

## ANNEX 1(D)

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### **PRESCRIBED GROUPS WHICH MUST BE CONSULTED WHEN PREPARING OR REVISING INTEGRATION SCHEMES; PREPARING DRAFT STRATEGIC PLANS; AND WHEN MAKING DECISIONS AFFECTING LOCALITIES RELATING TO THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014**

#### **CONSULTATION QUESTIONS**

1. Do these draft Regulations include the right groups of people?

Yes

No

2. If no, what other groups should be included within the draft Regulations?

Given the nature of their services, national organisations such as NHS National Services Scotland and the Special Health Boards should be named in the list of prescribed consultees.

Commissioners of Health and Social Care

Governance groups engaged in national level infrastructure

3. Are there any further comments you would like to offer on these draft Regulations?

The regulations need to ensure best fit/balance between local decision making and national infrastructure which is already in place across Scotland. It is essential that a full circle, holistic view sits as the centre of the proposed outcomes based approach - delivering fully integrated health and social care services.

## ANNEX 2(D)

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### MEMBERSHIP, POWERS AND PROCEEDINGS OF INTEGRATION JOINT BOARDS ESTABLISHED UNDER THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014

#### CONSULTATION QUESTIONS

1. Are there any additional non-voting members who should be included in the Integration Joint Board?

Yes

No

2. If you answered 'yes', please list those you feel should be included:

As there are no non-voting members representing commercial only interests, it is proposed that an impartial commercial officer with a local and national perspective should be included in the Integration Joint Board. We feel that the impartial commercial officer should be a business person with a commercial financial or procurement background to provide commercial judgement and this would have the potential to add value to decision making.

3. Are there any other areas related to the operation of the Integration Joint Board that should also covered by this draft Order?

Where the general powers conferred on the Integration Joint Board in Regulation 19 are exercised there should be more explicit instructions relating to how this contracting should take place.

4. Are there any further comments you would like to offer on this draft Order?

The new integration boards need to be aware of and signposted to Shared Service organisations which have been in existence for many years. Guidance on the type of legal entity envisaged for Integration Joint Boards would assist Health Board's and Local Authorities considering this option and potential service providers such as NHS National Services Scotland. NHS National Services Scotland is already working locally across 12 integration partnership to support Health and Social Integration. The transformation package we offer includes:

- scoping requirements to support planning for integration;
- data analytics to help identify local priorities;
- IT solutions to support integrated working; and
- programme management help maintain pace through integration.

A statement on the nature of the business (i.e. 'public' or 'closed ') of the Integration Joint Boards and the Joint Monitoring Committees would be useful to establish.



**ESTABLISHMENT, MEMBERSHIP AND PROCEEDINGS OF  
INTEGRATION JOINT MONITORING COMMITTEES ESTABLISHED UNDER THE  
PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014**

**Consultation Questions**

1. Do you agree with the proposed minimum membership of the integration joint monitoring committee, as set out in the draft Order?

Yes

No

2. If you answered 'no', please list those you feel should be included:

Health Board Director of Finance or the local Authority Section 95 Officer will be represented. This will not provide an overarching national view which conflicts with the centre of expertise approach to procurement, commissioning and commercialisation generally. Therefore it is proposed that an impartial commercial officer with a local and national perspective should be included in the Integration Joint Monitoring Committee.

3. Are there any other areas related to the operation of the integration joint monitoring committee that should also covered by the draft Order?

The draft order should include commercial representatives who provide a national overview/benchmarking view from one Integration Monitoring Committee Board to another.

5. Are there any further comments you would like to offer on this draft Order?

No

## ANNEX 4(D)

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### **PRESCRIBED MEMBERSHIP OF STRATEGIC PLANNING GROUPS ESTABLISHED UNDER THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014**

#### **CONSULTATION QUESTIONS**

1. The draft Regulations prescribe the groups of people that should be represented on the strategic planning group. Do you think the groups of people listed are the right set of people that need to be represented on the strategic planning group?

Yes

No

2. If no, what changes would you propose?

Given the nature of their services, national organisations such as NHS National Services Scotland and the Special Health Boards should be named in the list of prescribed consultees.

Commissioners of Health and Social Care Goods and Services

Governance groups engaged in national level infrastructure

3. Are there any further comments you would like to offer on these draft Regulations?

National outcome 9 requires that resources (human and financial) are used effectively in the provision of health and social care services without waste. It is assumed that “effectively” also includes “efficiently” within its reach and that “without waste” implies lack of duplication. In support of this outcome Strategic planning group members should require access to national benchmarking/commercial planning tools to deliver effectively.

**PRESCRIBED FORM AND CONTENT OF PERFORMANCE REPORTS  
RELATING TO THE PUBLIC BODIES (JOINT WORKING)  
(SCOTLAND) ACT 2014**

**CONSULTATION QUESTIONS**

1. Do you agree with the prescribed matters to be included in the performance report?

**Yes**

**No**

2. If no, please explain why:

The regulations need to ensure best fit/balance between local decision making and national commercial infrastructure which is already in place across Scotland. It is essential that a full circle, holistic commercial oversight sits as the centre of the proposed outcomes based approach, delivering fully integrated health and social care services.

3. Are there any additional matters you think should be prescribed in the performance report?

**Yes**

**No**

4. If yes, please tell us which additional matters should be prescribed and why:

The performance report does not appear to require evidence of joined up working/lack of duplication across Integration authorities. This should be considered as part of the performance report, i.e. benchmarking. An overview of the financial performance could be extended to included access to shared services and similar national benchmarking tools as appropriate.

5. Should Scottish Ministers prescribe the form that annual performance reports should take?

**Yes**

**No**

6. If you answered yes, what form should Scottish Ministers prescribe?

A standardised approach may be essential in order to monitor performance from one Integration Scheme/Strategic Plan to another.

7. Are there any further comments you would like to offer on these draft Regulations?

Whilst the aim of these draft orders is to deliver to the underlying principles of the Act supporting improvements in the quality and consistency of health and social care services, the local nature of many of the prescribed services could mean that many of the national efficiency initiatives which are already in place are unintentionally diluted. It is important that the local integration schemes and strategic plans do not diverge in this respect.