



▶ Appendix D:
Key Dates

Pre-Financial Close

TO: Scottish Funding Council/April 2013

Key Programme dates (as at DP4 April 2013)

Milestone	Target Date at DP3b	Actual/Target Date as at DP4
Select and Endorse Preferred Bidder (DP3b)	23 rd January 2013	23 rd January 2013
Planning Consent	March 26 th 2013	March 27 th 2013
Approve Contract Award (DP4) -to be agreed with SFC	End April 2013	10 th May 2013
Financial Close	3 rd June 2013	3 rd June 2013
Commence Construction Activities (site set up)	June 2013	4 th June 2013
Riverside Completion (excluding landscaping)	17 th August 2015	17 th August 2015
Riverside Halls of Residence Completion	February 2016	31 st October 2015
City Completion (excluding landscaping)	22 nd August 2016	22 nd August 2016
Completion of NPD External Works (demolition and landscaping)	2017	2017
Complete Sale of Surplus Properties	2016-17	2016-17

Key Workstream Activities to Financial Close and onward	Start	Finish/Latest
Commercial		
<ul style="list-style-type: none"> Appoint Independent Tester 	12 th April 2013	17 th May 2013
<ul style="list-style-type: none"> Final legal due diligence 	5 th April 2013	31 st May 2013

• Final documentation pack	6 th May 2013	24 th May 2013
• Credit Committee -EIB - Helaba - KFW	In progress	15 th May 2013 16 th May 2013 30 th May 2013
• Model Audit		Complete by 3 rd June 2013
Technical		
• General design revalidation/ layout sign off process (including user engagement meetings)	4 th February 2013	mid April 2013
• Site investigation Surveys	25 th March 2013	15 th April 2013
• Room Layout Sheets – revalidation/sign off (issue 22 nd /29 th April)	Early March 2013	10 th May 2013
• FF&E Schedules- update and finalise (issue 22 nd /29 th April)	1 st April 2013	10 th May 2013
• Sign off Contractor's Proposals	22 nd April 2013	13 th May 2013
ICT		
• Design refinement phase/workshops	5 th February 2013	7 th May 2013
• Detail design refinement and workshops	16 th April 2013	25 th April 2013
• ICT final design sign off		7 th May 2013
Delivery		
• Commence monthly decant and migration(including ICT) meetings	12th February 2013	14 th May 2013

<ul style="list-style-type: none"> Existing FF&E survey/ review/sign off (ref Migration/re-use) 	11 th February 2013	12 th April 2013
<ul style="list-style-type: none"> Refine overall construction and migration programme and identify dependencies (Working Engine/Simulators etc) 	11 th February 2013	26 th April 2013
<ul style="list-style-type: none"> 2013 Migration strategy 	11 th March 2013	29 th April 2013
<ul style="list-style-type: none"> Sign off (phased) Contractor's Proposals 	15 th April 2013	13 th May 2013
<i>FM/Lifecycle</i>		
<ul style="list-style-type: none"> Sign Off Contractors Proposals 		22 nd April 2013