

redacted 38(1)(b) (emails)
redacted 33(1)(b) (commercially sensitive)
redacted 30(b)ii (frank exchange of views)
redacted 28(1) (UK gov)

From: redacted 38(1)(b)
Sent: 13 April 2018 12:16
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: [PROTECT] Draft Business case - IMPACT

Dear redacted 38(1)(b)
Please find attached the draft business case for IMPACT.

I understand that redacted 38(1)(b) agreed to circulate an early draft to you last week.

We are also sending this to redacted 38(1)(b) who has been advising us on the economic case. He will run it by colleagues before we officially submit to Government.

Regards,
redacted 38(1)(b)
redacted 38(1)(b)

redacted business plan 33(1)(b)

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From: redacted 38(1)(b)
Sent: 27 March 2018 09:45
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: Development Funding Proposal

Dear redacted 38(1)(b)

As requested, I attach a proposal for use of the 100K development funding awarded to SCO/IMPACT Scotland. There are three elements to this proposal which are inter-related and designed to support the Operational Business Plan:

1. Artistic Planning Consultant – previously approved; redacted 38(1)(b) Centre has begun redacted 38(1)(b) consultancy
2. Supporting Young Musical Talent
3. Developing Family Activities

The proposal has been discussed by both SCO Board and IMPACT Scotland Executive Committee.

I hope it is clear, however if you have any queries, or there is any further information that you need at this stage, please do let me know.

With best wishes
redacted 38(1)(b)

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Attachment:

**IMPACT Scotland/Scottish Chamber Orchestra
Scottish Government Development Funding**

Introduction

This paper sets out a proposal for the use of Scottish Government Development Funding of 100K, awarded to IMPACT Scotland – via the SCO – for the purpose of developing content and capacity in advance of the opening of the IMPACT Centre.

In developing the IMPACT Centre and as demonstrated in IMPACT Scotland's **Operational Business Plan**, published in May 2016, there has been a clear objective to ensure that in addition to the SCO and Edinburgh International Festival, opportunity is given for the use of the auditorium and other spaces by all genres of music, other performing arts sectors and conferences. In addition there is a strong desire to facilitate participation, learning and engagement opportunities.

Proposal

There are three discrete elements to this proposal which are designed to support the Operational Business Plan:

1. Artistic Planning Consultant
2. Supporting Young Musical Talent
3. Developing Family Activities

Artistic Planning Consultant – Approved

The role of part time Artistic Planning Consultant is to aid the Board of IMPACT Scotland in the development of a framework programme for the IMPACT Centre that will generate interest and engagement with a wide range of audiences, communities, stakeholders, partners and artists. In addition, to propose a range of programming activities prior to the opening of the venue that will enthuse stakeholders and audiences while laying the foundations for the administrative and business functions of the project.

IMPACT Scotland has appointed redacted 38(1)(b) to undertake this part time role. Working 2 days per month for 18 months, commencing March 2018, redacted 38(1)(b) will report to the IMPACT Scotland Executive Committee. A role specification is attached as Appendix 1.

Supporting Young Musical Talent

IMPACT Scotland's Operational Business Plan includes redacted 33(1)(b)

Developing Family Activities

redacted 33(1)(b)

Summary

Each of these three initiatives is designed to increase opportunities for awareness raising, engagement and participation for communities across Edinburgh, surrounding regions and further afield prior to the opening of the IMPACT Centre, which is expected to be in 2021.

redacted 33(1)(b)

APPENDIX 1

IMPACT Scotland

Artistic Programming Consultant

The role of Consultant is to aid the Board of IMPACT Scotland in the development of a framework programme for the new venue in St Andrew Square that will generate interest and engagement with a wide range of audiences, communities, stakeholders, partners and artists. In addition, to propose a range of programming activities prior to the opening of the venue that will enthuse stakeholders and audiences while laying the foundations for the administrative and business functions of the project.

There are three key areas of focus:

- 1) Developing operational capacity and partnerships
- 2) Modelling framework programmes for year round programming.
- 3) Propose a range of artistic and educational programming activities to support IMPACT Scotland in the period running up to the opening of the venue.

Operational Capacity and Partnership Development

Key to the initial and ongoing success of the new venue will be the development of a wide and diverse range of local, national and international partnerships and relationships built across the cultural sector helping to ensure the venue is recognised across the world as a leading creative destination in Edinburgh's festivals city. This will necessarily involve many organisations including - but not exclusively - promoters, presenters, performers, professional and youth companies, education, health and community providers, broadcasters and recording companies, plus national and international venues.

