

VISOR Improvement Plan		Version: 1.5 (DRAFT) – 14/02/2017			Owner: Scottish Government / MAPPA Development Group	
ISSUE /RAG	TITLE/OUTCOMES	TASKS	AGENCY/ LEAD	MILESTON E/DEADLI NE	PROGRESS	
A	<p>Improve Access to VISOR (Current Stand-Alone Platform): Security requirements of the ViSOR system require terminals to be sited in secure facilities separate from CJSW offices. This creates a barrier to the physical access of the system due to time and burdensome administrative process of gaining access to terminals.</p>	<ol style="list-style-type: none"> 1. Engagement with Home Office, MOJ/NOMS to examine options to improve physical access 2. Multi-agency partners develop a risk escalation case to the Home Office to agree a reduction in the security requirements to allow terminals to be re-sited into general CJSW offices 3. Scoping of Terminals to be relocated and plans to be drafted regarding siting assessments and moves 4. Implement relocations 	<p>SG [Redacted]</p> <p>Police Scotland [Redacted]</p> <p>NSS/ [Redacted] SWS/ [Redacted]</p> <p>Police Scotland/ [Redacted]</p>	<p>Complete</p> <p>Complete</p> <p>Ongoing</p> <p>Ongoing</p>	<ul style="list-style-type: none"> • MOJ advise that terminals are located in open access areas in Probation Service for some time. Indication from Home Office is that a case to reduce security would be considered favourably (23/6/15) • Police Scotland, NSS and RUG work through Tripartite Sub-Group on Developing ViSOR in Scotland to draft Risk Escalation Case to Home Office to reduce requirements (28/8/15). • Case presented to NUG/Home Office (24/9/15). • Confirmation of case approval by Home Office (7/1/16) • Action to NSS to work with local authorities to develop scoping and implementation plan agreed at MAPPA Development Group (17/2/16). • 3 relocation requests made for site security visits to date (28/4/16) (NSS to confirm and provide details). 	

	NSS/MDG	Mar 2017	Action from MDG 15/12/16 – provide a summary report of a relocation request through to completion and disseminate to Local Authorities for information of the process. NSS Update - IN PROGRESS – Report highlighting generic security requirements being prepared by NSS following successful deployment of the REC.
<p>B:</p> <p>Further Develop ViSOR Platform (to further improve usability): Provision of switched ViSOR terminals alongside existing local authority IT systems would further reduce the administrative burden in accessing the ViSOR database. Alongside existing LS/CMI secure email function this would greatly improve the ease of sharing information between the two systems.</p>	<p>SG/ [REDACTED]</p> <p>Police Scotland, [REDACTED] SWS, [REDACTED]</p>	<p>Complete</p> <p>Complete</p>	<ul style="list-style-type: none"> • Early discussions with Home Office/MOJ NOMS regarding need for UKG to support provision in Scotland, technical challenges, costs and benefits of the system (23/6/15). • Action to Police Scotland and Social Work Scotland on behalf of Tripartite Sub-Group on Developing ViSOR in Scotland to scope spec required to bring toggling to Fife Council area (28/8/15). Agreed action no longer required. • Confirmation that action be overseen by MAPPA Development Group (17/2/16).
<p>Also develop work to bring potential future integrated ViSOR access through Virtual Private Network (VPN) to a single computer terminal – ie “icon access” to ViSOR for CJSW on same terminals as LS/CMI</p>	<p>SG/ [REDACTED]</p>	<p>Ongoing</p>	<ul style="list-style-type: none"> • Agreement in principle that switched terminals can be provided subject to site security requirements being met (as for moved terminals). NSS to highlight to Local Authorities

