement with a wide range of audiences, communities, stakeholders, partners and artists. In addition, to propose a range of programming activities prior to the opening of the venue that will enthuse stakeholders and audiences while laying the foundations for the administrative and business functions of the project.

IMPACT Scotland has appointed redacted 38(1)(b) to undertake this part time role. Working 2 days per month for 18 months, commencing March 2018, redacted 38(1)(b) will report to the IMPACT Scotland Executive Committee. A role specification is attached as Appendix 1.

Supporting Young Musical Talent

IMPACT Scotland's Operational Business Plan includes redacted 33(1)(b)

Developing Family Activities

redacted 33(1)(b)

Summary

Each of these three initiatives is designed to increase opportunities for awareness raising, engagement and participation for communities across Edinburgh, surrounding regions and further afield prior to the opening of the IMPACT Centre, which is expected to be in 2021.

redacted 33(1)(b)

APPENDIX 1

IMPACT Scotland

Artistic Programming Consultant

The role of Consultant is to aid the Board of IMPACT Scotland in the development of a framework programme for the new venue in St Andrew Square that will generate interest and engagement with a wide range of audiences, communities, stakeholders, partners and artists. In addition, to propose a range of programming activities prior to the opening of the venue that will enthuse stakeholders and audiences while laying the foundations for the administrative and business functions of the project.

There are three key areas of focus:

- 1) Developing operational capacity and partnerships
- 2) Modelling framework programmes for year round programming.
- 3) Propose a range of artistic and educational programming activities to support IMPACT Scotland in the period running up to the opening of the venue.

Operational Capacity and Partnership Development

Key to the initial and ongoing success of the new venue will be the development of a wide and diverse range of local, national and international partnerships and relationships built across the cultural sector helping to ensure the venue is recognised across the world as a leading creative destination in Edinburgh's festivals city. This will necessarily involve many organisations including - but not exclusively - promoters, presenters, performers, professional and youth companies, education, health and community providers, broadcasters and recording companies, plus national and international venues.

Programming

A fundamental measure of success for the new venue will be defined by its engagement with audiences and participants, especially locally, regionally and nationally. It is important that a diverse, engaging and inspirational introductory programme of events is planned and delivered both in the period leading up to the opening of the venue, but also the first weeks, months and year of the venue being operational.

The programme will not only allow existing and new partnerships to develop in interesting and innovative ways, it will also - crucially - help to raise awareness for and engagement in the new venue, demonstrating its value to and benefit for the community as a whole.

It will be through live, inspirational and distinctive events which engage the public that this project will come to life and fire peoples' imaginations and creativity.

redacted 33(1)(b)

From: redacted 38(1)(b)
Sent: 04 June 2018 15:29
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: IMPACT Scotland steering group

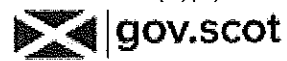
Dear redacted 38(1)(b)

I would be grateful if you could look through the attached business case for the IMPACT performance centre, which has been supported through the Edinburgh and South East Scotland City Region Deal.

redacted 30(b)ii.

With best wishes and thanks,

redacted 38(1)(b)
redacted 38(1)(b)



Redacted - Business case not attached 33(1)(b)

From: redacted 38(1)(b)
Sent: 31 May 2018 10:05
To: redacted 38(1)(b)
Cc: redacted 38(1)(b) **Subject:** RE: Edinburgh - latest deal doc as at 25 May

Thanks redacted 38(1)(b)

I've just got four outstanding areas that aren't quite tied down:

redacted 33(1)(b)
redacted 30(b)ii
redacted 30(b)ii
redacted 30(b)ii

I don't have any comments on the ESESCRD 25 May document

I hope it is helpful to draw the various emails together in one place.

With thanks,

redacted 38(1)(b)



From: redacted 38(1)(b)
Sent: 31 May 2018 08:48
To: redacted 38(1)(b)
Cc: redacted 38(1)(b) **Subject:** RE: Edinburgh - latest deal doc as at 25 May

redacted 38(1)(b) – all the earlier comments were fed back and worked through at a session last week. Doesn't mean this is perfect though.

If you can track your comments on this doc by close today, that would be helpful – even if you can't make tomorrow's meeting.

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 31 May 2018 08:42
To: redacted 38(1)(b)
Cc: redacted 38(1)(b) **Subject:** RE: Edinburgh - latest deal doc as at 25 May

Thanks redacted 38(1)(b), and sorry not to be able to make the call on Friday as I'm not in the office.

redacted 30(b)ii
Best wishes

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 30 May 2018 08:29
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: Edinbirgh - latest deal doc as at 25 May

redacted 30(b)ii

redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 25 May 2018 17:41
To: redacted 38(1)(b)
Cc: redacted 38(1)(b) **Subject:** [PROTECT] FW: Latest Deal Document and email to Govt

Dear all,

redacted 30(b)ii

Regards

redacted 38(1)(b)

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From: redacted 38(1)(b)
Sent: 24 May 2018 15:31
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

redacted 33(1)(b)

Separately redacted 38(1)(b), I've added some comments to the business case that came through, but should redacted 38(1)(b) and other colleagues also comment on it before it goes back to the PMO? (attached).

