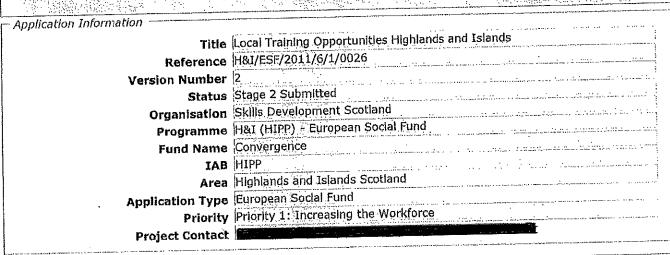
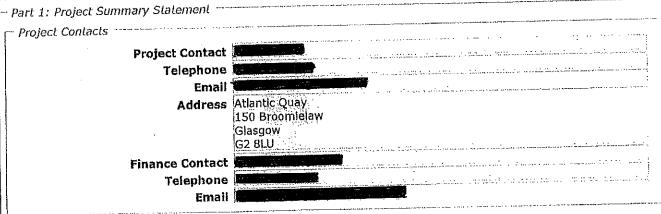
Application for European Structural Funds

n and date the declaration on the final p	
	"5" and the sent by Application form to:

HIPP Jubilee Lodge 12c Ness Walk Inverness IV3 5SQ

2 5 MAR 2011





Project Timescale

Physical start date 01 Apr 2011

Physical end date 30 Sep 2013

Financial end date 31 Dec 2013

Project location - Eligible

Argyll Islands

West Cowal and Dunoon

Kintyre

Oban and Mid-Argyll

Lewis & Harris

Southern Isles

Badenoch & Strathspey R
Calthness F

	Easter-Ross	र				
İ	Inverness & Nairn	Æ				
	Lochaber	দ				
	Skye & Lochaish	F.				
	Sutherland	逐				
ĺ	Wester-Ross	k:				
	Moray	No.				
-	Isle of Arran	P				
ļ	Cumbraes	PF .				
	Orkney Mainland	R				
ļ		₹.				
j	Shetland Mainland	7				
l	Shetland Islands	조				
'- 	Other Structural Funds Applications				- 40 - 40 - 40 - 40 - 40 - 40 - 40 - 40	
	Similar project seeking funding in	₹				
	another Structural Funds Programme area					
	Project flexibility and duration				700 m 7 (4) 1 (4) (4) (4) (4) (4) (4) (4) (4) (4) (4)	
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	Application to use up to 10% Fund Flexibility	•				
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	Application to use multi-annual Ye funding ?	es - 3 years	V			* * * * * * *
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	This Priority 1 project will provide 1,926 local Training Opportunities will be delivered through contracts with T i) Community Planning Partnerships (C !s)/Employability Paralignment with other local employability services and offer great	tailing Provide The prov				
	Skills Development Scolland (SDS) will provide a flexible fun- automes and prograssions through improved linkages across	ding stream for T(W and (local employability servic	3RfW across all H &	CPP areas. A key ob	ective will be to deliver addition	nal and sustain
	GRIW and TIW are funding streams that are flexible to meet to	ocel demands as folio			•	
	Get Ready for Work (GRI		$\mathcal{O}_{\mathcal{C}} = \{\mathcal{O}_{\mathcal{C}}\}_{1 \leq i \leq k}$			1
	At The aim of GRfW is to provide 16-19 year olds with an destinations. The GRfW national work based training framew sustained outco. Whilst it focuses on devaloping generic windividual and to reflect evaluable local jobs. The success of GRf training and sustainment of employment. The offer includes into	ork anns to anable young vork skills raiher than trai NW is currently massyred	peopia to davelop il ning for specific em	le confidence and the t ployment sectors, train	ransferable skills needed to g	ain a positive a
	Training for Work (T)	and the property of the second		A STATE OF THE STA		
	Al: The aim of TW is to provide unemployed adults (18+) with of the local economy by providing employers with sulfably train other agencies. The success of TW is currently measured by initial assessment and, employability support through a range of	neu eniproyees, Programi Loosiilya outcomas achiev				
	GRIW and TIW provision will encompass the activities set out A	Appendix 1.				
					•	
	f			•		
F	Project Sector —				**	

Indicate the best fit Project Education

Sector or Economic Activity Dimension

Project Theme —

Indicate the best fit Project [Implementing active and preventive measures on the labour market **Theme Dimension**

- Part 2: Participation Characteristics (European Social Fund only) -

Total number of participants 1926

– Age Characteristics –

Age Characteristics

Group 14 and Und	or ()	0	Ō
15 to 17	651	381	1032
18 to 19	155	80	235
20 to 24	207	164	371
25 to 40	-96	75	171
41 to 50	47	28	75
51 to 54	19	2	21
55 to 64	19	2	21
Over 65	0	0	0
Total	1194	732	192

Period Unemployed Characteristics

Period of registered unemployment

eriod of registers Group	Male Under 2	Male 25 and Over	Female:Under	25 Female	25 and Over	Total
Up to 6 months	22	870	335	67		1294
6 to 12 months	19	230	85	94		428
13 to 24 months	9	14	47	50		120
25.to 36 months	9	9	19	.24		61 23
Over 3 years	5	7	5	6		23 0
Workforce Returner	s 0	0.	0	0 241		1926
Total	64	1130	491	(2011年) · · · · · · · · · · · · · · · · · · ·		:सम्बद्ध <u>स्</u> रुद्धः

- Period Worklessness Characteristics —

Period of worklessness

Period of workless	iness					in all a second second		7
Group	Male Under	25 Male 25	and Over	Female Un	der 25 Fe	male 25 (and Over Tota	
Up to 6 months	0	0		0	0		0	
6 to 12 months	0	0		0	0		0	
13 to 24 months	0	0		0	0		0	
25 to 36 months	-0	0		0	0		0	
Over 3 years	Ö	0		0	0.		0	
Workforce Returne	rs 0	0		0	0		n	
In education/trainir	ng O	0		9.55				34

Ethnic Origin Characteris	stics —		
Ethnic Origin			
Group	Male	Fema	e Total
White(Scottish)	1118	664	1782
White(English)	9	5	8
White(Welsh)	0.	0	0
White(Irish)	2	0	2
White(Other)	56	42	98
Black(Caribbean)	0	0	0.
Black(African)	0	1	1
Black(Other)	0	0	0
Asian(Chinese)		0	
Asian(Indian)	0	5	5
Asian(Pakistan)	0	0	0
Asian(Bangladesh)	0	0	0
Asian(Other)	7	7.17	14
Sypsy/Traveller	4	5.	9
Mixed background	1	3	4
Other Ethnic background	2	0	2

Target Group Characteristics

Total 1194 732 1926

Target	Group
--------	-------

Group:	Prime Male	Prime Female	Secondary Male	Secondary Female	Total
Homeless	0	0	5	5	10
Lone parent	0	0	Ō	15	15
History of substance abuse	0.00	0	23	14	97
History of alcohol abuse	0,	0	19	9	28
lteracy and Numeracy	0	0	188	118	306
Qisabliities	0	0	-11	6	17
lental health problems	0	0	2	1	3
Physical Illness	0	0	0	O ii	0
amily/caring responsibilities	0	0	Ö	0	O
oung people leaving care	0	-0	- 5	3 =	8
conomically inactive	0	0	0	0	0
ack of work experience	0	0	329	165	494
Inemployed	1194	732	0	0	1926
Priminal regord	0	0	38	11	49
lo qualifications	0	0	0	0	0
EU migrant workers	0	0	0	0	0

Non-EU migrant workers	0	0	0	0	0
Selfeemployed	0	0	0	0	Ō
Voluntary worker	0	· · · · · · · · · · · · · · · · · · ·	0		36
Ethnic minori ty	0	0	16	20	921
Young people (NEET)	0	0	558	363	2
Asylum seeker	0	# 0		2	2 0
Employed	0	0	0	Û	
In full-time or part-tme education	0	0	0	0	0
Young people at risk of becoming NEET leaving school	on 0	Ö	0	0	0
Long term unemployed	Ö	Ö	0	0	
Seasonal worker	0	0	0	0	0
Part-time worker	0	0	0	0	0
Refugees	0	. 0	0	0	0
Total	1194	732	1194	732	385

- Multiple Deprivations -

Number of participants with multiple deprivations - male Number of participants with 732 multiple deprivations - female

- Number of Participants on Entry -

Number of Participants on Entry

tuimoi oi i		7.00 0.1 =	CONTRACTOR STATES OF THE PARTY
Level	Mal	e Fem	ile Total
No Qualificati	ons 119	4 732	1926
Level 1	0	0	`` 0
Level 2	0	5 0 3 5	0
Level 3	5/3 / 10 / 10 / 10 / 10 / 10 / 10 / 10 /	0.	0
Level 4	n	0.	0
是影響的為自然	0	0	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Level 5		0	0
Level 6		ويورينه والأوراقي	
Total	C C 41	94 732	1926

Number of Participants on Exit

Number of Participants on Exit

Level	Male	Femal	e Total
No Qualifications	1081	655	1736
Level 1	94	58	152
Level 2	19	19	38
Level 3	0	0	0
Level 4	Ö.	0	0
Level 5	0	0	0
Level 6	0.	0	0
Total	1194	732	1926

Number of Participants Gaining a Full Qualification

Number of Participants Gaining a Full Qualification

GENERAL PROPERTY.			
	Mali	e Fema	le Total
No Qualifica	tions 951	607	1558
Level 1	94	58	152
Level 2	19	19	.38
Level 3	0	0 -	Ö
Level 4	0	0	0
Level 5	0	0	0
Level 6	0	0	0 1.
Total	1064	684	1748

Please state below all qualifications and accreditation body

Some adults may gain a VQ at level 1 or 2, this would vary across TfW provision but should always link in to meeting needs to gain access to local employment opportunities for example: Microsoft Certified Administrator (MCSA), Pitman Training Office IT Skills, etc. TfW provision is mainly focused on partial certification.

The main aim of the TfW programme is to progress individuals into sustained employment: Some of the training offered is qualification focused but not all of the provision is. The current perforamnce rate (Pan-Scotland) for individuals progressing from TfW into employment is 52.5%, and in Highlands and Islands area this currently stands at 49.2%.

Number of Participants Gaining a Partial Qualification

Number of Participants Gaining a Partial Qualification

Level	Male	Fema	ile Total
No Qualifica	tions 0	0	0
Level 1	70	33	103
Level 2	- 60	15	75
Level 3	0	0	0
Level 4	0	0	0
Level 5	0	0.	0
Level 6	0	0	0
Total	130	48	178

Please state below all qualifications and accreditation body

Partial certification is expected in relation to TfW activity. SDS have an approved qualifications listing which reflects specific training demand requested, which aims to provide support to individuals to allow them access to local, available job opportunities. The current listing has a range of qualifications listed and includes for example: 360 degree excavator, RGIT offshore, 17th Edition electrical engineers, Introduction to contact centre industry, Forklift License, HGV etc.

The main aim of the TfW programme is to progress individuals into sustained employment. Some of the training offered is qualification focused but not all of the provision is The current perforamnce rate (Pan-Scotland) for individuals progressing from TfW into employment is 52:5%, and in Highlands and Islands area this currently stands at 49.2%.

Part 3: Core Indicators and Targets —

Indicators and Targets

		Projec	

Output Number of participants receiving support:	
Output Number of participants with multiple deprivations. 1926:	
Result: Number of participants entering employment.	
Result Number of participants entering education of defining	
Result: Number of participants gaining a partial of ion 4457	
Result Number of participants in employment six months after leaving, 645	

Part 4: Justification

4.1 Strategic Fit

The strategic vision for the ESF programme for the H & Larea to contribute towards sustainable growth in the size and skills of the region's workforce within the Lisbon jobs and growth framework, through developing the knowled-based economy of the region.

One of the key strategic objectives of the HIPP Programme is to increase the workfor. Scolland is now in a significantly changed economic environment, as a result of the recession. Our aconomy frow has fewer jobs, much higher unemployment and much greater compelition for this jobs that are available

The overall aim of Priority 1 No broaden and increase sustainable participation in the Highlands and Islands and lerget funding to support local activities almed at helping key target groups develop skills to move towards and sustain employme

This project will support the alms of Priority 1: by providing 1,92 -Tops which will be based on identified local contracted statements supported by H & 1 CPP/EP's. The delivery will be contracted to local Training Providers. This project fits with the overall alm of Priority 1 for the following reaso

- It focuses on its advantaged groups in the labour market who, without intervention, would be unable to progress into the labour market or further training.
- It will deliver interventions which are appropriate to the local libbour market context, matching to and capitalising on local apportunates identified through a joint process of reviewing demand.
- It will deliver interventions which are appropriate to the individual based on a review of local needs and opportunities.

ocal Lev

SDS has been developing Service Dolivery Agreements (SDAs) with each Local Authority (L. These reliect the needs in the local areas and identify areas of Joint Working to enhance. delivery at a local level and helped to shape this b

Fit will be ensured through a clear process which ensures joint ownership between SDS and H & 1 CPPs/ 's: in preparation for this bid SDS has undertaken a number of activities to onsure a strategic it with local employability service delivery. This is discussed (orther within the Structure and Management sections)

This bid has been developed as a result of consultation in the H & Farea with local CPP/ is SDS understands that this bid must recognise and complement ESF, and other local development projects as outlined Appendix 2.