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<p>3. Consider VPN-type solutions in place in England and Wales to allow VISOR access from single NPS terminals;</p>	<p>SG [REDACTED] SG [REDACTED]</p>	<p>Complete</p>	<ul style="list-style-type: none"> • Scoping visit to NPS, discussions with Home Office and agreement from National Accreditor and Technical Subgroup Chair to assist (28/4/16) • Meeting of VISOR professional leads to agree in principle work to develop single-terminal solution in Scotland and development of a business case for a (30/6/16)
<p>4. Seek NSG agreement to the development of a business case and identify lead to scope a project to deliver a VPN solution for CJSW</p>	<p>SG [REDACTED]</p>	<p>September 2016</p>	<p>28/09/16 – Update provided to NSG and following actions agreed:</p> <ul style="list-style-type: none"> • update and circulate VISOR Action Plan - COMPLETE • revisit communications aspects of Action Plan with Local Authority Chief Officers/Chief Social Work Officers – 12/01/2017 COMPLETE • develop future business requirement review of VISOR, and identify lead to scope a VPN solution for CJSW for NSG approval – focus on usage and vetting thereafter progress to technical solution. • ascertain current position of each local authority on vetting process and usage – Chair of SRUG leading on a piece of work to pull together the National picture – IN PROGRESS
<p>5. Consider options to implement toggling solution</p>	<p>Project Lead (TBC)</p>	<p>On hold</p>	<ul style="list-style-type: none"> • CJSW and progression to technical solution thereafter.

<p>C.</p>	<p>Vetting of CJSW Staff to Access VISOR: Significant proportion of CJSW VISOR users are not vetted to NPPV2/3 as required by the UK National VISOR Standards. This creates a risk regarding Police Scotland's compliance with Home Office data protection requirements. Lack of vetting means CJSW are not permitted to access training contributing to poor levels of VISOR usage in some CJSW departments.</p> <p>*SWS currently seeking legal advice on contractual obligations for employees*</p>	<p>1. Address inconsistent understanding regarding vetting standard and provide clarity to users and responsible authorities</p> <p>2. Scoping: understand extent and underlining reasons for vetting issues in local authority areas.</p>	<p>Police Scotland SWS NSS/ [Redacted]</p> <p>NSS/PSOS/CJ/P PU/MDG</p> <p>SG SG SWS [Redacted]</p>	<p>Complete</p> <p>Feb 2017</p> <p>Complete</p>	<ul style="list-style-type: none"> Justice Tripartite Group identified lack of consistent understanding within CJSW as significant barrier agreeing actions to address concerns. Group agreed action to Police Scotland and SWS to produce information leaflet with Q&A to provide clarity to VISOR users on the vetting requirement, consequences of failure and appeals process (30/9/15). Justice Tripartite Group agrees to distribution of the Vetting Leaflet. Distributed to VISOR SPOCs, MAPPA Coordinators and subsequently to MAPPA Development Group members (4/2/16). Action CSWO Group 12/12/17 – highlighted ongoing concerns around failures of vetting and appeals process – action to circulate a more detailed FAQ of process Issue discussed at MAPPA Coordinators Group which suggests a split in local authority positions towards the vetting requirement, with indications that a minority are against in principal, a small number accept that the majority are undecided (14/12/15). SG PPU & Community Justice approach COSLA to offer a meeting to discuss VISOR use and concerns over vetting requirement (21/12/15). COSLA indicate that some interest from HR
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					<p>Group, but that COSLA does not see vetting concerns as an issue at present (1/12/16).</p> <ul style="list-style-type: none"> • SG PPU visits to each SOG over period 22 January – 29 February. Discussions around VISOR vetting confirm that concern varies, with only a small number of local authorities confirming that they do not support the standard in principal. Most areas cite a lack of clarity as a significant factor and welcome production of the information leaflet. Several note that this has been useful in approaching HR departments to consider updating of job specifications for new staff (29/2/16). • CSWO Group – 12/12/17 CJ & PPU delivered an input to the CSWO Group highlighting the main concerns around usage of the system which has continued to decrease and is inconsistent with MAPPA National Guidance and VISOR National Standards, vetting and future technical solutions. Summary of discussions and actions agreed: <ul style="list-style-type: none"> • 'NOT ABOUT UNWILLINGNESS' • Action - Require more information on process, failures and appeals to 'myth bust' – NSS/CJ/PPU – ACTION compilation of draft FAQ – to CSWO, SWS, CPC • Action - Compilation of a report by SWS to collate current good practice and workarounds where VISOR is being used whilst working towards having all staff appropriately vetted • Action - Housekeeping – each area to carry
			NSS/CJ/ PPU/MDG	Feb 2017	
			SWS/CJ/PPU	Feb 2017	
			SWS/NSS/ PPU/MDG	Mar 2017	

