From: @serco.com] Sent: 02 November 2017 14:32 To: Cc: Subject: RE: Scot Gov October Serco Business Hi all, Apologies, your finance team got in touch last month to confirm the PO had changed for Scot Gov so the costs below will be invoiced against PO SG844960 if approved. Thanks, From: (UK & Europe) Sent: 01 November 2017 15:17 To: @gov.scot; @gov.scot; Cc: (UK & Europe) Subject: Scot Gov October Serco Business Hi all, I hope you are well. To confirm, KPI for October for both Know the Score and Drinkline Scotland were as follows: Drinkline Scotland - 89% KTS Voice - 92% KTS Email - 100% We haven't received any genuine webchats so nothing to report on here. Can you confirm if you are happy for me to invoice £8,000.00 against PO SG820565? Thanks, Account Manager Serco UK&E Local Regional Government

T: 0141 M:

@serco.com

#### www.serco.com



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From:

Sent:

30 August 2018 09:21

To:

Subject:

Attachments:

2017 - Know the Score/Drinkline Helplines - Webchat Report 18 October 2017 to 8

November 2017 - Email from Serco and Scottish Government - 9 November 2017

Know the Score Live Chat Daily Report.xlsx

Many thanks

Kind regards



Policy Officer
Substance Misuse Unit
Scottish Government
3 East St Andrews House
Regent Road
EDINBURGH
EH1 3DG

Telephone 0131

**Email** 

@gov.scot

Sent: 09 November 2017 10:04

Subject: KTS Webchat

@serco.com>

@gov.scot>

Serco Business

Hi

We have been keeping a daily log of the webchat coming though for KTS. It's been really quite since we launched but we had a few chats over the last few nights from genuine contacts but they were either silent or did not progress with the chat after the first minute or so. I've attached report for reference.

Thanks,

Account Manager Serco UK&E Local Regional Government

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# Know the Score Live Chat

Service launch Thursday, October 18th 2017







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Notes	Issues with http / https preventing webchats coming through on first	attempt.				Address manufacture manufacture and a second a second and			A CAMPAGE OF THE PROPERTY OF T											Both chats silent		Concerned Other						A LIGHT AND A STATE OF THE STAT				
Test Contacts	15		1	0	4	6	<b>+</b>	3	3	1	0	0	0	0	2	1	1	<b>.</b>	0	0	0	0										
Genuine Contacts	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0,	<b>—</b> I										
Handled	15	1	1	0	4	6	-	3	3	1	0	0	0	0	2	1		1	0	2	0	7										
Demand	15	1	1	0	4	6	1	3	3	1	0	0	0	. 0	2	1	<del></del> 1	Τ'	0	2	0	1										
Date	18/10/2017	19/10/2017	20/10/2017	21/10/2017	22/10/2017	23/10/2017	24/10/2017	25/10/2017	26/10/2017	27/10/2017	28/10/2017	29/10/2017	30/10/2017	31/10/2017	01/11/2017	02/11/2017	03/11/2017	04/11/2017	05/11/2017	06/11/2017	07/11/2017	08/11/2017	09/11/2017	10/11/2017	11/11/2017	12/11/2017	13/11/2017	14/11/2017	15/11/2017	16/11/2017	17/11/2017	18/11/2017

From: Sent: 30 August 2018 09:24 To: Subject: 2017 - Know the Score/Drinkline Helplines - KPIs November 2017 - Email from Serco and Scottish Government - 1 December 2017 Many thanks Kind regards **Policy Officer** Substance Misuse Unit Scottish Government 3 East St Andrews House Regent Road **EDINBURGH** EH13DG Telephone 0131. **Email** @gov.scot From: @serco.com> Sent: 01 December 2017 13:01 To: @gov.scot>; @gov.scot>; @gov.scot> @serco.com> Subject: Scot Gov November Hi all, I hope you are well. To confirm, KPI for November for both Know the Score and Drinkline Scotland were as follows: Drinkline Scotland - 87% KTS Voice - 88% KTS Email - 100%

Can you confirm if you are happy for me to invoice £8,000.00 against PO SG844960?