In addition, SDS is aware th

- ▼ There are CPP plans under the Convergence Fund Which focus largely on EROF Priority's supported by ESF Priority 1 and that these ESF projects vary across LA stees.
- . Local employability and employment development is linked to Highlands and Islands Enterprise and the University for the Highlands and islands projects under their Strategic Delivery Body status.

This Bid is strategic in that it offers a) nominated CPP representatives to a Hi wide Advisory Committee (set up specifically to assist with this process) the opportunity to recommend a fair distribution of training opportunities across the H & I area which is informed by CPP/SDS demand estimates; and b) the opportunity for local CPP representatives to electronmake with SDS on contract awards for the delivery of provision within each GPP ar a SDS is promoting these programmes as L-Tops. This approach is a change to the current contracting process for these National Training Programmes (N is) and has been developed to build upon on the SDA.

Scottlah Lev

This bid fils clearly with the Scottish Governm is overall purpose and various appropriate strategies as follows:

Government Economic Strategy. This strategy places learning and skills as central components of future increases in sustainable economic growth in Scotland Measures to combal life downlurn are supported through ScotAction and Partnership for Continuing Employment (PACE). The 8 point Economic Recovery Plan increases support for skills:

The More Cholces, More Chances Strategy (2006) identifies key areas of activity in terms of pre-16 opportunities, post-16 education and training, financial incentives, the right

18+ Learning Choices - guarentees an offer of a place in post-16 learning to every young person who wants it, SDS plays a key role in supporting LAs meet this alm. Department for Work and Pensions: Raising expectations and increasing support: reforming welfare for the future; sels out the UK Governments' vision that everyone

is given the help they need to get back to work, matched by an expectation of participation. The Rafrashed Skulls for Soutand Skills Strategy sets out the Scoutten Government's commitment to training and skills and sets out a flexible, responsive, partnership approach to meeting Scotland's skills needs at a crucial point in our accommit recovery.

To achieve this vision skills policy will focus on four priority themes — empowering people, supporting employers, straptfying the skills system and strengthening partnerships.

Equality of Opportunity -: LaTops provides (ellored learning support which develops skills of individuals enabling (hem to progress and sustain learning or employment. The approach aims to promote equality of opportunity to those trapped by persistent disedvantage and focuses on providing opportunities in local areas. This programme will support those disadvantaged in the labour market for example those not in education, employment or training, individuals who have been made redundant etc. SDS. Working with Young People and Adults policy frameworks set out how SDS will deliver and develop services offered to young people and adults in Scotland, SDS will adopt and promote the principles

and approaches set out in Gelling it Right For Every Child. SDS will work with H.&.1 CPPs/EP's to follow these shared principles.

Single Outcome Agreements (SOA) — are uniquely shaped to reflect the needs and circumstances of local areas. L-Tops provision alms to complement employability service. dolivery at a local and contribute to the delivery of the local SOAs:

Highlands & Islands Enterprise (HIE) policy recognises fragile areas and areas of employment deficit present particular challenges across the H & Larea, it if ops provision will support local measures to enhance amployment opportunities within local communities.

SDS Strategy - This model will help SDS improve the job outcomes for unemployed people.

L-Tops will contribute to the following National outcomes:

Our young people are successful learners, confident individuals; effective contributors and responsible citizens

We will realise our full economic potential with more and better employment apportunities for our people

We have tackled significant inequalities in Scotlish society

Our public services are high quality, continually improving, efficient and responsive to local people's needs

This bid fils with the fundamental principle of the European Economic Recovery Plan (2008) of solidarity and social justice by gearing action to help those most in need, to work protect jobs and to immediately address the to-term job prospects of those losing their jobs: It also responds to the priority area of the Lisbon Strategy of Protecting employment and promoting entrepreneurs ! It also promotes the implementation activity focussed on re-training and skills upgrading, and rapid re-integration in the labour market of workers who have been made redundent in order to avoid long term unemploymen.

4.2 Evidence of Demand

Evidence of demand is highlighled in a range of published data which points. Scotland experiencing far worse levels of unemployment and inactivity relative to the rest of the UK and a head to offer opportunities for Tops target groups. National evidence is validated by mittal estimates of demand from local areas via the co-decision making process. This data will be used to inform local allocation levels o-Tops provision.

Employment and Unemployment leve

Scolland's employment rate stands at 71% (April June 2010) lower than the UK rate by 0.3%. The Scollish unemployment rate stands at 8.4% higher than the UK rate (of 7.8%). Over this quarter, the Scollish unemployment rate increased by 1.3% the highest yearly increase of all UK countries. H & Lemployment rate stands at 78.4% (April June 2010), with the highest rate in the Shatland Islands and the lowest rate in Ellean Star. (Source: ONS Annual Population Survey (NOMIS))

Over the period April June 2010, there were 70,000 people out of work in Scotland for more than one year an increase of 31,000 over the year. In Scotland, long-term unemployment (those out of work for over 12 months) has increased by 79.4% over the year. Of the unemployment group in Scolland, 31,3% are long-term unemployed. (Source: Labour Market Statistics for Scotland - August 2010)

conomic activity and inactiv

The number of economically active people in Scotland's labour market (employed or unemployed) increased by 16,000 (0.4%) over the quarter. This was the highest increase in economic activity rates of all UK countries over the quarter and Scotland's economic activity rate remains second highest out of all UK countries, with a rate of 76.8%. The economic activity rate across the H.A.I area stands at 81,6%, with Shelland Islands experiencing the highest level at 89%.

Whilst Scotlish economic leading levels decreased by 13,000 over the quarter, they increased by 32,000 over the year, Scotland's economic inactivity rate decreased by 0.4 % over the quarier and increased by 0,9% over the year to 23.2% (compared to 23,4% for the UK). The percentage of economically inactive individuals across the H & I area stands at 18.4%, with Ellean Star displaying the highest number at 26.1% (source: Labour Markel Stallistics for Scotland - August 2010)

lalmant count rat

The claiment count in Scotland; based on the seasonally adjusted number of people claiming Job Seaker's Allowance, now stands at 136,200 and the rate has increased over the period November — December 2010 to 4%. The UK claimant count rate has also risen over this period from 3.5% to 3.6%. (Source; ONS/Jobsenire Plus (NOMIS) — December

All areas with the exception of Shelland have experienced an increase in the percentage change month on month in relation to the number of individuals on claimant count. The highest percentage increase experienced is in Moray at 18%. Highland and Moray have experienced a percentage increase above the area average month on month and all areas with the exception of Shelland have experienced an increase above the Scottist average. Source: ONS/Jobcenire Paus (NOMIS)

Over the quarter, total employment levels for those aged 16 and over in Scotland Increased by 6,000. Over the year, Scotland's overall employment rate decreased by 1,9%. Total tmemployment for persons aged 16 and over is up 7,000 in Scotland over the quarter.

Employment rates for all age groups decreased over the year in Scotland to April June 2010,

Scotland's youth unamployment rate (16-19 year olds) stands at 25.6% (April June 2010), higher than the H & Lrete by 13.4%; Argyll and Bute unamployment rate stands at 16.4%, which is higher than the area average, (Source; Labour Market Statistics for Scotland — August 2010)

Destination of School Leav (Source: The Scottish Government National Statistics: Deathallons of school-leavers 2009-2010)

The most recent School Leaver Destination Report (SLDR) is for 2009/10. The statistics relate to the destinations in September 2010 of young people who left school during the 20-2010 academic years. The main findings a

86.6% of 2009/2010 school leavers are in positive destinations (higher education, further education, employment, voluntary work or training), up from 86.4% in 2007/2008 and

Proportions entering higher or further education have increased by 4.6 and 2.3 percentage points strice 2007/2008, to reach 35.7% and 27.1% respectively, taken together, the

proportion of young people entering further or higher education has deen from 56% in 2007/2008 and 61.9% in 2008/2009 to 62.8% in 2009/2010.

The proportion on beavers entering employment has increased very eligibity from 18.4% in 2008/2009 to 18.5% in 2009/2010. These are the lowest proportions of leavers entering

The proposition of school leavers who are unemployed and seeking employment or training has decreased very slightly from 11.5% last year to 11.6%.

The S4 to S5 staying on rate to September of the following school year has increased by around 2 percentage points, while the S4 to S6 staying on rate has increased by around

Vulnerable school leavers, such as those from more deprived greas, with additional support needs, or looked after children; continue to be less likely to enter positive;

SLDR date on all school leavers by LA area entering a positive destination since 2007/2008 highlights a slight increase from 66.4% to 86.8%. This is a similar frond across the H area with the following exception

- Argyll & Bute has remained unchanged
- Highland has reduced from 88.5% to 86.7%
- Shelland Islands has reduced from 92.4% to 90.6%

More Choices, More Chances (MCM

In 2009, the Annual Population Survey (APS) estimated that there were 38,000 young people aged 19 not in education, employment or training, known as the MCMC group. The number of -19 year cids not in employment, education or training equates to 13.8% of the 16-19 year old population, GRIW in particular, plays a key role in tackling the MCMC group. The level of known MCMC groups across LA areas of H & I equales to 7.3% Scotland wide total. The Highland LA area accounts for 52% of the H & I-MCMC group. LTops will be largeted across at H & LA areas with a focus on those areas with high levels of need and contribute to supporting local measures focused on sustaining local population a sconomic participati (Source: APS: 2009)

Previous Activity Lev

Data from SDS and previous legacy organisations highlight activity levels which demonstrate a need to -Tops provision across the H & I area. The Past Performance section highlights this performance dat

Initial, Local Consultation Retur

Preparatory consultation and completion of an initial Bid Statement with local CPPs/ 's across H & I has identified and confirmed the demand for L-Tops provision for 2011/2012. Within this process local partners were requested to take account o-Tops lit with local service delivery to ensure no duplication and effective local targeting of resources.

The March 2010 update of the Scottish Economic Recovery Rian demonstrates the importance of alignment across the public sector to deliver a comprehensive range of measures accelerative overy. L. Tops will contribute to Scolland's' economy recovery by providing direct support for unemployed adults and young people with a particular focus on those local ereas and individuals under threat of continuous unemploymen

Tops will have a particular focus in supporting those individuals and businesses under threat of or facing redundancy. Tops activity will contribute to Partnership Action for Continuing Employment (PACE) Initiative. SDS is a member of the Moray Task Force and will continue to work with partners to address specific support as required for includuals under threat

SDS will work with H & I CPPs/ 's to ensure that service delivery is flexible to meet local demand with a focus on the fraditionally vulnerable groups.

4.3 Need for Grant

As part of the Scottish Governme Budget process SDS is expecting a reduction in overell budget allocation. Therefore, without the ESF funding SDS would be unable to contract for the volumes of TIW and GRIW highlighted in this bid in 2010/11. The expenditure for the delivery of this project includes contingent liability for new starts in 2012/2013 to ensure fund is available to allow individuals complete their trainin

The added value provided by this bid relates to 5 main are

- By planning and procuring L-Tops with CPPs/EP's, a key aim is to ensure that these nationally funded programmes are anchored firmly within the local service delivery, adding value through the avoidance of duplication or, at worse, compatition, and maximising the use of all available resources to fit local needs.
- A key alm is to drive up the number and quality of the outcomes delivered in terms of jobs and sustained jobs and progressions through a better fit with local needs and
- The process devised for the development of this bid has enabled discussions at a local level to plan and design local provision. This will be enhanced through wider SDS funded support, for example: the provision currently funded through the Scottish Government Priority 2 ESF Award for 2010-12 which offers a progression pathway to Modern Apprenticeships for some young people.
- The process devised for the development and delivery of this bid, greatly enhances current partnership errangements, by jointly planning, procuring and reviewing opportunities in line with the needs, opportunities and local provision. It provides a transparency and fairness in approach, jointly devised in partnership with a representative group of H & I CPPs/EP's, which will develop multial understanding and improved communication processes with a clear rationale for decision-making in budget allocations.

ESF is being sought to support the delivery of GRIW and TIW across the H & I area. One of the key alms will be to drive up the quality of the outcomes being delivered in terms of j. oulcomes or sustainability of jobs secur

This project is seeking funding for 2 years over a 3 year period. Each year of delivery will be contracted separately. This will allow a further stage of review of outcomes between ann contracting rounds. Historically levels of training places offered are not confirmed for more than one year at a tim- securing 2 years ESF should ensure that the CPP'sIEP's will be able to plan activity in the longer term. If ESF funding is not secured the number of training places available may be reduc

The intervention rate requested has been increased to 60%. SDS is aware that their 2011/2012 budget is likely to be reduced but at the same time the level of provision has to maintain

.....

