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[redacted]

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**From:** [redacted]  
**Sent:** 20 September 2017 09:24  
**To:** [redacted]  
**Subject:** FW: NJC - Scottish Gov Grant Claim Form 1 (Revised) @ 190917 - £102,391  
**Attachments:** Scottish Gov Grant Claim Form 1 (Revised) @ 190917.pdf; Scottish Gov Grant Summary April 2017 March 2018 NJC Exp April-June 2017 @ 190917.pdf

**From:** Allan Dowie [mailto:[redacted]]  
**Sent:** 20 September 2017 09:09  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** NJC - Scottish Gov Grant Claim Form 1 (Revised) @ 190917 - £102,391

[redacted],

Please find attached the revised grant claim form to be submitted to the Scottish Government for the first grant claim for Newlands Junior College with corresponding support documentation.

In terms of the NJC expenditure, draft accounts for the period April to June 2017 show expenditure of £288,289, a summary expenditure report is attached. Accounts for the period July to September 2017 are not yet available but are expected to be of a similar magnitude. Back up documentation can be supplied to the numbers as required.

If you have any questions please do not hesitate to contact myself or [redacted] ([redacted]).

Thank you very much for your assistance.

Best Wishes

Allan

**Allan C Dowie**  
Chief Financial Officer

PA : [redacted]  
T: [redacted] | F: [redacted] | E: [redacted]  
**Clyde Blowers Capital** | 3 Redwood Crescent | East Kilbride | Glasgow G74 5PA | Scotland  
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## GRANT CLAIM FORM

Organisation: Newlands Junior College Limited

Bank details: [redacted]

Account no: [redacted]

Sort code: [redacted]

Project: **Newlands Junior College**

Total agreed grant for 2017-18: £345,000 Sterling

Latest forecast of expenditure of grant for 2017-18: £345,000

Grant claimed to date: £nil

Claim for grant for the period from 1 April 2017 to 31 March 2018: £102,391 (1st instalment)

We hereby claim a grant of £102,391 in respect of the above period in accordance with the terms and conditions of the offer of Grant dated 21 June 2017 and the Schedules attached thereto.

Completed by:

[redacted]

[redacted]

Position: Trustee

Contact Details: [redacted]  
Tel: [redacted]

Date: 19 September 2017

# Newlands Junior College Ltd Profit and Loss Expenditures

April - June, 2017 - DRAFT

	<u>Apr - Jun, 2017</u>			
Expenditures				
21000 Staff Costs	123,990			
22000 Property Running Costs	27,449		3,350	22100 Cleaning
23000 Professional Fees	28,881		1,616	22200 Gas
24000 Educational Costs	44,416		4,106	22300 Electricity
25000 IT & Communication Expenses	6,403		2,610	22400 Water
26000 College Office Costs	4,414		1,466	22500 Miscellaneous Property Costs
27000 Depreciation Expense	63,176		2,369	22600 Building Insurance
29000 Travel, Subs & Entertainment	261		11,932	22700 Canteen
Payroll Expenses	0		£ 27,449	
Total Expenditures	£ 298,990			
Total costs to be excluded from expenditure	(10,701)			
Total Expenditures To Support Grant Claim	£ 288,289			

## Analysis of Categories

22100 Cleaning	3,350
22200 Gas	1,616
22300 Electricity	4,106
22400 Water	2,610
22500 Miscellaneous Property Costs	1,466
22600 Building Insurance	2,369
22700 Canteen	11,932
	£ 27,449

[redacted]

---

**From:** Allan Dowie <[redacted]>  
**Sent:** 09 October 2017 11:10  
**To:** [redacted]  
**Cc:** [redacted]; [redacted]  
**Subject:** Re: NJC - Scottish Gov Grant Claim Form 1 (Revised) @ 190917 £102,391

[redacted],

Thank you very much for dealing with.

