Annex A - Projects with whole life cost below £1 million

Project Name	Organisation	Project start date	Project end date	Duration *
COIS	Accountant in Bankruptcy	Mar-12	Mar-13	1 year
Trust Deeds IT Support	Accountant in Bankruptcy	Apr-13	Mar-18	5 years
DAS register adaptation	Accountant in Bankruptcy	Jul-11	Mar-16	5 years
Desktop infrastructure	Care Inspectorate			
Regulatory Management System (RMS) and electronic forms (eForms) system.	Care Inspectorate			
HR/Payroll – System/service	Care Inspectorate	Jun-13	Jun-14	1 year
SWAN	Creative Scotland	Jun-15	Jun-16	1 year
CRM, Finance System and Investment Management database.	Creative Scotland	Apr-12	Apr-13	1 year
Online Applications	Crofting Commission			
Office 365 Migration	Crofting Commission	Feb-18	Feb-18	1 month
Upgrade VC equipment	Crown Office and Procurator Fiscal Service			
VMWare vSphere Host Server Upgrade	Crown Office and Procurator Fiscal Service			
Replacement of Centralised Printing Scanning Solution	Crown Office and Procurator Fiscal Service			
Digital Evidence processing proof and concept	Crown Office and Procurator Fiscal Service			
Review architecture & security of DMZ to allow for future expansion including Disaster Recovery	Crown Office and Procurator Fiscal Service			
Upgrade to office 2010/2013.	Crown Office and Procurator Fiscal Service			
FOS 3.1 – Additional functionality in Case Management systems	Crown Office and Procurator Fiscal Service			
COPLINK replacement	Crown Office and Procurator Fiscal Service			
Case Management in Court proof of concept & Rollout	Crown Office and Procurator Fiscal Service			
Project Argonaut	David MacBrayne	Jun-13	May-16	3 years
upgraded services to Scots Shared services.	Education Scotland	Jun-16	Jan-18	2 years
Scottish National Database of Food Law Enforcement	Food Standards Scotland	Feb-16	Apr-26	10 years
Case Management software	Forestry Commission Scotland	Aug-17	Sep-18	1 year
Windows 10 (devices) (Mobile device pilot/image build)	Historic Environment Scotland			6 months
HES website redevelopment.	Historic Environment Scotland			11 months
Heritage Management System. This is a casework system that will allow a record to be kept around decision making on listing and scheduling. The system is being developed in house.	Historic Environment Scotland			1 Year
Telephone exchange replacement for HQ buildings.	Historic Environment Scotland			6 months
Corporate Management Information System	Historic Environment Scotland			10 months
Trusted Data Repository. Archive storage.	Historic Environment Scotland			9 months

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Annex A - Projects with whole life cost below £1 million

Wi-Fi - Public/Guest - To provide a wi-fi service to visitors and staff across selected pilot sites as a proof of concept	Historic Environment Scotland			6 months
Cyber Security Threat Mgt assessment and upgrade/enhancement - Essential Plus	Historic Environment Scotland			2 year
Migration from Scots network to Historic Environment Scotland .	Historic Environment Scotland			1 year
Migration on WAN to SWAN.	Historic Environment Scotland			8 months
Electronic Document & Records Management system.	Historic Environment Scotland			7 months
Historic Environment Scotland Data Centre Services Build	Historic Environment Scotland			2 year
Kelvin Hall project	National Library of Scotland	Jan-16	Sep-16	9 months
New Library Management platform to replace the existing eighteen year old system.	National Library of Scotland	Mar-18	Nov-18	9 months
Procure and implement new geo-replicated Object Storage platform	National Library of Scotland	Mar-18	Mar-23	5 years
Hardware and software controls	Police Scotland			
Citrix hardware and software	Police Scotland			
Centralised Logging	Police Scotland			
Carrier class routers	Police Scotland			
Workflow	Police Scotland			
Delivering ServiceNow - an IT case management platform	Registers of Scotland	Oct-15	Nov-16	1 year
Delivering an ePerformance Management Platform	Registers of Scotland	Aug-17	Oct-17	3 months
Initial scoping and delivery of new external website	Registers of Scotland	Jun-13	Apr-14	11 months
Delivering the Crofting Register for Scottish Government	Registers of Scotland	Jan-11	Dec-12	2 years
Phase 1 - Design Phase 2 Implementation and Test (Citrix platform)	Registers of Scotland	Mar-16	Jul-18	2 years
Phase 1 - implementation of Skype for Business Internally - replacement of hand-sets, Phase 2 - Use of Skype for Business for external Phase 3 - Use for Skype for business for customer services	Registers of Scotland	Mar-16	Jul-18	2 years
Air Departure Tax	Revenue Scotland	Dec-16	Feb-18	1 year
Replacement of data storage system. Use procurement frameworks as available and cost effective.	Royal Botanic Garden, Edinburgh	Nov-15	Nov-16	1 year
Replacement web site. Use procurement framework.	Royal Botanic Gardens Edinburgh	Apr-14	Apr-17	3 year
Public Wi-Fi provision. Use procurement frameworks as available and cost effective. Mainly buy. Substantially funded by BDUK/CEC.	Royal Botanic Gardens Edinburgh	Jan-15	Jun-16	1 year