4.4 Structure and Management

Structure and Manageme

initial Communicati

This section details structural and management arrengements where SDS will work jointly with H & 1 CPPs/. 's and in those areas where SDS has able responsibility. SDS management arrangements for the programme plm to adhere to the following underlying principl:

To ensure maximum impact of all resources and minimise duplication of activity

To maximise the contribution to appropriate targets informed by local estimates of skills - demand and opportunity and a review of and impact on local resources.

Transparency in budgats, relative largets and procurement decisions Consistency of approach across H & | CPP areas

自分表 他们还是大学的原则是否实现的关键和实验中的自己的自己的可以是这种理论的可以可以可以可以可以可以不同的。

Falmess of processes; ensuring no conflict of interest, and allocations of budgets based on evidence, demand, it and performance

In working joinity with H.&.I CPPs. 's, SDS will avoid duplication and overlap with existing initiatives and ESE funded activity. For SDS's own projects there will be no impact. The current TfW project is for 2010/11 starts only and this project is for new starts after a April 2011; SDS has also made Training Providers aware that as from 14 April there will not be a "clean, match funding available for TfW or GRIW to use to draw down ESE for their own projects. Correspondence has been sent directly to each Training Provider, will be specified in the new 2011/12 contracts and has been discussed with the H.&.I Community Planning/Employability Group meetin.

There are 2 levels of Joint working arrangements to deliver this proje

SDS set up a National Advisory Group with nominated representatives of CPP groups. However following further discussion in H & Lit was agreed that a separate H & I group should creat. The Group's objectives were to design and agree protocols on behalf of SDS and H & I CPPs for planning, procurement and in-year review of L-Tops provision to minimise risks of Provider contracts not being fulfilled and ensure the overall outputs from Tops provision is achieved.. This group has now met 3 limes and minutes from the first meeting with CPP membership details attached. Appendix 3. The H & I group have agreed that a representative from Job Centre Plus will join the group.

At a local level, local SDS experienced management teams have been working with CPP employability's -group partners to identify demand and prepare for the co-decision-making proce

Activities will cover 2011/2012 and 2012/2013. The project will commence in April 2011 and finish in September 2013. The phases of the "decision making process are outlined as follows and detailed with Appendix 4:

Phase - September to October 2010

Identification of Local Nee

During this stage SOS consulted with CPP employability group partners to prepare a contracting demand statement which provides an estimate of starts and training weaks required the CPP area based on knowledge of the local labour market, partner provision and previous activity leve SDS collated a H & I wide return. SDS staff also lieised with Jobcentre Plus to Identify linkages with what is currently known about the Single Work Programme, to ensure there is no duplication of provision within each ar. This stage will ensure key partners work together to define the local service delivery for their area, ensuring that GRIW and TIW provision meets local requirements and is flexible to adopt to any changes will the local labour marke.

Phase - November 2010

Moderation across all CPP are

SDS collated all area contracting demand statements across the H & Larea, and the demand was higher than available budget, assuming income from ES. The H & I Advisory Group considered a number of options for moderating demand and agreed on an initial, draft ellocation per ar. These allocations were then recommended to the SDS Board, confingent on available funding (including ESF, and changes to financial liability levels for trainees cerrying over into 2011/12. The Advisory Group also agreed protocols for avoiding conflict of interest in selection-making on contract awards, where CPP member organisations may also be bidding for contracts. The methodology for the approach to be taken will be agreed by partitiers as part of the agreed protoco.

Phase - November 2010

Inviting Bids from Training Provide

SDS invited Training Providers; via the Public Contracts Scotland website, to submit proposals to deliver-lops. The proposal documentation requested responses to questions around it with CPP provision and nee

Phase - January 2011

Evaluation of Propos

A nominated representative from each of the CPP employability/ski-related sub-groups is being identified to take part in the co-decision-making process. Where there is a potential conflict of interest, "ethical walls" document will be signed by the representative in advance of the meeting (Appendix 5). SDS staff will prepare documentation to assist with the co-decision making process, and this will be sent out in advance of the meeting to the CPP group representative. This includ

A summary review of the proposals received from those Providers who are bidding to deliver training places in the CPP area(s).

Submissions from these bidders regarding how their provision fits with the local CPP provision and need; and

Management Information data on Providers who currently have a contract with SDS to deliver these Programmes.

Phase - February 2011

Decision making and recommendations regarding volumes to successful applica

Local SDS staff and GPP periners will meal, and based on the information outlined above will make recommendations on the followi

Which bidders should receive a contract to deliver L. Tops in the H.& I CPP area.

2) Propose an allocation of volumes to those Providers whose proposal meets local requirements ensuring stifficient coverage to meet citent and local labour market rice

Phases 1 to 5 are now successfully completed (March 2011) and all H & I CPP representatives have been involved in the awarding of final ellocations for their local areas. The denisions will ensure local provision is tengeled and complements other local activity therefore avoiding duplication of services and more efficient targeting of limited resour

Phase - February March 2011

Proparation of contr

SDS will check and implement final contracting decisions agreed with local areas by issuing contracts to Providers that reflect decisions taken and final budget availab

Phase - On-going in year review and virement recommendations from April 2011 - March 2012

SDS and local CPP partners will review performance of activities and local economic and labour market changes in year and propose any revisions as appropriate. Regular Managem Information Reports will be disseminated to local areas to support this proce. This will be moderated by the H & I Advisory Group and recommendations will be made to the SDS Board as appropria

Support for the proce

The H. & I Advisory Group will, assist with Phases 2 and 7 of the proce SDS will work with local GPRs/EP's to agree and implement this process at a local level.

SDS Management of E

An experienced ESE Programme Manager has been appointed within SDS to manage the strategic and operational use of European funding. The Manager will convene an ESE Te nvolving colleagues from finance, audit and operations directorates within SDS who have been assigned to support ESF funded activities. This group meets fortribibly and discuss progress lowards ESF (ergets, claims and monitoring issues. The group is also ellended by senior finance and operational staff who report into the SMT and SDS Board as require

The Programme Manager will be responsible for collating information for the Progress Reports and financial claims and will ensure all documentation supporting a clear audit trail is place. To inform this process SDS has undertaken a review of current income and expenditure across-Tops provision to ensure profiling and spend are as accurate as possible. A profile of monthly expenditure is attached in Appendix 6. The delivery of GRRW and TRV contracts will be monitored dosely throughout and SDS will alsouse progress of delivery with t local CPPs/ s.

Additional SDS supp

Skills investment Advisors based in the H & Larga will utilise existing systems and programme rules (covering hours of attendance, work experience, delivery method, support costs in allowances ato) to ansure the emooth management, delivery, monitoring, recording and evaluating outcomes of this project. The SDS H & FArea Manager with responsibility for PMP delivery will liaise with local C % to ensure appropriate largeting of resources, SDS will use the GRRW and TIW budget as match (unding against this LaTops bid:

Finance and Audil team members based in the H & I area have responsibility for ensuring Training Providers are following NTP Programme Rul — Guidelines and Procedures.

SDS National Operations will support: the creation of local contracting statements, collate all returns, provide supporting tools and information to undertake the contract decisi making and budget allocation process

Partnersh

SDS has developed an approach that recognises the need for a National organisation to reflect local needs in its delivery. The development of SDAs through a series of local worksho has enhanced delivery at a local level and resulted in the development of local priorities and developed a new way of engagement with partners at a local lev

The process devised for this bid, greatly enhances current partnership arrangements, by jointly planning, procuding and reviewing opportunities in line with the needs and opportunities the local at It provides a transparency and feirness in approach, jointly devised in partnership with a representative group of CPPs/EPs, which we believe will develop mutual understanding and improved communication of processes and a clear retionale for decisi-making in budget allocations.

This project will involve CPReiEPs and SDS working closely logather to deliver local opportunities and develop local economic prosperity. The role and responsibilities for all partnerwish involved in the -contracting process for L-Tops are detailed within Appendix 4 and collined further within Structure and Management section.

SDS will have overall responsibility for the delivery o-Tops.

At a H. Avide level, SDS approached the H. & I CPP Convenor's meeting with a proposal to set up a H. & I Advisory Group with nominated representatives of CPP groups. The Gro's objectives were to design and agree protocols on behalf of SDS and H & I CPR (EP's for planning, procurement and in-year review of L-Tops provision. This group has now met 3 Ilmas and minutes from the first meeting with CPP membership details attached. Appendix 3,

At a local level, local SDS experienced management teams have been working with CPP, employability a group partners to identity demand and prepare for the co-decision-making

4.5 Partnership

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4.6 Horizontal Themes

Equal Opportuniti

The public sector duties legislation imparts legal responsibility to SDS to tackle discrimination and harassment and promote equality of opportunity. In developing our services customers, individuals and employe - we will look to ensure we take account of the needs of all groups protected by legislation on other grounds e.g. religion/bellef, sexual orientation.

Beyond legal compliance, SDS works to ensure there is access to its programmes through the removal of barriers for a range disadvantaged groups. Specifically in relation to you people, SDS works with LA and other partners through the statutory Additional Support for Learning Framework to ensure individuals with a range of additional support needs ma successful transitions to outcom. This is particularly relevant to this project as a high percentage of participants will be young people.

SDS gathers information on participa. age, gender, ethnicity and disability. In 2010, the Equality Impact Assessment (EIA) of the NTPs started with a clear mandate to understand and remove barriers to participation by un represented groups. SDS contractual arrangements with Training Providers clearly sets out that all Providers must comply with the current Equality legislation (Equality Act 2010). SDS monitors Provider contract performance in relation to equal opportunities within this project, and H & 1 partnership working arrangements ensure that this is reviewed and compliance monitored throughout the duration of this project. SDS monitoring date has shown continuing low participation rates in the NTPs individuals in the black minority ethnic group, those with disabilities and women. The date also shows that the gender segregation of the Modern Apprenticeship programme mirrors the entering the gender segregation of the wider labour market and concomitant inequalities. The findings from the EIA ted to recommendations for actions which fall into the following threads on the segregation of the wider actions which fall into the following threads the segregation of the wider actions which fall into the following threads the segregation of the wider actions which fall into the following threads the segregation of the wider actions which fall into the following threads the segregation of the wider actions when the segregation of the wider actions which fall into the following threads the segregation of the wider actions when the segregation of the wider action when the segregation of the wider actions w

1. Marketing & Communicatio

The persistent un representation of individuals from the three equalities groups and the entrenched gender segregation of NTPs must be addressed by SDS. To raise L-Tops participation raise from these groups, SDS w

Work in parinership with CPPs/EP's, local intermediaries, key stakeholders and employers.

Continue to work with schools, parents & for carers and providers, to anhance transitional support from school into L-Tops provision for those with disabilities. Some of the issues identified are complex and require concerted action and funding from a number of key stakeholders and partners to develop holistic solutions and services.

Make use of L-Tops case studies to promote equality issues and successes in the wider Skills and Learning landscape on an on-going basis.

2. Operational Issu

SDS has recently offered support to staff through learning and development opportunities such as the delivery of Cultural and Disability Awareness training to raise individuals' confidence to enable them to discuss barriers of race and/or disability and how these may impact on an individual. This supports the initial referral and key points of transition for young people and adults.

All contractors and subcontractors awarded L-Tops provision must adhere to the Equality Act 2010 or any amendments modifying or replacing any of them. GRIW and TIW programmes have been subject to the recent EIA.

Support to Partners by developing Infra structure and capacity build.

SDS will-monitor the above equality strands in relation to L-Tops delivery. This will enable SDS to identify what groups are under-represented and how we can best support them into sustainable outcomes. The H & I Advisory Group will review this information and agree actions required.

Environmental Bustalnabil

The overall purpose of the Scotlish Government is to focus government and public services on creating a more successful country, with opportunities for all. Scotland to flourish, through increasing sustainable economic growth. A Greener Scotland is one of the strategic objectives of the Scotlish Government: A Greener Scotland means improvinScotland's natural and built environment and the sustainable use and enjoyment of

The design and development of Tops provision has taken account of access to services and will ensure that services are delivered locally; minimising travel and public transport use and meximising use of local infrastructure, therefore minimising the environmental impact. The H & I Advisory Group will ensure allocations target the diverse nature of the local area as the local partnerships must ensure that their contracting decisions ensure that the most cost effective methods for delivery are used. This approach will minimise pollution as access opportunities will be localised and therefore minimise transport usage. Where possible, SDS will allocate resources for lodgings expenses therefore alleviating tural barriers arou access and transport. SDS will work closely with local Training Providers to assess demand and provide adequate funds for this project activi

SDS also contributes to environmental sustainability via the Low Carbon Skills Fund which has been secured as part of the Supporting Business Through Recovery ESF Priority 2 b This model provides additional support for employers to develop and push the upskilling/reskilling of the current workforce, yie the 6 sector skills councils that contribute to t development of skills Fund is to enable employers to access sector specific training development of skills Fund is to enable employers to access sector specific training help the adoption of processes around carbon reduction and energy efficien

This project will help to support unemployed individuals; some may reside to the most deprived geographical areas of H & 1, and others will be disadvantaged due to rural location a dislance from access to valning and employment opportunities: Most of these areas will already have a very high number of people unemployed: Social Inclusion is about reduct inequalities between the least advantaged communities and the rest of scolety. Tops will provide additional support for individuals across all H.& I areas at a time of rising unemployment therefore contributing to efforts to promote social inclusion and improved local economic performance. The role of the H & FAdvisory Group is to ensure a spread provision across the area and provide access to opportunities for participan

SDS currently has a range of policies and delivery mechanisms in place to offer support to those facing social exclusion. Below are some examples of ho: *Tops will offer support to hose individua

SDS Working with Young People and Adults policy frameworks set out how SDS will deliver and develop services offered to young people and adults in Scolland.