With thanks,

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 24 May 2018 15:11
To: redacted 38(1)(b)
Subject: RE: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

redacted 33(1)(b)

They are not going to get money in 17/18. What does their business case say about when they need the money?

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 24 May 2018 13:49
To: redacted 38(1)(b)

Subject: RE: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

redacted 33(1)(b)

From: Macleod A (Alasdair)
Sent: 24 May 2018 13:43
To: redacted 38(1)(b)
Subject: RE: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

redacted 33(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 24 May 2018 13:32

To: redacted 38(1)(b) **Subject:** RE: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

redacted 33(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b) **Sent:** 22 May 2018 09:43

To: redacted 38(1)(b) **Cc:** redacted 38(1)(b)

Subject: RE: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

redacted 38(1)(b) – can you confirm that you are content with the IMPACT proposals.

Redacted – not within scope of this FOI.

Regards,

redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 21 May 2018 19:45

To: redacted 38(1)(b)

Cc: redacted 38(1)(b)

Subject: Official Sensitive Confidential - Edinburgh and South of Scotland City Region Deal - draft financial profile

All, as you are aware we are at the final stages with the Edinburgh City Region Deal. I have now had a proper chance to analyse the Edinburgh CRD latest draft profile for SG and am copying in redacted 38(1)(b) interests and the Business Manager and Finance Manager for housing interests (I wasn't sure who was your lead on City Deals). Please note this is confidential at the moment as the deal has not been signed yet.

redacted 30(b)ii

redacted – not relevant to this FOI

Regards

redacted 38(1)(b)

redacted 38(1)(b) (emails)
redacted 33(1)(b) (commercially sensitive)
redacted 30(b)ii (frank exchange of views)
redacted 28(1) (UK gov)

From: redacted 38(1)(b)
Sent: 13 April 2018 12:16
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: [PROTECT] Draft Business case - IMPACT

Dear redacted 38(1)(b)
Please find attached the draft business case for IMPACT.

I understand that redacted 38(1)(b) agreed to circulate an early draft to you last week.

We are also sending this to redacted 38(1)(b) who has been advising us on the economic case. He will run it by colleagues before we officially submit to Government.

Regards,
redacted 38(1)(b)
redacted 38(1)(b)

redacted business plan 33(1)(b)

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From: redacted 38(1)(b)
Sent: 27 March 2018 09:45
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: Development Funding Proposal

Dear redacted 38(1)(b)


As requested, I attach a proposal for use of the 100K development funding awarded to SCO/IMPACT Scotland. There are three elements to this proposal which are inter-related and designed to support the Operational Business Plan:

1. Artistic Planning Consultant – previously approved; redacted 38(1)(b) Centre has begun redacted 38(1)(b) consultancy
2. Supporting Young Musical Talent
3. Developing Family Activities

The proposal has been discussed by both SCO Board and IMPACT Scotland Executive Committee.

I hope it is clear, however if you have any queries, or there is any further information that you need at this stage, please do let me know.

With best wishes
redacted 38(1)(b)

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Attachment:

IMPACT Scotland/Scottish Chamber Orchestra
Scottish Government Development Funding

Introduction

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In developing the IMPACT Centre and as demonstrated in IMPACT Scotland's **Operational Business Plan**, published in May 2016, there has been a clear objective to ensure that in addition to the SCO and Edinburgh International Festival, opportunity is given for the use of the auditorium and other spaces by all genres of music, other performing arts sectors and conferences. In addition there is a strong desire to facilitate participation, learning and engagement opportunities.

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Supporting Young Musical Talent

IMPACT Scotland's Operational Business Plan includes redacted 33(1)(b)

Developing Family Activities

redacted 33(1)(b)

Summary

Each of these three initiatives is designed to increase opportunities for awareness raising, engagement and participation for communities across Edinburgh, surrounding regions and further afield prior to the opening of the IMPACT Centre, which is expected to be in 2021.

redacted 33(1)(b)

APPENDIX 1

IMPACT Scotland

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The role of Consultant is to aid the Board of IMPACT Scotland in the development of a framework programme for the new venue in St Andrew Square that will generate interest and engagement with a wide range of audiences, communities, stakeholders, partners and artists. In addition, to propose a range of programming activities prior to the opening of the venue that will enthuse stakeholders and audiences while laying the foundations for the administrative and business functions of the project.

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It will be through live, inspirational and distinctive events which engage the public that this project will come to life and fire peoples' imaginations and creativity.

redacted 33(1)(b)

redacted 38(1)(b) (emails)
redacted 33(1)(b) (commercially sensitive)
redacted 30(b)ii (frank exchange of views)
redacted 28(1) (UK gov)
redacted business plan 33(1)(b)

From: redacted 38(1)(b)
Sent: 07 August 2018 10:29
To: redacted 38(1)(b)
Subject: Re: Edinburgh and South East Scotland City Region Deal

Thanks redacted 38(1)(b). We were aware of this and great to see final sign off. Many thanks for all your support and help.

redacted 38(1)(b) ----Original message----
From : redacted 38(1)(b)
Date : 07/08/2018 - 10:10 (BST)
To : redacted 38(1)(b)
Subject : Edinburgh and South East Scotland City Region Deal

Hi – I suspect the CEC has been keeping you updated, but just incase, the FM and PM are signing off the Edinburgh and South East Scotland City Region Deal formally later today.