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Annex A - Projects with whole life cost below £1 million

Case Management System	Scottish Children's Reporter Administration		2015	
review of the SCRA Case Management System (CMS),	Scottish Children's Reporter Administration	Apr-16	Jun-17	1 year
Technology Refresh	Scottish Children's Reporter Administration	Apr-16	Jun-18	2 years
Scottish Wide Area Network (SWAN)	Scottish Children's Reporter Administration	Apr-16	Jun-17	1 year
upgraded the central video conference gateways	Scottish Courts and Tribunals Service	Sep-14	Jul-15	1 year
Desktop	Scottish Courts Service			Ongoing
Angus Smith Datacentre	Scottish Environment Protection Agency			
e-Records	Scottish Environment Protection Agency	2012	2013	1 year
Autonomy / IDOL	Scottish Environment Protection Agency	2012	2013	1 year
Landfill tax system	Scottish Environment Protection Agency	2013	2015	2 years
VDI/Windows 7	Scottish Environment Protection Agency	2012	2013	1 year
SEPA1 - TRIS - Transforming Regulatory Information Systems	Scottish Environment Protection Agency	Sep-17	Aug-19	2 years
Technology Refresh	Scottish Government Agriculture and Rural Economy Directorate	Sep-18	Mar-19	7 months
Varieties Databases	Scottish Government Agriculture and Rural Economy Directorate	Apr-15	Nov-19	5 years
Pillar 2 Manual Schemes (P2MS)	Scottish Government Agriculture and Rural Economy Directorate	Jan-15	Nov-17	3 years
Agricultural Census 2017	Scottish Government Agriculture and Rural Economy Directorate	Apr-16	Nov-17	2 year
Cross-Platform Reporting	Scottish Government Agriculture and Rural Economy Directorate	Mar-17	TBC	
ITS Infrastructure Refresh Project	Scottish Government Agriculture and Rural Economy Directorate	Jan-16	Apr-18	2 years
Data Management System - Cereal Certification	Scottish Government Agriculture and Rural Economy Directorate	May-11	Nov-17	6 years
Livestock Inspections	Scottish Government Agriculture and Rural Economy Directorate	Mar-17	Apr-18	1 year
Red Hat Fuse and BRMS Upgrades	Scottish Government Agriculture and Rural Economy Directorate	TBC	TBC	
Oracle 12c Upgrade	Scottish Government Agriculture and Rural Economy Directorate	TBC	TBC	
Yammer	Scottish Government Communications Directorate	Apr-16	Mar-17	1 year
Future Saltire	Scottish Government Communications Directorate	Nov-14	Mar-20	6 years
Open Data Publishing Platform	Scottish Government Digital Directorate	Jul-14	Aug-16	2 years
Cyber Security Operations Centre	Scottish Government Digital Director	Jul-15	Ongoing	
ECDU (Energy Consents) (new system)	Scottish Government Energy & Climate Change Directorate	Aug-16	Aug-16	1 month
RESAS	Scottish Government Environment & Forestry Directorate	Jun-16	Jan-18	2 years
Employability Programme	Scottish Government Fair Work, Employability & Skills Directorate	Sep-16	Apr-17	8 months