SDS Identifies young people aged 12 to 19 years of age as a priority customer group particularly those who need more chalces and more chances and sets the core principles for the delivery and development of our service offer to them.

In working with children and young people SDS will adopt and promote the principles and approaches set out in Gelling it Right for Every Child which underpins partnership working within Curriculum for Excellence, SDS will therefore work with LAs to follow these shared principles.

Case Management is the basis of SDS support for young people making a transition into positive outcomes. This process ensures a young person is offered personalised, tallored support so that they progress, sustain and succeed within their choson career

SDS pase manages young people from age 15 to 49 whether in school, college, training programmes or unemployed. Particular attention is paid to key points of transitions and to the most vulnerable individuals for example care leavers and young oftenders. SDS will work in partnership with LA's and other local stakeholders to ensure progression of individuals.

The employability services on offer through TfW support are focused on getting adults into and sustaining employment. TfW will terget individuals at risk of redundancy and those at risk of long-term unemployment. TW complements Jobcentre Plus support and through Integrated Employment and Skills (IES), SDS will work at a local level with Jobcentre Plus and CPPs to widen the scope of IES.

4.7 Outputs, Results, Impacts, Evaluation

This ESF support will provide 1,92 : Tops opportunities for individuals of all ages over 2 years. The E-Tops model will focus on providing additional outcomes due to improved. partnership working arrangements and lead to sustainable employment for unemployed individuals. Without ESF support and the processes designed to anchor these natio opportunities outputs would be significantly reduc

The Past Performance Section demonstrates that SDS has a successful track record in delivering and managing European funded provision and Scottish Governm - funded GRMV and TIW activity. Targets set are based on evidence of previous achievements and activity levels and are also informed from initial consultation with CRPs. 's in preparation for this

This project contributes to the outputs and results projected for this priority in the HIFP programme as it will support a significant number of vulnerable individuals to enter and remain the workforce. The -decision making process and mechanisms for monitoring delivery of outcomes including quality and effectiveness will be enhanced further by SDS working more closely with local CPPs/ 's.

Tops Core Indicators and Targets are

- Number of participants receiving support
- Number of participants with multiple deprivations
- Number of participants in the NEET group
 - Number of participants with disabilities or health difficulties
- Number of participants entering employment
- Number of participants entering education or training
- Number of participants gaining a full qualification
 - Number of participants gaining a partial qualification

Monitoring and evaluation o Tops processes and performance will take place at 7 levels

- 1. The H & I Advisory Group will review provision in year and make recommendations to SDS to meet local area needs
- The local level will involve Skills investment Advisers monitoring local Training Provider contracts which includes financial and volume outputs. Feedback with regards to quality of provision from individual participants and employers will inform on going review and development of L-Tops provision.
- Utilisation of the SDS own robust management information systems which captures data on starts, in-training, leavers, achievements, bulcomes and contractual and financial spend. This information is produced by SDS on a monthly basis and disseminated to external partners and stakeholders. SDS has an agreed virement policy in place to manage NTP budgets and ensure effective use of financial resources. These processes will be adopted for L-Tops provision. SDS will agree protocols with CPP's for the exchange of management information in relation to L-Tops delivery and achievements.
 - Client monitoring is undertaken through a variety of means. The SDS Insight system captures information on young people progress in relation to achievement of their individual assential skills profile. This focuses on distance travelled in relation to soft outcomes namely; personal end learning skills, core skills, employability skills, literacy individual assential skills profile. This focuses on distance travelled in relation to soft outcomes namely; personal end learning skills, core skills, employability skills, literacy and numeracy. This information is collated from the Training Provider monthly reviews carried out in conjunction with the young person and the SDS Personal Adviser. The

Insight system is currently under development; this will improve the quality and accessibility of management information. SDS also adopts a case management approach as discussed in Social inclusion section, this approach helps identify and track young people requiring additional support to progress to positive labour marks) opportunities. SDS will inoritor L-Tops provision in line with 16+ Learning Choices post actool offers ensuring local area demand is met.

SDS is currently developing a data hub as set out in the Scottish Government MCMC policy document. This places SDS at the centre of a padnership with Scottish Government, LAs (schools), colleges, universities, Jobcentre Plus and Third sector organisations. The hub will contain information on all young people in state education from S1 on to their 20th birthday and beyond if support is ongoing. We will work together to help develop in young people the career management skills necessary to use through the key transition points in their tives. The hub will also facilitate the targeting of services to individuals who require most help in making transitions from school or worklessness into learning, training or work.

In work support is offered to a GRIW achiever and their employer for a period of 12 weeks to support the transition phase and sustainability of the job opportunity.

Training Providers monitor and support adults leaving TfW to secure employment and follow up processes are in place to evidence progression to employment and sustainment of that job opportunity at weeks 4 and 13.

Through [ES, SDS alongside Jobcentre Plus Personal Advisers offers support to unemployed adults. Where required, SDS offers further support through Career Planning.

- 5. SDS monitor compliance of NTP contracts through developed robust internal processes overseen by the Audit and Finance Directorale. The day to day management of Training Provider contracts to undertaken by local Skills Investment Advisers who will flalse with Training Providers to support and ensure a clear understanding of programme rules and regulations. In addition to this, the National Operational GRIW and TIW Groups gather good practice examples and local case studies to demonstrate the impact of programme delivery and lialse with SDS Marketing and internal Communications to disseminate good news stories in relation to both GRIW and TIW delivery to a wide audience within the Skills and Learning landscape.
- 6. The Scotlish Government will monitor this provision over the course of the next 2 years and annual targets will be discussed with Ministers in line with the Scotlish Budgets available.
- 7. In addition to the monitoring activities outlined above SDS will carry out an evaluation in relation to this project, in particular the partnership involvement. This will be carried out in advance of the 2012/13 re-contracting process and undertaken internally by the Strategy and Policy Research team involving desk based and customer stakeholder research.

4.8 Past Performance

SDS has a wealth of experience in the funding, design and delivery of skills development programmes in terms of its delivery of the N 's, ESF bids and local partnership working.

Track record of delivery in National Training Programm

At present, there are four national programmes funded by SDS, namely TIW, GRIW, Skillseekers and Modern Apprenticeships. The larget groups vary across the programmes include those aged 16 years plus. The 2006 evaluation of the Modern Apprenticeship and Skillseekers Programmes highlighted considerable successes and contribution based on the successes and successes and successes and contribution based on the successes and successes are successes and successes and successes and successes and successes and successes are successes and successes and successes and

The budget for NTPs last year wa£109,147m and the NTPs have supported 42,444 trainees. Table 2 below cullines the achievements for GRIW and TIW (L-Tops) for 2009/2010 acro Scotland.

Table 2 (Scotland)

Achlevements	
Starts	L-100S
	16,269。
Oulcomes	6,417
Budget Spend	£33 million

Source SDS NTP Skills Reports 2009/10

Table 3 (Highlands and Islands)

Achievements	L-Joos
Starts	780
Outcomes	390
Budget Spend	£1.9 million

Source SDS NTP Skills Reports 2009/10

This Priority 1 bid has taken account of SDS past performance in GRIW and TIW -Tops) within the H. & I area as illustrated in Table 3 above. Data gathered via the co-decision making process will inform the volumes and values to -Tops provision at a local and national level.

All-Tops programmes are managed through regional offices and sub-contracted to local Training Providers and all are geared towards progression in to work, iraining or education. Regional offices are charged with the tack of ensuring that local delivery structures meet the needs of their area and will help move trainess in to jobs. As part of the contracting procedure the past 2 years, SDS has sought feedback from C 's/EP's and Jobcanire Plus to analyse demand within the local labour market for NTP provision including type and volume of training sought. SDS have the necessary staff resource, and experience, to effectively set geographical largets for programmes for the range of client groups and local labour mark.

ScotActi

SDS has been successful in the delivery of elements of the Scollish Governme. ScotAction programme of support. ScotAction, launched in June 2009, is designed to provide additional skills support to businesses and individuals during the economic downturn. Through this initiative, an addition£12 million was invested to help those who are unemployed, employers and those facing redundan

Through ScotAction, SDS has administered the most comprehensive support package for apprenticeships across t UK. Achievements to date from ScotAction activity includes:

Adopt an Apprentice:

827 redundant apprentices successful in securing alternative employment

654 employers benefiting from the £2,000 employer incentive

innovate with an Apprentice:

42 Modern Apprentices securing employment

16 Private sector companies engaged

14 Private sector Small to Medium Enterprises (SME's) ergaged

Safeguard an Apprentice

362 Individuals benefited from wage subsidy 108 employers benefited from wage subsidy

Targoled Pathways to Apprenticeships

585 places for young school leavers provided

(Source: SDS January 2011)

Supporting Business through Recove

SDS is also supporting via LUPS ESF Priority 2: Progressing Through Employment Ref: Supporting Business (through Recovery (Ref: LUPS/ESF/2010/3/2/007), the following actly fro a April 2010 to 31 a May 2012:

9,900 Modern Apprenticeships for 16-19 year olds

4 500 Modern Apprenticeships (all age)

4,500 short, sharp Flexible Training Opportunities

1,800 incentivised recruliment places for 18-17 year olds

720 Targeted Pathways to Apprenticeships 580 Workforce development training opportunities

These activities are also being provided in the H & I through the Scottish Governm 's Priority 2 bid 'Support for Redundant MAs in H&I - H&IESF/2009/4/2/0043. To date the following outcomes have been reported in the Highlands a Islands efeat

Adopt and Apprentice:

148 redundant apprentices successful in securing alternative employment

innovate with an Apprentice

6 Individuals benefited from this support 2 employers benefited from this support

Safeguard an Apprentice

32 Individuals benefited from wage subsidy

7 employers benefited from wage subsidy

argeted Pathways to Apprendiceships

43 places for young school leavers provided

invest in an Apprentice:

13 Individuals supported

Modern Apprenticeships for 16-19 year olds

532 MA slarts

In addition, through the Scottish Governm 's bid Training for Work H&I/ESF/2009/4/1/0044; SDS has supported a total of 199 Individuals 01/04/2010 across the H & I area, the overall ESF lamel was 1

Service Delivery Agreemo

in addition to Tops, SDS (brough the local SDAs will ensure there is a clear understanding of the wider SDS offers including Careers Guidance, PACE support through Moray Task Force and input to partnerships at the local level. SDS is currently in the process of organising the next round of SDA workshops across the H & I ar

4.9 Innovation and Value Added

As part of the Scotlish Governme Budget process SDS is expeciling a reduction in overall budget allocation, therefore, without the ESF funding SDS would be tinable to contract for the volumes of TrW and GRIW highlighted in this bid in 2010/

Innovation and value add is demonstrated in this project in the following way

With ESF support, 1,926 individuals over 3 years will gain access to local apportunities to develop skills and vocational training to meet the needs of local labour markets. Unemployment figures in Scotland have increased steadily over the last year, as a result of the recession, and this is projected to increase turther over the coming months. This project will provide an early support mechanism to prevent people from stipping into long term unemployment as was the case in the last recession. L. Tops will allow an increased number of unemployed eligible individuals to be supported. Individuals supported will be offered the opportunity to gain skills in training which will place them in a competitive

position for job opportunities either now or in the future. SDS is keen to sustain and improve positive outcomes for the unemployed. Without ESF support, the number of individuals which could be supported would be drastically reduced across the H & I area. The co-decision making process has already highlighted demand outstrips resources available including ESF support and agreed area allocations have been amended to reflect the resources available in this application. Any further reduction in budget would result

Feedback from local partners has identified that existing procurement and budget allocation processes for NTPs were not transparent in reflecting relative local demand. The new making the NTPs more responsive to local needs.

The pathership approach to decision making around contracts is a new way of working for SDS with local CPPe/EP's to identify, procure, review and deliver local opportunities for adults and young people. The added value is in all partners working together to ensure local services reflect the support required for individuals to progress lovards and into the labour market and achieve susteined employment. The partnership approach will ensure no duplication of local services, this has been clarified for example in local discussions and sharing of ESF Bids with Highland Council, avoiding duplication in the provision and ensuring Bids complement local employability services. Further details of SDSs' own projects and other partner organisations are outlined in the Structure and Management section.