With best wishes,

R redacted 38(1)(b)

This e-mail (and any files or other attachments transmitted with it) is intended solely for the attention of the addressee(s). Unauthorised use, disclosure, storage, copying or distribution of any part of this e-mail is not permitted. If you are not the intended recipient please destroy the email, remove any copies from your system and inform the sender immediately by return. Communications with the Scottish Government may be monitored or recorded in order to secure the effective operation of the system and for other lawful purposes. The views or opinions contained within this e-mail may not necessarily reflect those of the Scottish Government.

Tha am post-d seo (agus faidhle neo ceanglan còmhla ris) dhan neach neo luchd-ainmichte a-mhàin. Chan eil e ceadaichte a chleachdadh ann an dòigh sam bith, a' toirt a-steach còraichean, foillseachadh neo sgaoileadh, gun chead. Ma 's e is gun d'fhuair sibh seo gun fhiosd', bu choir cur às dhan phost-d agus lethbhreac sam bith air an t-siostam agaibh agus fios a leigeil chun neach a sgaoil am post-d gun dàil. Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri

beachdan Riaghaltas na h-Alba.

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From: redacted 38(1)(b)
Sent: 13 September 2017 10:57
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: IMPACT Strategic Programme

redacted 38(1)(b)
Further to your email to redacted 38(1)(b) of yesterday, please find attached the strategic programme for the design, construction and completion of the venue. As you will see, this programme fits well with the proposed drawdown schedule you provided.

Please let me know if you have any questions.

Best wishes.

redacted 38(1)(b)

Strategic programme redacted 33(1)(b)

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From: redacted 38(1)(b)
Sent: 08 June 2018 10:41
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: IMPACT business case

Dear redacted 38(1)(b)

We can confirm that we are comfortable with the IMPACT Business case as it stands, however we would still appreciate feedback from the questions we emailed earlier this week.

Before drawing down funding in 2019/20 we would however like to review the operational business plan (as set out in the Risk Register (Appendix VIII)) once Stage 3 Design has been established.

It would be good if this could be referenced in the funding agreement, along with the confirmation of support redacted 33(1)(b)

With best wishes,

redacted 38(1)(b) redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 08 June 2018 09:26
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: Governance Framework - 23 May 2018

Thanks redacted 38(1)(b) – that's really useful.

With best wishes,

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 08 June 2018 09:24
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: [PROTECT] FW: Governance Framework - 23 May 2018

Hi redacted 38(1)(b)

Please find a response below from redacted 38(1)(b)

Regards,
redacted 38(1)(b)
From: redacted 38(1)(b) **Sent:** 07 June 2018 18:54
To: redacted 38(1)(b) **Subject:** RE: Governance Framework - 23 May 2018

redacted 30(b)ii

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 07 June 2018 13:59
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: FW: Governance Framework - 23 May 2018

Hi redacted 38(1)(b)

I think redacted 38(1)(b) is off work today; can you respond?

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 07 June 2018 12:36
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: Governance Framework - 23 May 2018

Hi redacted 38(1)(b)

redacted 30(b)ii

With thanks,

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 05 June 2018 11:51
To: redacted 38(1)(b)
Subject: RE: Governance Framework - 23 May 2018

Thanks redacted 38(1)(b) redacted 30(b)ii

Here's the business plan with comments (attached). I've not heard back from SG finance/economy colleagues yet but I've chased them for their feedback too. [Business plan redacted redacted 33(1)(b)]

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 05 June 2018 11:45
To: redacted 38(1)(b)
Subject: [PROTECT] Re: Governance Framework - 23 May 2018

redacted 38(1)(b) Apparently lots of feedback from the joint board of CRD yesterday.
redacted 30(b)ii Kind regards
redacted 38(1)(b)

On 4 Jun 2018, at 15:17, " redacted 38(1)(b)
wrote:

From the culture side of things it looks good. I've got a few comments which I can send on now, or would you prefer to wait until I've collated those from finance and economy?

I believe redacted 38(1)(b) from our cities team is speaking to PMO this afternoon about the monitoring group so hopefully they will feed that back to you. redacted 30(b)ii

With thanks,

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 04 June 2018 11:23
To: redacted 38(1)(b)
Subject: [PROTECT] RE: Governance Framework - 23 May 2018

redacted 38(1)(b) Any thoughts on this one further to our conversation. I want to go back to the PMO today or tomorrow to finalise the IMPACT SCOTLAND and broader framework.