			<p>SWS</p> <p>CJ/SWS/PPU</p> <p>NSS/ SWS/ Police Scotland</p>	<p>3. Action: develop plan to vet CJSW staff willing to meet the vetting requirement</p>	<p>out a piece of work to remove those users on ViSOR who no longer require access – GOOD DATA MANAGEMENT – ALL LA's ACTION - Letter to be compiled by NSS for circulation through PPU to Jane Devine for all CSWO, CPC's, SOG's, MAPPA Coordinators</p> <ul style="list-style-type: none"> • Link provided by SWS at Sean McKendrick and Lillian Cringles to take forward above actions in partnership with SG/NSS/PSOS • Meeting to take place with SWS (Sean and Lynsey, CJ (Linda or Arlene), PPU (Briony) to discuss and develop plan to progress CSWO discussions and actions – 13/02/2017 <p>Ongoing</p> <ul style="list-style-type: none"> • SWS propose a sufficient "grace period" granted by Police Scotland to allow local authorities to consult with HR departments/unions to change recruiting practices to require NPPV2/3 for new CJSW staff (22/1/16). • The MAPPA Development Group discuss this proposal to address the vetting issue. Police Scotland acknowledge that vetting of all required CJSW staff will take considerable resource and that a "grace period" would be granted to allow vetting of staff. NSS agree to highlight to CJSW the need for appropriately trained users to manage MAPPA extension cases from 31 March, and that these will be given priority. In addition, Police Scotland will grant immediate access to those who submit to vetting while the outcome is being determined. This not only allows for expedited vetting of new staff but also of those
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				<p>Complete</p> <p>Complete</p> <p>Complete</p> <p>Feb 2017</p>	<p>areas who are willing to meet the new requirement (17/2/16).</p> <ul style="list-style-type: none"> NSS agree within the MAPPA Development Group to draft plan detailing engagement with CJSW to scope numbers to be vetted and prioritised actions to achieve this. SWS agree to brief CJSW standing committee (17/2/16). Police Scotland Management Board to consider draft vetting plan (08/4/16) April 2016 - NSS commenced 5 step vetting plan with intention to address issues in a real and practical way but at the same time recognises the concerns of the CJSW community and local authority staffing/HR difficulties. The 6 month programme of activity also offers support to areas that may require further ViSOR training assistance in meeting their MAPPA extension obligations. Vetting plan completed which resulted in 23 vetting applications submitted and processed. As of 12/12/17 – 54 CJSW persons vetted across the country, with 18 Authorities who have personnel vetted. NSS have submitted a summary report to PSOS Executive in respect of the recent 6 month vetting plan and in particular to identify proposals for going forward as an organisation. It still remains a difficult and complex problem. This will be presented to the MDG and thereafter the NSG.
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	4. Engagement with CJSW regarding vetting plan and prioritised vetting of CJSW staff for MAPPA Extension	Complete	<ul style="list-style-type: none"> NSS to provide paper to SWS detailing vetting requirements in respect of terminal moves and vetting of non-VISOR users in same office space to NPPV1 (23/3/16) COMPLETE – General advice provided on the potential requirement for non-Visor staff to obtain NPPV1. Unable to be prescriptive as assessment made as part of ISO site visit. 			<p>NSS SWS</p>					<p>NSS Scotland/ SWS</p>	On-going	<p>Action - Continual engagement and communication with those required to undergo vetting working in partnership with Local Authorities and provide on-going updates in relation to good practice through SWS VISOR Sub Group.</p>			<p>SG/</p>	October 2016				<p>NSS Scotland/ SWS</p>	Late 2016				<p>4. Engagement with CJSW regarding vetting plan and prioritised vetting of CJSW staff for MAPPA Extension</p>					<p>5. Vetting of remainder of priority CJSW Staff</p>					<p>5. Review vetting progress and consider further actions to address concerns regarding vetting requirement</p>					<p>6. Development of 100% vetting plan</p>																																																																																																																																																																																																																																																																																																															