Financial Summary	The state of the s
Total Proje	Costs (£) 5,367,734,00
Total Eligible Proje	Costs (£) 5,367,734,00
Total Non Eligible P	ject Costs (0.00 (£)
	come (£) 0,00
Net Eligible Proje	Costs (£) 5,367,734.00
Eligible Match	nding (E) 2,147,094.00
Structural Funds gra	required 3,220,640.00 (£)
Intervention Rate Re	ired (%) 59.99999255
in appropriate annex	attached F
Private Sector Partic	ation (£) 0.00
penditure Profile	
	2007 (£) 0.00
	2008 (£) 0.00
	2009 (£) 0.00
	2010 (£) 0.00
	2011 (£) 2,012,899.00
	2012 (£) 2,683,858.00
	2013 (£) 670,977,00
	(014 (£) 0.00
	015 (£) 0.00
expenditur	otal (£) 5,367,734.00
ject Funding	
	The second secon

Γ	Skills Development Scotland	1,073,547.00	0.00	14 Mar 2011	Confirmed
ļ	2011/2012 budget Skills Development Scotland	1,073,547.00	0.00	01 Apr 2012	Expected
l	2012/2013 budget				

Project Costs

Costs	
Cost	Amount (£)
Salaries	71,469.00
Others	0.00
Participant Allowances	0.00
Participant Travel Expenses	0,00
Participant Subsistence	0.00
Consultancy Fees	5,296,265.00
Project Evaluation	0,00
Staff Travel	0.00
Premises Costs	0.00
Insurance	0.00
Marketing	0.00
Dependent Care	0,00
Repairs And Maintenance	0.00
Depreciation	0.00
Leasing	0.00
Other Eligible Costs	0,00.
Total	5,367,734.00
An appropriate annex is	attached F

Part 6: Compliance and Declaration

To receive European funding for this project you must comply with the following terms and conditions. Once content that the project fully conforms you must sign the declaration at the end of Part 6. This will confirm that your organisation agrees to comply with all the conditions set out here within Part 6.

6.1 Compliance with State Aids

Applicants must ensure the project adheres to the State Ald Rules. Please see the attached website for further details -

http://www.stateaidscotland.gov.uk/state aid/SA MainView.jsp?
 pContentID=334&p applic=CCC&p service=Content.show&

6.2 Compliance with EC Directives and UK Environmental legislation

The project must be compliant with EC Directives or UK legislation on the environment. More information regarding the Directives and legislation can be found by using the link below.

http://europa.eu/pol/env/index_en.htm

6,3 Compliance on Procurement

Project contracts must be subject of competitive tendering as applicable. This means complying with the Public Contracts (Works, Services and Supply) and Utilities Contracts (Amendment) Regulations 2003. For further guidance please use this link, which provides a number of reference documents you should review to check compliance.

http://www.scotland.gov.uk/Topics/Government/Procurement/Selling/10615

6.4 Compliance with Equal Opportunities

Your organisation must have an active Equal Opportunities policy, and a formal complaints procedure in place. If the project's target group is restricted to a single sex or particular racial group you must comply with all relevant Equal Opportunities legislation.

If your organisation has had any unlawful discrimination findings in the last 3 years you must disclose the outcome and

Applicants and their subcontractors must promote equality of opportunity without discrimination on grounds of ethnicity, disability, sex, faith or age.

6.5 Publicity requirements of funding

As a condition of grant the Structural Funds contributions to this project must be publicised as follows:

- · prominent site signage during any works
- · permanent plaque with official logo on the premises
- acknowledgment and official logo in all press and media releases
- acknowledgment and official logo in all project documentation and presentations
- acknowledgment and official logo on specific websites.

The relevant European Structural Funds Regulations are available via this link (type into your browser):

http://ec.europa.eu/regional policy/sources/docoffic/official/regulation/pdf/2007/fsfc/ce 1828(2006) ep.pdf

6.6 Compliance with Programme requirements

- . The project must meet the strategic aims of the Programme. The Programmes are available on both the Scottish Executive and IAB websites. Chapter 4 within each document sets out the strategic aims of each Programme.
- You must be able demonstrate a clear evidence of demand for any grant funding.
- . By applying you accept the pre-condition that core information about the project can be used on the Scottish Executive website and those of the Intermediate Administration Bodies (IABs) and European Commission to publicise Structural Funds.

6.7 Compliance with information requirements

Freedom of Information

The Freedom of Information (Scotland) Act 2002 introduced important rights for all to access information held by Scottish public authorities - anyone asking for information will be entitled to receive it unless the information requested falls within an exempt category. And even where information falls within an exempt category, there may be a public interest in the information being disclosed.

Data Protection

The form contains information which is personal data for the purposes of the Data Protection Act 1998 and in respect of which the Scottish Executive is obliged to supply the following information:

- The data controller is the Scottish Executive.
- The information you provide will be used for the following purposes:
- a. Processing your application. Your application will be made available to the Advisory Group for the relevant Priority of the European Structural Fund Programme and to the Intermediate Administration Body (IAB) contracted or sub-contracted to the Scottish Executive.
- b.If your application is successful, we may publish this application in hard copy or on the internet. c.Data may be used for statistical and Scottish Executive performance reporting and evaluation.
- Apart from a) to c) above, and subject to the surveys and evaluations paragraphs below, the Information you

provide will not be disclosed to any other organisation for any purpose other than detecting or preventing fraud. For the purpose of the detecting and preventing fraud, data may be disclosed to (I) subcontractors or sub-contractors employed by the Scottish Executive for this purpose (II) the European Commission (III) the European Court of Auditors (IV) Audit Scotland and (V) law enforcement agencies.

• The Scottish Executives representative for the purpose of the Data Protection Act is the Departmental Record Officer, Scottish Executive, OPS: ISIS, Saughton House, Edinburgh, EH11 3XD, Tel: 0131 244 3728.

Surveys and Evaluations

 Follow-up surveys and evaluations will be held during the lifetime of the Programmes. Such surveys and evaluations may be carried out by the Scottish Executive or an appointed contractor.

• The selected projects will be asked to supply the Scottish Executive, IAB or appointed contractor with details about the project/course/activity, including participants' names and addresses from which the Scottish Executive, IAB, contractor or sub-contractor may select an appropriate sample.

• Where partners or contractors are undertaking the training/activity, project sponsors will be responsible for ensuring the contract or partnership agreement put in place ensures full access is available to all participants and project records. You will also be responsible for letting all participants know that they may be asked to take part in a research survey or evaluation.

• Participants' co-operation in the survey or evaluation will be voluntary and information given treated in the strictest confidence. The result of the survey or evaluation will not identify individual participants. You will have to give participants a letter explaining this and providing them with an option to op-out of the survey if they so wish. If there is no evidence of an opt-out letter you must supply the details of participants as and when required.

• Applicants must retain documents relating to the implementation of the project and its financing until at least 31 December 2019.

6.8 Compliance with legal responsibilities

If you give information which you know or suspect is untrue or misleading you may be committing an offence which could lead to prosecution.

6.9 Compliance with planning rules

If planning permission has been obtained, details on the type of planning permission (full, outline, conditional, unconditional), should be provided showing the date of approval. If there are any outstanding planning procedures/appeals or if there are likely to be any further planning appeals, these should be clearly explained in the relevant parts of this application, stating the likely timescale for the resolution indicated.

6.10 Specific Conditions of Grant

If there are any specific conditions of grant for your approved project, these will be notified to you online, via the EUROSYS system. When returning your signed offer of grant acceptance, you are committing to all conditions, general and specific, contained therein.

6.11 Declaration

I certify that the information contained in this application is correct and confirm that this project will be carried out as described, and that the grant requested is the minimum necessary for the project to proceed.

I confirm that this organisation will undertake regular monitoring of the project to ensure that it conforms to the application and the Regulations and that adequate management and financial safeguards are in operation.

I will inform the Intermediate Administration Body (IAB) and the Scottish Executive immediately of any changes to the project. I acknowledge that this project will be subject to regular monitoring, quarterly reporting and undertake to keep adequate records for this purpose. I also acknowledge that the European Commission, European Court of keep adequate records for this purpose. I also acknowledge that the European Commission, European Court of Auditors, the Scottish Executive's Intermediate Administration Bodies and/or the Scottish Executive may carry out on the spot checks at any time on the records of the project applicant, its partners or other parties involved in this project.

I undertake to repay on demand, to the Scottish Executive, any grant paid, if the European Commission, the European Court of Auditors and/or the Scottish Executive decide after investigation that the project has not been carried out in accordance with the application, National Rules and/or the European Structural Fund Regulations.

I declare that the information on this form and any other information given in support of this entry is correct to the best of my knowledge and belief. I authorise you to make any enquiries you consider necessary (including checks with credit reference agencies) for my application as long as the data will not be used for any purpose or other means than the grant assessment. I agree that all or part of this application may be copied or stored by electronic or other means the

and copies made available. Any copies made for assessment purposes will be destroyed after the assessment is completed. I further agree that if this application is successful, information within can be published in hard copy and the internet.

Terms and Conditions Acknowledged and Agreed Applicant Name Skills Development Scotland

Total Funding Commitment (£) 2,147,094.00

Name of Designated Officer Position in Organisation Director of Finance and Audit

Signature of Designated Officer

Signature Date

21 03 2011

Financial Annex Highlands and Islands Scotland - Local Training Opportunities -HIPP/ESF/2011/6/1/0026

Highlands and Islands Scottang - Local Halling Opportunities					}	
STEEDY TELEVISION TO SEE THE STEEDY TELEVISION TO SEE THE SECTION TO SECTION	Time spent on project per annum	Start	Start Date 1st April 2011 to 31st March 2013	1 to 31st March 20	273	
Cost breakdown over calalium years			2011	2012	2013 TOTAL	
	To (in	Total Amual Salary (inc employer costs)				
Staff Costs Manager. Grade 6 - (Basic salary £50,000 + Pension £9,550 + NI	0.2 of FTE	085,580	9,537	12,716	3,178	25,431
£4,030) Executive. Grade 5 - (Basic salary £41,000 + Pension £7,831 + NI	0.2 of FTE	52,042	7,806	10,408	2,602	20,816
£3,211) Administrators. Grade 3 - (Basic salary £25,000 + Pension £4,775 +	0.2 of FTE	31,530	4,729	6,306	1,576	12,611
NI £1,755) Administrators. Grade 3 - (Basic salary £25,000 + Pension £4,775 + NI £1,755)	0.2 of FTE	31,530	4,729 26,801	6,306	1,576 8,932	12,611 71,469
Staff Total Costs			٥	0	0	0
Participant Costs			0	o	0	0
Participant Cost Total						
Other Costs			1.625.812	2,167,740	541,948	4,335,500
Get Ready for Work Training for Work Other Cost Total			360,286	480,382 2,648,122	120,097 662,045	960,765 5,296,265
			26,801	35,736	8,932	71,469
TOTAL STAFF COSTS TOTAL PARTICIPANT COSTS TOTAL OTHER COSTS GRAND TOTAL			0 1,986,098 2,012,899	2,648,122 2,683,858	662,045 670,977	5,296,265
TOTAL Eligible Cost ESF Required @60% Match Funding Required			2,012,899	2,683,858	670,977	5,367,734 3,220,640 2,147,094

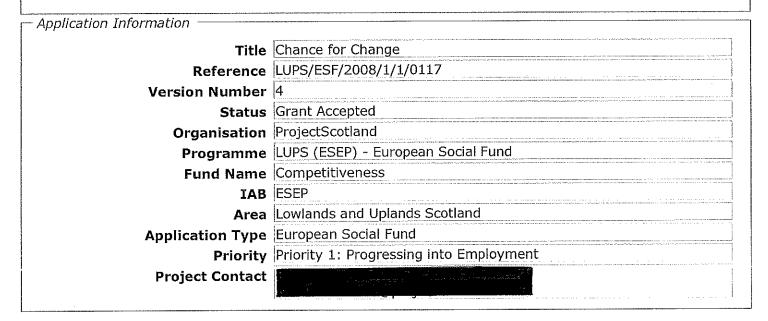
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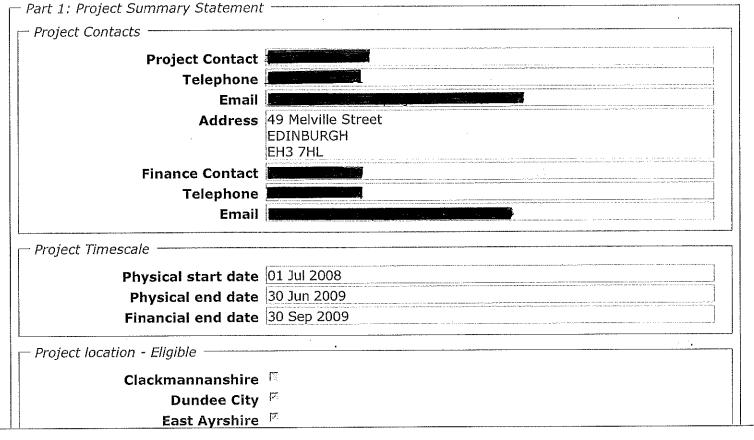


Application for European Structural Funds

Please review this Application form, sign and date the declaration on the final page and return the Application form to;

ESEP Centrum Building 38 Queen Street Glasgow G1 3DX





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Edinburgh City	
Fife	
Glasgow City	<u>√</u> z
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without basic aspiration, "Chance for Change" will use rewarding and structured placements with its not-for-profit partners to re-engage young

people in service to their communities. Through an ethos of "helping yourself as you help others", "Chance for Change" will focus on the development of core skills such as communication, organisational skills and confidence. ProjectScotland's model has proven successful with many different target groups, including the disadvantaged. However, success with the latter requires significant increases to recruitment, support and supervision costs, which current funding cannot meet. Without this grant, ProjectScotland will be unable to pursue this project without securing funding from another source.