Best Wishes

Allan

**Allan C Dowie**  
Chief Financial Officer

PA : [redacted]  
T: [redacted] | F: [redacted] | E: [redacted]

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**From:** "[redacted]@gov.scot" <[redacted]@gov.scot>  
**Date:** Tuesday, 3 October 2017 at 14:44  
**To:** Allan Dowie <[redacted]>  
**Cc:** "[redacted]@gov.scot" <[redacted]@gov.scot>, "[redacted]@gov.scot" <[redacted]@gov.scot>  
**Subject:** RE: NJC - Scottish Gov Grant Claim Form 1 (Revised) @ 190917 - £102,391

Allan

I wanted to let you know that the Scottish Government has now approved this payment and the funds should be in the College's bank account within a few days.

Please let me know if there are any problems.

Kind regards,

[redacted]

[redacted]  
**Workforce, Infrastructure & Reform Division**  
**SG: Learning Directorate**  
**0131 244**[redacted] / **Blackberry:** [redacted]

Please note I work Tuesday to Thursday

---

**From:** Allan Dowie [mailto:[redacted]]  
**Sent:** 20 September 2017 09:09  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** NJC - Scottish Gov Grant Claim Form 1 (Revised) @ 190917 - £102,391

[redacted],

Please find attached the revised grant claim form to be submitted to the Scottish Government for the first grant claim for Newlands Junior College with corresponding support documentation.

In terms of the NJC expenditure, draft accounts for the period April to June 2017 show expenditure of £288,289, a summary expenditure report is attached. Accounts for the period July to September 2017 are not yet available but are expected to be of a similar magnitude. Back up documentation can be supplied to the numbers as required.

If you have any questions please do not hesitate to contact myself or [redacted] ([redacted]).

Thank you very much for your assistance.

Best Wishes

Allan

**Allan C Dowie**  
Chief Financial Officer

PA : [redacted]  
T: [redacted] | F: [redacted] | E: [redacted]

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[redacted]

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**From:** [redacted]  
**Sent:** 10 October 2017 11:03  
**To:** [redacted]  
**Subject:** FW: Jim McColl, Clyde Blowers Newlands Junior College - 4 Oct

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**From:** [redacted]  
**Sent:** 29 September 2017 17:06  
**To:** Deputy First Minister and Cabinet Secretary for Education and Skills  
**Cc:** Robertson FMG (Fiona); Cabinet Secretary for Finance and the Constitution; DG Education, Communities & Justice; Hicks C (Clare); [redacted]; McAllister C (Colin)  
**Subject:** RE: Jim McColl, Clyde Blowers - Newlands Junior College - 4 Oct

[redacted]

Thank you for your note - adding DG L&J, Clare Hicks & [redacted] to copy list.

Following discussions we had earlier in the year with Newlands Junior College (NJC) about a funding request it made to us, we provided advice (which DFM subsequently agreed) around the terms and conditions of a grant funding offer to NJC - this has been accepted by NJC.

In short, our offer is for approx. £350k for 2017/18 to assist with running costs at the college and is conditional on NJC receiving match funding from local authorities - this can be from one or a number of local authorities but in practice we expect the bulk is likely to come from Glasgow City Council given NJC's location.

So far NJC have confirmed match funding of £100k - from an existing agreement with Glasgow - and we are currently processing a grant claim for this amount. In addition, we know Mr McColl and his associates have been in discussion with elected members in Glasgow about securing further resources for approx. £250k. The feedback we received from NJC suggested these discussions were making good progress and both parties were heading towards agreement.  
[redacted]

A further condition of our grant offer is that NJC undertake some detailed analysis about the costs and benefits of the project and we have been liaising with NJC about the specification for the work. We have fed back comments and currently waiting for NJC to come back to us.

In terms of a meeting with Mr McColl, much will depend on what he wants to discuss. We have made & NJC has accepted an offer of funding, so the ball is now firmly with NJC to comply with the conditions it has agreed to. We are processing its first grant claim and a payment will be made shortly - basically, we are doing what we agreed to do.