Thanks

redacted 38(1)(b)
redacted 38(1)(b) **VIEW THE EDINBURGH CITY DEAL VIDEO -**
<https://www.youtube.com/watch?v=KjsSLnsAo0k&feature=youtu.be>

From: redacted 38(1)(b)
Sent: 30 May 2018 15:43
To: redacted 38(1)(b)
Subject: Fwd: Governance Framework - 23 May 2018

Hi redacted 38(1)(b)
You sighted on this for Culture?
redacted 38(1)(b)

Begin forwarded message:

From: redacted 38(1)(b)
Date: 24 May 2018 at 16:40:48 BST
To: redacted 38(1)(b)
Cc:
Subject: FW: Governance Framework - 23 May 2018

Hi redacted 38(1)(b)
Sorry I have not had a chance to run this by you yet.

We had a meeting on Governance yesterday morning with Government on the Governance Framework which will form part of the Deal Document. I updated the Framework, which I shared with them this morning (still in draft form). They are broadly content with it.

No major changes to the Culture Board. Do you have any comments on this at this stage?

Regards,
redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 24 May 2018 16:38
To: redacted 38(1)(b)
Subject: RE: Governance Framework - 23 May 2018

Hi redacted 38(1)(b) Thanks for this. I've made the amendment you suggested, and attach the updated version.

Regards,
redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 24 May 2018 16:27
To: redacted 38(1)(b)
Cc: A redacted 38(1)(b)
Subject: RE: Governance Framework - 23 May 2018

Hi redacted 38(1)(b)

Thanks for this. We've discussed both internally within the UKG and with the SG and agreed that this looks good. redacted 30(b)ii

Finally, I am copying redacted 38(1)(b) so that you have his email address.

Thanks for your work on this.

Regards

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 24 May 2018 15:20

To: redacted 38(1)(b)

Cc: redacted 38(1)(b); [PROTECT] FW: Governance Framework - 23 May 2018

redacted 38(1)(b)

Please find attached the latest draft Governance Framework, following our meeting with SG colleagues yesterday.

redacted 38(1)(b) I'd be grateful if you could forward this to redacted 38(1)(b) (I don't have his email address yet).

Many thanks

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 24 May 2018 14:01

To: redacted 38(1)(b)

Subject: RE: Governance Framework - 23 May 2018

redacted 38(1)(b)

Many thanks.

Please find attached a revised version, which removes the tracked changes.

Redacted – not within scope of this FOI

Regards,

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 24 May 2018 12:12

To: redacted 38(1)(b)

Subject: RE: Governance Framework - 23 May 2018

redacted 38(1)(b), I've had a look at this and I am broadly content with this version.

Redacted – not within scope of this FOI

Regards

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 23 May 2018 17:54

To: redacted 38(1)(b)

Subject: [PROTECT] Governance Framework - 23 May 2018

Dear all,

Attached is an updated draft Governance Framework, which hopefully captures the majority of points made this morning. I've stripped out all the comments, and have put the changes I have made in red. Figure 1 has also been updated.

Redacted – not within scope of this FOI

I'd welcome any comments at this stage, and happy to make further changes to this document tomorrow.

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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redacted business plan 33(1)(b)

From: redacted 38(1)(b)

Sent: 04 June 2018 12:09

To: redacted 38(1)(b) **Cc:** redacted 38(1)(b) **Subject:** FW: Governance Framework - 23 May 2018

Importance: High

Hi redacted 38(1)(b) – CEC are pressing for our feedback to confirm IMPACT areas tomorrow.

On the back of my email last week, highlighting quite a few areas redacted 33(1)(b) should I be sending that feedback now to redacted 38(1)(b), copying in PMO and yourselves?

With thanks,

redacted 38(1)(b)

From: redacted 38(1)(b) **Sent:** 04 June 2018 11:23

To: redacted 38(1)(b) **Subject:** [PROTECT] RE: Governance Framework - 23 May 2018

Hello again redacted 38(1)(b) Any thoughts on this one further to our conversation. I want to go back to the PMO today or tomorrow to finalise the IMPACT SCOTLAND and broader framework.

Thanks

redacted 38(1)(b)

redacted 38(1)(b)



VIEW THE EDINBURGH CITY DEAL VIDEO -

<https://www.youtube.com/watch?v=KjsSLnsAo0k&feature=youtu.be>

From: redacted 38(1)(b)
Sent: 11 May 2018 13:26
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: ESESCR Deal Draft Governance Framework

Apologies for being a little late.

I spoke to redacted 38(1)(b) recently on the IMPACT Scotland Investment Steering group

Redacted 30(b)ii

I hope this helps,

redacted 38(1)(b)

Redacted 30(b)ii

From: redacted 38(1)(b)
Sent: 08 May 2018 17:46
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: FW: ESESCR Deal Draft Governance Framework

As highlighted at this morning's VT meeting, attached is the latest draft of the Edinburgh Governance Framework.
Grateful for comments back by mid-day Friday

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

[Governance framework redacted 30(b)ii]

From: redacted 38(1)(b)
Sent: 04 May 2018 12:48
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: [PROTECT] ESESCR Deal Draft Governance Framework

Dear all,

Thank you for your feedback on the Governance framework. Please find attached the latest draft version, with the two main diagrams also attached in larger power point slides.
As we said on the phone this morning, we would appreciate comments back by the end of next week.