<p>Promote ViSOR Usage by CJSW Departments: Work to address negative perceptions of the ViSOR system by CJSW staff.</p>	<ol style="list-style-type: none"> 1. Update MAPPA Guidance to highlight ViSOR usage 2. Highlight requirement to use ViSOR to share information under MAPPA 3. Review ViSOR National Standards to consider feedback, improve clarity for CJSW and promote usage <ul style="list-style-type: none"> (i) SWS submitted a letter to NSS on 10/01/17 advising that they were unable to endorse the standards nor provide any assurances about meeting the proposed standards until a number of issues were resolved including vetting and accessibility. 	<p>SG/ [REDACTED] SG/ [REDACTED] SW [REDACTED]</p> <p>SG [REDACTED]</p> <p>NSS [REDACTED] SWS [REDACTED] RMA [REDACTED]</p>	<p>Complete</p> <p>Complete</p> <p>Mar 2017</p>	<ul style="list-style-type: none"> • MAPPA National Guidance updated and issued by Ministers to reflect that ViSOR is the agreed system used by the responsible authorities to share information under section 10 of the Management of Offenders etc (Scotland) Act 2005, the benefits of using ViSOR, and the responsibility of agencies to actively and accurately maintain records (3/3/16). • Scottish Government Deputy Director for Safer Communities and MAPPA National Strategic Group Chair Wendy Wilkinson writes to Local Authority Chief Executives and other responsible authorities to highlight the ViSOR position and updated MAPPA National Guidance (3/3/16). <p>Action - 12/12/16 – ViSOR Standards currently undergoing review to be endorsed and published 2017.</p> <ul style="list-style-type: none"> • NSS responded to SWS on 11/01/17 expressing concern as a contributor to a National database that failing to adhere to data standards creates a significant risk to the quality of data with obvious potential operational impacts across the entire user community. • Action to address collective risk and continue discussions at Scottish Data Standards Forum
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	<p>4. Identification of metrics that could be monitored to inform consideration of effective ViSOR use by the Responsible Authorities</p>	SG/NSS	Ongoing	<ul style="list-style-type: none"> • Current updates provided by NSS on monthly ViSOR usage by CJSW and vetting numbers.
	<p>5. Engage with Home Office and NOMS/MOJ to Consider the effectiveness of training in promoting use of ViSOR by CJSW as a tool to more effectively manage the risk posed by relevant offenders</p>	NSS [REDACTED] SWS	Complete	<ul style="list-style-type: none"> • Action MDG 10/11/16 - Share any relevant presentations which cover the key elements of ViSOR to raise profile of system. Shared with RA's.
	<p>6. Re-instate and reinvigorate the Social ViSOR User Group to ensure that CPC's are engaged around the country, aware of the issues/concerns and provided guidance and assistance to take forward and progress actions within each CJA.</p>	Chair SRUG	Mar 2017	<ul style="list-style-type: none"> • Action - [REDACTED] - Chair ViSOR SRUG and Social Work User Group carrying out a piece of work to engage with CPC's, scope and thereafter provide a national picture as to ViSOR usage, concerns and issues. Next meeting - 30/01/17

Subject:

FW: Consultation on Practical Fire Safety Guidance for Existing Premises with Sleeping Accommodation

From:

Sent:

To: Fire Safety Guidance Consultation

Subject: Consultation on Practical Fire Safety Guidance for Existing Premises with Sleeping Accommodation

Hi, on reading the above guidance I have a few observations which I hope can be considered :

1. Paragraph 111 page 21 states under Firefighting Equipment – Annual maintenance and then in brackets (though certain types do not require this)

I understand this to be a claim made by certain Manufacturers but not recognised within BS 5306 or by The Independant Fire Engineering & Distributors Association (IFEDA)

2. Paragraph 111 page 21 under Suppression System – Six Monthly and Annual check and Routine
A BAFSA registered company in Scotland has advised a client that there is no other check than the Annual check, is this new or has this company misinformed the client concerned?
3. In Annex 1, Self Catering & Bed & Breakfast
The use of 'long life tamper proof lithium batteries' is still suggested as acceptable. Is it not the case now that the Housing Scotland Act requires Private Landlords & Social landlords to be providing only mains hard wired or radio linked alarms and that this should now be the minimum acceptable standard, particularly 'where paying guests are accomodated'?
4. An area where I believe Fire Safety guidance may be lacking is in regard to Sheltered Housing Accommodation. Whilst the Technical Handbook and the Housing Scotland Act covers the requirements for Fire Detection in each flat (which is outwith the Fire (Scotland) Act), and the communal areas independently, I feel it does not provide sufficient clarity on whether there should be a detector /sounder within each flat, linked to the communal system to give warning to the area that is outwith the Act and also the area within the Act.
Similarly, the Fire Action Notices within the flats, should be totally different to those within the communal areas, if a 'stay put' policy for those in flats remains as per current Fire Safety Guidance.
5. I would also like to see guidance on the type of vents which are acceptable in doors on protected routes ie only those which close automatically on actuation of the fire alarm and not just any type of intumescent vent.