Programming

A fundamental measure of success for the new venue will be defined by its engagement with audiences and participants, especially locally, regionally and nationally. It is important that a diverse, engaging and inspirational introductory programme of events is planned and delivered both in the period leading up to the opening of the venue, but also the first weeks, months and year of the venue being operational.

The programme will not only allow existing and new partnerships to develop in interesting and innovative ways, it will also - crucially - help to raise awareness for and engagement in the new venue, demonstrating its value to and benefit for the community as a whole.

It will be through live, inspirational and distinctive events which engage the public that this project will come to life and fire peoples' imaginations and creativity.

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redacted 30(b)ii (frank exchange of views)
redacted 28(1) (UK gov)
redacted business plan 33(1)(b)

From: redacted 38(1)(b)
Sent: 07 August 2018 10:29
To: redacted 38(1)(b)
Subject: Re: Edinburgh and South East Scotland City Region Deal

Thanks redacted 38(1)(b). We were aware of this and great to see final sign off. Many thanks for all your support and help.

redacted 38(1)(b) ----Original message----
From : redacted 38(1)(b)
Date : 07/08/2018 - 10:10 (BST)
To : redacted 38(1)(b)
Subject : Edinburgh and South East Scotland City Region Deal

Hi – I suspect the CEC has been keeping you updated, but just incase, the FM and PM are signing off the Edinburgh and South East Scotland City Region Deal formally later today.

With best wishes,

R redacted 38(1)(b)

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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri

beachdan Riaghaltas na h-Alba.

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From: redacted 38(1)(b)
Sent: 13 September 2017 10:57
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: IMPACT Strategic Programme

redacted 38(1)(b)
Further to your email to redacted 38(1)(b) of yesterday, please find attached the strategic programme for the design, construction and completion of the venue. As you will see, this programme fits well with the proposed drawdown schedule you provided.

Please let me know if you have any questions.

Best wishes.

redacted 38(1)(b)

Strategic programme redacted 33(1)(b)

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From: redacted 38(1)(b)
Sent: 08 June 2018 10:41
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: IMPACT business case

Dear redacted 38(1)(b)

We can confirm that we are comfortable with the IMPACT Business case as it stands, however we would still appreciate feedback from the questions we emailed earlier this week.

Before drawing down funding in 2019/20 we would however like to review the operational business plan (as set out in the Risk Register (Appendix VIII)) once Stage 3 Design has been established.

It would be good if this could be referenced in the funding agreement, along with the confirmation of support redacted 33(1)(b)

With best wishes,

redacted 38(1)(b) redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 08 June 2018 09:26
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: Governance Framework - 23 May 2018

Thanks redacted 38(1)(b) – that's really useful.

With best wishes,

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 08 June 2018 09:24
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: [PROTECT] FW: Governance Framework - 23 May 2018

Hi redacted 38(1)(b)

Please find a response below from redacted 38(1)(b)

Regards,
redacted 38(1)(b)
From: redacted 38(1)(b) **Sent:** 07 June 2018 18:54
To: redacted 38(1)(b) **Subject:** RE: Governance Framework - 23 May 2018

redacted 30(b)ii

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 07 June 2018 13:59
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: FW: Governance Framework - 23 May 2018

Hi redacted 38(1)(b)

I think redacted 38(1)(b) is off work today; can you respond?

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 07 June 2018 12:36
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: Governance Framework - 23 May 2018

Hi redacted 38(1)(b)

redacted 30(b)ii

With thanks,

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 05 June 2018 11:51
To: redacted 38(1)(b)
Subject: RE: Governance Framework - 23 May 2018

Thanks redacted 38(1)(b) redacted 30(b)ii

Here's the business plan with comments (attached). I've not heard back from SG finance/economy colleagues yet but I've chased them for their feedback too. [Business plan redacted redacted 33(1)(b)]

redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 05 June 2018 11:45
To: redacted 38(1)(b)
Subject: [PROTECT] Re: Governance Framework - 23 May 2018

redacted 38(1)(b) Apparently lots of feedback from the joint board of CRD yesterday.
redacted 30(b)ii Kind regards
redacted 38(1)(b)

On 4 Jun 2018, at 15:17, " redacted 38(1)(b)
wrote:

From the culture side of things it looks good. I've got a few comments which I can send on now, or would you prefer to wait until I've collated those from finance and economy?