Thanks,

Account Manager Serco UK&E Local Regional Government

www.serco.com



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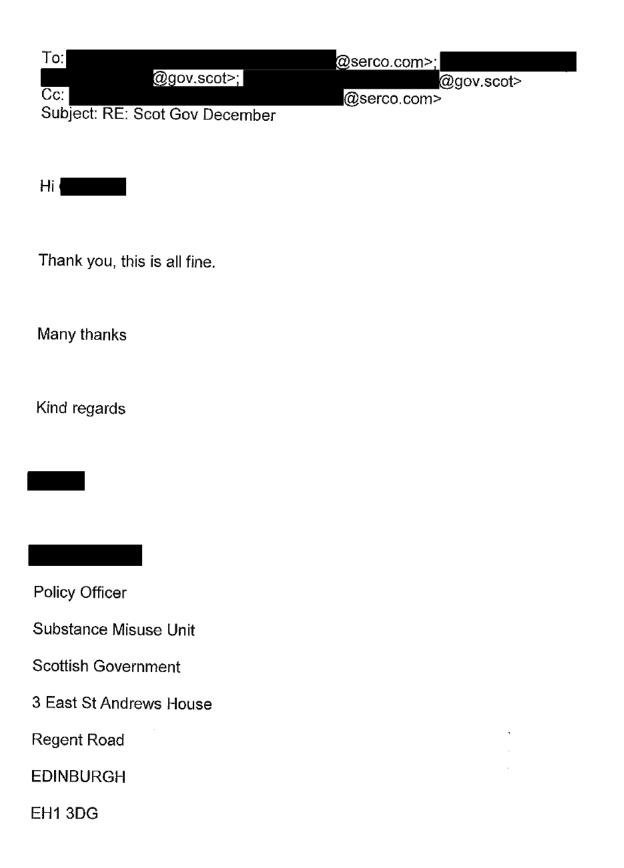
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	From: Sent: To: Subject:	30 August 2018 15:39 2017 - Know the Score/Drinkline Helplir from/to Serco 16 and 17 January 2018	nes - KPIs December 2017 - Agreed - emails
	N.A. v. v. Alb. p. w. k.a.		
	Many thanks		
	Kind regards		
k.,			(10)
	Policy Officer		
	Substance Misuse Unit		
	Scottish Government		
	3 East St Andrews House		
STATE OF	`egent Road		
	EDINBURGH		
	EH1 3DG		
	Telephone 0131	@gov goot cmailto:	@gov.scot>
	Email	@gov.scot <mailto:< th=""><th>wg0v.300t</th></mailto:<>	wg0v.300t

From: Sent: 17 January 2018 11:47



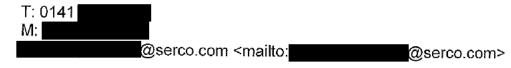
@gov.scot

Telephone 0131

Email

Sent: 16 January 2018 14:52  To: Co: South Control of the Control
Serco Business
Hi all,
Happy New Year, I hope you all had a good one!
\pologies for the delay in sending this, I'm just back from annual leave.
To confirm, KPI for December for both Know the Score and Drinkline Scotland were met as follows:
Drinkline Scotland - 86%
KTS Voice - 90%
KTS Email - 100%
Jan you confirm if you are happy for me to invoice £8,000.00 against PO SG844960 <a href="https://scottishgov.pecosipm.com/pm/gb/odetail.asp?aspname=ordersub&amp;po=1243481&amp;backtoordersub">https://scottishgov.pecosipm.com/pm/gb/odetail.asp?aspname=ordersub&amp;po=1243481&amp;backtoordersub</a> ?
Thanks,

Account Manager Serco UK&E Local Regional Government



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territoria en la compara de la compara d		
From: Sent; To: Cc: Subject:	07 February 2018 13:21 (UK & Europe); (UK & Europe); (RE: Scot Gov January	
Hi <b>Tara</b>		
Yes please go ahead and	invoice these costs.	
Thanks		
Substance Misuse Unit 'leath Improvement Division 'opulation Health Director Scottish Government St Andrews House Room: 3E Regent Road Edinburgh EH1 3DG Tel: 0131		5.1)
	ion on alcohol and drugs please go to: ics/drugs-and-alcohol.aspx	
From: (UK 8 Sent: 07 February 2018 09:53 To: (UK & Ed) Cc: (UK & Ed) ubject: RE: Scot Gov January		
	Serco Business	
Hi all,		
Just wondering if you are able t	to approve costs below please?	
Thanks,		
From: (UK & Sent: 01 February 2018 16:40 To: @gov.scot'; Cc: UK & Ec Subject: Scot Gov January	@gov.scot' urope);	

#### Serco Business

Hi both,

To confirm, KPI for January for both Know the Score and Drinkline Scotland were met as follows:

Drinkline Scotland - 91% KTS Voice - 94% KTS Email - 100%

Can you confirm if you are happy for me to invoice £8,000.00 against PO SG844960?