Kind regards

Sent from Mail for Windows 10

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[REDACTED]

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Culture of Secrecy? Fear? Apathy?

- Post Savile
- Is it overwhelming?
- Beyond our comprehension?
- Epidemic v Tsunami
- Marie Black
- Rotherham - Jay Report

Marie Black

- Marie Black (34) - Norwich - min 24 years
- Michael Rodgers (46) / Jason Adams (44)
- Rape; conspiracy to rape; inciting a child to engage in sexual activity; children used for sexual gratification
- 5 children - 2 boys, 3 girls
- Judge said: case was "harrowing"; defendants "utterly depraved"; children "passed around like toys"
- "Sex parties" - evidence that children were "raffled" for abuse
- Is Marie Black known to you?
- Which newspapers reported the case? (Herald "policy")
- Where did it feature in national news bulletins?
- No specific details reported - too distressing?



Sept 2015

Rotherham

1997/2013 - 1400 children subjected to appalling sexual exploitation

Ch Supt Jason Harwin: "We've failed our young people"

Council CEO: "Rotherham Borough Council failed in its duty to protect its young people...I am deeply sorry"

Enquiry found:

"children who had been doused in petrol and threatened with being set alight, threatened with guns, made to witness brutally violent rapes and threatened they would be next if they told anyone"

"staff described their nervousness about identifying the ethnic origins of perpetrators for fear of being thought as racist; others remembered clear direction from their managers not to do so."

Prof Alexis Jay: "It is hard to describe the appalling nature of the abuse the child victims suffered"

"blatant" collective failures by the council's leadership, senior managers had "underplayed" the scale of the problem and South Yorkshire Police had failed to prioritise the issue

Experience at Child Case Conference

Culture of Secrecy and Fear - Information

- **Resistance at every level** - Scottish Government (Ministers/Civil Servants); Glasgow City Council (CJSW/SW); Police & GHA
- **MAPPA Annual Report issued December**
- **Defensible Decision Making** - not supposed to be about being defensive, rather about making sure that decisions are transparent and can be easily understood
- **Significant Case Reviews** - not properly published/shared (lessons learned?); how many cases never reach SCR?
- **George Cameron SCR recommendations**
 - "the National Strategic Oversight Group in consultation with relevant key partners and housing providers consider producing standard national guidance on the parameters and minimum checks that should be undertaken when conducting an environmental scan"
 - "the Glasgow Strategic Oversight Group commissions work in collaboration with all housing providers in Glasgow to undertake an audit of practice in respect of how tenants are accommodated in close proximity to Registered Sex Offenders and to identify if improvements can be made in relation to information exchange between housing providers and Responsible Authorities
- **Cameron's offence - 2012; SCR - 2013; No information - 2015**

Joint Thematic Review of MAPPA in Scotland November 2015

- Key Findings:
- MAPPA well established – robust arrangements (robust x 20)
- Confident MAPPA working effectively
- Makes a critical contribution to keeping people and communities safe
- Skilled professionals working effectively
- Protecting through shared responsibility
- Risk Assessment tools used effectively
- Effective communication & strong relationships
- Supportive & positive culture

Joint Thematic Review of MAPPAs in Scotland November 2015

- 10 recommendations to set policy & strategic framework to strengthen future delivery
- No 1 - produce guidance on parameters & practice standards for ERA's (recommended in Cameron SCR 2013)
- No 4 - address risks posed by "sexting" (Schools Strategy recommended by Cosgrove 2001)
- No 5 - Sc Govt & RA's to collaborate to develop minimum practice standards to manage Level 1 offenders to support consistent & efficient practice

