

INFORMATION TO BE RELEASED

DOCUMENT 1 – EMAIL

From: Stephen House
Sent: 11 November 2015 10:59
To: Johnston P (Paul)
Subject: SGproposalv2.rtf

NOT PROTECTIVELY MARKED

Paul

a re-draft - happy to discuss further

Steve House

NOT PROTECTIVELY MARKED

DOCUMENT 2 – DRAFT PROPOSAL OF WORK

Proposal for Scottish Government

An in depth analysis and review of the application of CT legislation and the U.K. Contest strategy to the needs of Scotland. To be carried out by a company whose Director has very recent responsibility for the delivery of CT and Organised Crime Policing in Scotland.

The opportunity exists to utilise this unique experience and expertise in a study that can now offer fresh thinking and “think the unthinkable”, unfettered by recent command responsibilities.

Where opportunities for increased clarity and improved governance procedures resulting in greater security for Scotland are found, recommendations will be made. Following an initial analysis special reference will be made to the following issues –

- * are current CT oversight arrangements within Scotland sufficiently robust to provide the Scottish government with an accurate picture and allow them to meet their responsibilities.
- * how the devolved/reserved situation applies to CT(national security is reserved but Prevent/Prepare sit squarely with the devolved administration)
- * the funding of CT policing in Scotland and the inflexibility of the current funding model(in year initiatives from UK Gov do not receive funding in Scotland)
- * the nature of the external and internal threat to Scotland as part of the UK(does the risk in Scotland differ from other parts of the U.K.). The independent nature of the provider combined with recent experience and responsibilities will be used to provide a frank and challenging assessment of current community cohesion in Scotland and an assessment of potential threats – not limited to the current AQ/ISIS [ISIL] threat
- * the distinctive nature of the Scottish Muslim population (earlier research suggests a more integrated population - is this still true and are there learning points for other parts of the U.K.)
- * the role of the Scottish Govt - specifically FM and Cabinet Members - in event of terrorist attacks and how that role relates to the powers and duties of the U.K. Government. Does the current arrangement feel consistent with the devolved regime and post referendum developments?
- * does the merged CT/Organised Crime asset – unique to Scotland – offer lessons elsewhere

The above issues will be subject to critical analysis by the provider. He will bring a unique set of skills, experience and professional contacts to this work. He set up the CT and Organised Crime[OC] model for Police Scotland. He was until December 2015 the strategic lead on CT and OC operations for Scotland. Sir Stephen brings unrivalled experience and expertise as well as an unbeatable network of international contacts to the study, combined with a deep knowledge of Scotland's capabilities and needs. Where appropriate contributions will be sought from specific subject experts.

Proposed design of study – 2 options are offered.

[1] single block of work lasting 6 months, with completion at start of July 2016

[2] study comprises distinct but progressive phases – initially 2 phases but capable of extension. Phase 1 – 3 months from January to end of March 2016. Phase 2 April to end of June 2016.

Phase 1 will provide critical analysis of current position –including an essential independent analysis of Scotland’s state of readiness. Review of how well the current arrangements have served Scotland and UK in recent years and lessons to be learned. And a set of recommendations on future direction.

Phase 2 will build on the recommendations by developing a detailed implementation plan which SG can use to work with the various involved bodies – Police Scotland, Local Govt, NHS Scotland, 3rd Sector and UK Govt.

Reporting to - Director General Learning and Justice

Methodology - Research consisting of in depth sessions with the senior operational and policy figures in the UK; working with SG officials to review current governance and other aspects of CONTEST in Scotland ; desktop research; liaison with appropriate agencies ; workshop methodology on specific strands.

Client liaison - As directed by SG but likely to include periodic checkpoints to ensure client satisfaction with final product.