I believe redacted 38(1)(b) from our cities team is speaking to PMO this afternoon about the monitoring group so hopefully they will feed that back to you. redacted 30(b)ii

With thanks,

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 04 June 2018 11:23
To: redacted 38(1)(b)
Subject: [PROTECT] RE: Governance Framework - 23 May 2018

redacted 38(1)(b) Any thoughts on this one further to our conversation. I want to go back to the PMO today or tomorrow to finalise the IMPACT SCOTLAND and broader framework.

Thanks

redacted 38(1)(b)
redacted 38(1)(b) **VIEW THE EDINBURGH CITY DEAL VIDEO -**
<https://www.youtube.com/watch?v=KjsSLnsAo0k&feature=youtu.be>

From: redacted 38(1)(b)
Sent: 30 May 2018 15:43
To: redacted 38(1)(b)
Subject: Fwd: Governance Framework - 23 May 2018

Hi redacted 38(1)(b)
You sighted on this for Culture?
redacted 38(1)(b)

Begin forwarded message:

From: redacted 38(1)(b)
Date: 24 May 2018 at 16:40:48 BST
To: redacted 38(1)(b)
Cc:
Subject: FW: Governance Framework - 23 May 2018

Hi redacted 38(1)(b)
Sorry I have not had a chance to run this by you yet.

We had a meeting on Governance yesterday morning with Government on the Governance Framework which will form part of the Deal Document. I updated the Framework, which I shared with them this morning (still in draft form). They are broadly content with it.

No major changes to the Culture Board. Do you have any comments on this at this stage?

Regards,
redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 24 May 2018 16:38
To: redacted 38(1)(b)
Subject: RE: Governance Framework - 23 May 2018

Hi redacted 38(1)(b) Thanks for this. I've made the amendment you suggested, and attach the updated version.

Regards,
redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 24 May 2018 16:27
To: redacted 38(1)(b)
Cc: A redacted 38(1)(b)
Subject: RE: Governance Framework - 23 May 2018

Hi redacted 38(1)(b)

Thanks for this. We've discussed both internally within the UKG and with the SG and agreed that this looks good. redacted 30(b)ii

Finally, I am copying redacted 38(1)(b) so that you have his email address.

Thanks for your work on this.

Regards

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 24 May 2018 15:20

To: redacted 38(1)(b)

Cc: redacted 38(1)(b); [PROTECT] FW: Governance Framework - 23 May 2018

redacted 38(1)(b)

Please find attached the latest draft Governance Framework, following our meeting with SG colleagues yesterday.

redacted 38(1)(b) I'd be grateful if you could forward this to redacted 38(1)(b) (I don't have his email address yet).

Many thanks

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 24 May 2018 14:01

To: redacted 38(1)(b)

Subject: RE: Governance Framework - 23 May 2018

redacted 38(1)(b)

Many thanks.

Please find attached a revised version, which removes the tracked changes.

Redacted – not within scope of this FOI

Regards,

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 24 May 2018 12:12

To: redacted 38(1)(b)

Subject: RE: Governance Framework - 23 May 2018

redacted 38(1)(b), I've had a look at this and I am broadly content with this version.

Redacted – not within scope of this FOI

Regards

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 23 May 2018 17:54

To: redacted 38(1)(b)

Subject: [PROTECT] Governance Framework - 23 May 2018

Dear all,

Attached is an updated draft Governance Framework, which hopefully captures the majority of points made this morning. I've stripped out all the comments, and have put the changes I have made in red. Figure 1 has also been updated.

Redacted – not within scope of this FOI

I'd welcome any comments at this stage, and happy to make further changes to this document tomorrow.

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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redacted business plan 33(1)(b)

From: redacted 38(1)(b)

Sent: 04 June 2018 12:09

To: redacted 38(1)(b) **Cc:** redacted 38(1)(b) **Subject:** FW: Governance Framework - 23 May 2018

Importance: High

Hi redacted 38(1)(b) – CEC are pressing for our feedback to confirm IMPACT areas tomorrow.

On the back of my email last week, highlighting quite a few areas redacted 33(1)(b) should I be sending that feedback now to redacted 38(1)(b), copying in PMO and yourselves?