It may be that Mr McColl wants to update DFM on progress of his discussions with Glasgow City Council - he may have a positive or negative message to report, I don't know; but if it is negative, he may well be seeking or wanting to explore the possibility of an increase in our contribution. If that is the case, that would be very challenging to agree to given the significant pressures on our resources.

DFM may also want to seek a view from Colin McAllister - Colin called me yesterday seeking an update on NJC and I briefed him in similar terms to the above, so he is fully sighted on the position.

Does that help?

[redacted]

[redacted]

Empowering Schools Unit | People and Infrastructure | Learning Directorate | 2A South | Victoria Quay | EH6 6QQ  
[redacted]@gov.scot | 0131 244 [redacted] | [redacted]

---

**From:** [redacted] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Education and Skills

**Sent:** 29 September 2017 16:06

**To:** McAllister C (Colin); [redacted]

**Cc:** Deputy First Minister and Cabinet Secretary for Education and Skills; Robertson FMG (Fiona); Cabinet Secretary for Finance and the Constitution

**Subject:** Jim McColl, Clyde Blowers - Newlands Junior College - 4 Oct

Hi [redacted],

Jim McColl's office have just been in touch to request a meeting with the DFM to discuss Newlands Junior College. I have a tentative hold in our diary for Wednesday 4 Oct, 10:30, subject to advice and DFM's approval.

Have you had any recent exchanges with Mr McColl or any intel as to what has prompted the request? I know Mr McColl has been pursuing funding for some time but I wanted to check if you have any views as to whether DFM should meet on Wednesday?

Grateful if advice for DFM's consideration could be with us by 10:00 on Monday 2 Oct.

Thanks,  
[redacted]

[redacted] | Deputy Private Secretary to John Swinney MSP | Deputy First Minister of Scotland and Cabinet Secretary for Education & Skills | Scottish Government | St Andrew's House | Edinburgh | EH1 3DG | T: 0131 244 [redacted] | E: [DFMCSE@gov.scot](mailto:DFMCSE@gov.scot)

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[redacted]

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**From:** [redacted]  
**Sent:** 10 October 2017 11:20  
**To:** Deputy First Minister and Cabinet Secretary for Education and Skills  
**Cc:** McAllister C (Colin); [redacted]  
**Subject:** FW: For the office of Mr John Swinney DFM & CSE  
**Attachments:** FW: Jim McColl, Clyde Blowers Newlands Junior College 4 Oct

[redacted]

[redacted]

*Since then, we have now paid (& NJC has confirmed receipt of) our first tranche of £100k which match funds GCC's current committed contribution for this year.*

*To receive the balance of our grant offer - approx £250k - the grant conditions require NJC to secure match funding for this amount from local government; we have not prescribed that this should be from GCC, if NJC could reach agreement with other LAs (e.g. Renfrewshire, East Renfrewshire, N Lan etc.) to make up such an amount, this would be fine; however, we recognise that in practice, given the current cohort of pupils, that GCC will be NJC's principal target for further funding.*

*At the moment we have only committed to provide funding for one year - 2017/18 - but have asked NJC to undertake a comparative analysis of how effective the school is in terms of cost and outcomes in comparison to other similar local authority provision. This work is still under development by NJC*

*I have noted you have asked for advice on "Barclay"*

[redacted]

[redacted]

Empowering Schools Unit | People and Infrastructure | Learning Directorate | 2A South | Victoria Quay | EH6 6QQ  
[\[redacted\]@gov.scot](mailto:[redacted]@gov.scot) | 0131244 [redacted] | [redacted]

---

**From:** [redacted]

**Sent:** 10 October 2017 11:09

**To:** Deputy First Minister and Cabinet Secretary for Education and Skills; McAllister C (Colin)

**Cc:** Robertson FMG (Fiona); Cabinet Secretary for Finance and the Constitution; [redacted]; Hicks C (Clare); DG Education, Communities & Justice

**Subject:** RE: For the office of Mr John Swinney DFM & CSE

[redacted]

Further to your note below, please find attached briefing I sent earlier when you were expecting the call to take place on 4 Oct.