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

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From: released 38(1)(b)
Sent: 26 April 2018 14:14
To: released 38(1)(b)
Cc: released 38(1)(b)
Subject: [PROTECT] RE: Draft IMPACT OBC (Confidential)

Hi released 38(1)(b)

Thanks very much for the update; much appreciated.

We look forward to receiving the feedback, redacted 30(b)ii.

Regards,
released 38(1)(b)

From: released 38(1)(b)
Sent: 26 April 2018 12:56
To: released 38(1)(b)
Cc: released 38(1)(b)
Subject: Re: Draft IMPACT OBC (Confidential)

Hi released 38(1)(b)

I apologise for not getting back to you sooner. redacted 30(b)ii. but I have looked through the economic case and will be sitting down with our Chief Economist today. I'm planning to send you comments by end of tomorrow.

Sorry for the delay.

Kind Regards,

released 38(1)(b)

On 25 April 2018 at 16:20, released 38(1)(b)Hi released 38(1)(b)

We have put together a paper in the five case template as requested. Before sending this on, it would be useful for us to incorporate your feedback into the economic case. I would therefore be grateful if you could let us know when we are likely to receive feedback on this section.

Many thanks.

released 38(1)(b)

From: released 38(1)(b)
Sent: 17 April 2018 15:09

To: released 38(1)(b)
Cc: released 38(1)(b)
Subject: Re: Draft IMPACT OBC (Confidential)

Hi released 38(1)(b)

Many thanks for clarifying this for us, we are looking over the economic case now and will get feedback to you all as soon as possible.

Thanks,

released 38(1)(b)

On 13 April 2018 at 15:48, released 38(1)(b)

released 38(1)(b)

Apologies for this being unclear.

The attachment is indeed the economic case (with some context) for you and your colleagues to feed back on.

We will follow up with the information provided in January redacted 30(b)ii. when we are ready for a more formal submission.

Regards,

released 38(1)(b)

From: released 38(1)(b)
Sent: 13 April 2018 13:35
To: released 38(1)(b)
Cc: released 38(1)(b)
Subject: Re: Draft IMPACT OBC (Confidential)

Hi released 38(1)(b)

Thank you for sending this through. I've just had a quick browse through the case. redacted 30(b)ii.

Was what you sent today just focusing on the economic case?

Many Thanks,

released 38(1)(b)

On 13 April 2018 at 12:15, released 38(1)(b)

Please find attached the draft IMPACT OBC. This incorporates feedback from the meeting last week. I understand that you will run this by DCMS colleagues before we officially submit it to Government.

To help us plan our timelines to the Deal Document, it would be helpful if you could let us know when we could expect feedback from you.

I look forward to hearing from you.
Regards,

released 38(1)(b)

released 38(1)(b)

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From: redacted 38(1)(b)
Sent: 05 April 2018 12:29
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: [PROTECT] Re: IMPACT project monitoring group

Hello redacted 38(1)(b)

We are currently working with Impact Scotland on the final business case and are aiming for that to be concluded a week on Friday. I'll then turn to the Governance question. I will keep you posted in due course.

Kind regards

redacted 38(1)(b)

City of Edinburgh Council

redacted 38(1)(b)

On 5 Apr 2018, at 12:09, redacted 38(1)(b)

Hi redacted 38(1)(b) – hope alls well with you.

Did the ESESCRD PMO group get back to you on the IMPACT project monitoring group yet?

With thanks,

redacted 38(1)(b)

redacted 38(1)(b)

<Picture (Device Independent Bitmap) 1.jpg>

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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri

beachdan Riaghaltas na h-Alba.

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From: redacted 38(1)(b)
Sent: 05 March 2018 16:02
To: redacted 38(1)(b)
Subject: RE: IMPACT

Great thanks,

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 05 March 2018 14:08
To: redacted 38(1)(b)
Subject: [PROTECT] RE: IMPACT

Hi redacted 38(1)(b)

I am intending to discuss this project with redacted 38(1)(b) who leads the CRD Governance process and then come back to you.

redacted 38(1)(b) Waverley Court / 4 East Market Street / Edinburgh / EH8 8BG
redacted 38(1)(b)



VIEW THE EDINBURGH CITY DEAL VIDEO -

<https://www.youtube.com/watch?v=KjsSLnsAo0k&feature=youtu.be>

From: redacted 38(1)(b)
Sent: 27 February 2018 10:23
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: IMPACT

redacted 33(1)(b)

From: redacted 38(1)(b)
Sent: 27 February 2018 10:18
To: redacted 38(1)(b)
Subject: [PROTECT] Re: IMPACT

Hi

Allowing me to chip in if you will...I guess following our joint meeting that some manifestation of a project board would be useful.

redacted 38(1)(b) - I am happy to establish and chair this if it helps. It would help to keep the threads together.