With thanks,

redacted 38(1)(b)

From: redacted 38(1)(b) **Sent:** 04 June 2018 11:23

To: redacted 38(1)(b) **Subject:** [PROTECT] RE: Governance Framework - 23 May 2018

Hello again redacted 38(1)(b) Any thoughts on this one further to our conversation. I want to go back to the PMO today or tomorrow to finalise the IMPACT SCOTLAND and broader framework.

Thanks

redacted 38(1)(b)

redacted 38(1)(b)



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<https://www.youtube.com/watch?v=KjsSLnsAo0k&feature=youtu.be>

From: redacted 38(1)(b)
Sent: 11 May 2018 13:26
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: ESESCR Deal Draft Governance Framework

Apologies for being a little late.

I spoke to redacted 38(1)(b) recently on the IMPACT Scotland Investment Steering group

Redacted 30(b)ii

I hope this helps,

redacted 38(1)(b)

Redacted 30(b)ii

From: redacted 38(1)(b)
Sent: 08 May 2018 17:46
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: FW: ESESCR Deal Draft Governance Framework

As highlighted at this morning's VT meeting, attached is the latest draft of the Edinburgh Governance Framework.
Grateful for comments back by mid-day Friday

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

[Governance framework redacted 30(b)ii]

From: redacted 38(1)(b)
Sent: 04 May 2018 12:48
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: [PROTECT] ESESCR Deal Draft Governance Framework

Dear all,

Thank you for your feedback on the Governance framework. Please find attached the latest draft version, with the two main diagrams also attached in larger power point slides.
As we said on the phone this morning, we would appreciate comments back by the end of next week.

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

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From: released 38(1)(b)
Sent: 26 April 2018 14:14
To: released 38(1)(b)
Cc: released 38(1)(b)
Subject: [PROTECT] RE: Draft IMPACT OBC (Confidential)

Hi released 38(1)(b)

Thanks very much for the update; much appreciated.

We look forward to receiving the feedback, redacted 30(b)ii.

Regards,
released 38(1)(b)

From: released 38(1)(b)
Sent: 26 April 2018 12:56
To: released 38(1)(b)
Cc: released 38(1)(b)
Subject: Re: Draft IMPACT OBC (Confidential)

Hi released 38(1)(b)

I apologise for not getting back to you sooner. redacted 30(b)ii. but I have looked through the economic case and will be sitting down with our Chief Economist today. I'm planning to send you comments by end of tomorrow.

Sorry for the delay.

Kind Regards,

released 38(1)(b)

On 25 April 2018 at 16:20, released 38(1)(b)Hi released 38(1)(b)

We have put together a paper in the five case template as requested. Before sending this on, it would be useful for us to incorporate your feedback into the economic case. I would therefore be grateful if you could let us know when we are likely to receive feedback on this section.

Many thanks.

released 38(1)(b)

From: released 38(1)(b)
Sent: 17 April 2018 15:09

To: released 38(1)(b)
Cc: released 38(1)(b)
Subject: Re: Draft IMPACT OBC (Confidential)

Hi released 38(1)(b)

Many thanks for clarifying this for us, we are looking over the economic case now and will get feedback to you all as soon as possible.

Thanks,

released 38(1)(b)

On 13 April 2018 at 15:48, released 38(1)(b)

released 38(1)(b)

Apologies for this being unclear.

The attachment is indeed the economic case (with some context) for you and your colleagues to feed back on.

We will follow up with the information provided in January redacted 30(b)ii. when we are ready for a more formal submission.

Regards,

released 38(1)(b)

From: released 38(1)(b)
Sent: 13 April 2018 13:35
To: released 38(1)(b)
Cc: released 38(1)(b)
Subject: Re: Draft IMPACT OBC (Confidential)

Hi released 38(1)(b)

Thank you for sending this through. I've just had a quick browse through the case. redacted 30(b)ii.

Was what you sent today just focusing on the economic case?

Many Thanks,

released 38(1)(b)

On 13 April 2018 at 12:15, released 38(1)(b)

Please find attached the draft IMPACT OBC. This incorporates feedback from the meeting last week. I understand that you will run this by DCMS colleagues before we officially submit it to Government.

To help us plan our timelines to the Deal Document, it would be helpful if you could let us know when we could expect feedback from you.

I look forward to hearing from you.
Regards,

released 38(1)(b)

released 38(1)(b)

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From: redacted 38(1)(b)
Sent: 05 April 2018 12:29
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: [PROTECT] Re: IMPACT project monitoring group

Hello redacted 38(1)(b)

We are currently working with Impact Scotland on the final business case and are aiming for that to be concluded a week on Friday. I'll then turn to the Governance question. I will keep you posted in due course.