[redacted]

[redacted]

[redacted]

Empowering Schools Unit | People and Infrastructure | Learning Directorate | 2A South | Victoria Quay | EH6 6QQ  
[redacted]@gov.scot | 0131 244[redacted] | [redacted]

**From:** [redacted] **On Behalf Of** Deputy First Minister and Cabinet Secretary for Education and Skills **Sent:** 06 October 2017 15:30

**To:** [redacted]; McAllister C (Colin)

**Cc:** Robertson FMG (Fiona); Deputy First Minister and Cabinet Secretary for Education and Skills; Cabinet Secretary for Finance and the Constitution

**Subject:** FW: For the office of Mr John Swinney DFM & CSE

**Importance:** High

[redacted]/Colin

Please see the latest correspondence from Jim McColl.

[redacted], grateful if you could provide some further advice on this by 4pm on Tuesday.

**Colin** – I was intending to show this to DFM on Wed when we see him next. If you think he needs to see this before then, just let me know

Thanks

[redacted]

[redacted] | Private Secretary Depute to John Swinney MSP | Deputy First Minister of Scotland and Cabinet Secretary for Education and Skills | Scottish Government | St Andrew's House | Edinburgh | EH1 3DG | 0131 244 [redacted] / Blackberry [redacted]

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**From:** [redacted] [mailto:[redacted]]

**Sent:** 05 October 2017 16:35

**To:** Deputy First Minister and Cabinet Secretary for Education and Skills

**Subject:** For the office of Mr John Swinney DFM & CSE

**Importance:** High

Good afternoon

As you know, Jim McColl has requested a call with Mr Swinney to discuss Newlands Junior College. We were asked to send an email with details of what Jim wished to discuss.

[redacted]

Please can you advise when soonest he can have the call. He would also like to follow up with a face to face meeting in November if possible.

[redacted]

[redacted]

Executive Assistant to Jim McColl, Founder, Chairman & CEO

T: [redacted] | M: [redacted] | E: [redacted]

My non-working day is a Monday. Please contact: [redacted] | E: [redacted]

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[redacted]

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**From:** [redacted]  
**Sent:** 13 October 2017 16:39  
**To:** Keir Bloomer ([redacted])  
**Cc:** [redacted]  
**Subject:** Newlands JC - study

Dear Keir

I'm conscious we've not spoken for some time about the Newlands JC study we've asked you to undertake as part of our grant offer for 2017/18 & I thought it would be useful for us to have a catch up.

Are you able to offer some possible dates when we could meet ?

Hope all's well with you.

Best wishes

[redacted]

**[redacted]**

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[\[redacted\]@gov.scot](mailto:[redacted]@gov.scot) | 0131 244 [redacted] | [redacted]



[redacted]

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**From:** Keir Bloomer <[redacted]>  
**Sent:** 28 October 2017 17:21  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** Re: Newlands JC research project

Dear [redacted]

It was good to see you again on Thursday.

The purpose of this email is to confirm the points I made to you about progress in relation to the research project. I have covered the various questions and suggestions contained in [redacted] email to me.

The research will be undertaken by Stirling University. It will be supervised jointly by Professor [redacted] and Professor [redacted]. We, therefore, have both the economic and educational aspects of the research covered very effectively. The work will mainly be undertaken by a PhD student (yet to be identified). We are seeking match funding from the university. The results of our application will be known in late November. Obviously, the source of funding is not your concern but I have mentioned it because there are implications for the timing of the work. [redacted] and [redacted] will start to recruit a researcher after the funding decision is known. This should enable a start date in January. In turn, this will allow sufficient time for an interim report to be produced late in 2018. This accords with your wish for a first report late next year. There will be a further report in 2019 but the research will continue until the PhD is complete, thus allowing us to study an additional NJC cohort and to follow former NJC students for a longer period. I am clear that this does imply any continuation of government funding beyond the agreed period.