redacted 38(1)(b)

redacted 38(1)(b) Sent from my iPad

On 27 Feb 2018, at 09:13, [REDACTED] wrote:

Hi redacted 38(1)(b)

redacted 30(b)ii

With thanks - I've got a meeting tomorrow to provide an update, but completely understand you will be flat out so point me at redacted 38(1)(b) or the PMO team if that's easier,

With thanks,

redacted 38(1)(b)
redacted – not within scope of this FOI

redacted 38(1)(b)
<Picture (Device Independent Bitmap) 1.jpg>

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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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From: redacted 38(1)(b)
Sent: 16 January 2018 14:36
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: [PROTECT] FW: [PROTECT] RE: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

redacted 38(1)(b)
I'm afraid that will be a struggle for redacted 38(1)(b) and I as we are in Glasgow all day Monday 29th. Is this the only day that was suitable? I notice that redacted 38(1)(b) doesn't seem to be able to make that day either?

With thanks

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 16 January 2018 14:27
To: redacted 38(1)(b) **Subject:** [PROTECT] FW: [PROTECT] RE: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Hi redacted 38(1)(b)

I notice that we are missing your availability. Can you please let me know if this slot works for you?

Regards,
redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 15 January 2018 10:27
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: [PROTECT] RE: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Dear all,

Sorry for the delay in confirming the time; I'm just back from two weeks' leave.

From the poll here <https://doodle.com/poll/szfm56dy4zqk8k4g> , the time that suits the most people is **Monday 29 January from 14:00 to 16:30.**

Can I suggest that we go for this slot?

redacted 38(1)(b) – I know colleagues from UKG redacted 38(1)(b) will need to arrange travel up, so if you could please confirm this first, I'll then issue the Outlook invitation, and suggested agenda.

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 19 December 2017 11:14

To: redacted 38(1)(b)

Subject: RE: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Dear all,

I've put together a doodle poll so we can find a time that suits us all and would be grateful if you could complete it. <https://doodle.com/poll/szfm56dy4zqk8k4g>

redacted 38(1)(b)

– could you please forward to redacted 38(1)(b)– please forward onto anyone at SG who you feel should attend.

We would be happy to host here in Edinburgh, or meet at Government offices.

Regards,

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 18 December 2017 14:48

To: redacted 38(1)(b)

Subject: RE: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Hi redacted 38(1)(b)

Thanks for letting us know the names of colleagues in Government to engage with.

Are there any dates that would work best for you and your colleagues in January 2018?

Regards,

redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 13 December 2017 18:07

To: redacted 38(1)(b)

Cc: redacted 38(1)(b)

redacted 38(1)(b)

Subject: RE: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Hi redacted 38(1)(b)

The UKG policy leads would redacted 38(1)(b) I'll play them into relevant meetings and conversations

redacted 38(1)(b)

redacted 38(1)(b) redacted 38(1)(b) redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 08 December 2017 16:26

To: redacted 38(1)(b)

Cc: redacted 38(1)(b)

Subject: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Hi redacted 38(1)(b)

Thanks very much for your offer to help pull together the meeting.

To kick things off, could you please let me know who will attend from your side and UKG side, and what potential dates would work best for you in the new year?

Regards,
redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 07 December 2017 10:32

To: redacted 38(1)(b)

Cc: redacted 38(1)(b)

Subject: Re: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

redacted 38(1)(b)

Perhaps I could answer your query addressed to redacted 38(1)(b). In the programme paper prepared by redacted 38(1)(b) and his colleagues, the approval date for Scottish Government is shown as April 2018. I can confirm that such a date fits with our requirements. One of the reasons for trying to get a meeting of all interested parties before Christmas was to ensure that there would be no slippage in that approval date due to unknown further information requirements by any of the parties.

redacted 33(1)(b). The timeline and accompanying cash flow of the whole project are currently under detailed review by our project managers and architects and once we have approved these, we will forward them on to you. I hope that this will be before Christmas but current indications are that such revised timelines will still be consistent with the drawdown profile.

I hope this helps and please don't hesitate to let me know if you require anything else at this stage.

Best wishes.

redacted 38(1)(b)

-----Original message-----

From : redacted 38(1)(b)

Date : 07/12/2017 - 09:46 (GMTST)

To : redacted 38(1)(b)

Cc : redacted 38(1)(b)

Subject : RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Morning redacted 38(1)(b)

I've just spoken to redacted 38(1)(b) and although both of us are more than happy to help pull together this meeting with the appropriate colleagues, we won't be able to do this before Christmas I'm afraid.

redacted 38(1)(b)

May I check with you please that the timings of our approval processes still fit within your own planning in relation to the drawdown of public funding?

With thanks,

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 06 December 2017 16:43

To: redacted 38(1)(b)

Cc: redacted 38(1)(b)

Subject: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

redacted 38(1)(b)

You will be aware that the IMPACT project team are progressing their business case, and that a number of papers have already been produced and shared with you before and after the signing of the Heads of Terms.

Having looked at the Green Book official guidance, we believe that we already hold much of the key information required.