What we provide: The project will place 100 young people from ESF Priority 1 target groups in suitable and relevant placements within ProjectScotland partner organisations. None of the potential participants have already been assisted by ProjectScotland. Each volunteer will be supported through multiple contacts: 1) by a line manager, providing overall direction, rewarding tasks and daily guidance, 2) by a mentor, setting goals, supporting progress and discussing the future, and 3) by ProjectScotland staff & systems, with access to information and further opportunities. Placement activities will vary, but all will help develop core skills, tailored in collaboration with each individual. Following 6 months in placement, the immediate outcome for the participants will be increased confidence, communication skills and team-working ability, as well as work experience and help to move into rewarding employment, education or training. Upon leaving, ProjectScotland will continue to provide support mechanisms through an extended mentoring relationship, access to ProjectScotland information resources, and inclusion in ProjectScotland's networking and training events programme.

Our outcomes: ProjectScotland has delivered over 1700 volunteers to date, with 90% reporting increased confidence and opportunities in life, and 91% moving onto positive outcomes like employment or education. "Chance for Change" anticipates increased skill and opportunities for all 100 participants, and immediate moves into positive outcomes for over 80%.

Project evaluation: Data for internal evaluation will be collected by survey. An initial "Induction Meeting" will establish status, ascertain educational/vocational experience, and consider individual goals. Six-weekly "Progress Reports", discussed with assigned mentors, will monitor development towards goals and interventions needed. An "Exit Survey", completed when leaving placement, will capture the immediate next move, and an "Outcome Survey" 3 months after, will determine the longer term status on the individual's status. Participant reports will be cumulated to provide qualitative analysis, combined with qualitative insights gathered from participants, mentors and key staff. Conclusions and recommendations will be drawn into an overall report within 6 months of the programme end. The report will be distributed amongst ProjectScotland's 300 not-for-profit partners, local authorities and the Scottish Government.

Project Sector -

Sector or Economic Activity Dimension

Indicate the best fit Project | Social work, community, social and personal services

Project Theme

Indicate the best fit Project | Pathways to integration and re-entry into employment for Theme Dimension disadvantaged people ...

Part 2: Participation Characteristics (European Social Fund only)

Total number of participants |100

Age Characteristics

Age Characteristics

I	Group	Mala	Female
	Group	Maic	i ciliaic
	14 and Under	0	0
	15 to 17	25	15
	18 to 19	35	25
	20 to 24	0	0
	25 to 40	0	0
	41 to 50	0	0
	51 to 54	0	0
	55 to 64	0	0
	1		

Over 65 0 0

Period Unemployed Characteristics -

Period of registered unemployment

Group	Male Under 25	Male 25 and Over		Female 25 and Over
Up to 6 months	15	0	5	0
6 to 12 months	20	0	15	0
13 to 24 months	0	0	0	0
25 to 36 months	0	0	0	0
Over 3 years	0	0	0	0
Workforce Returners	0	0	0 .	0

Period Worklessness Characteristics

Period of worklessness

Group	Male Under 25	Male 25 and Over	Female Under 25	Female 25 and Over
Up to 6 months	10	0	10	0
6 to 12 months	15	0	10	0
13 to 24 months	0	0	0	0
25 to 36 months	0	0	0	0
Over 3 years	0	0	0	0
Workforce Returners	0	0	0 .	0
In education/training	0	0	0	0

- Ethnic Origin Characteristics -

Ethnic Origin

Group	Male	Female
White(Scottish)	57	38
White(English)	0	0
White(Welsh)	0	0
White(Irish)	0	0
White(Other)	0	0
Black(Caribbean)	0	0
Black(African)	1	0
Black(Other)	0	0
Asian(Chinese)	1	2
Asian(Indian)	0	0
Asian(Pakistan)	1	0

Asian(Bangladesh)	0	0
Asian(Other)	0	0
Gypsy/Traveller	0	0
Mixed background	0	0
Other Ethnic background	0	0

Target Group Characteristics —

Target Group

Farget Group		Delma	Cosseden	Secondary
Group	Prime Male	Prime Female	Secondary Male	Female
Homeless	0	0	2	0
Lone parent	0	0	0	: 2 ,
History of substance abuse	0	0	5	3
History of alcohol abuse	0	0	5	3
Literacy and Numeracy	0	0	30	20
Disabilities	0	0	2	0
Mental health problems	0	0	4	2
Physical illness	0	0	0	0
Family/caring responsibilities	0	0	0 .	10
Young people leaving care	0	0	0	0
Economically inactive	0	0	60	40
Lack of work experience	0	0	50	30
Unemployed	0	0	60	40
Criminal record	0	0	5	0
No qualifications	0	0	20	10
EU migrant workers	0	0	0	0
Non-EU migrant workers	0	0	0	. 0
Self-employed	0	0	0	0
Voluntary worker	0	0	0	0
Ethnic minority	0	0	2	1
Young people (NEET)	60	40	0	0
Asylum seeker	0	0	0	0
Employed	0	0	0	0
In full-time or part-tme education	0	0	0	0
Young people at risk of becoming NEET on leaving school	0	0	0	0
Long term unemployed	0	.0	10	5
Seasonal worker	0	0	0	0
Part-time worker	0	0	0	0
Refugees	0	0	0	0

Multiple Deprivations

Number of participants with 60 multiple deprivations - male
Number of participants with 40 multiple deprivations - female

- Expected Number of Participants on Entry -

Expected Number of Participants on Entry

Level	Mal	e Fema	le
No Qualifications	0	0	
Level 1	60	40	
Level 2	0	0	
Level 3	0	0	
Level 4	0	0	
Level 5	0	0	
Level 6	0	0	

 $^{ au}$ Expected Number of Participants on Exit $^{ au}$

Expected Number of Participants on Exit

Level	Male	e Female	e
No Qualifications	0	0	ļ
Level 1	60	40	
Level 2	0	0	
Level 3	0	0	
Level 4	0	0	
Level 5	0	0	
Level 6	0	0	

Expected Number of Participants Gaining a Full Qualification

Expected Number of Participants Gaining a Full Qualification

Level	Male	Female
No Qualifications	60	40
Level 1	0	0
Level 2	0	0
Level 3	0	0
Level 4	0	0
Level 5	0	0
Level 6	0	0

Please state below all qualifications and accreditation body

***These comments merged from existing comments from previous Qualification Level structure ***

Merged from No Qualifications Level:

not applicable

Merged from Level 1:

not applicable

Merged from Level 2:

not applicable

Merged from Level 3:

not applicable

Merged from Level 4:

not applicable

Merged from Level 5:

not applicable

Merged from Other Qualifications Level:

not applicable

- Expected Number of Participants Gaining a Partial Qualification

Expected Number of Participants Gaining a Partial Qualification

Level	Male	Female
No Qualifications	0	0
Level 1	0	0
Level 2	0	0
Level 3	0	0
Level 4	0	0
Level 5	0	0
Level 6	0	0

Please state below all qualifications and accreditation body

***These comments are empty after merging from existing comments from previous Qualification Level structure ***

Part 3: Core Indicators and Targets

Indicators and Targets

	ors and range s	
Туре	Indicator	Project Target
Output	Number of participants receiving support.	100
Output	Number of participants with multiple deprivations.	100
Output	Number of participants in the NEET group.	100
Output	Number of participants with disabilities or health difficulties.	2
Result	Number of participants entering employment.	30
Result	Number of participants entering education or training.	30

Result Number of participants gaining a partial or full qualification.

Result Number of participants in employment six months after leaving. 40

Part 4: Justification -

4.1 Strategic Fit

ProjectScotland's "Chance for Change" provides a strong fit with ESF Priority 1 "Progressing Into Employment". Overall, the project will improve Scotland's competitiveness by reversing negative situations of up to 100 disadvantaged and economically inactive young people, and bring benefit to hundreds more, both directly (through participants' voluntary activity) and indirectly, through the dissemination of learning related to the value of volunteering in driving employability.

Specifically, the project will focus on those from disadvantaged backgrounds within seven of the geographical priority areas, with recruitment targeting those not in employment, education or training between the ages of 16-25, and will immediately deliver positive outputs for individuals by creating voluntary work plans based around developing core skills, measuring participants improvements in confidence, communication, and team work. This is aligned with the Scottish Government's "Smarter" Skills Strategy to provide "A Scotland where people can work in teams, are confident, creative, and hungry to continually learn new skills". (http://www.scotland.gov.uk/News/This-Week/Speeches/skills-strategy/)

A strength of the project will be to provide a customised experience for all participants, made possible by the support of mentors assigned to each individual, and a placement criteria approach that ensures all activity is appealing and meaningful. Further, the participant will also develop a stronger sense of active citizenship that will help create a virtuous circle of benefit to participant and community – increasing aspiration, improving ability, decreasing anti-social behaviour, reducing reliance on benefits, with the overall effect of driving social cohesion and societal capability. In doing this with participants from the NEET group, it will drive social inclusion, in harmony with the "Closing The Opportunity Gap" Target B (http://www.scotland.gov.uk/Topics/People/Social-Inclusion/17415/CtOG-targets/ctog-target-b)

This shows ProjectScotland's "Chance for Change" is strongly aligned with key strategies of the Scottish Government. In response to the "More Choices, More Chances" strategy regarding young people not in employment, education or training, ProjectScotland's "Chance for Change" is opening up a new way of re-engaging the hardest to help, through structured and supported full-time volunteering. The project will promote non-traditional methods of skill development, focus on core transferable skills such as communication, and places emphasis on making key attitudinal shifts in terms of the participants' self-confidence and, ultimately, their life aspirations. By engaging not-for-profit partners with experience in dealing with disadvantaged youth, the project leverages best practice in youth management with our skill in volunteer management. ProjectScotland's "Chance for Change" is also supporting the Scottish Government's wider Volunteering Strategy in helping re-connect young people with communities through participation. Through novel approaches in communications, and a re-shaping of the possibilities from volunteering, ProjectScotland is changing the image of voluntary work for young people. With "Chance for Change", the message is extended to youths from excluded groups, and the ability of full-time volunteering to release the potential of young people will be successfully tested. This will positively impact longer term citizenship, shown through the 80% of ProjectScotland participants who continue to volunteer following placement.

ProjectScotland's "Chance for Change" also supports the Scottish Government's theme of social enterprise, putting the voluntary sector at the forefront of public sector delivery, and engaging the private sector in community activity. On top of the benefits to participants and the not-for-profit organisations they serve, 50+ mentors will be sought from businesses in the target geographies to bring broader life experience examples to the young people. This also serves to leverage business talents against societal issues, building corporate citizenship and creating stronger links between employer and potential workforce.

ProjectScotland's Chance for Change strongly supports the aims of two of the major pillars of the "Lisbon Strategy" set up by the European Council. Firstly, the project supports the economic aims of the Lisbon strategy. Through specifically targeting those hardest-to-help young people, Chance for Change bridges the gap between unemployment and employment through meaningful placements and extensive support. The result sees 9 out of 10 volunteers going on to positive outcomes, giving young people the real opportunities and skills necessary to change their lives and adapt to the constantly changing economy. Such change in a potential work force from the very bottom up paves the way for the transition into a competitive, dynamic, and knowledge-based economy.

The project also supports the social aims of the Lisbon strategy by investing in human resources and combating social exclusion. Although ProjectScotland drives inclusion in all of its projects, volunteers from socially deprived backgrounds need a much higher degree of structure and stability which is why Chance for Change is targeted just for them. It is a social investment of the highest degree, transforming the lives of those who need help most.

4.2 Evidence of Demand

ProjectScotland's "Chance for Change" will target the unemployed, with a particular focus on those not in employment, education, or training for 6 months or more. Based on evidence from internal and external sources, there is strong demand for what is offered. The seven selected geographies represent many of the local authorities with most of NEET classification (Source: "More Choices, More Chances", A Strategy to Reduce the Proportion of Young People not in Education, Employment or Training in Scotland,

http://www.scotland.gov.uk/Publications/2006/06/13100205/10, Table 1). The Scottish average is 13.2% of 16-19's not in employment, education or training, with the median level for selected geographies at 15.6%, representing a universe of approximately 11,000 young people. Clearly, these areas require increased focus and greater provision than the balance of the country. ProjectScotland's "Chance for Change" will focus on recruiting

100 of these people.