Joint Thematic Review of MAPPA in Scotland November 2015

- 17 areas for development
- No 3 – SOG's to ensure staff have knowledge & skills to assess risk posed by young people
- No 10 – evidence of strong local engagement where co-location of staff enhanced partnership working (co-location!! NB Cosgrove)
- No 11 – SOG's to ensure RSL's are clear on their responsibilities (we are!)
- (p 20) Internal review identified inconsistencies in use of ERA
- National policy to clarify/ensure consistent practice was introduced
- Limited consultation – CJSW's & SOLC's unable to deliver some consistency & inhibited by the lack of a collaborative plan
- Resulted in different approaches & inefficient duplication of activities
- To improve efficiency – ERA should be proportionate with risk posed and be consistently delivered across the country
- Government and Responsible Authorities should work together to produce additional guidance on parameters and minimum practice standards for conducting an ERA ensuring these are sustainable, proportionate and workable.

Significant Case Review (2014 guidance)

- Can we learn how better to protect the public?
- A process for learning and improving public protection
- Immediate action to improve service or professional shortcomings (need not await the outcome of a formal review);
- Address accountability, both at the level of the responsible authorities & professional groups involved;
- Provide public reassurance
- Identify good practice
- Expected that executive summary & recommendations will be made public
- The distribution list should be proportionate to the individual case, but may include those with responsibility for local service delivery and review, as follows:.....PTO

The relevant SOS:

Chief Officers: Chief Executive of Local Authority/Chief Executive of Health Board/Chief Constable/Chief Executive of Scottish Prison Service (SPS).

Director of Social Work/Chief Social Work Officer/Senior Managers in the police, Education and Health Service, SPS Governor;

Staff involved in the review:

Crown Office and Procurator Fiscal Service;

Scottish Government Justice Directorate - Parole Unit;

Scottish Government Justice Directorate - Public Protection Unit;

Parole Board for Scotland;

The Mental Welfare Commission;

Children's Reporter/Scottish Children's Reporter Administration (SCRA);

Inspectorates/Scrutiny Bodies - HM Inspectorate of Education Services for Children Unit, Social Care and Social Work Improvement Scotland;

HM Inspectorate of Constabulary Scotland, Health Improvement Scotland, Mental Health Tribunal for Scotland;

Victim (if alive) or the nearest relative;

Local councillors/Health board Chairs/Chairs of police authorities;

Voluntary organisations and independent providers, where they are involved in the case; and

The MAPPA National Strategic Group.

PTO

- Those with wider interests in the SCR report could include:
 - Local authority, health board and police media officers;
 - Professional representative bodies;
 - Legal representatives; and
 - Unions/staff associations
- Other key interests are likely to be:
 - The general public;
 - Elected members, e.g. MSPs, MPs; and
 - The media

George Cameron SCR

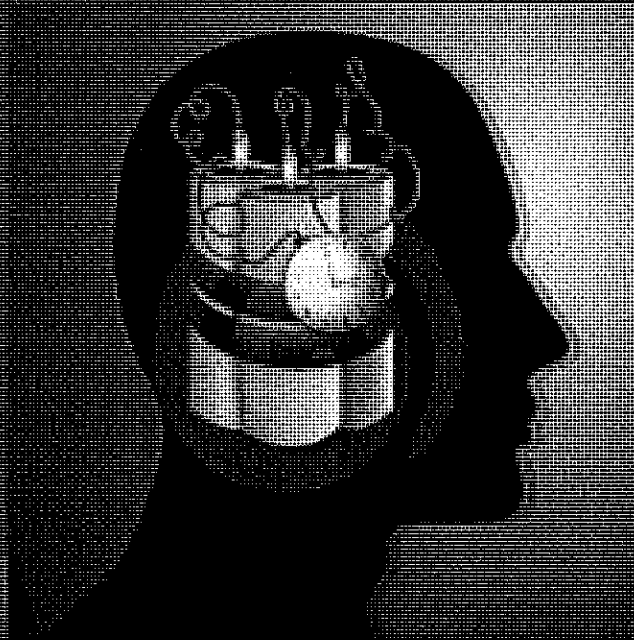
RECOMMENDATION 2: NATIONAL STRATEGIC OVERSIGHT GROUP IN CONSULTATION WITH RELEVANT KEY PARTNERS AND HOUSING PROVIDERS CONSIDER PRODUCING STANDARD NATIONAL GUIDANCE ON THE PARAMETERS AND MINIMUM CHECKS THAT SHOULD BE UNDERTAKEN WHEN CONDUCTING AN ENVIRONMENTAL SCAN