Also just wondering if you want to plan in a visit to the contact centre for later this month or early March at all?

Thanks,

Account Manager

Serco UK&E Local Regional Government

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This email has been scanned by the Symantec Email Security.cloud services For more information please visit http://www.symanteccloud.com	vice

From: 30 August 2018 09:26 Sent: To: 2018 - Know the Score/Drinkline Helplines - Weather issues closing service early 28 Subject: February 2018 - Agreed - Email chain between Serco and Scottish Government - 1 and 2 March 2018 Many thanks Kind regards **Policy Officer** Substance Misuse Unit Scottish Government 3 East St Andrews House Regent Road **EDINBURGH** EH13DG Telephone 0131 @gov.scot **Email** Sent: 02 March 2018 07:18 @serco.com>; (UK & Europe) < Subject: RE: Weather

Quite understand, this week has been exceptional and a nightmare! We wouldn't want anyone to get stranded or injured on their way from/to work. Most of our team are working from home as a result of the weather, here on the east coast, there are no buses/trains running at least until midmorning because of the weather warnings given out yesterday.

Please pass on our thanks to everyone for keeping the service running this week, it is appreciated.

Keep warm and safe, hope weather does not interfere next Friday when we are due to visit and have a great weekend.

#### Many thanks

### Kind regards

Policy Officer
Substance Misuse Unit
Scottish Government
3 East St Andrews House
Regent Road
EDINBURGH
EH1 3DG

Telephone	0131	
Email		@gov.sco

From: \_\_\_\_\_\_(UK & Europe) [mailto: \_\_\_\_\_\_\_@serco.com]
Sent: 01 March 2018 16:07
To: \_\_\_\_\_\_

Subject: Weather

Hi both,

I hope you are well and the weather hasn't caused to much trouble for you.

I just wanted to let you know that we had to close the services last night at 6pm as we were running on skeletal staff for the majority of the day and a lot of our advisers could not make it in due to the weather.

We have experienced the same issues again today and are expecting to close the services again at 6pm tonight.

This will obviously affect SLA's which i can give you a clearer idea of when i manage to get back in the office next week, i hope this is ok?

Please let me know if you have any questions.

Thanks,

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From: Sent: To: Cc: Subject:	06 March 2018 15:19 (UK & Europe); (UK & Europe) RE: Scot Gov February
Hi <b>Caralle</b>	
Thank you for your email be	elow.
I am content for the invoice severe weather.	to be raised and I note the service down-times last week due to the
Many thanks	1
Kind regards	(5.2)
	,
Policy Officer	
Substance Misuse Unit	
Scottish Government	
3 East St Andrews House	
Regent Road	
EDINBURGH	
EH1 3DG	
Telephone 0131	

Email	<mailto:< th=""><th>@gov.scot&gt;</th><th>@gov.scot</th><th></th></mailto:<>	@gov.scot>	@gov.scot	
To: Co:	rch 2018 14:01	JK & Europe) [mailto: & Europe)	@serco.com]	
Hi both,				
To confirm, h	KPI for February	for both Know the Score and	d Drinkline Scotland were met as follow	ws:
Drinkline Sco	otland - 92%			
KTS Voice -	91%			
KTS Email -	100%			
To confirm be March due to	oth services wer the bad weathe	re open from 8am - 6pm on tl er.	ne 28th of February and the 1ST of	
	ishgov.pecosipn	appy for me to invoice £8,000 n.com/pm/gb/odetail.asp?asp	0.00 against PO oname=ordersub&po=1243481&backt	<sub>to=</sub> (
Looking forw	ard to seeing yo	u both on Friday.		
Thanks,				