Annex A - Projects with whole life cost below £1 million

Project	Directorate	Start	End	Duration
Hyperion Planning Upgrade	Scottish Government Financial Management Directorate	May-13	Aug-13	4 months
3rd Party Reporting Tool	Scottish Government Financial Management Directorate			1 year
SEAS	Scottish Government Financial Management Directorate			2 years
Justice Digital Strategy	Scottish Government Justice Directorate	2015/16	2020/2021	5 years
Insight Phase 2	Scottish Government Learning Directorate	Oct-14		
Senior Phase Benchmarking Tool Project (Insight)	Scottish Government Learning Directorate	Jun-12	Sep-14	2 years
Energy Performance Certificate Register	Scottish Government Local Government & Communities Directorate	Mar-14	Mar-15	1 year
Enhancement to the Electronic Records System	Scottish Government Marine Scotland			1 year
Replacement of Marine Consents Management System.	Scottish Government Marine Scotland			15 months
Replacement non-SCOTS laptops	Scottish Government Marine Scotland			2 years
Automatic Fish Measuring Facilities on Marine Research Vessel (MRV) Scotia.	Scottish Government Marine Scotland			6 months
Satellite Communications system	Scottish Government Marine Scotland	Mar-14		
Replacement wide area network	Scottish Government Marine Scotland			6 months
Upgrade of ELogs software	Scottish Government Marine Scotland			8 months
IT System to support the delivery of European Maritime Fisheries Fund (EMFF)	Scottish Government Marine Scotland	Jan-14		
Aquadat	Scottish Government Marine Scotland	Oct-17	Mar-18	6 months
Payroll Segregation	Scottish Government People Directorate	May-17	Mar-18	1 year
Vacancies on Line	Scottish Government People Directorate	Jan-18	Summer 2019	1 year
Digital Options to Improve SG Learning delivery	Scottish Government People Directorate	Sep-17		
statistics.gov.scot	Scottish Government Strategy & Constitution Directorate	Jul-14	Jul-17	3 years
Analytical Data Management Project	Scottish Government Strategy & Constitution Directorate			4 years
Shared Services	Scottish Legal Aid board	Feb-15	Apr-16	1 year
Oracle Cloud for ERP and HR	Scottish Legal Aid board	Apr-17	Jun-18	1 year
iRecruitment	Scottish Natural Heritage	2013/14		
Datacentre WAN and LAN Upgrades	Scottish Natural Heritage	Mar-13		
Endpoint Replacement	Scottish Natural Heritage			4 years
Digital Asset Management	Scottish Natural Heritage	Apr-17	Mar-18	1 year
iRecruitment Implementation	Scottish Natural Heritage	Apr-15	Apr-16	1 year
SNH Website Redevelopment	Scottish Natural Heritage	Apr-14	Apr-15	1 year
SOA	Scottish Natural Heritage	Nov-17	Mar-20	3 years
SNH Website	Scottish Natural Heritage	Sep-15	May-18	3 years
SWAN start-up costs	Scottish Natural Heritage			4 years
Business Intelligence Upgrade	Scottish Natural Heritage	Apr-14	Oct-17	3 years
711023 - Office Upgrades	Scottish Natural Heritage	Apr-16	Apr-16	1