Second, there is strong support for alternative routes such as full-time volunteering for those not in employment, education or training. The journey of disadvantaged young people is often characterised by sporadic entry to the labour market followed by periods of inactivity. Seemingly "positive" episodes are the result of pressure from employment agencies to move the young person on. However, it is recognised that to improve the rate of longer term success, a number of stages will first have to be passed through – including phases where the young person should develop motivation and a sense of personal goals (Source: "More Choices, More Chances", http://www.scotland.gov.uk/Publications/2006/06/13100205/5 pt.85). ProjectScotland's "Chance for Change" specifically focuses its early programme on the consideration of personal goals, and provides support mechanisms like mentoring to assist progress.

Similarly, formal education can provide effective development, but the level of personal commitment required makes regular education opportunities less effective with the disadvantaged group. ProjectScotland's "Chance for Change" builds personal responsibility (87% of all ProjectScotland participants record improvements in ability to take responsibility) and, through a daily attendance at placement, a culture of regular attendance that is vital for success in further pathways.

Third, there is clear evidence that ProjectScotland's brand of full-time volunteering is already delivering significant results in building skills and determining positive outcomes for participants. In the report "ProjectScotland: Tackling Youth Issues Across Scotland" (March 2007), it was shown that 17% of ProjectScotland participants come from the 15% most deprived areas of Scotland, (Source: SIMD 2006 Statistical Compendium, http://www.scotland.gov.uk/Topics/Statistics/SIMD/StatisticalCompendium), and 20% are unemployed. After their placement, only 9% go back to unemployment, whilst 4 out of 5 claim ProjectScotland has increased there opportunities in life. It has done so by focusing on skills development — 91% report better team working, 89% report increased confidence, 86% say "people" skills improved and 87% report greater ability to take personal responsibility.

4.3 Need for Grant

ProjectScotland is an independent charity and a company limited by guarantee. It is funded from diverse sources including the Scottish Government, local authorities and from private donations. In accepting funding from the Scottish Government, ProjectScotland commits to a business plan that includes a certain number of volunteers, a balanced geographic profile across Scotland, a principle of making opportunities as open to all as possible, and an agreed cost.

The key costs attributable to ProjectScotland are direct volunteer costs, the costs of volunteer support and supervision, and costs associated with raising awareness of the opportunity with appropriate young people. Over its 3 years in existence, ProjectScotland has been challenged to reduce its cost per volunteer to maximise the number of young people participating in its life-changing placements. With direct volunteer costs largely fixed, we have focused on better value in support and recruitment and our standard cost per volunteer is around £116/week.

However, this is the cost of an average placement for an average volunteer. Through certain successes and failures, we have recognised that the level of support required to begin the transition of challenging young people is significantly higher than that of regular placements. The cost of training, support and supervision and mentoring is substantially more than for an average placement. Further, the hardest to reach young people do not consume media in the same way as regular 16-25s, and a bespoke marketing effort is required to engage them effectively which is, again, out of scope for our agreed business plan. Because of these factors this particular project will cost £212/week/volunteer. Despite a strong will to be helping the most challenging young people, we are unable to divert sufficient funding to such heavily supported placements without negatively impacting our ability to deliver our agreed business plan.

Therefore, our need is for the ESF Priority 1 to provide us with only as much funding as to provide adequate support and supervision to this challenging target, and costs associated in directly communicating with potential participants. ProjectScotland will cover the volunteer subsistence, travel, supervision, training and mentoring costs as we would in our 'standard' placements amounting to £305,500 (£117/week per volunteer). We need ESF to provide us with funding for the additional costs totalling £246,960 (£95/week per volunteer).

If we are unable to secure funding from another source, we will not be able to pursue such a high number of challenging young people and the "Chance for Change" project will be put on hold. Further detail on cost is included in the APPENDIX entitled "CHANCE FOR CHANGE PROJECT - ESF FUNDING ANALYSIS".

4.4 Structure and Management

All ProjectScotland placements and projects will follow a formal, structured delivery plan:

Stage 1 - Creation of Partnership. Identification of appropriate delivery partner, based on type of opportunities required, types of young people to be placed and length of project.

Risk analysis of both potential partner and project. Assuming this is satisfactory, a formal Partnership Agreement defining terms of engagement and responsibilities will be signed by both parties. Approximate timescale 4 weeks.

Stage 2 - Project content development and refinement. Finalise the project content, define activities to be included, to ensure delivery of soft skills development throughout the term of the project. This information is formalised in a project proposal document which details which elements will be delivered when and by whom within the partner, eg induction must happen on commencement, generally managed by the volunteer manager, while

on the job training and management will be the responsibility of the line manager. Timescale approx 2 weeks, but can run alongside stage 1.

Stage 3 - Volunteer recruitment process runs alongside the project development to enable delivery in as short a time as possible. Timescale 4-8 weeks depending on recruitment method.

All ProjectScotland partners are risk assessed and most have a long experience of working with young people and are equipped to support and supervise the volunteers within the project. ProjectScotland staff involved in the selection of partners and the development of projects come from various backgrounds, but each has experience of business development and a sound knowledge of project management. Some have the recognised Prince 2 qualification for project management.

ProjectScotland will administer funds based on monthly financial returns made by our Partners. Our Partners will be selected from our existing relationships and we assess their suitability through a risk matrix assessment. Partners will retain all timesheets, invoices and other documentation required to prove the costs incurred. To evidence attendance a weekly register will be taken. Travel will only be reimbursed with receipts. Invoices will be retained for all external training and timesheets completed for salaried employee costs.

Volunteers will take part in project activity for a minimum of 30 hours a week for a six month period and delivery will be project-specific, but will generally be through a community based activity within the specific sector of operation of the partner, eg with BTCV in environmental work.

To enable the young people to commit to full time participation a subsistence allowance of £55 per week is paid. This removes the financial barrier for the less-privileged to become involved in volunteering as an alternative to being unemployed.

All projects will include an element of work experience in that participants will be learning practical skills, which will vary greatly between projects, however all projects will support soft skills development with a particular emphasis on confidence building and on the development of communication skills.

4.5 Partnership

We will strengthen relationships with current partners who have expertise in developing projects for young people not in employment, education or training. The role of partners is key in advising on design, content and appropriate development opportunities for the young people involved. The partners' expertise in youthwork ensures the project meets the needs and expectations of the participants whilst delivering the defined outcomes.

Examples of potential partners covering several sectors would be: YMCA for outreach youthwork placements, BTCV for environmental opportunities and Impact Arts for music and creative arts opportunities. Each of the above partners are currently working with ProjectScotland and have expressed an interest in developing projects for the target group of young people. In addition each has experience of managing volunteers, project management and in addition some are qualified youthworkers.

Partnerships are formalised by a Partnership Agreement which outlines areas of responsibility and legal requirements. The partner will be asked to identify a list of contacts and their relevant roles within the project, these would generally be volunteer manager, line manager, mentor. Each of these contacts will have a relevant named contact within ProjectScotland to enable strong links and easy communication. The actual project content will be detailed within a Proposal Form which clearly outlines the desired outcomes and method of delivery to reach them.

Once ProjectScotland has identified and referred volunteers to the project the project partner is responsible for the day to day delivery of the project and supporting and managing the participants as agreed in the project proposal. ProjectScotland will monitor the delivery through feedback from volunteers and mentors to assess whether the volunteers' experiences are consistent with those defined at commencement.

Each young person is allocated a mentor, who is responsible for working with the mentee to ensure goals are being met whilst on the project, but also looking at options for "next steps" to ensure support doesn't just finish at the end of the project. Mentors are sourced from a variety of backgrounds, including local businesses, and undergo an induction and training process to build appropriate skills for supporting young people. From our pool, we use matching criteria to provide the best mentor for each participant. Companies involved with the ProjectScotland Mentoring Programme include HBOS, Lloyds TSB Scotland, Standard Life, ScotlishPower and Scotlish Gas.

The Partnership Agreement and Proposal Form are attached as Annexes

4.6 Horizontal Themes

ProjectScotland is an equal opportunities employer, as recognised by the Investors in People Award (made 2007), and places the same emphasis of equal access to volunteering placements regardless of race, nationality, ethnic or national origin, sex, mental or physical disability, age, religion or belief, marital status or sexual orientation. A principle of ProjectScotland is to remove barriers to volunteering, with the provision of a universal subsistence allowance and individual travel costs clear examples of we are helping to remove financial barriers. In relation to other barriers, our client-led approach when placing volunteers puts their needs at the centre of selection, with the view that we will seek to adapt the placement to fit the volunteer, not the other way round. As part of this, we will ensure that we take into account issues relevant to the individual such as disabled access, start and finish times, language barriers etc. To enable this to happen whilst maintaining positive outcomes for both the individual and

partner organisation, we fund client-led and placement-specific training before and during placement. In ProjectScotland's "Chance for Change" project, we will target individuals from some of the hardest to reach and hardest to help groups, requiring even greater focus on client-led placement design, training and continued support.

ProjectScotland is keen to play its part in securing the future of our environment, and has an internal Environmental Policy to minimise waste and maximise re-use of resources. In the "Chance for Change" project, we will hold to the same values in the design and execution of activities. We will work with a variety of partners, and with many of these activities we will enable volunteers to directly participate in sustainable activity. Examples of this include furniture reclamation, recycling initiatives and conservation projects.

ProjectScotland's Chance for Change will drive social inclusion of disadvantaged groups. Focusing recruitment on 100 participants from areas of deprivation and disadvantage, the project sets out to raise aspiration and improve self-confidence, important in giving the participant the motivation that life can hold more for them. Further, the project will assist in developing specific skills such as communication and literacy (where applicable) that give them the ability to meet their ambition. Their relationship with a mentor will focus on longer term development and possible future directions, helping fill knowledge and belief gaps in what is possible that are often seen as huge barriers to progress for the socially excluded. With ProjectScotland's "Chance for Change", the level of inclusion is raised up further, as the participant undertakes meaningful voluntary service with a not-for-profit partner. This brings them into the community in a constructive manner that makes them as much the benefactor as the one who benefits. It removes the sense of being a "charity case", and other pejorative associations with societal support systems.

4.7 Outputs, Results, Impacts, Evaluation

ProjectScotland's "Chance for Change" will deliver the following outputs: 100 participants between the ages of 16 and 25 will undertake rewarding, meaningful and supported voluntary work placements with not-for-profit partners. The participants will be 60/40 split between male and female, and will likely represent a national cross-section of ethnic origin (c. 5% of participants will be of non-white origin, based on Census data for young people, 2001). All participants will be from backgrounds of multiple deprivations, 50% of participants will be classed as NEET and 50% economically inactive. All participants will receive basic training to enable them to participate, support from a line manager to assist in the completion of daily tasks, and the guidance of a mentor to set goals and track progress. These outputs are relevant based on both the recommendations of the Scottish Government regarding the support of disadvantaged young people as outlined in the "More Choices, More Chances" report, and through internal evidence of key outputs of previous ProjectScotland placements designed for disadvantaged young people.

ProjectScotland's "Chance for Change" will deliver the following results: 80% of participants will claim the project has helped to improve their self-confidence, and has increased their opportunities in life. 80% will also claim that participation has helped develop skills in communication, in taking responsibility and in working with others. Immediately after completing their placement, 30% of participants will move into employment, and 30% into education or training. Others will continue to volunteer or move onto another supported scheme. Fewer than 20% of participants will drop out to a non-progressive position. After 6 months, 25% of participants will be in full-time employment. These results are realistic based on previous ProjectScotland success and failure with disadvantaged young people – from our internal "Exit" Survey, 50% of all participants who were unemployed before undertaking a placement were employed or in full time education 3 months after completing, and 90% believe their ProjectScotland experience increased their opportunities in life.

ProjectScotland's "Chance for Change" will deliver the following impacts: Participants will experience increased motivation and aspiration, leading to improved educational attainment and employment opportunities, with resultant growth in personal economic activity mirrored by decreases in anti-social behaviour and welfare dependency. As all participants will serve beneficiaries of our not-for-profit partners, they will recognise themselves as community members and continue to be active citizens throughout their lives, creating a multiplied positive effect from the investment.

ProjectScotland's "Chance for Change" will be thoroughly evaluated. Data for evaluation will be collected by largely by online or paper-based survey, though other research tools such as in-depth interview and focus group will be used as required. An initial "Induction Meeting" will ascertain status, experience and goals. Six-weekly "Progress Reports" will monitor development towards goals and interventions needed. An "Exit Survey", completed when leaving placement, will capture the immediate next move, and an "Outcome Survey" 3 months after, will determine the longer term status on the individual's status. The collection of reports will be driven by mentors, and supported via central office follow up where necessary. Participant reports will be cumulated to provide qualitative analysis, combined with qualitative insights gathered from participants, mentors and key staff. All data will gathered into existing systems and analysed using tools effectively deployed for the overall ProjectScotland programme. Conclusions and recommendations will be drawn into an overall report within 6 months of the programme end. The report will be distributed amongst ProjectScotland's 300 not-for-profit partners, local authorities and the Scottish Government.