Account Manager Serco UK&E Local Regional Government T: 0141 M: 07738 895790 @serco.com @serco.com> <mailto: <a href="https://www.serco.com/">https://www.serco.com/</a> www.serco.com Disclaimer This e-mail and any attachments are for the intended addressee(s) only and may contain confidential and/or privileged material. If you are not a named addressee, do not use, retain or disclose such information. This email is not guaranteed to be free from viruses and does not bind Serco in any contract or obligation. Serco Limited. Registered in England and Wales. No: 242246. Registered Office: Serco House, 16 Bartley Wood Business Park, Hook, Hampshire RG27 9UY United Kingdom. This email has been scanned by the Symantec Email Security.cloud service. For more information please visit http://www.symanteccloud.com 

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Tha am post-d seo (agus faidhle neo ceanglan còmhla ris) dhan neach neo luchd-ainmichte a-mhàin. Chan eil e ceadaichte a chleachdadh ann an dòigh sam bith, a' toirt a-steach còraichean, foillseachadh neo sgaoileadh, gun chead. Ma 's e is gun d'fhuair sibh seo gun fhiosd', bu choir cur às dhan phost-d agus lethbhreac sam bith air an t-siostam agaibh agus fios a leigeil chun neach a sgaoil am post-d gun dàil.

Dh'fhaodadh gum bi teachdaireachd sam bith bho Riaghaltas na h-Alba air a chlàradh neo air a sgrùdadh airson dearbhadh gu bheil an siostam ag obair gu h-èifeachdach neo airson adhbhar laghail eile. Dh'fhaodadh nach eil beachdan anns a' phost-d seo co-ionann ri beachdan Riaghaltas na h-Alba.

To: Cc:	3 April 2018 10:51 (UK & Europe) (UK & Europe) RE: Scot Gov March
Hi <b>Table 1</b>	
I emailed yesterday, seems n	ot to have reached you.
For March, you should use th	e PO number you have as the cost is within the last Financial Year.
We are currently raising a new have received it.	v PO for the months April onwards and I will send this on when I
If this isn't clear, please do gi	/e me a call
Many thanks	
Kind regards	5.3
Policy Officer Substance Misuse Unit Scottish Government 3 East St Andrews House Regent Road EDINBURGH EH1 3DG	
elephone 0131	@gov.scot
From: (UK & Eu Sent: 13 April 2018 09:36 To: (UK & Euro) Cc: (UK & Euro) Subject: RE: Scot Gov March	
	A)

Serco Business

HI

I hope you are well.

Just wanted to double check the PO number I should be using to invoice March costs below?

Thanks,

From: @gov.scot [mailto:

@gov.scot]

Sent: 06 April 2018 14:45

To: \_\_\_\_\_\_(UK & Europe) < Cc: \_\_\_\_\_\_(UK & Europe) < @serco.com>; @serco.com>

Subject: RE: Scot Gov March

Hi

The figures are fine.

I'll double check on the PO and reply separately.

Speak soon and enjoy the weekend

Many thanks

Kind regards

Policy Officer
Substance Misuse Unit
Scottish Government
3 East St Andrews House
Regent Road
EDINBURGH
EH1 3DG

Telephone 0131

@gov.scot

From:

(UK & Europe) [mailto:

@serco.com]

Sent: 06 April 2018 13:53

To: \$ 13.53

Cc: (UK & Europe)

Subject: Scot Gov March

Hi both,

I hope you are well.

To confirm, KPI for March for both Know the Score and Drinkline Scotland were met as follows:

Drinkline Scotland - 91%

KTS Voice - 88%

KTS Email - 100%

Can you confirm if you are happy for me to invoice £8,000.00 against PO SG844960?

Also now that we are in to a new financial year will I still be using PO SG844960 to invoice against or will a new PO be raised?

Thanks,

Account Manager Serco UK&E Local Regional Government

T: 0141 M: @serco.com

www.serco.com



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From:

Sent:

03 September 2018 12:59

To:

Subject:

FW: Scot Gov April

From:

(UK & Europe) [mailto:

@serco.com]

Sent: 08 May 2018 15:27

To:

@gov.scot>;

@gov.scot>

Cc:

@serco.com>

Subject: Scot Gov April

Hi both,

I hope you are well.

Apologies for the late email this month. We have been handling an emergency line on behalf of PHE over the last week and have been absolutely swamped. This is the first chance I've had to start catching up on emails.