We are aware that the level of detail required by Government varies from City Region Deal project to project. Before synthesising all the information together into one final business case we would like to ask for a meeting with both Governments, ideally before Christmas, to check what your expectations are for the level of detail required in the business case. It would also be useful to have finance colleagues at this meeting to discuss the anticipated phasing and funding requirements of the project.

redacted 38(1)(b), I have spoken to redacted 38(1)(b) and understand that this meeting will be with you from the SG side alongside redacted 38(1)(b) – could you let me know who would attend this from the UK Government side?

I would be grateful if you could confirm that you are happy to have this meeting and I'll soon be in touch to share the paperwork we have already for you to read in advance, draft an agenda and co-ordinate diaries.

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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redacted 38(1)(b) (emails)
redacted 33(1)(b) (commercially sensitive)
redacted 30(b)ii (frank exchange of views)
redacted 28(1) (UK gov)
redacted business plan 33(1)(b)

From: redacted 38(1)(b) **Sent:** 20 July 2017 07:41
To: redacted 38(1)(b) **Subject:** IMPACT Scotland

All,

I am delighted to confirm today's announcement by the Scottish and UK Governments of an Edinburgh City Deal, which included

"Both Governments will provide up to £10m each (a maximum of £20m) of capital funding to support the delivery of a new IMPACT Scotland concert hall that will reinforce Edinburgh's position as a pre-eminent Festival City."

This is a huge step forward for the project. To celebrate, I hope that you can come to The Hub Cafe on Tuesday 25 July at 5pm prompt for tea/coffee, cakes and thank-yous to everyone who has helped IMPACT Scotland get to this point.

Please let me know if you can (or can't) come.

redacted 38(1)(b)

[redacted]

From: [redacted]
Sent: 30 July 2018 15:56
To: [redacted]
Cc: [redacted]; [redacted]
Subject: [PROTECT] RE: [PROTECT] EDINBURGH AND SOUTH EAST SCOTLAND CITY REGION DEAL - FUNDING RECONCILIATION
Attachments: ESESCR Deal Implementation Plan DRAFT - 11 July 18.docx; ESESCR Deal Document
27 July 18.docx

Hi [redacted],

The updated Deal Document and Implementation Plan are attached.

As mentioned on the phone, we will wait for [redacted] to return tomorrow before responding to the Skills issue.

I've spoken to [redacted] as well. We have updated the Financial Plan, but are waiting on sign-off/final comments from [redacted], so can forward this on as soon as we have sign off.

Happy to catch up at any point tomorrow if helpful.

Regards,
[redacted]

From: [redacted]
Sent: 25 July 2018 17:25
To: [redacted]
Cc: [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; ; [redacted]; [redacted]; [redacted]; [redacted]
Subject: RE: [PROTECT] EDINBURGH AND SOUTH EAST SCOTLAND CITY REGION DEAL - FUNDING RECONCILIATION

[redacted],

Thank you very much for this.

It was really helpful to see the thinking set out in this paper. It has provided comfort that there is read-across from individual business cases, through the DDI Programme Plan (where appropriate) to the overall Financial Plan and also that there is a proposal to put in place a common approach between [redacted].

[redacted].

[redacted]

Appreciating that there has been some previous dialogue on areas of the documents which we seek to be updated, I have consolidated these with the above within the attached document. [redacted] Please can I request that you make the necessary amendments and pass the finalised documents to us by close of play on Wednesday 2nd August.

Kind regards,

[redacted]

From: [redacted]>
Sent: 24 July 2018 10:39
To: [redacted]>
Cc: [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; ; [redacted];
[redacted]; [redacted]; [redacted]; [redacted]
Subject: [PROTECT] EDINBURGH AND SOUTH EAST SCOTLAND CITY REGION DEAL - FUNDING RECONCILIATION

[redacted]

Copy to : As above

EDINBURGH AND SOUTH EAST SCOTLAND CITY REGION DEAL - FUNDING RECONCILIATION

Please find attached the final version of the DDI financial reconciliation paper which has been developed by [redacted] with input from [redacted] and [redacted]. I should confirm that the Accountable Officer for the ESESCRD, [redacted] (side-copied), has approved the content the letter.

In relation to the IRES profile, [redacted] (side-copied) and [redacted] are meeting this morning to finalise the refreshed DEC (Design, Engineer, Construct) proposal. [redacted] has arranged to update [redacted] following that meeting.

I hope that this is helpful and sufficient for your purposes : please, however, do not hesitate to contact me should you require any further information.

All the best

[redacted]

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thead. Ma 's e is gun d'fhuair sibh seo gun fhiosd', bu choir cur às dhan phost-d agus lethbhreac sam bith air an tsistam agaibh agus fios a leigeil chun neach a sgaoil am post-d gun dàil.

Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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[redacted]

From: [redacted]
Sent: 30 July 2018 15:30
To: [redacted]; [redacted]
Subject: ESESCRD Submission 2018 06 30
Attachments: ESESCRD Submission 2018 06 30.docx

Looks great. Some minor amends attached.

I suggest making it clear that the docs are available should any Minister wish to see them (rather than attaching to this sub.)