I mentioned to you that I think the point about following former students for a longer period is particularly important. NJC is now working very closely with ex-students in order to help them stay in positive destinations or move to other positive destination rather than dropping out. All former NJC students went on to positive destinations, both in 2016 and 2017. This 100% success is important. However, it is perhaps even more significant that all ex-students remain positively engaged up to the present. This 'after sales' work is innovative and may prove one of the most important aspects of the JC approach. In order to test that hypothesis, monitoring the position over a longer period than might be considered strictly necessary is likely to be a very worthwhile aspect of the research.

You sought to be represented on the Research Advisory Group that will be set up. From our point of view, this would be entirely welcome. It will, of course, ensure that your representative is involved in discussion of the comparators to be used, which is another point raised in [redacted] email.

We agree that it would be desirable to use more than one comparator group. David and Mark have given some initial consideration to this matter and will be giving it further thought over the next few weeks. In addition to identifying comparator groups from other schools, they are interested in the possibilities of data from other studies such as Growing Up in Scotland and, no doubt, Insight.

We also agree that it is important that the outcomes considered in the research include those mentioned in our original proposal (although the research may not be limited to these outcomes). These outcomes certainly include those mentioned by [redacted], i.e. qualifications, awards, positive destinations, attendance and attitudes to education of young people and parents.

The main alternative provision to be considered is obviously mainstream schooling but other

interventions can certainly be looked at. Any suggestions would be welcome. Your offer that you might be able to access information about costs and benefits is very welcome. The research will certainly consider why some Glasgow schools choose to nominate pupils for Newlands while others do not do so. The study will look at NJC's admissions arrangements.

The literature review will definitely consider wider social and economic benefits. I will discuss with [REDACTED] and [REDACTED] the issue of scalability. My view is that it would certainly be possible to set up more junior colleges but that setting up much bigger ones would be to lose the benefits of human scale and close teacher/learner relationships but perhaps that view could be tested.

I hope this is helpful.

Best wishes

Keir

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[redacted]

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**From:** [redacted]  
**Sent:** 20 November 2017 14:52  
**To:** [redacted]  
**Subject:** FW: Newlands Junior College

**From:** [redacted]  
**Sent:** 20 November 2017 14:38  
**To:** Deputy First Minister and Cabinet Secretary for Education and Skills  
**Cc:** DG Education, Communities & Justice; Chief Financial Officer; Robertson FMG (Fiona); Hicks C (Clare); McAllister C (Colin)  
**Subject:** Newlands Junior College

[redacted]

Earlier in the year, Newlands Junior College (NJC) submitted a proposal for a revised funding model for the college's running costs which saw a significant increase in the share provided by the public sector - now 90% (shared equally between SG & local government) and 10% for the private sector. The original funding model was predicated on a far greater share from the private sector, but support expected at the outset from this area had not materialised. It should be noted that as part of the original funding model we contributed £500k to NJC to assist with set up costs - at that time (3 years ago) there was no expectation we would contribute towards the college's running costs.

After careful consideration of the revised funding model, we offered (in June 2017) NJC grant of up to £345k in 2017/18 subject to the following conditions:

- NJC to demonstrate that it had secured match funding for £345k from local government & payment of the SG contribution would only be made on evidence of receipt of the LG contribution;
- NJC to commission a rigorous & independent evaluation of the college to verify the outcomes being achieved and to assess its relative value in comparison to other approaches designed to prepare people for the work.

In addition, the offer made clear the grant was for one year only (2017/18) and there should be no presumption that further grant would be forthcoming beyond this. **Clearly the outcome of the evaluation will be very important to our consideration of any further funding requests that may arise from NJC going forward.**