To confirm, KPI for April for both Know the Score and Drinkline Scotland were met as follows:

Drinkline Scotland - 90%

KTS Voice - 88%

KTS Email - 100%

Can you confirm if you are happy for me to invoice £8,000.00 against new PO SG873140?

We've also had the annual survey monkey cost come through at £336.00 which will also come off PO SG873140. Can you confirm approval of this as well please?

Thanks,

Account Manager

Serco UK&E Local Regional Government

T: 014:

@serco.com

www.serco.com

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From: Sent: To: Subject:	30 August 2018 09:41  2018 - Know the Score/Drinkline Helplines - KPIs May 2018 - Agreed - Email chain between Serco and Scottish Government - 8 and 12 June 2018
Many thanks	ſ
Kind regards	
	5-4
Ballow Officers	
Policy Officer Substance Misuse Unit	
Scottish Government	
3 East St Andrews House Regent Road	
EDINBURGH	
EH1 3DG	
Telephone 0131	
Email	@gov.scot
the contraction on the contraction of the contracti	
(UK & Euro Sent: 12 June 2018 16:43	ope) <@serco.com>
To: @serco.com	@gov.scot>; . @gov.scot>
Subject: RE: Scot Gov May	

Serco Business

Hi **Essa**,

We have ring-fenced resource for both Drinkline and Know the Score to protect it from volumes elsewhere. Volumes coming into Glasgow form the PHE Emergency line are decreasing so we don't envisage any issues this month.

That said, given the redundancy situation we may experience higher than planned attrition and absence and that's something I can't necessarily control but can try to manage with the resource we have left to ensure we have ringfenced resource for KTS and Drinkline at all times.

Kind regards,

Operations Director
Serco UK&E Local Regional Government
Lower Ground Skypark
72 Finnieston Square
Glasgow
G3 8ET



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From:	@gov.scot [mailto:	@gov.scot]	
Sent: 12 June	2018 12:31		
To:	(UK & Europe) <	@serco.com>;	@gov.scot
Cc:	(UK & Europe) <	@serco.com>	
Subject: RE: S	Scot Gov May		

Hi **Table 1** 

Thank you for your email below.

I note from para 6.5 the contract that '....On live operator services, unless otherwise agreed, there will be a target for calls to be answered at least 75% of the time by a live operator on the first attempt by the caller, with a minimum standard of 65%....'

The figures are disappointing. However, due to the contract terms, I am able to approve this month's invoice.

I note you are still experiencing high call volumes due to impact of a PHE issue and are understaffed. Do you expect the KTS/Drinkline call answering to improve this coming month to reach 75% or more? If the figures are below 75% next month and any subsequent months, when emailing the KPIs, can you include a breakdown of call volumes along with steps you are taking to remedy the situation and what is impacting upon it?

# Many thanks

#### Kind regards

Policy Officer
Substance Misuse Unit
Scottish Government
3 East St Andrews House
Regent Road
EDINBURGH
EH1 3DG

Telephone 0131 @gov.scot

From:	(UK & Europe)	mailto:	@serco.com]
Tambe 00 Tuna 2010 12:42			

**Tent:** 08 June 2018 12:43

To: ; CC: (UK & Europe)

Subject: Scot Gov May

Hi both,

I hope you are well.

As discussed with on Wednesday KPI for May for both Know the Score and Drinkline Scotland were as follows:

Drinkline Scotland - 66% KTS Voice - 65%

KTS Email - 100%

KPI for both voice helplines are considerably lower this month (albeit within the contractual obligations of no lower than 65%). This is a result of our team being under resourced due to handling an emergency helpline for Public Yealth England over the month of May.

Going into June KPI's for both contracts are strong but I'd just like to note that we are still handling the emergency line for PHE throughout the month of June. We are using all the resource we can to ensure the your services are not impacted but I just wanted to highlight that this is a risk.

I also received a new PO for billing going forward. Can you confirm if you are happy for me to invoice £8,000.00 against new PO SG882328?

Any questions please do let me know.

