

**From:** Wood S (Scott)

**Sent:** 02 June 2017 13:33

**To:** DSF : Police Division; Wilkinson W (Wendy); Hamilton L (Linda); Wilson F (Fiona) (Resilience); Russell GE (Gillian); Rennick NS (Neil); Kernohan ID (Ian); Sanderson M (Mark); Head of Justice Analytical Services; Dick E (Euan); Hastie N (Neil)

**Subject:** Policing 2026 update

**Importance:** High

All,

As you know, Police Scotland and the Scottish Police Authority are in the process of finalising their "Policing 2026" long term transformational strategy. The Strategy's content has been informed by an extensive public consultation which took place throughout spring. Whilst the majority of consultation responses were supportive of the proposals being put forward, steps have been taken to strengthen the document in a number of areas in light of the feedback received. Most notably, the document now places greater emphasis on: the importance of partnerships; the need to maintain strong visibility of the police service within local communities; the need to enhance capacity and capability to respond to threats in an increasingly complex world; and the importance of tailoring police services to reflect the needs of local communities, recognising the impact that population geography can have on those needs. I have attached the latest draft of the Strategy for your information.

Also attached is an early draft of Police Scotland's draft implementation plan covering the first three years of the strategy (17-18 through to 19-20). The plan sets out the portfolio of transformation projects which Police Scotland intend to deliver in order to achieve improved efficiency and enhanced operational capability.

Work is ongoing to develop both documents and so they are not for wider sharing at this stage. The final text of the Strategy is due to be discussed in private by the SPA Board on Wednesday prior to it being submitted for ministerial approval. It will be laid before Parliament on the morning of 20 June and the Cabinet Secretary for Justice will make a parliamentary statement that afternoon. The Board will then discuss next steps at their public meeting on 22 June, where they will consider issuing the draft implementation plan for views as part of a targeted engagement exercise over the summer. The final implementation plan would then issue in autumn alongside a long term financial strategy and 3 year finance plan.

As we enter the implementation phase of Policing 2026, there will be a need for us to work closely with the service on the development and delivery of the various transformation projects which make up the implementation plan, not least because much of this activity will be supported through dedicated reform funds managed by Scottish Ministers. The development and agreement of detailed business cases represents the first step in this process and we will be in touch shortly to discuss your involvement in these.

In the meantime, if you have any questions or would like to discuss any aspect of the above please feel free to come back to Susan Ferguson or I.

Best wishes,

**Scott**

**Scott Wood**

**Police Strategy and Performance Unit**

**Police Division, Directorate for Safer Communities, Scottish Government**

Area 1R, St. Andrew's House, Edinburgh EH1 3DG

Phone: 0131 244 1917

Mobile: 07557 744853