[redacted]

[redacted]

From: [redacted]
Sent: 30 July 2018 14:56
To: [redacted]
Cc: [redacted]
Subject: FW: ESESCRD - Cab Sec Submission
Attachments: ESESCRD Submission 2018 06 30.docx

[redacted]

I have made some suggested changes. Can reflect further after [redacted] has had chance to comment.

And apologies for delay, lost my changes first time around.

[redacted]

From: [redacted]
Sent: 30 July 2018 12:47
To: [redacted]; [redacted]
Cc: [redacted]
Subject: ESESCRD - Cab Sec Submission

Hi both,

Submission as per 12:30 is attached – happy to hear views.

I've spoken to [redacted] and she noted that she would need to see this submission before taking any further action. I've added [redacted] to the copy list, but gather that the full recce will not be able to be undertaken before [redacted]. Rather, it will be more of a general recommendation from them, if applicable.

Thanks,

[redacted]

[redacted]

From: [redacted]
Sent: 31 July 2018 09:35
To: [redacted]
Subject: RE: ESES - Latest Financial Agreement
Morning [redacted],

[redacted]

Thanks,

[redacted]

From: [redacted]
Sent: 31 July 2018 09:08
To: [redacted]
Subject: RE: ESES - Latest Financial Agreement

[redacted],

Can you recall whether this version reflects the smoothing of the profile or whether that is not yet incorporated into this? I recall the discussion around the [redacted] in particular causing a spike in the funding requirement in the early years. They made a small movement around this but not sure if this is reflected in this profile yet.

Kind regards,

[redacted]

From: [redacted]
Sent: 30 July 2018 15:17
To: [redacted]
Subject: ESES - Latest Financial Agreement

FYI – latest version of Financial Agreement, figures in table will need updated since profile has moved on again.

Thanks,

[redacted]

[redacted]

From: [redacted]
Sent: 06 August 2018 14:06
To: [redacted]; [redacted]
Cc: [redacted]; [redacted]; [redacted]; [redacted]

Subject: RE: City Deal - top lines
Hi [redacted], link below

<https://beta.gov.scot/news/extra-10m-for-edinburgh-festivals/>

[redacted]

From: [redacted]
Sent: 06 August 2018 14:02
To: [redacted]; [redacted]
Cc: [redacted]; [redacted]; [redacted]; [redacted]>
Subject: FW: City Deal - top lines

[redacted], [redacted],

[Not in scope]

Thanks
[redacted]

From: [redacted]
Sent: 06 August 2018 14:00
To: [redacted]; [redacted]
Cc: [redacted]; [redacted]
Subject: RE: City Deal - top lines

[Not in scope]

From: [redacted]
Sent: 06 August 2018 13:41
To: [redacted]; [redacted]
Cc: [redacted]; [redacted]
Subject: RE: City Deal - top lines

Adding [redacted].

From: [redacted]
Sent: 06 August 2018 13:40
To: [redacted]
Cc: [redacted]; [redacted]
Subject: FW: City Deal - top lines

[redacted],

With thanks to [redacted], here's a draft on the City Deal which has been seen by policy.

I'd suggest we clear with a view to using the quote if asked for a comment on the city deal this afternoon, otherwise issuing tomorrow?

[redacted]

Edinburgh and South East City Region Deal £1.3 billion investment given the green light.

First Minister Nicola Sturgeon has formally signed off the Scottish Government's investment in the ambitious Edinburgh and South East Scotland City Region Deal.

- [Not in scope]
- £10m towards a new concert venue for the city, providing a home for the Scottish Chamber Orchestra and reinforcing Edinburgh's reputation as a leading centre for music and the performing arts

[Not in scope]

First Minister Nicola Sturgeon said:

“Edinburgh and the South East of Scotland is an area of huge importance to the Scottish economy. The region contains over a quarter of Scotland's population and contributes £33 billion to the Scottish and UK economies.

“The Scottish Government's £300 million investment in the City Region Deal will contribute towards 41,000 new homes, 21,000 jobs and improve the skills of an estimated 14,700 people across the region. Our investments will ensure businesses and communities from across the region benefit from the opportunities created by this the city region deal.

“Taken together these projects will help the region continue to thrive and grow, fulfilling our ambitions for the region to be one of the fairest and most inclusive areas in the country.”

From: [redacted]
Sent: 06 August 2018 12:03
To: [redacted]; [redacted]
Subject: RE: City Deal - top lines

[Not in scope]

[redacted]

From: [redacted]
Sent: 06 August 2018 11:40
To: [redacted]; [redacted]
Subject: City Deal - top lines

Hi both

Just to check, if I were to write a news release that focuses on what SG funding has delivered, would it be based on these lines and funding?

The Edinburgh and South East Scotland City Region Deal will deliver inclusive economic growth across the region through housing, innovation, transport, skills and culture. The Scottish Government is a full partner, contributing £300 million over 15 years.

Projects

[Not in scope]

CULTURE – IMPACT CENTRE (SG £10M)

[Not in scope]

[redacted]