				month
711022 - Infrastructure Upgrades	Scottish Natural Heritage	Apr-16	Apr-17	1 year
Corporate data Acquisition Project	Scottish Natural Heritage			5 years
711024 - Server Upgrades	Scottish Natural Heritage	Apr-16	Apr-16	
711025 - PC Replacements	Scottish Natural Heritage	Apr-16	Apr-17	1 year
Emerging technology investment	Scottish Natural Heritage	Mar-16	Mar-16	1 month
Telephony	Scottish Natural Heritage	Mar-13	Mar-17	4 years
SPS Digital Strategy	Scottish Prison Service	Jan-17	Mar-18	1 year
Replacement of DVR's at Multiple Establishments	Scottish Prison Service	Sep-14	Dec-14	4 months
Provision of MSSC Implementation Services	Scottish Prison Service	Nov-12	May-14	2 years
Server Room Hardware	Scottish Prison Service	Mar-12	Mar-13	1 year
Provision of an Externally Hosted Recruitment System	Scottish Prison Service	Feb-12	Jan-17	5 years
Provision and Maintenance of Secure Wi-Fi Services	Scottish Prison Service	Feb-14	Feb-19	5 years
The Provision of a SAN Storage Solution	Scottish Prison Service	Sep-12	Sep-17	5 years
Video Conferencing Bridging Equipment	Scottish Prison Service	Sep-14	Sep-19	5 years
MPDT (Blocking) - pilot site 1	Scottish Prison Service	Dec-13	Mar-19	6 years
Licence: Data Centre, Caird Street, Hamilton	Scottish Prison Service	Dec-12	Mar-19	7 years
PIN Phone Upgrade	Scottish Prison Service	Jul-17	Mar-18	1 year
Electronic Procurement System	Scottish Prison Service	Jul-12	Aug-14	2 years
Provision of VOIP Handsets	Scottish Prison Service	Feb-15	Feb-16	1 year
ICMS (Incident Command Management System)	Scottish Prison Service	Mar-12	Mar-17	5 years
Saughton Data Centre Memorandum of Agreement for SPS	Scottish Prison Service	Nov-12	Mar-18	5 years
Provision of Data Centre Server and Networking Hardware	Scottish Prison Service	Nov-12	Nov-13	1 year
Cabling Infrastructure Upgrade	Scottish Prison Service	Jun-17	Mar-18	1 year
Provision of an e-HR system upgrade and Support	Scottish Prison Service	May-13	Apr-18	5 years
Business Intelligence Services upgrade	Scottish Qualification Authority			1 year
Contract Management Services	Scottish Qualifications Authority			1 year
Intranet Development and Delivery	Scottish Qualifications Authority	Feb-16	Oct-16	9 months
Enterprise Architecture strategy	Scottish Qualifications Authority	Mar-15	Mar-16	1 year
Lotus Notes to Office 365 Migration	Scottish Qualifications Authority	Mar-16	Oct-16	8 months
IBM Filenet Replacement	Scottish Qualifications Authority	May-16	Apr-17	1 year
Operational Applications	Scottish Qualifications Authority	Mar-15	Mar-15	1 month
RNQ System Changes 2018	Scottish Qualifications Authority	Aug-17	Apr-18	1 year
AOS Phase 2.1	Scottish Qualifications Authority	Jun-16	Jun-17	1 year
Websphere Replacement	Scottish Qualifications Authority	Jun-16	Feb-18	2 years
Communication Services	Scottish Qualifications Authority	Aug-16	Jun-17	10 months
Curriculum for Excellence Operational System	Scottish Qualifications Authority	Jul-11	Aug-12	1 year

Annex A - Projects with whole life cost below £1 million

Quality Assurance 2015 (NQQA) - Changes to software	Scottish Qualifications Authority	Feb-14	Feb-15	1 year
Invoicing	Scottish Qualifications Authority	Jan-15	Jan-16	1 year
Finance and HR System	Scottish Qualifications Authority	Mar-16	Mar-16	1 month
Business Intelligence System	Scottish Qualifications Authority	Oct-14	Oct-15	1 year
Development of additional work streams in the new investment system (e.g. to support UKCC process)	Sportscotland	Mar-15	Mar-16	1 year
Replacement Backup & DR Infrastructure as part of Sportscotland Business Continuity Plan Refresh	Sportscotland	Jan-18	Aug-18	8 months
Replacement Finance system to replace current EOL system	Sportscotland	Aug-15	Aug-16	1 year
Replacement of current IT hardware with hyper-converged appliances	Sportscotland	Aug-16	May-17	10 months
Rollout of MS Office 365 E3 to all sport Scotland staff	Sportscotland	Jan-17	Aug-18	1 year
Replacement HR System	Sportscotland	Jun-16	Dec-18	2 years
Replacement Telephony and IVR solution.	Student Awards Agency Scotland	Nov-16	Nov-17	1 year
Student Funding delivery project year 2	Student Awards Agency Scotland	Apr-17	Apr-18	1 year
Tours	VisitScotland	Dec-16	Feb-18	1 year
VOIP Telephony	VisitScotland	Apr-14	Nov-14	8 months
Digital Tourism Scotland	VisitScotland	May-17	Oct-17	6 months
Infrastructure and Application Upgrades	VisitScotland	Feb-15	Feb-16	1 year
Stakeholder CRM	VisitScotland	Jul-14	Dec-18	4 years
Marketing Automation	VisitScotland	Sep-17	Sep-18	1 year