RECOMMENDATION 3: GLASGOW STRATEGIC OVERSIGHT GROUP COMMISSIONS WORK IN COLLABORATION WITH ALL HOUSING PROVIDERS IN GLASGOW TO UNDERTAKE AN AUDIT OF PRACTICE IN RESPECT OF HOW TENANTS ARE ACCOMMODATED IN CLOSE PROXIMITY TO REGISTERED SEX OFFENDERS AND TO IDENTIFY IF IMPROVEMENTS CAN BE MADE IN RELATION TO INFORMATION EXCHANGE BETWEEN HOUSING PROVIDERS AND RESPONSIBLE AUTHORITIES. A FINAL REPORT OUTLINING ANY RECOMMENDATIONS FOR IMPROVEMENT IN PRACTICE AROUND THIS AREA OF BUSINESS SHOULD BE PRODUCED AND SHARED WITH ALL COMMUNITY JUSTICE AUTHORITY STRATEGIC OVERSIGHT GROUPS ACROSS SCOTLAND

Crime committed 2012 - SCR March 2013 - Scottish Government + Glasgow City Council + Glasgow Housing Association refuse to provide information

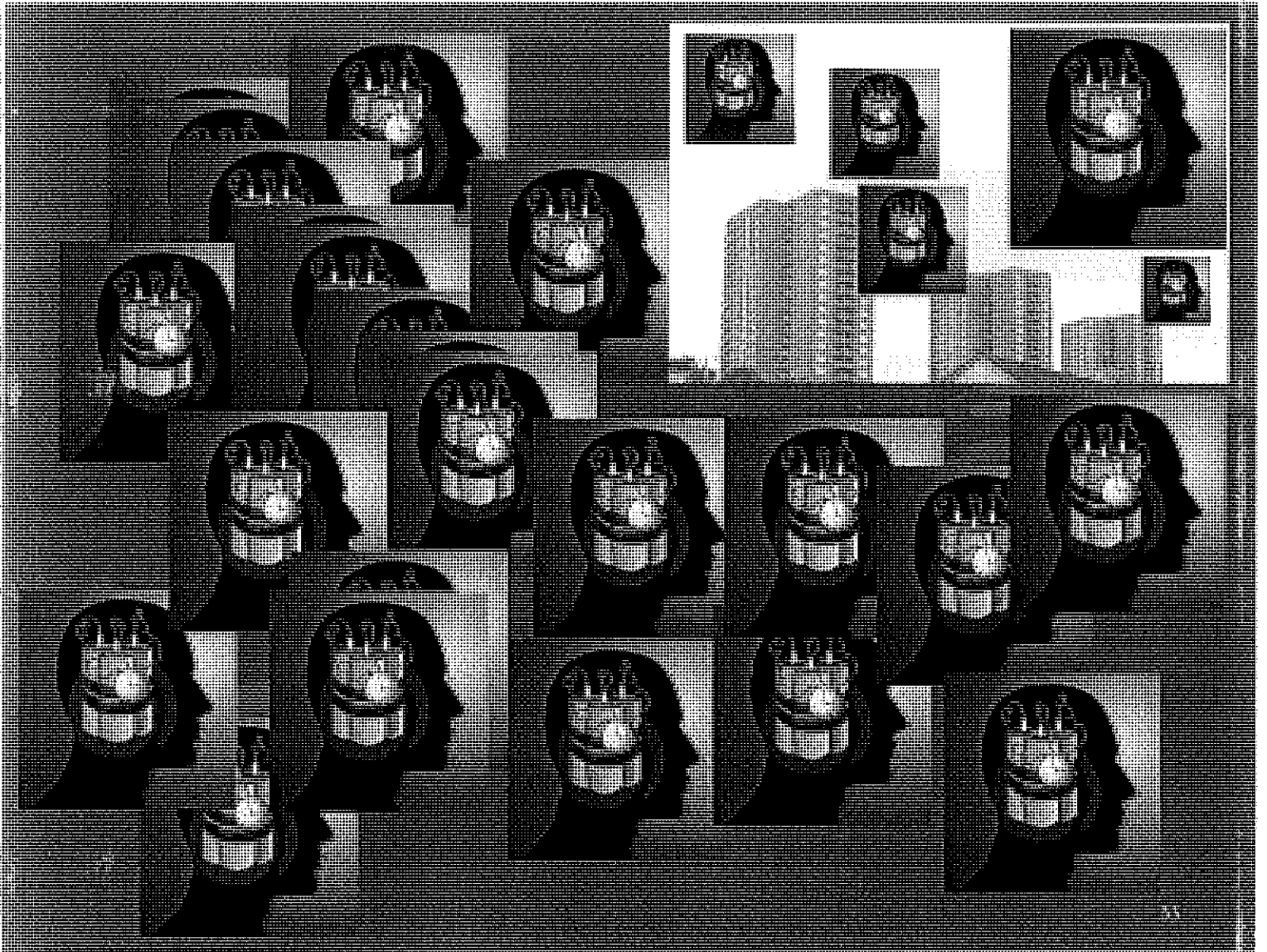
Responsibility?