Kind regards

redacted 38(1)(b)

City of Edinburgh Council

redacted 38(1)(b)

On 5 Apr 2018, at 12:09, redacted 38(1)(b)

Hi redacted 38(1)(b) – hope alls well with you.

Did the ESESCRD PMO group get back to you on the IMPACT project monitoring group yet?

With thanks,

redacted 38(1)(b)

redacted 38(1)(b)

<Picture (Device Independent Bitmap) 1.jpg>

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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri

beachdan Riaghaltas na h-Alba.

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From: redacted 38(1)(b)
Sent: 05 March 2018 16:02
To: redacted 38(1)(b)
Subject: RE: IMPACT

Great thanks,

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 05 March 2018 14:08
To: redacted 38(1)(b)
Subject: [PROTECT] RE: IMPACT

Hi redacted 38(1)(b)

I am intending to discuss this project with redacted 38(1)(b) who leads the CRD Governance process and then come back to you.

redacted 38(1)(b) Waverley Court / 4 East Market Street / Edinburgh / EH8 8BG
redacted 38(1)(b)



VIEW THE EDINBURGH CITY DEAL VIDEO -

<https://www.youtube.com/watch?v=KjsSLnsAo0k&feature=youtu.be>

From: redacted 38(1)(b)
Sent: 27 February 2018 10:23
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: IMPACT

redacted 33(1)(b)

From: redacted 38(1)(b)
Sent: 27 February 2018 10:18
To: redacted 38(1)(b)
Subject: [PROTECT] Re: IMPACT

Hi

Allowing me to chip in if you will...I guess following our joint meeting that some manifestation of a project board would be useful.

redacted 38(1)(b) - I am happy to establish and chair this if it helps. It would help to keep the threads together.

redacted 38(1)(b)

redacted 38(1)(b) Sent from my iPad

On 27 Feb 2018, at 09:13, "Rebecca.Peppiette@gov.scot" <Rebecca.Peppiette@gov.scot> wrote:

Hi redacted 38(1)(b)

redacted 30(b)ii

With thanks - I've got a meeting tomorrow to provide an update, but completely understand you will be flat out so point me at redacted 38(1)(b) or the PMO team if that's easier,

With thanks,

redacted 38(1)(b)
redacted – not within scope of this FOI

redacted 38(1)(b)
<Picture (Device Independent Bitmap) 1.jpg>

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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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From: redacted 38(1)(b)
Sent: 16 January 2018 14:36
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: RE: [PROTECT] FW: [PROTECT] RE: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

redacted 38(1)(b)
I'm afraid that will be a struggle for redacted 38(1)(b) and I as we are in Glasgow all day Monday 29th. Is this the only day that was suitable? I notice that redacted 38(1)(b) doesn't seem to be able to make that day either?

With thanks

redacted 38(1)(b)
From: redacted 38(1)(b)
Sent: 16 January 2018 14:27
To: redacted 38(1)(b) **Subject:** [PROTECT] FW: [PROTECT] RE: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Hi redacted 38(1)(b)

I notice that we are missing your availability. Can you please let me know if this slot works for you?

Regards,
redacted 38(1)(b)

From: redacted 38(1)(b)
Sent: 15 January 2018 10:27
To: redacted 38(1)(b)
Cc: redacted 38(1)(b)
Subject: [PROTECT] RE: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Dear all,

Sorry for the delay in confirming the time; I'm just back from two weeks' leave.

From the poll here <https://doodle.com/poll/szfm56dy4zqk8k4g>, the time that suits the most people is **Monday 29 January from 14:00 to 16:30**.

Can I suggest that we go for this slot?

redacted 38(1)(b) – I know colleagues from UKG redacted 38(1)(b) will need to arrange travel up, so if you could please confirm this first, I'll then issue the Outlook invitation, and suggested agenda.

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 19 December 2017 11:14

To: redacted 38(1)(b)

Subject: RE: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Dear all,

I've put together a doodle poll so we can find a time that suits us all and would be grateful if you could complete it. <https://doodle.com/poll/szfm56dy4zqk8k4g>

redacted 38(1)(b)

– could you please forward to redacted 38(1)(b)– please forward onto anyone at SG who you feel should attend.

We would be happy to host here in Edinburgh, or meet at Government offices.