Annex B – Projects with whole life cost above £1 million but below £5 million

Project Name	Organisation	Project start date	Project end date	Duration
DAS system	Accountant in Bankruptcy	Sep-16	Jul-19	3 years
Development of Case Management systems for serious casework	Crown Office and Procurator Fiscal Service			
Project Veritas	David MacBrayne	Dec-13	Jun-16	3 years
Project Digital Platform	David MacBrayne	Sep-13	May-16	3 years
Project Infrastructure	David MacBrayne	Mar-15	Apr-16	1 year
Project Titan	David MacBrayne	Apr-13	Sep-16	4 years
Bespoke web front-end for FSS field staff to enter data regarding their work (Inspections, cattle ID checks, timesheets, etc.)	Food Standards Scotland	Mar-16	Aug-19	3 years
FC applications and move to a new FES managed private cloud datacentre and move to the Scottish Wide Area Network.	Forestry Commission Scotland	Sep-16	Mar-19	3 years
Scottish Government systems including: SCOTS desktop, email and shared applications.	Forestry Commission Scotland	Apr-17	Jun-19	2 years
Hosted Infrastructure Services for critical business applications.	Historic Environment Scotland			5 years
Integrated Communications Control System	Police Scotland			
Application Portfolio Management	Police Scotland			
Infrastructure upgrade	Police Scotland			
Provide the backbone to allow flexible and resilient solutions to be put in place	Police Scotland			
Centralised repository for business data	Police Scotland			
Renovation of registration services server estate	Registers of Scotland	Jun-13	May-14	11 months
This project will develop three new Housing Management Registers with a view to making stakeholder's work faster and easier 1. Landlords Register (LR) (went live in Feb 2017) 2. Property Factor Register (PFR) 3. Letting Agent Register (LAR) (goes live Jan – March 2018)	Registers of Scotland	Jul-15	Mar-18	3 years
Land register database transformation: Delivery of new mapping tools to improve efficiency of registration process and creation of a new database model to improve data flexibility that allows new customer services to be developed.	Registers of Scotland	Nov-17	Mar-18	5 months
RoS Gateway: Creation of a new online application form system to improve customer satisfaction and improve registration efficiency	Registers of Scotland	Nov-17	May-18	7 months
Improvement of registration software to comply with the change to the Land Registration etc. (Scotland) Act 2012	Registers of Scotland	Dec-13	Dec-14	1 year