Thanks,

Account Manager Serco UK&E Local Regional Government

T: 0141



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From: Sent: To:	(UK & Europe) < 05 September 2018 08:42	@serco.com>
Cc: Subject:	(UK & Europe); KPI June 2018	왕 Europe)
	Serco Business - Commercial in Confidence	
Hi <b>ma</b>		
I can however confirm the KPI's	achieved for June for Drinkline Scotland and Know	the Score as follows;
Drinkline Scotland – 84.55% KTS Voice – 88.81% KTS Email in 24 hours – 75%		
Thanks & Regards		
MI Analyst, Outperform Solutions T Serco Group PLC	eam	_
M: +44 (0) @serco.com		
www.serco.com		
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From: Sent: 30 August 2018 09:56 To: Subject: 2018 - Know the Score/Drinkline Helplines - Call and email volumes April 2017 -March 2017 - Email chain between Scottish Government and Serco - 22 June 2018 Attachments: KTS\_DLS Stats 2017\_18.xlsx Many thanks Kind regards **Policy Officer Substance Misuse Unit Scottish Government** 3 East St Andrews House Regent Road **EDINBURGH** EH1 3DG Telephone 0131 **Email** @gov.scot (UK & Europe) < @serco.com> Sent: 22 June 2018 11:19 @gov.scot>; (UK & Europe) < Subject: RE: Know the Score/Drinkline Serco Business We are all good thanks, I hope you are too? I've attached the stats requested below. Please let me know if you have any questions. Thanks,

Subject: Know the Score/Drinkline

Hi

I hope you are both well.

I'd be grateful if you could confirm the following information for me, if at all possible by close of Monday:

Data on number of calls received 1 April 2017 - 31 March 2018

Total

Know the Score

Drinkline Scotland

Total

Data on number of emails received 1 April 2017 - 31 March 2018

Know the Score

Drinkline Scotland

Please do give me a call if you have any queries.

I hope you enjoy the weekend

Many thanks

Kind regards

Policy Officer
Substance Misuse Unit
Scottish Government
3 East St Andrews House
Regent Road
EDINBURGH
EH1 3DG

Telephone 0131 \_\_\_\_\_\_\_\_@gov.scot

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**Scottish Government** 

Know the Score and Drinkline Scotland Reporting Period: April 2017 - March 2018

300 FX													
Drinkline Scotland	139	116	115	111	979	182	227	110	89	95	77	06	7667
Worlds	Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	ालंगा

Know The Score Email	47	10	8	20	15	23	11	5	2	4	24	1188
Know The Score 116	129	130	142	785	198	225	237	194	429	252	296	3, 133

7	From: Sent: To: Cc: Subject:	30 August 2018 15:27 (UK & Europe); (UK & Europe); 2018 - Know the Score/Drinkline Helplines - KPIs July	
ŀ	Heilo Heilo		
٦	Thank you for your email b	pelow, I am content for you to raise the invoice for Ju	ly 2018 KPIs.
(	catch-up telecon with	or emails fell this month, however, I am content to act and this afternoon, I have been provided a tack to meet the KPI for this and future months.	scept this. Following a ssurances that this was a
	. Vlany thanks		
ŀ	Kind regards		
; ;	Policy Officer Substance Misuse Unit Scottish Government 3 East St Andrews Hou Regent Road EDINBURGH TH1 3DG		(5.5)
	Telephone 0131	@gov.scot	
	From: UK & Sent: 24 August 2018 13:36  To: (UK & Europe)  < @serco.co		

Serco Business

Subject: Scottish Government - July 2018

Hi both,

Apologies in the delay for the July update on KPI's. & I have been getting up to speed on the Contract Management side of things with perfore she leaves us. Normal timescales will now be resumed.

KPI for July Know the Score and Drinkline Scotland were as follows:

Drinkline Scotland - 82% KTS Voice - 88% KTS Email in 24 hours - 63%

Unfortunately the low KPI result for emails was due to 5 emails missing the 24 hour deadline on 4 separate days between  $4^{th} - 17^{th}$  July. All other days in July achieved 100%, these failures were related to the transition from Glasgow to Liverpool and some IT issues we had when we moved over to a new Telephony platform. I can assure you this is all now resolved.

Can you confirm if you are happy for me to invoice £8,000.00 against the current PO?

Any questions please do let me know.

Regards

Mobile +44(0)

Customer Service Manager
Customer Services
Serco Local & Regional Government Division
Deacon Business Park
Phoenix House
Liverpool L33 7RX

@serco.com

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