4.8 Past Performance

We realise that measuring impact of our projects is of paramount importance to future success. Each placement is evaluated through induction meetings, exit and outcome surveys with both volunteers and the charities in which they are placed. Since launch in May 2005 we have exceeded targets placing over 1,700 young people into structured and rewarding placements with over 300 charities across Scotland and have achieved the following results:

9 out of 10 volunteers go on to positive outcomes. Of these:

Over 47% move into full time employment

Over 36% move into further education or training

Over 8% are engaged in other activites such as business start-up and volunteering

Improvements in soft skills are measured with the following results:

89% report increased confidence

87% report improvements in taking responsibility

86% report improved people and relationship skills

ProjectScotland has consistently exceeded targets within budget. We placed 472 volunteers in our first year against a target of 450; in 2006/07 we placed 822 against a target of 820. We managed to exceed targets without exceeding our budgets - costs in 2006/07 were £4.8m against a budget of £5.2m. We exceeded fundraising targets as well, bringing in £561k against a target of £466k.

The 10% target to involve young people from SIMD areas in Scotland has also been exceeded to 17%. We have learned, however, that in order to increase this number still further, a much higher level of investment and a more robust support structure is needed. This is the basis for the planning and costing of ProjectScotland's Chance for Change.

Our record in working with our 300 charity partners across Scotland is outstanding:

85% of partner organisations report an increase in capacity because of new young ProjectScotland volunteers.

Over 92% report an increase in the quality of service they are able to offer because of ProjectScotland volunteers.

With our track record in exceeding results within budget, the only barrier to us achieving the objectives of ProjectScotland's Chance for Change is the additional funding required to help find, place and support the hardest-to-reach young people in Scotland.

4.9 Innovation and Value Added

The clear and tangible outputs from ProjectScotland's "Chance for Change" are a significant increase in the number of participants facing multiple deprivations and the level of support each receives, with a high percentage moving onto positive progessions such as education and employment the the key results.

ProjectScotland's core programme attracts participants from diverse backgrounds, from graduates to the unemployed. However, past performance with individuals facing multiple deprivations has shown that almost twice the level of support and supervision is required to ensure attendance, drive motivation and make change possible. Within core funding, we do not have the scope to provide this without negatively impacting our ability to deliver our business plan as agreed with the Scottish Government. This means an increase in the number of multiply-deprived participants in the selected geographies from (estimated) 10 or 15 to at least 100. ESF funding will ONLY go towards in additional costs relating to these participants.

The Scottish Government will provide match funding. There is clear synergy with the project and at least two cross-cutting initiatives. In assisting the NEET group, "Chance for Change" will provide a novel and incremental route as requested in the "More Choices, More Chances" paper. Further, by using full-time voluntary work as the means of assisting this group, "Chance for Change" will also help deliver the aims of the Scottish Government's Volunteering Strategy, which called for innovative means to re-engage young people with their communities. In terms of additional value, this partnership with ESF will allow the Scottish Government to increase provision for disadvantaged young people without reducing its ability to deliver against the cross-cutting objectives that ProjectScotland delivers on.

ProjectScotland itself will bring highly innovative approaches to the engagement and management of disadvantaged young people. First, through its partnership model, ProjectScotland's "Chance for Change" will deliver a relevant and consistent "product" to young people, sensitive to local needs and using the best of local organisations. By creating a "network" of local organisations, ProjectScotland's "Chance for Change" will also be creating an umbrella of new ideas and best practice. Second, we put participant choice to the fore. Through credible brand communications — online "portal", handbook, updates, events and unique rewards — "Chance for Change" will instil a sense of fraternity in participants that may otherwise be missing from a "local-only" programme.

Overall, ProjectScotland's "Chance for Change" will deliver increased quality of service to 100 disadvatnaged young people though greater support and supervision during an innovative voluntary placement. Although partners have yet to be selected, we anticipate new relationships in localities where there is currently no supported full-time voluntary work provision, and a replicable model for future growth.

– Part 5: Project Finance –	
Financial Summary	
Total Project Costs (£)	552460.00
Total Eligible Project Costs (£)	552460.00
Total Non Eligible Project Costs	
(£)	
Project Income (£)	0.00
Net Eligible Project Costs (£)	552460.00

Eligible Match funding (£) 305500.00

Structural Funds grant 246960.00

required (£)

Intervention Rate Required 44.70 (%)

An appropriate annex is attached

Private Sector Participation -

Private Sector Participation 0.00 (£)

- Expenditure Profile -

Expenditure 2007 (£) | 0.00 |

Expenditure 2008 (£) | 414345.00 |

Expenditure 2009 (£) | 138115.00 |

Expenditure 2010 (£) | 0.00 |

Expenditure 2011 (£) | 0.00 |

Expenditure 2012 (£) | 0.00 |

Expenditure 2013 (£) | 0.00 |

Expenditure 2014 (£) | 0.00 |

Expenditure 2015 (£) | 0.00 |

Expenditure Total (£) | 552460.00 |

- Project Funding

Funders

		Confirmed
Funder Eligible Amount (£) Non-Eligible Amount (£)	Funding Date	Funding Status

- Project Costs -

Costs

uvata	
Cost	Amount (£)
Salaries	21960.00
Others	0.00
Participant Allowances	143000.00
Participant Travel Expenses	52000.00
Participant Subsistence	0.00
Consultancy Fees	0.00
Project Evaluation	0.00
Staff Travel	0.00
Premises Costs	0.00
Insurance	0.00
Marketing	30000.00
Dependent Care	0.00
	,

Repairs And Maintenance	0.00
Depreciation	0.00
Leasing	0.00
Other Eligible Costs	305500.00
An appropriate annex is Factorial attached	

- Part 6: Compliance and Declaration —

To receive European funding for this project you must comply with the following terms and conditions. Once content that the project fully conforms you must sign the declaration at the end of Part 6. This will confirm that your organisation agrees to comply with all the conditions set out here within Part 6.

6.1 Compliance with State Aids

Applicants must ensure the project adheres to the State Aid Rules. Please see the attached website for further details -

• http://www.stateaidscotland.gov.uk/state aid/SA MainView.jsp? pContentID=334&p applic=CCC&p service=Content.show&

6.2 Compliance with EC Directives and UK Environmental legislation

The project must be compliant with EC Directives or UK legislation on the environment. More information regarding the Directives and legislation can be found by using the link below.

http://europa.eu/pol/env/index_en.htm

6.3 Compliance on Procurement

Project contracts must be subject of competitive tendering as applicable. This means complying with the Public Contracts (Works, Services and Supply) and Utilities Contracts (Amendment) Regulations 2003. For further guidance please use this link, which provides a number of reference documents you should review to check compliance.

• http://www.scotland.gov.uk/Topics/Government/Procurement/Selling/10615

6.4 Compliance with Equal Opportunities

Your organisation must have an active Equal Opportunities policy, and a formal complaints procedure in place. If the project's target group is restricted to a single sex or particular racial group you must comply with all relevant Equal Opportunities legislation.

If your organisation has had any unlawful discrimination findings in the last 3 years you must disclose the outcome and response.

Applicants and their subcontractors must promote equality of opportunity without discrimination on grounds of ethnicity, disability, sex, faith or age.

6.5 Publicity requirements of funding

As a condition of grant the Structural Funds contributions to this project must be publicised as follows:

- prominent site signage during any works
- · permanent plaque with official logo on the premises
- acknowledgment and official logo in all press and media releases
- acknowledgment and official logo in all project documentation and presentations
- acknowledgment and official logo on specific websites.

The relevant European Structural Funds Regulations are available via this link (type into your browser):

• http://ec.europa.eu/regional-policy/sources/docoffic/official/regulation/pdf/2007/fsfc/ce-1828(2006) en.pdf

6.6 Compliance with Programme requirements

- The project must meet the strategic aims of the Programme. The Programmes are available on both the Scottish Executive and IAB websites. Chapter 4 within each document sets out the strategic aims of each Programme.
- You must be able demonstrate a clear evidence of demand for any grant funding.
- By applying you accept the pre-condition that core information about the project can be used on the Scottish Executive website and those of the Intermediate Administration Bodies (IABs) and European Commission to publicise Structural Funds.

6.7 Compliance with information requirements

Freedom of Information

The Freedom of Information (Scotland) Act 2002 introduced important rights for all to access information held by Scottish public authorities - anyone asking for information will be entitled to receive it unless the information requested falls within an exempt category. And even where information falls within an exempt category, there may be a public interest in the information being disclosed.

Data Protection

The form contains information which is personal data for the purposes of the Data Protection Act 1998 and in respect of which the Scottish Executive is obliged to supply the following information:

- The data controller is the Scottish Executive.
- The information you provide will be used for the following purposes:
 - a.Processing your application. Your application will be made available to the Advisory Group for the relevant Priority of the European Structural Fund Programme and to the Intermediate Administration Body (IAB) contracted or sub-contracted to the Scottish Executive.
 - b.If your application is successful, we may publish this application in hard copy or on the internet. c.Data may be used for statistical and Scottish Executive performance reporting and evaluation.
- Apart from a) to c) above, and subject to the surveys and evaluations paragraphs below, the information you provide will not be disclosed to any other organisation for any purpose other than detecting or preventing fraud. For the purpose of the detecting and preventing fraud, data may be disclosed to (i) subcontractors or sub-contractors employed by the Scottish Executive for this purpose (ii) the European Commission (iii) the European Court of Auditors (iv) Audit Scotland and (v) law enforcement agencies.
- The Scottish Executives representative for the purpose of the Data Protection Act is the Departmental Record Officer, Scottish Executive, OPS: ISIS, Saughton House, Edinburgh, EH11 3XD, Tel: 0131 244 3728.

Surveys and Evaluations

- Follow-up surveys and evaluations will be held during the lifetime of the Programmes. Such surveys and evaluations may be carried out by the Scottish Executive or an appointed contractor.
- The selected projects will be asked to supply the Scottish Executive, IAB or appointed contractor with details about the project/course/activity, including participants' names and addresses from which the

Scottish Executive, IAB, contractor or sub-contractor may select an appropriate sample.

- Where partners or contractors are undertaking the training/activity, project sponsors will be responsible for ensuring the contract or partnership agreement put in place ensures full access is available to all participants and project records. You will also be responsible for letting all participants know that they may be asked to take part in a research survey or evaluation.
- Participants' co-operation in the survey or evaluation will be voluntary and information given treated in the strictest confidence. The result of the survey or evaluation will not identify individual participants. You will have to give participants a letter explaining this and providing them with an option to op-out of the survey if they so wish. If there is no evidence of an opt-out letter you must supply the details of participants as and when required.
- · New text required on record keeping.

6.8 Compliance with legal responsibilities

If you give information which you know or suspect is untrue or misleading you may be committing an offence which could lead to prosecution.

6.9 Compliance with planning rules

If planning permission has been obtained, details on the type of planning permission (full, outline, conditional, unconditional), should be provided showing the date of approval. If there are any outstanding planning procedures/appeals or if there are likely to be any further planning appeals, these should be clearly explained in the relevant parts of this application, stating the likely timescale for the resolution indicated.

6.10 Specific Conditions of Grant

If there are any specific conditions of grant for your approved project, these will be notified to you online, via the €UROSYS system. When returning your signed offer of grant acceptance, you are committing to all conditions, general and specific, contained therein.

6.11 Declaration

I certify that the information contained in this application is correct and confirm that this project will be carried out as described, and that the grant requested is the minimum necessary for the project to proceed. I confirm that this organisation will undertake regular monitoring of the project to ensure that it conforms to the application and the Regulations and that adequate management and financial safeguards are in operation.

I will inform the Intermediate Administration Body (IAB) and the Scottish Executive immediately of any changes to the project. I acknowledge that this project will be subject to regular monitoring, quarterly reporting and undertake to keep adequate records for this purpose. I also acknowledge that the European Commission, European Court of Auditors, the Scottish Executive's Intermediate Administration Bodies and/or the Scottish Executive may carry out on the spot checks at any time on the records of the project applicant, its partners or other parties involved in this project.

I undertake to repay on demand, to the Scottish Executive, any grant paid, if the European Commission, the European Court of Auditors and/or the Scottish Executive decide after investigation that the project has not been carried out in accordance with the application, National Rules and/or the European Structural Fund Regulations.

I declare that the information on this form and any other information given in support of this entry is correct to the best of my knowledge and belief. I authorise you to make any enquiries you consider necessary (including checks with credit reference agencies) for my application as long as the data will not be used for any purpose or other means than the grant assessment. I agree that all or part of this application may be copied or stored by electronic or other means and copies made available. Any copies made for assessment purposes will be destroyed after the assessment is completed. I further agree that if this application is successful, information within can be published in hard copy and the internet.

Terms and Conditions Acknowledged and Agreed	♥
Applicant Name	ProjectScotland
Total Funding Commitment (£)	305500.00
Name of Designated Officer	
Position in Organisation	Interim Financial Controller
Signature of Designated Officer	
Signature Date	