Regards,

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 18 December 2017 14:48

To: redacted 38(1)(b)

Subject: RE: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Hi redacted 38(1)(b)

Thanks for letting us know the names of colleagues in Government to engage with.

Are there any dates that would work best for you and your colleagues in January 2018?

Regards,

redacted 38(1)(b)

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 13 December 2017 18:07

To: redacted 38(1)(b)

Cc: redacted 38(1)(b)

redacted 38(1)(b)

Subject: RE: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Hi redacted 38(1)(b)

The UKG policy leads would redacted 38(1)(b) I'll play them into relevant meetings and conversations

redacted 38(1)(b)

redacted 38(1)(b) redacted 38(1)(b) redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 08 December 2017 16:26

To: redacted 38(1)(b)

Cc: redacted 38(1)(b)

Subject: [PROTECT] RE: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Hi redacted 38(1)(b)

Thanks very much for your offer to help pull together the meeting.

To kick things off, could you please let me know who will attend from your side and UKG side, and what potential dates would work best for you in the new year?

Regards,
redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 07 December 2017 10:32

To: redacted 38(1)(b)

Cc: redacted 38(1)(b)

Subject: Re: RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

redacted 38(1)(b)

Perhaps I could answer your query addressed to redacted 38(1)(b). In the programme paper prepared by redacted 38(1)(b) and his colleagues, the approval date for Scottish Government is shown as April 2018. I can confirm that such a date fits with our requirements. One of the reasons for trying to get a meeting of all interested parties before Christmas was to ensure that there would be no slippage in that approval date due to unknown further information requirements by any of the parties.

redacted 33(1)(b). The timeline and accompanying cash flow of the whole project are currently under detailed review by our project managers and architects and once we have approved these, we will forward them on to you. I hope that this will be before Christmas but current indications are that such revised timelines will still be consistent with the drawdown profile.

I hope this helps and please don't hesitate to let me know if you require anything else at this stage.

Best wishes.

redacted 38(1)(b)

-----Original message-----

From : redacted 38(1)(b)

Date : 07/12/2017 - 09:46 (GMTST)

To : redacted 38(1)(b)

Cc : redacted 38(1)(b)

Subject : RE: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

Morning redacted 38(1)(b)

I've just spoken to redacted 38(1)(b) and although both of us are more than happy to help pull together this meeting with the appropriate colleagues, we won't be able to do this before Christmas I'm afraid.

redacted 38(1)(b)

May I check with you please that the timings of our approval processes still fit within your own planning in relation to the drawdown of public funding?

With thanks,

redacted 38(1)(b)

From: redacted 38(1)(b)

Sent: 06 December 2017 16:43

To: redacted 38(1)(b)

Cc: redacted 38(1)(b)

Subject: [PROTECT] IMPACT - Meeting request with UK and Scottish Governments to discuss Business Case

redacted 38(1)(b)

You will be aware that the IMPACT project team are progressing their business case, and that a number of papers have already been produced and shared with you before and after the signing of the Heads of Terms.

Having looked at the Green Book official guidance, we believe that we already hold much of the key information required.

We are aware that the level of detail required by Government varies from City Region Deal project to project. Before synthesing all the information together into one final business case we would like to ask for a meeting with both Governments, ideally before Christmas, to check what your expectations are for the level of detail required in the business case. It would also be useful to have finance colleagues at this meeting to discuss the anticipated phasing and funding requirements of the project.

redacted 38(1)(b), I have spoken to redacted 38(1)(b) and understand that this meeting will be with you from the SG side alongside redacted 38(1)(b) – could you let me know who would attend this from the UK Government side?

I would be grateful if you could confirm that you are happy to have this meeting and I'll soon be in touch to share the paperwork we have already for you to read in advance, draft an agenda and co-ordinate diaries.

Regards,
redacted 38(1)(b)

redacted 38(1)(b)

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Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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redacted 38(1)(b) (emails)
redacted 33(1)(b) (commercially sensitive)
redacted 30(b)ii (frank exchange of views)
redacted 28(1) (UK gov)
redacted business plan 33(1)(b)

From: redacted 38(1)(b) **Sent:** 20 July 2017 07:41
To: redacted 38(1)(b) **Subject:** IMPACT Scotland

All,

I am delighted to confirm today's announcement by the Scottish and UK Governments of an Edinburgh City Deal, which included

"Both Governments will provide up to £10m each (a maximum of £20m) of capital funding to support the delivery of a new IMPACT Scotland concert hall that will reinforce Edinburgh's position as a pre-eminent Festival City."