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To improve the resilience of the systems that RoS is dependent on to provide consistent services to our customers.	Registers of Scotland	Jul-17	Mar-18	9 months
ScotLIS is a platform where RoS can share information with the public for the first time, as well as continuing to provide what it currently does for professionals. Initial work will involve providing the public with access to RoS data via the platform (essentially an interactive map) and, in time, will consider overlaying other public data.	Registers of Scotland	Jul-15	Oct-17	2 years
To review and select a new range of desktops, monitors and laptop hardware that will support the needs of the business	Registers of Scotland	Sep-13	May-14	9 months
This project aims to digitise business related data requirements for the benefit of the business and external customers. The Project plans to complete in June 2017 (for original project scope) – thereafter there will be consideration of what becomes BAU and what is carried forward into new projects. Nov 2017 - continuation of transformation of RoS data, roll-out of the new LR data model	Registers of Scotland	Jul-15	Jan-18	3 years
RoS currently operates legacy mapping systems, built in the mid-90s. The systems run on old IT hardware which presents a significant resilience risk. The systems and hardware are no longer fit for purpose and infrastructure must be replaced. This project intends to deliver new infrastructure to allow the business and stakeholders to more effectively create and edit plans	Registers of Scotland	Jul-15	Nov-17	2 years
Phase 1 - Implementation of Hardware solution (VX-Block and Avamar) in Scottish Government data Centre (Saughton House) to enable automated provisioning and management of applications Phase 2 - Migration of defined Services to platform to enable full disaster recovery	Registers of Scotland	Dec-15	Dec-16	1 year
Local Area Network and Wireless Local Access Network connectivity	Scottish Courts and Tribunals Service	Jan-15	Jun-17	2 years
Upgrade of the entire Wide Area Network	Scottish Courts and Tribunals Service	Dec-14	Jun-16	2 years
SEWeb	Scottish Environment Protection Agency	2012	2015	3 years
LARCS - Leader System	Scottish Government Agriculture and Rural Economy Directorate	Apr-15	Nov-17	2 years
Scheme and Customer Account Management System (SACAMS)	Scottish Government Agriculture and Rural Economy Directorate	Aug-15	Jul-18	3 years
Land Parcel Identification System (LPIS)	Scottish Government Agriculture and Rural Economy Directorate	Jan-16	Mar-17	1 year
OSPC Legislative Drafting	Scottish Government Chief Parliamentary Counsel	Jan-15	Mar-19	4 years

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Annex B – Projects with whole life cost above £1 million but below £5 million

Future Saltire	Scottish Government Communications Directorate	Nov-14	Mar-18	4 years
Single platform Ministerial Casework system (MiCase)	Scottish Government Communications Directorate	Nov-15	Jun-18	3 years
Control Room security upgrade	Scottish Government Communications Directorate	Apr-17	Sep-18	1 year
Improvement to SCOTS and guest Wi-Fi facilities across the SG estate	Scottish Government Communications Directorate	Nov-15	Sep-17	2 years
Analytical Data Management Programme	Scottish Government Digital Directorate	May-16	May-20	4 years
EUMIS	Scottish Government Economic Development Directorate	Sep-13	Sep-14	1 year
Development of a combined Energy Performance Certificate register	Scottish Government Energy & Climate Change Directorate	2012	2013	1 year
Employability Programme - IT Project	Scottish Government Fair Work, Employability & Skills	Jan-17	Apr-18	1 year
HARP (replacement system)	Scottish Government Housing & Social Justice Directorate	Jun-14	Sep-17	3 years
eDevelopment	Scottish Government Local Government & Communities Directorate	Apr-14	Mar-17	3 years
Analytical Data Management Project	Scottish Government Strategy & Constitution Directorate	May-16	May-20	4 years
Business Intelligence System	Scottish Housing Regulator	Jun-13	Aug-16	3 years
MPDT (Grabbing) - pilot site 2	Scottish Prison Service	Dec-13	Mar-19	5 years
Local Area Network Hardware Upgrade	Scottish Prison Service	Nov-13	Nov-16	3 years
GMP Reconciliation Project	Scottish Public Pensions Agency	Sep-17	Feb-19	2 years
Assessment Creation and Delivery	Scottish Qualifications Authority	Feb-13	Dec-13	8 months
CBS Phase 1	Scottish Qualifications Authority	Oct-14	Dec-17	3 year
CBS Phase 3.2	Scottish Qualifications Authority	Nov-17	Jan-19	1 year
GMP	Scottish Public Pensions Agency	Aug-17	Dec-18	1 year
Online Services Portal (OLS)/Student funding Delivery project	Student Awards Agency Scotland	May-15	Mar-17	2 years
Road Authority Asset Valuation System	Transport Scotland	Jun-14	Feb-22	8 years
Back office system for managing Electric Vehicle charging	Transport Scotland	Aug-16	Aug-20	4 years
Content Management System and .org Website Redevelopment	VisitScotland	Jan-17	Apr-18	1 year
.com Website Redevelopment	VisitScotland	Jun-10	Jun-12	2 years
Implement integrated Finance, Procurement and HR System	VisitScotland	Oct-17	Dec-19	2 years
Business Intelligence Tool (16EBIT)	Scottish Government Financial Management Directorate	Aug-16	Apr-18	2 years