Interested parties – [redacted], Senior Policy Advisor to Home Secretary on CT, Security and OC; Royal United Services Institute National Security and Resilience Studies and [redacted], Permanent Secretary, Home Office have expressed desire to be involved in the study. [redacted], DG MI5 and [redacted], Assistant Commissioner Specialist Operations will be important contributors. In Scotland close contact with SG officials; Crown Office and Police Scotland will be essential.

Provider – Sarantium Solutions Ltd. Director Sir Stephen House QPM.

Value of Contract

Option 1 - [Single block 6 months] - £90k

Option 2 - [2 Phases – 3 months each] Phase 1 £40k

Phase 2 £40k

DOCUMENT 3 - EMAIL

From: Stephen House
Sent: Friday, November 20, 2015 09:17 PM
To: Johnston P (Paul)
Subject: Files attached: SGproposalv3.rtf.

Paul

Please find attached an updated proposal. If any problems opening and accessing please txt/call me. I feel obliged to say that the proposed work is being pushed to extremes by the recent addition asked for by SG. It is becoming a pretty dense piece of work in a relatively short period of time.

I can confirm that I would support the idea of making the work more high profile - this will give SG "a response" and also give the study a greater level of leverage with partners etc.

You will note that the price has gone up - this reflects that I will need to involve more colleagues to get the work done in the timescales and also that I will need a wider range of expertise to meet the changed specification.

Happy to discuss but I am keen to get clarity here or I need to turn my attention to other projects.

Steve

DOCUMENT 4 – DRAFT PROPOSAL

Proposal for Scottish Government

In light of recent events in Paris and other European countries and following dialogue with Scottish Government officials this proposal has been resubmitted and includes some additional thinking now deemed desirable.

It proposes an in depth analysis and review of the application of CT legislation and the U.K. Contest strategy to the needs of Scotland and an analysis of current CT assets both located in Scotland and also externally available as well as an evaluation of the benefits that might be brought by extra assets.

This analysis will include the abilities of assets to respond to the widest range of terrorist activity from cyber terrorism to a "marauding multi site terrorist attack".

To be carried out by a company whose Director has very recent responsibility for the delivery of CT and Organised Crime Policing in Scotland.

The opportunity exists to utilise this unique experience and expertise in a study that can now offer fresh thinking and "think the unthinkable", unfettered by recent command responsibilities.

Where opportunities for increased clarity and improved governance procedures resulting in greater security for Scotland are found, recommendations will be made. Recommendations will also be made on the capabilities of current assets and possible improvements.

Following an initial analysis special reference will be made to the following issues -

- *level of human assets available - covering CT intelligence and investigative staff; surveillance and technical staff and firearms officers
- *whether technical equipment available to Police Scotland is fit for purpose
- *flexibility of available assets - specifically their ability to respond to the wide range of possible types of attack
- *are current CT oversight arrangements within Scotland sufficiently robust to provide the Scottish government with an accurate picture and allow them to meet their responsibilities.
- * how the devolved/reserved situation applies to CT(national security is reserved but Prevent/Prepare sit squarely with the devolved administration)
- * the funding of CT policing in Scotland and the inflexibility of the current funding model(in year initiatives from UK Gov do not receive funding in Scotland)
- * the nature of the external and internal threat to Scotland as part of the UK(does the risk in Scotland differ from other parts of the U.K.). The independent nature of the provider combined with recent experience and responsibilities will be used to provide a frank and challenging assessment of current community cohesion in Scotland and an assessment of potential threats – not limited to the current AQ/ISIS [ISIL] threat
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* the role of the Scottish Govt - specifically FM and Cabinet Members - in event of terrorist attacks and how that role relates to the powers and duties of the U.K. Government. Does the current arrangement feel consistent with the devolved regime and post referendum developments?

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Provider – Sarantium Solutions Ltd. Director Sir Stephen House QPM.

Value of Contract

Option 1 - [Single block 6 months] - £120k

Option 2 - [2 Phases – 3 months each] Phase 1 £55k

Phase 2 £55k