This is a huge step forward for the project. To celebrate, I hope that you can come to The Hub Cafe on Tuesday 25 July at 5pm prompt for tea/coffee, cakes and thank-yous to everyone who has helped IMPACT Scotland get to this point.

Please let me know if you can (or can't) come.

redacted 38(1)(b)

[redacted]

From: [redacted]
Sent: 30 July 2018 15:56
To: [redacted]
Cc: [redacted]; [redacted]
Subject: [PROTECT] RE: [PROTECT] EDINBURGH AND SOUTH EAST SCOTLAND CITY REGION DEAL - FUNDING RECONCILIATION
Attachments: ESESCR Deal Implementation Plan DRAFT - 11 July 18.docx; ESESCR Deal Document
27 July 18.docx

Hi [redacted],

The updated Deal Document and Implementation Plan are attached.

As mentioned on the phone, we will wait for [redacted] to return tomorrow before responding to the Skills issue.

I've spoken to [redacted] as well. We have updated the Financial Plan, but are waiting on sign-off/final comments from [redacted], so can forward this on as soon as we have sign off.

Happy to catch up at any point tomorrow if helpful.

Regards,
[redacted]

From: [redacted]
Sent: 25 July 2018 17:25
To: [redacted]
Cc: [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; ; [redacted]; [redacted]; [redacted]; [redacted]
Subject: RE: [PROTECT] EDINBURGH AND SOUTH EAST SCOTLAND CITY REGION DEAL - FUNDING RECONCILIATION

[redacted],

Thank you very much for this.

It was really helpful to see the thinking set out in this paper. It has provided comfort that there is read-across from individual business cases, through the DDI Programme Plan (where appropriate) to the overall Financial Plan and also that there is a proposal to put in place a common approach between [redacted].

[redacted].

[redacted]

Appreciating that there has been some previous dialogue on areas of the documents which we seek to be updated, I have consolidated these with the above within the attached document. [redacted] Please can I request that you make the necessary amendments and pass the finalised documents to us by close of play on Wednesday 2nd August.

Kind regards,

[redacted]

From: [redacted]>
Sent: 24 July 2018 10:39
To: [redacted]>
Cc: [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; [redacted]; ; [redacted]; [redacted]; [redacted]; [redacted]; [redacted]
Subject: [PROTECT] EDINBURGH AND SOUTH EAST SCOTLAND CITY REGION DEAL - FUNDING RECONCILIATION

[redacted]

Copy to : As above

EDINBURGH AND SOUTH EAST SCOTLAND CITY REGION DEAL - FUNDING RECONCILIATION

Please find attached the final version of the DDI financial reconciliation paper which has been developed by [redacted]with input from [redacted]and [redacted]. I should confirm that the Accountable Officer for the ESESCRD, [redacted] (side-copied), has approved the content the letter.

In relation to the IRES profile, [redacted] (side-copied) and [redacted]are meeting this morning to finalise the refreshed DEC (Design, Engineer, Construct) proposal. [redacted]has arranged to update [redacted]following that meeting.

I hope that this is helpful and sufficient for your purposes : please, however, do not hesitate to contact me should you require any further information.

All the best

[redacted]

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thead. Ma 's e is gun d'fhuair sibh seo gun fhiosd', bu choir cur às dhan phost-d agus lethbhreac sam bith air an tsistam agaibh agus fios a leigeil chun neach a sgaoil am post-d gun dàil.

Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

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[redacted]

From: [redacted]
Sent: 30 July 2018 15:30
To: [redacted]; [redacted]
Subject: ESESCRD Submission 2018 06 30
Attachments: ESESCRD Submission 2018 06 30.docx

Looks great. Some minor amends attached.

I suggest making it clear that the docs are available should any Minister wish to see them (rather than attaching to this sub.)

[redacted]

[redacted]

From: [redacted]
Sent: 30 July 2018 14:56
To: [redacted]
Cc: [redacted]
Subject: FW: ESESCRD - Cab Sec Submission
Attachments: ESESCRD Submission 2018 06 30.docx

[redacted]

I have made some suggested changes. Can reflect further after [redacted] has had chance to comment.

And apologies for delay, lost my changes first time around.

[redacted]

From: [redacted]
Sent: 30 July 2018 12:47
To: [redacted]; [redacted]
Cc: [redacted]
Subject: ESESCRD - Cab Sec Submission

Hi both,

Submission as per 12:30 is attached – happy to hear views.