- "phenomena that are complex, poorly understood and engender strong emotional and defensive responses are more likely to be "policy resistant" (Dr. Elizabeth Letourneau, Director, Moore Centre for the Prevention of Child Sex Abuse, John Hopkins Bloomberg School, USA)
- "The sexual exploitation of children remains a hidden issue. As a society we know it exists but do not want to face up to it. This is unlikely to change until a government minister takes the lead in raising awareness so there is a step change in policy, practice and service delivery. Unless this happens, far too many children will continue to be subject to the hidden obscenity of sexual exploitation" (Barnardo's 2011 report: "Puppet on a String")
- At CHILDREN 1ST we believe it's everyone's responsibility to keep children safe. It's not just a job for some people to do - it's how we should all live our lives. Everybody can make a difference and sometimes, a little act can make a big difference (Communities Putting Children First)
- *"an issue or responsibility that belongs to everybody effectively belongs to nobody"* (Jay Report)



Absurdity

- Hi, I'm your SOLO. We're going to lease a flat from you and we are going to keep an unexploded bomb in it.
- Really?.....Is it safe?
- Oh, yes. We've checked it thoroughly.
- Can I see the evidence?
- Sorry, that's confidential. But don't worry we'll visit every week to make sure it's ok.
- Every week?
- Well, until we feel we can visit less frequently.
- Will you tell me when that happens?
- Can't say really..... Look, don't you trust us?
- It's not that. It's just.....what do I tell my staff?
- Oh, you can't tell your staff!!
- Oh...erm... how do I convince my committee about this "bomb" policy?
- It's required by law.
- Oh, right. What about telling my tenants?
- Ha! You can't tell your tenants! Imagine what they would say!
- Wouldn't they be right to be concerned?
- Well, look, we have to keep it somewhere. And you're the one with empty houses.



Future Action?

1. Establish clear Ministerial responsibility. MAPPA is in the Justice portfolio. NASSO is a housing and communities issue
2. Encourage open, honest, transparent public debate on the principles and the operation of MAPPA and NASSO to overcome policy resistance
3. Carry out an independent review of NASSO incl impact on poorer communities
4. Review effectiveness of Environmental Risk Assessment
5. Research whether housing has any impact on sex offenders' behaviour
6. Carry out an audit of current accommodation available for sex offenders (as required by Justice 2 Sub Committee in 2006!!)
7. Establish a national Public Awareness Campaign
8. Establish a Schools Information Strategy
9. Commission research to investigate the scale of the problem of sexual abuse in Scotland
10. Quantify the cost to the Scottish economy of the management of sex offenders within communities (is there a more effective way to spend our money?)
11. Investigate whether recommendations in the Cameron SCR have been implemented
12. Trust the citizens of Scotland

Trust the Citizens of Scotland

- How many SOLO's?
- How many CJSW's?
- How many Police Officers?

- If you want to manage sex offenders in "the community" there is an army of more than 5,000,000 who will be your eyes & ears

- They are our army

- In your army the lower ranks have to do as they are told

Ronnie Laing (1927 - 1989)

Madness is an attempt by the person to spontaneously cure themselves of the maddening situations in which they have to live.

As such it is a natural healing process which ought to be allowed to run its course.