Annex C – Projects with whole life cost of £5 million or more

Project Name	Organisation	Project start date	Project end date	Duration
Bankruptcy Case Management System	Accountant in Bankruptcy	Apr-13	Apr-17	4 years
modernise the core systems	Children's Hearings Scotland	Aug-17	Mar-20	3 years
Project Valiant	David MacBrayne	Apr-13	Jan-18	5 years
Replacement of PVG System	Disclosure Scotland	Oct-15	Apr-19	4 years
SWAN	Education Scotland	Mar-14	Mar-20	6 years
Glow Programme	Education Scotland	Oct-14	No current end date - ongoing provision of services.	
Digital Preservation Programme	National Records of Scotland	Mar-16	Dec-22	6 years
Scotland's Census 2021	National Records of Scotland	Oct-15	Dec-23	8 years
Digital Records and Data Access via the ScotlandsPeople website.	National Records Scotland	Jan-15	Mar-17	2 years
i6	Police Scotland	Jun-13	July 16	3 years
C3iR Programme - Police Scotland Command and Control System	Police Scotland			
Automation and digital routing: - Ability to automatically update the register for discharges from the application. - Ability create the application record automatically - Transfer of applications onto the new case management system	Registers of Scotland	Nov-17	Mar-18	7 months
The Registration project is a key part of overall RoS transformation programme, aimed at digitising the business for the benefit of the business and external customers.	Registers of Scotland	Feb-15	Oct-17	3 years
Court Room IT Equipment	Scottish Courts and Tribunals Service	Sep-14	Mar-20	6 years
Integrated Case Management System (ICMS)	Scottish Courts and Tribunals Service	Mar-15	2019	4 years
ScotEID – Multi-species Livestock movement recording system	Scottish Government Agriculture and Rural Economy Directorate	Jun-05	Jul-19	14 years
Delivery Partner to Support CAP Payments	Scottish Government Agriculture and Rural Economy Directorate	Nov-17	Mar-19	2 years
AFRC Futures Programme	Scottish Government Agriculture and Rural Economy Directorate	Apr-12	Mar-17	5 years
eRDM Replacement/Upgrade (14ERDM)	Scottish Government Digital Directorate	Oct-16	Dec-18	2 years
mygovscot	Scottish Government Digital Directorate	Jan-14	Ongoing	
Scottish Water Loans management database/spreadsheet	Scottish Government Energy & Climate Change Directorate			12 months
Scottish National Standardised Assessments Internally known as SNSA	Scottish Government Learning Directorate	Oct-16	Oct-19	3 years
Marine Scotland IT replacement	Scottish Government Marine Scotland	Apr-16	Apr-18	2 years
eCounting System	Scottish Government Strategy & Constitution Directorate		May-17	
Scottish Road Works Register Replacement	Scottish Road Works Commissioner	Mar-17	Mar-18	1 year
Social Security Programme	Social Security	Jan-17	By the end of this Parliamentary term	

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Annex C – Projects with whole life cost of £5 million or more

			Scotland will have a Scottish social security agency delivering devolved benefits	
PS Pensions Project (Previously Project2017)	Scottish Public Pension Agency	Jan-15	Aug-19	5 years
Re-procurement of IRIS	Transport Scotland	Jun-17	Aug-20	3 years
Integrated Travel in Scotland (ITIS) Lot1 - TABO replacement	Transport Scotland	Feb-16	Mar-18	2 years
Booking and Reservations Ticketing Solution	Transport Scotland	Aug-16	Aug-20	4 years

* Please note that projects of less than 1 year duration are shown in months and project of over a year duration are rounded to the nearest year