I've spoken to [redacted] and she noted that she would need to see this submission before taking any further action. I've added [redacted] to the copy list, but gather that the full recce will not be able to be undertaken before [redacted]. Rather, it will be more of a general recommendation from them, if applicable.

Thanks,

[redacted]

[redacted]

From: [redacted]
Sent: 31 July 2018 09:35
To: [redacted]
Subject: RE: ESES - Latest Financial Agreement
Morning [redacted],

[redacted]

Thanks,

[redacted]

From: [redacted]
Sent: 31 July 2018 09:08
To: [redacted]
Subject: RE: ESES - Latest Financial Agreement

[redacted],

Can you recall whether this version reflects the smoothing of the profile or whether that is not yet incorporated into this? I recall the discussion around the [redacted] in particular causing a spike in the funding requirement in the early years. They made a small movement around this but not sure if this is reflected in this profile yet.

Kind regards,

[redacted]

From: [redacted]
Sent: 30 July 2018 15:17
To: [redacted]
Subject: ESES - Latest Financial Agreement

FYI – latest version of Financial Agreement, figures in table will need updated since profile has moved on again.

Thanks,

[redacted]

[redacted]

From: [redacted]
Sent: 06 August 2018 14:06
To: [redacted]; [redacted]
Cc: [redacted]; [redacted]; [redacted]; [redacted]

Subject: RE: City Deal - top lines
Hi [redacted], link below

<https://beta.gov.scot/news/extra-10m-for-edinburgh-festivals/>

[redacted]

From: [redacted]
Sent: 06 August 2018 14:02
To: [redacted]; [redacted]
Cc: [redacted]; [redacted]; [redacted]; [redacted]>
Subject: FW: City Deal - top lines

[redacted], [redacted],

[Not in scope]

Thanks
[redacted]

From: [redacted]
Sent: 06 August 2018 14:00
To: [redacted]; [redacted]
Cc: [redacted]; [redacted]
Subject: RE: City Deal - top lines

[Not in scope]

From: [redacted]
Sent: 06 August 2018 13:41
To: [redacted]; [redacted]
Cc: [redacted]; [redacted]
Subject: RE: City Deal - top lines

Adding [redacted].

From: [redacted]
Sent: 06 August 2018 13:40
To: [redacted]
Cc: [redacted]; [redacted]
Subject: FW: City Deal - top lines

[redacted],

With thanks to [redacted], here's a draft on the City Deal which has been seen by policy.

I'd suggest we clear with a view to using the quote if asked for a comment on the city deal this afternoon, otherwise issuing tomorrow?

[redacted]

Edinburgh and South East City Region Deal £1.3 billion investment given the green light.

First Minister Nicola Sturgeon has formally signed off the Scottish Government's investment in the ambitious Edinburgh and South East Scotland City Region Deal.

- [Not in scope]
- £10m towards a new concert venue for the city, providing a home for the Scottish Chamber Orchestra and reinforcing Edinburgh's reputation as a leading centre for music and the performing arts

[Not in scope]

First Minister Nicola Sturgeon said:

“Edinburgh and the South East of Scotland is an area of huge importance to the Scottish economy. The region contains over a quarter of Scotland's population and contributes £33 billion to the Scottish and UK economies.

“The Scottish Government's £300 million investment in the City Region Deal will contribute towards 41,000 new homes, 21,000 jobs and improve the skills of an estimated 14,700 people across the region. Our investments will ensure businesses and communities from across the region benefit from the opportunities created by this the city region deal.

“Taken together these projects will help the region continue to thrive and grow, fulfilling our ambitions for the region to be one of the fairest and most inclusive areas in the country.”

From: [redacted]
Sent: 06 August 2018 12:03
To: [redacted]; [redacted]
Subject: RE: City Deal - top lines

[Not in scope]

[redacted]

From: [redacted]
Sent: 06 August 2018 11:40
To: [redacted]; [redacted]
Subject: City Deal - top lines

Hi both

Just to check, if I were to write a news release that focuses on what SG funding has delivered, would it be based on these lines and funding?

The Edinburgh and South East Scotland City Region Deal will deliver inclusive economic growth across the region through housing, innovation, transport, skills and culture. The Scottish Government is a full partner, contributing £300 million over 15 years.

Projects

[Not in scope]

CULTURE – IMPACT CENTRE (SG £10M)

[Not in scope]

[redacted]